

**ECTOR COUNTY HOSPITAL DISTRICT  
MONTHLY STATISTICAL REPORT  
NOVEMBER 2017**

	CURRENT MONTH					YEAR-TO-DATE				
	ACTUAL	BUDGET		PRIOR YEAR		ACTUAL	BUDGET		PRIOR YEAR	
		AMOUNT	VAR.%	AMOUNT	VAR.%		AMOUNT	VAR.%	AMOUNT	VAR.%
<b>Hospital InPatient Admissions</b>										
Acute / Adult	1,034	1,053	-1.8%	1,000	3.4%	2,138	2,230	-4.1%	2,074	3.1%
Neonatal ICU (NICU)	29	27	7.4%	37	-21.6%	56	57	-1.8%	73	-23.3%
<b>Total Admissions</b>	<b>1,063</b>	<b>1,080</b>	<b>-1.6%</b>	<b>1,037</b>	<b>2.5%</b>	<b>2,194</b>	<b>2,287</b>	<b>-4.1%</b>	<b>2,147</b>	<b>2.2%</b>
<b>Patient Days</b>										
Adult & Pediatric	3,801	3,835	-0.9%	3,906	-2.7%	8,119	8,170	-0.6%	8,297	-2.1%
ICU	437	423	3.3%	354	23.4%	827	888	-6.9%	767	7.8%
CCU	393	383	2.6%	326	20.6%	770	804	-4.2%	670	14.9%
NICU	565	422	34.0%	499	13.2%	1,113	916	21.4%	932	19.4%
<b>Total Patient Days</b>	<b>5,196</b>	<b>5,063</b>	<b>2.6%</b>	<b>5,085</b>	<b>2.2%</b>	<b>10,829</b>	<b>10,778</b>	<b>0.5%</b>	<b>10,666</b>	<b>1.5%</b>
Observation (Obs) Days	733	677	8.3%	673	8.9%	1,425	1,421	0.3%	1,272	12.0%
Nursery Days	248	214	15.9%	215	15.3%	493	450	9.6%	470	4.9%
<b>Total Occupied Beds / Bassinets</b>	<b>6,177</b>	<b>5,954</b>	<b>3.7%</b>	<b>5,973</b>	<b>3.4%</b>	<b>12,747</b>	<b>12,649</b>	<b>0.8%</b>	<b>12,408</b>	<b>2.7%</b>
<b>Average Length of Stay (ALOS)</b>										
Acute / Adult & Pediatric	4.48	4.41	1.6%	4.59	-2.3%	4.54	4.42	2.8%	4.69	-3.2%
NICU	19.48	15.62	24.7%	13.49	44.5%	19.88	16.08	23.6%	12.77	55.7%
<b>Total ALOS</b>	<b>4.89</b>	<b>4.69</b>	<b>4.3%</b>	<b>4.90</b>	<b>-0.3%</b>	<b>4.94</b>	<b>4.71</b>	<b>4.7%</b>	<b>4.97</b>	<b>-0.6%</b>
<b>Average Daily Census</b>	<b>173.2</b>	<b>168.8</b>	<b>2.6%</b>	<b>169.5</b>	<b>2.2%</b>	<b>177.5</b>	<b>176.7</b>	<b>0.5%</b>	<b>174.9</b>	<b>1.5%</b>
<b>Hospital Case Mix Index (CMI)</b>	<b>1.5733</b>	<b>1.4657</b>	<b>7.3%</b>	<b>1.5446</b>	<b>1.9%</b>	<b>1.5196</b>	<b>1.4657</b>	<b>3.7%</b>	<b>1.4091</b>	<b>7.8%</b>
<b>Medicare</b>										
Admissions	397	403	-1.5%	393	1.0%	858	896	-4.2%	825	4.0%
Patient Days	1,986	3,307	-39.9%	2,418	-17.9%	4,471	7,216	-38.0%	4,796	-6.8%
Average Length of Stay	5.00	8.21	-39.0%	6.15	-18.7%	5.21	8.05	-35.3%	5.81	-10.4%
Case Mix Index	1.6206			1.7943	-9.7%	1.6334			1.7111	-4.5%
<b>Medicaid</b>										
Admissions	127	129	-1.6%	123	3.3%	261	272	-4.0%	293	-10.9%
Patient Days	666	649	2.6%	700	-4.9%	1,416	1,410	0.4%	1,384	2.3%
Average Length of Stay	5.24	5.03	4.2%	5.69	-7.9%	5.43	5.18	4.7%	4.72	14.9%
Case Mix Index	1.3181			1.0055	31.1%	1.1845			0.8939	32.5%
<b>Commercial</b>										
Admissions	285	290	-1.7%	279	2.2%	588	613	-4.1%	539	9.1%
Patient Days	1,407	1,371	2.6%	1,328	5.9%	2,775	2,759	0.6%	2,515	10.3%
Average Length of Stay	4.94	4.73	4.4%	4.76	3.7%	4.72	4.50	4.9%	4.67	1.1%
Case Mix Index	1.7435			1.4741	18.3%	1.6121			1.4522	11.0%
<b>Self Pay</b>										
Admissions	229	233	-1.7%	183	25.1%	426	443	-3.8%	375	13.6%
Patient Days	1,035	1,008	2.7%	1,082	-4.3%	1,912	1,898	0.7%	2,120	-9.8%
Average Length of Stay	4.52	4.33	4.5%	5.91	-23.6%	4.49	4.28	4.8%	5.65	-20.6%
Case Mix Index	1.3750			1.5549	-11.6%	1.3170			1.2295	7.1%
<b>All Other</b>										
Admissions	25	25	0.0%	59	-57.6%	61	63	-3.2%	115	-47.0%
Patient Days	102	99	3.0%	231	-55.8%	255	254	0.4%	528	-51.7%
Average Length of Stay	4.08	3.96	3.0%	3.92	4.2%	4.18	4.03	3.7%	4.59	-9.0%
Case Mix Index	1.9798			1.9214	3.0%	1.7242			1.6795	2.7%
<b>Radiology</b>										
InPatient	4,289	3,338	28.5%	3,409	25.8%	8,351	7,010	19.1%	7,011	19.1%
OutPatient	8,046	6,754	19.1%	7,069	13.8%	16,731	14,183	18.0%	14,529	15.2%
<b>Cath Lab</b>										
InPatient	293	398	-26.4%	253	15.8%	643	836	-23.1%	574	12.0%
OutPatient	241	418	-42.3%	329	-26.7%	604	878	-31.2%	659	-8.3%
<b>Laboratory</b>										
InPatient	64,445	54,559	18.1%	54,212	18.9%	131,788	114,574	15.0%	110,698	19.1%
OutPatient	47,310	40,024	18.2%	34,127	38.6%	99,530	84,051	18.4%	68,828	44.6%
NonPatient	5,928	2,170	173.2%	8,056	-26.4%	7,885	4,557	73.0%	15,848	-50.2%
<b>Other</b>										
Deliveries	158	133	19.0%	138	14.5%	321	279	15.1%	292	9.9%
<b>Surgical Cases</b>										
InPatient	319	298	7.0%	321	-0.6%	647	626	3.4%	652	-0.8%
OutPatient	586	584	0.3%	572	2.4%	1,193	1,226	-2.7%	1,153	3.5%
<b>Total Surgical Cases</b>	<b>905</b>	<b>882</b>	<b>2.6%</b>	<b>893</b>	<b>1.3%</b>	<b>1,840</b>	<b>1,852</b>	<b>-0.6%</b>	<b>1,805</b>	<b>1.9%</b>
<b>GI Procedures (Endo)</b>										
InPatient	96	101	-5.0%	68	41.2%	187	212	-11.8%	160	16.9%
OutPatient	267	243	9.9%	286	-6.6%	567	510	11.2%	508	11.6%
<b>Total GI Procedures</b>	<b>363</b>	<b>344</b>	<b>5.5%</b>	<b>354</b>	<b>2.5%</b>	<b>754</b>	<b>722</b>	<b>4.4%</b>	<b>668</b>	<b>12.9%</b>

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	ACTUAL	BUDGET		PRIOR YEAR		ACTUAL	BUDGET		PRIOR YEAR	
		AMOUNT	VAR.%	AMOUNT	VAR.%		AMOUNT	VAR.%	AMOUNT	VAR.%
<b>OutPatient (O/P)</b>										
Emergency Room Visits	4,277	3,713	15.2%	3,706	15.4%	8,452	7,433	13.7%	7,832	7.9%
Observation Days	733	677	8.3%	673	8.9%	1,425	1,421	0.3%	1,272	12.0%
Other O/P Occasions of Service	17,829	21,845	-18.4%	22,981	-22.4%	36,843	45,874	-19.7%	46,937	-21.5%
<b>Total O/P Occasions of Svc.</b>	<b>22,839</b>	<b>26,235</b>	<b>-12.9%</b>	<b>27,360</b>	<b>-16.5%</b>	<b>46,720</b>	<b>54,728</b>	<b>-14.6%</b>	<b>56,041</b>	<b>-16.6%</b>
<b>Hospital Operations</b>										
Manhours Paid	282,312	258,613	9.2%	273,480	3.2%	567,839	524,673	8.2%	556,613	2.0%
FTE's	1,646.8	1,508.6	9.2%	1,595.3	3.2%	1,629.0	1,505.2	8.2%	1,596.8	2.0%
Adjusted Patient Days	9,663	9,548	1.2%	9,557	1.1%	20,116	20,267	-0.7%	19,838	1.4%
Hours / Adjusted Patient Day	29.22	27.09	7.9%	28.62	2.1%	28.23	25.89	9.0%	28.06	0.6%
Occupancy - Actual Beds	49.6%	48.4%	2.6%	48.6%	2.2%	50.9%	50.6%	0.5%	50.1%	1.5%
FTE's / Adjusted Occupied Bed	5.1	4.7	7.9%	5.0	2.1%	4.9	4.5	9.0%	4.9	0.6%
<b>InPatient Rehab Unit</b>										
Admissions	23	33	-30.3%	42	-45.2%	56	66	-15.2%	77	-27.3%
Patient Days	380	405	-6.2%	459	-17.2%	786	810	-3.0%	852	-7.7%
Average Length of Stay	16.5	12.3	34.6%	10.9	51.2%	14.0	12.3	14.4%	11.1	26.8%
Manhours Paid	5,644	5,694	-0.9%	6,519	-13.4%	11,500	11,803	-2.6%	12,442	-7.6%
FTE's	32.9	33.2	-0.9%	38.0	-13.4%	33.0	33.9	-2.6%	35.7	-7.6%
<b>Center for Primary Care - Clements</b>										
Total Medical Visits	914	894	2.2%	1,216	-24.8%	1,870	1,857	0.7%	2,626	-28.8%
Total Dental Visits	-	682	-100.0%	649	-100.0%	350	1,373	-74.5%	1,300	-73.1%
Manhours Paid	560	744	-24.8%	893	-37.3%	1,321	1,513	-12.7%	1,836	-28.1%
FTE's	3.3	4.3	-24.8%	5.2	-37.3%	3.8	4.3	-12.7%	5.3	-28.1%
<b>Center for Primary Care - West University</b>										
Total Medical Visits	641	780	-17.8%	635	0.9%	1,235	1,505	-18.0%	1,428	-13.5%
Total Optometry	263	219	20.1%	209	25.8%	593	490	20.9%	467	27.0%
Manhours Paid	168	163	3.0%	164	2.7%	342	332	3.1%	331	3.5%
FTE's	1.0	1.0	3.0%	1.0	2.7%	1.0	1.0	3.1%	0.9	3.5%
<b>Total ECHD Operations</b>										
Total Admissions	1,086	1,113	-2.4%	1,079	0.6%	2,250	2,353	-4.4%	2,224	1.2%
Total Patient Days	5,576	5,468	2.0%	5,544	0.6%	11,615	11,588	0.2%	11,518	0.8%
Total Patient and Obs Days	6,309	6,145	2.7%	6,217	1.5%	13,040	13,009	0.2%	12,790	2.0%
Total FTE's	1,684.0	1,547.1	8.8%	1,639.5	2.7%	1,666.8	1,544.4	7.9%	1,638.8	1.7%
FTE's / Adjusted Occupied Bed	4.9	4.5	8.2%	4.7	3.2%	4.7	4.3	9.2%	4.7	1.0%
<b>Total Adjusted Patient Days</b>	<b>10,369</b>	<b>10,311</b>	<b>0.6%</b>	<b>10,420</b>	<b>-0.5%</b>	<b>21,576</b>	<b>21,790</b>	<b>-1.0%</b>	<b>21,428</b>	<b>0.7%</b>
<b>Hours / Adjusted Patient Day</b>	<b>27.84</b>	<b>25.72</b>	<b>8.2%</b>	<b>26.97</b>	<b>3.2%</b>	<b>26.93</b>	<b>24.70</b>	<b>9.0%</b>	<b>26.66</b>	<b>1.0%</b>
<b>Outpatient Factor</b>	<b>1.8596</b>	<b>1.8858</b>	<b>-1.4%</b>	<b>1.8794</b>	<b>-1.1%</b>	<b>1.8577</b>	<b>1.8805</b>	<b>-1.2%</b>	<b>1.8604</b>	<b>-0.1%</b>
<b>Blended O/P Factor</b>	<b>2.1600</b>	<b>2.1495</b>	<b>0.5%</b>	<b>2.1982</b>	<b>-1.7%</b>	<b>2.1307</b>	<b>2.1325</b>	<b>-0.1%</b>	<b>2.1526</b>	<b>-1.0%</b>
<b>Total Adjusted Admissions</b>	<b>2,020</b>	<b>2,097</b>	<b>-3.7%</b>	<b>2,028</b>	<b>-0.4%</b>	<b>4,180</b>	<b>4,423</b>	<b>-5.5%</b>	<b>4,137</b>	<b>1.0%</b>
<b>Hours / Adjusted Admisssion</b>	<b>142.94</b>	<b>126.46</b>	<b>13.0%</b>	<b>138.59</b>	<b>3.1%</b>	<b>139.01</b>	<b>121.71</b>	<b>14.2%</b>	<b>138.06</b>	<b>0.7%</b>
<b>FTE's - Hospital Contract</b>	<b>69.6</b>	<b>55.7</b>	<b>25.1%</b>	<b>63.8</b>	<b>9.2%</b>	<b>67.4</b>	<b>57.5</b>	<b>17.1%</b>	<b>64.8</b>	<b>3.9%</b>
<b>FTE's - Mgmt Services</b>	<b>49.9</b>	<b>49.9</b>	<b>0.1%</b>	<b>52.8</b>	<b>-5.4%</b>	<b>48.1</b>	<b>49.9</b>	<b>-3.5%</b>	<b>53.4</b>	<b>-9.9%</b>
<b>Total FTE's (including Contract)</b>	<b>1,803.6</b>	<b>1,652.6</b>	<b>9.1%</b>	<b>1,756.1</b>	<b>2.7%</b>	<b>1,782.3</b>	<b>1,651.8</b>	<b>7.9%</b>	<b>1,757.0</b>	<b>1.4%</b>
<b>Total FTE'S per Adjusted Occupied Bed (including Contract)</b>	<b>5.2</b>	<b>4.8</b>	<b>8.5%</b>	<b>5.1</b>	<b>3.2%</b>	<b>5.0</b>	<b>4.6</b>	<b>9.1%</b>	<b>5.0</b>	<b>0.7%</b>
<b>Urgent Care Visits</b>										
Health & Wellness	-	-	0.0%	-	0.0%	-	-	0.0%	396	-100.0%
Golder	-	-	0.0%	439	-100.0%	-	-	0.0%	850	-100.0%
JBS Clinic	998	936	6.6%	887	12.5%	1,980	1,680	17.9%	1,585	24.9%
West University	654	591	10.7%	501	30.5%	1,326	1,097	20.9%	924	43.5%
42nd Street	575	528	8.9%	206	179.1%	1,082	1,022	5.9%	206	425.2%
<b>Total Urgent Care Visits</b>	<b>2,227</b>	<b>2,055</b>	<b>8.4%</b>	<b>2,033</b>	<b>9.5%</b>	<b>4,388</b>	<b>3,799</b>	<b>15.5%</b>	<b>3,961</b>	<b>10.8%</b>
<b>Wal-Mart Clinic Visits</b>										
East Clinic	446	355	25.6%	294	51.7%	851	673	26.4%	558	52.5%
West Clinic	361	220	64.1%	174	107.5%	652	391	66.8%	314	107.6%
<b>Total Wal-Mart Visits</b>	<b>807</b>	<b>575</b>	<b>40.3%</b>	<b>468</b>	<b>72.4%</b>	<b>1,503</b>	<b>1,064</b>	<b>41.3%</b>	<b>872</b>	<b>72.4%</b>

**ECTOR COUNTY HOSPITAL DISTRICT  
BALANCE SHEET - BLENDED  
NOVEMBER 2017**

	CURRENT YEAR	PRIOR FISCAL YEAR END		CURRENT YEAR CHANGE
		HOSPITAL UNAUDITED	PRO CARE UNAUDITED	
<b>ASSETS</b>				
CURRENT ASSETS:				
Cash and Cash Equivalents	\$ 28,482,855	\$ 28,731,391	\$ 3,182,405	\$ (3,430,941)
Investments	9,878,975	9,944,475	-	(65,500)
Patient Accounts Receivable - Gross	301,641,857	269,269,335	31,937,883	434,640
Less: 3rd Party Allowances	(124,756,174)	(111,292,583)	(19,277,473)	5,813,881
Bad Debt Allowance	<u>(130,994,445)</u>	<u>(117,203,578)</u>	<u>(5,362,604)</u>	<u>(8,428,264)</u>
Net Patient Accounts Receivable	45,891,238	40,773,174	7,297,806	(2,179,742)
Taxes Receivable	7,741,014	7,746,010	-	(4,996)
Accounts Receivable - Other	30,181,176	20,848,767	3,400,671	5,931,738
Inventories	7,243,480	6,963,047	239,016	41,416
Prepaid Expenses	<u>4,044,599</u>	<u>4,004,947</u>	<u>345,688</u>	<u>(306,036)</u>
Total Current Assets	<u>133,463,337</u>	<u>119,011,812</u>	<u>14,465,586</u>	<u>(14,061)</u>
CAPITAL ASSETS:				
Property and Equipment	453,974,323	452,939,678	517,888	516,757
Construction in Progress	<u>3,278,197</u>	<u>3,407,537</u>	<u>-</u>	<u>(129,340)</u>
	457,252,521	456,347,215	517,888	387,418
Less: Accumulated Depreciation and Amortization	<u>(258,292,981)</u>	<u>(254,542,327)</u>	<u>(285,754)</u>	<u>(3,464,899)</u>
Total Capital Assets	<u>198,959,540</u>	<u>201,804,888</u>	<u>232,134</u>	<u>(3,077,482)</u>
INTANGIBLE ASSETS / GOODWILL - NET	395,761	115,702	315,368	(35,309)
RESTRICTED ASSETS:				
Restricted Assets Held by Trustee	4,677,895	4,673,001	-	4,894
Restricted Assets Held in Endowment	6,224,654	6,224,654	-	-
Restricted Cerner Escrow	-	-	-	-
Restricted TPC, LLC	557,915	557,915	-	-
Restricted MCH West Texas Services	2,024,381	1,985,952	-	38,428
Pension, Deferred Outflows of Resources	32,980,722	32,980,722	-	-
Assets whose use is Limited	<u>21,017</u>	<u>-</u>	<u>15,603</u>	<u>5,414</u>
TOTAL ASSETS	<u>\$ 379,305,220</u>	<u>\$ 367,354,645</u>	<u>\$ 15,028,691</u>	<u>\$ (3,078,116)</u>
<b>LIABILITIES AND FUND BALANCE</b>				
CURRENT LIABILITIES:				
Current Maturities of Long-Term Debt	\$ 4,637,900	\$ 4,637,900	\$ -	\$ -
Self-Insurance Liability - Current Portion	3,587,777	3,587,777	-	-
Accounts Payable	37,611,607	29,536,057	5,605,329	2,470,222
Accrued Interest	566,249	49,802	-	516,447
Accrued Salaries and Wages	8,401,154	2,935,542	6,391,578	(925,966)
Accrued Compensated Absences	4,384,928	4,316,028	255,178	(186,277)
Due to Third Party Payors	1,013,661	1,158,950	-	(145,289)
Deferred Revenue	<u>(394,798)</u>	<u>653,546</u>	<u>859,437</u>	<u>(1,907,782)</u>
Total Current Liabilities	<u>59,808,479</u>	<u>46,875,601</u>	<u>13,111,522</u>	<u>(178,644)</u>
ACCRUED POST RETIREMENT BENEFITS	72,478,986	70,043,873	-	2,435,113
SELF-INSURANCE LIABILITIES - Less Current Portion	1,927,389	1,927,389	-	-
LONG-TERM DEBT - Less Current Maturities	49,374,766	49,892,633	-	(517,868)
Total Liabilities	<u>183,589,619</u>	<u>168,739,496</u>	<u>13,111,522</u>	<u>1,738,601</u>
FUND BALANCE	<u>195,715,601</u>	<u>198,615,149</u>	<u>1,917,169</u>	<u>(4,816,717)</u>
TOTAL LIABILITIES AND FUND BALANCE	<u>\$ 379,305,220</u>	<u>\$ 367,354,645</u>	<u>\$ 15,028,691</u>	<u>\$ (3,078,116)</u>

**ECTOR COUNTY HOSPITAL DISTRICT  
BLENDED OPERATIONS SUMMARY  
NOVEMBER 2017**

	CURRENT MONTH					YEAR TO DATE				
	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR
<b><u>PATIENT REVENUE</u></b>										
Inpatient Revenue	\$ 47,602,101	\$ 46,307,319	2.8%	\$ 42,811,672	11.2%	\$ 98,172,680	\$ 96,295,491	1.9%	\$ 87,427,051	12.3%
Outpatient Revenue	55,218,752	53,232,552	3.7%	51,296,545	7.6%	111,004,374	109,059,082	1.8%	100,771,320	10.2%
<b>TOTAL PATIENT REVENUE</b>	<b>\$ 102,820,852</b>	<b>\$ 99,539,871</b>	<b>3.3%</b>	<b>\$94,108,217</b>	<b>9.3%</b>	<b>\$ 209,177,054</b>	<b>\$ 205,354,573</b>	<b>1.9%</b>	<b>\$ 188,198,371</b>	<b>11.1%</b>
<b><u>DEDUCTIONS FROM REVENUE</u></b>										
Contractual Adjustments	\$ 66,181,949	\$ 58,765,639	12.6%	\$ 56,798,159	16.5%	\$ 136,066,482	\$ 121,194,061	12.3%	\$ 111,520,914	22.0%
Policy Adjustments	1,602,883	6,444,717	-75.1%	6,320,785	-74.6%	11,627,840	13,334,107	-12.8%	11,949,260	-2.7%
Uninsured Discount	5,764,984	3,176,985	81.5%	3,321,552	73.6%	11,250,779	6,560,893	71.5%	5,483,040	105.2%
Indigent	398,057	2,158,566	-81.6%	2,779,860	-85.7%	686,818	4,455,371	-84.6%	4,373,289	-84.3%
Provision for Bad Debts	8,688,363	9,248,161	-6.1%	4,654,695	86.7%	9,734,936	19,116,842	-49.1%	13,742,184	-29.2%
<b>TOTAL REVENUE DEDUCTIONS</b>	<b>\$ 82,636,236</b>	<b>\$ 79,794,068</b>	<b>3.6%</b>	<b>\$ 73,875,052</b>	<b>11.9%</b>	<b>\$ 169,366,855</b>	<b>\$ 164,661,274</b>	<b>2.9%</b>	<b>\$ 147,068,687</b>	<b>15.2%</b>
	<b>80.37%</b>	<b>80.16%</b>		<b>78.50%</b>		<b>80.97%</b>	<b>80.18%</b>		<b>78.15%</b>	
<b><u>OTHER PATIENT REVENUE</u></b>										
Medicaid Supplemental Payments	\$ 1,156,242	\$ 1,156,242	0.0%	\$ 297,632	288.5%	\$ 2,312,485	2,312,485	0.0%	\$ 595,264	288.5%
DSRIP	773,262	1,000,000	-22.7%	1,000,000	-22.7%	1,773,262	2,000,000	-11.3%	2,000,000	-11.3%
<b>TOTAL OTHER PATIENT REVENUE</b>	<b>\$ 1,929,504</b>	<b>\$ 2,156,242</b>	<b>-10.5%</b>	<b>\$ 1,297,632</b>	<b>48.7%</b>	<b>\$ 4,085,747</b>	<b>\$ 4,312,485</b>	<b>-5.3%</b>	<b>\$ 2,595,264</b>	<b>57.4%</b>
<b>NET PATIENT REVENUE</b>	<b>\$ 22,114,121</b>	<b>\$ 21,902,045</b>	<b>1.0%</b>	<b>\$ 21,530,797</b>	<b>2.7%</b>	<b>\$ 43,895,946</b>	<b>\$ 45,005,784</b>	<b>-2.5%</b>	<b>\$ 43,724,948</b>	<b>0.4%</b>
<b><u>OTHER REVENUE</u></b>										
Tax Revenue	\$ 5,077,148	\$ 4,777,235	6.3%	\$ 3,833,793	32.4%	\$ 10,130,766	\$ 9,294,732	9.0%	\$ 7,167,577	41.3%
Other Revenue	757,650	874,799	-13.4%	921,787	-17.8%	1,583,761	1,746,367	-9.3%	1,734,765	-8.7%
<b>TOTAL OTHER REVENUE</b>	<b>\$ 5,834,797</b>	<b>\$ 5,652,035</b>	<b>3.2%</b>	<b>\$ 4,755,581</b>	<b>22.7%</b>	<b>\$ 11,714,527</b>	<b>\$ 11,041,099</b>	<b>6.1%</b>	<b>\$ 8,902,343</b>	<b>31.6%</b>
<b>NET OPERATING REVENUE</b>	<b>\$ 27,948,918</b>	<b>\$ 27,554,080</b>	<b>1.4%</b>	<b>\$ 26,286,378</b>	<b>6.3%</b>	<b>\$ 55,610,474</b>	<b>\$ 56,046,883</b>	<b>-0.8%</b>	<b>\$ 52,627,290</b>	<b>5.7%</b>
<b><u>OPERATING EXPENSES</u></b>										
Salaries and Wages	\$ 12,678,985	\$ 12,427,193	2.0%	\$ 12,244,179	3.6%	\$ 26,092,416	\$ 25,154,264	3.7%	\$ 25,175,882	3.6%
Benefits	3,715,264	3,749,114	-0.9%	3,086,630	20.4%	7,412,874	7,487,217	-1.0%	6,621,805	11.9%
Temporary Labor	1,025,932	908,397	12.9%	822,789	24.7%	2,037,984	1,901,611	7.2%	1,795,168	13.5%
Physician Fees	2,251,382	2,240,487	0.5%	365,572	515.9%	3,822,476	4,484,188	-14.8%	732,885	421.6%
Purchased Services	2,126,341	2,102,872	1.1%	2,395,618	-11.2%	4,051,027	4,339,244	-6.6%	4,550,344	-11.0%
Supplies	4,745,080	4,289,233	10.6%	4,912,470	-3.4%	9,898,300	8,990,588	10.1%	9,059,966	9.3%
Utilities	321,225	330,946	-2.9%	367,153	-12.5%	617,509	597,688	3.3%	666,166	-7.3%
Repairs and Maintenance	910,304	1,163,596	-21.8%	917,896	-0.8%	1,822,106	2,401,324	-24.1%	1,965,631	-7.3%
Leases and Rent	109,084	133,651	-18.4%	272,374	-60.0%	236,314	264,195	-10.6%	399,517	-40.9%
Insurance	126,837	114,892	10.4%	122,124	3.9%	247,718	229,587	7.9%	230,023	7.7%
Interest Expense	275,722	275,722	0.0%	263,627	4.6%	551,939	551,939	0.0%	527,255	4.7%
ECHDA	24,703	44,092	-44.0%	28,860	-14.4%	49,057	89,417	-45.1%	67,234	-27.0%
Other Expense	137,026	208,093	-34.2%	152,789	-10.3%	345,723	453,496	-23.8%	352,955	-2.0%
<b>TOTAL OPERATING EXPENSES</b>	<b>\$ 28,447,884</b>	<b>\$ 27,988,288</b>	<b>1.6%</b>	<b>\$ 25,952,080</b>	<b>9.6%</b>	<b>\$ 57,185,444</b>	<b>\$ 56,944,758</b>	<b>0.4%</b>	<b>\$ 52,144,832</b>	<b>9.7%</b>
Depreciation/Amortization	\$ 1,749,939	\$ 1,910,993	-8.4%	\$ 1,638,120	6.8%	\$ 3,500,208	\$ 3,843,713	-8.9%	\$ 3,313,973	5.6%
(Gain) Loss on Sale of Assets	(452)	-	0.0%	-	0.0%	(452)	-	0.0%	-	0.0%
<b>TOTAL OPERATING COSTS</b>	<b>\$ 30,197,372</b>	<b>\$ 29,899,281</b>	<b>1.0%</b>	<b>\$ 27,590,200</b>	<b>9.4%</b>	<b>\$ 60,685,200</b>	<b>\$ 60,788,471</b>	<b>-0.2%</b>	<b>\$ 55,458,805</b>	<b>9.4%</b>
<b>NET GAIN (LOSS) FROM OPERATIONS</b>	<b>\$ (2,248,454)</b>	<b>\$ (2,345,202)</b>	<b>-4.1%</b>	<b>\$ (1,303,822)</b>	<b>72.5%</b>	<b>\$ (5,074,727)</b>	<b>\$ (4,741,588)</b>	<b>7.0%</b>	<b>\$ (2,831,515)</b>	<b>79.2%</b>
Operating Margin	-8.04%	-8.51%	-5.5%	-4.96%	62.2%	-9.13%	-8.46%	7.9%	-5.38%	69.6%
<b><u>NONOPERATING REVENUE/EXPENSE</u></b>										
Interest Income	\$ 23,983	\$ 24,498	-2.1%	\$ 31,920	-24.9%	\$ 50,103	\$ 48,549	3.2%	\$ 65,018	-22.9%
Tobacco Settlement	-	-	0.0%	-	0.0%	-	-	-	-	-
Donations	-	-	-	4,625	-100.0%	923	-	-	6,575	-86.0%
Build America Bonds Subsidy	84,413	84,323	0.1%	84,233	0.2%	168,558	168,646	-0.1%	168,465	0.1%
<b>CHANGE IN NET POSITION BEFORE INVESTMENT ACTIVITY</b>	<b>\$ (2,140,057)</b>	<b>\$ (2,236,381)</b>	<b>-4.3%</b>	<b>\$ (1,183,045)</b>	<b>80.9%</b>	<b>\$ (4,855,143)</b>	<b>\$ (4,524,394)</b>	<b>7.3%</b>	<b>\$ (2,591,456)</b>	<b>87.4%</b>
Unrealized Gain/(Loss) on Investments	\$ -	\$ -	0.0%	\$ (140,650)	-100.0%	\$ -	\$ -	0.0%	\$ (140,650)	-100.0%
Investment in Subsidiaries	15,940	39,019	-59.1%	(1,266)	-1358.8%	38,426	78,039	-50.8%	13,527	184.1%
<b>CHANGE IN NET POSITION</b>	<b>\$ (2,124,118)</b>	<b>\$ (2,197,362)</b>	<b>-3.3%</b>	<b>\$ (1,324,961)</b>	<b>60.3%</b>	<b>\$ (4,816,717)</b>	<b>\$ (4,446,355)</b>	<b>8.3%</b>	<b>\$ (2,718,579)</b>	<b>77.2%</b>
EBIDA	\$ (98,457)	\$ (10,647)	824.7%	\$ 576,786	-117.1%	\$ (764,570)	\$ (50,703)	1407.9%	\$ 1,122,649	-168.1%