

**ECTOR COUNTY HOSPITAL DISTRICT
MONTHLY STATISTICAL REPORT
DECEMBER 2018**

	CURRENT MONTH					YEAR-TO-DATE				
	ACTUAL	BUDGET		PRIOR YEAR		ACTUAL	BUDGET		PRIOR YEAR	
		AMOUNT	VAR. %	AMOUNT	VAR. %		AMOUNT	VAR. %	AMOUNT	VAR. %
Hospital InPatient Admissions										
Acute / Adult	1,157	1,127	2.6%	1,139	1.6%	3,329	3,243	2.6%	3,277	1.6%
Neonatal ICU (NICU)	33	22	51.4%	21	57.1%	100	80	25.1%	77	29.9%
Total Admissions	1,190	1,149	3.6%	1,160	2.6%	3,429	3,323	3.2%	3,354	2.2%
Patient Days										
Adult & Pediatric	4,249	4,039	5.2%	4,400	-3.4%	12,148	12,349	-1.6%	12,519	-3.0%
ICU	458	366	25.1%	432	6.0%	1,221	1,134	7.7%	1,259	-3.0%
CCU	443	384	15.4%	394	12.4%	1,224	1,191	2.8%	1,164	5.2%
NICU	570	447	27.5%	384	48.4%	1,631	1,441	13.2%	1,497	9.0%
Total Patient Days	5,720	5,236	9.2%	5,610	2.0%	16,224	16,115	0.7%	16,439	-1.3%
Observation (Obs) Days	882	619	42.5%	691	27.6%	2,427	1,910	27.0%	2,116	14.7%
Nursery Days	212	238	-10.9%	234	-9.4%	696	714	-2.5%	727	-4.3%
Total Occupied Beds / Bassinets	6,814	6,093	11.8%	6,535	4.3%	19,347	18,739	3.2%	19,282	0.3%
Average Length of Stay (ALOS)										
Acute / Adult & Pediatric	4.45	4.25	4.8%	4.59	-3.0%	4.38	4.52	-3.1%	4.56	-3.9%
NICU	17.27	20.51	-15.8%	18.29	-5.5%	16.31	18.03	-9.5%	19.44	-16.1%
Total ALOS	4.81	4.56	5.5%	4.84	-0.6%	4.73	4.85	-2.4%	4.90	-3.5%
Acute / Adult & Pediatric w/o OB	5.25			5.29	-0.7%	5.17			5.45	-5.2%
Average Daily Census	184.5	168.9	9.2%	181.0	2.0%	176.3	175.2	0.7%	178.7	-1.3%
Hospital Case Mix Index (CMI)	1.5569	1.5166	2.7%	1.5011	3.7%	1.5545	1.5166	2.5%	1.5166	2.5%
Medicare										
Admissions	457	441	3.6%	498	-8.2%	1,296	1,255	3.3%	1,356	-4.4%
Patient Days	2,365	2,164	9.3%	2,495	-5.2%	6,341	6,281	1.0%	6,966	-9.0%
Average Length of Stay	5.18	4.91	5.5%	5.01	3.3%	4.89	5.00	-2.2%	5.14	-4.8%
Case Mix Index	1.7073			1.6656	2.5%	1.6892			1.6438	2.8%
Medicaid										
Admissions	126	122	3.3%	121	4.1%	427	415	2.9%	382	11.8%
Patient Days	765	700	9.3%	633	20.9%	2,337	2,324	0.6%	2,049	14.1%
Average Length of Stay	6.07	5.74	5.8%	5.23	16.1%	5.47	5.60	-2.3%	5.36	2.0%
Case Mix Index	1.2541			1.0700	17.2%	1.2016			1.1827	1.6%
Commercial										
Admissions	355	343	3.5%	285	24.6%	954	924	3.2%	873	9.3%
Patient Days	1,340	1,227	9.2%	1,234	8.6%	3,997	3,980	0.4%	4,009	-0.3%
Average Length of Stay	3.77	3.58	5.5%	4.33	-12.8%	4.19	4.31	-2.7%	4.59	-8.8%
Case Mix Index	1.4342			1.4732	-2.6%	1.5523			1.5257	1.7%
Self Pay										
Admissions	230	222	3.6%	238	-3.4%	684	663	3.2%	664	3.0%
Patient Days	1,150	1,053	9.2%	1,160	-0.9%	3,224	3,204	0.6%	3,072	4.9%
Average Length of Stay	5.00	4.74	5.4%	4.87	2.6%	4.71	4.83	-2.5%	4.63	1.9%
Case Mix Index	1.5624			1.3663	14.3%	1.4377			1.3948	3.1%
All Other										
Admissions	22	21	4.8%	18	22.2%	68	66	3.0%	79	-13.9%
Patient Days	100	92	8.7%	88	13.6%	325	326	-0.3%	343	-5.2%
Average Length of Stay	4.55	4.38	3.8%	4.89	-7.0%	4.78	4.94	-3.2%	4.34	10.1%
Case Mix Index	2.0719			1.8484	12.1%	2.0448			1.8170	12.5%
Radiology										
InPatient	4,672	4,347	7.5%	4,363	7.1%	13,555	13,474	0.6%	12,990	4.3%
OutPatient	7,392	7,191	2.8%	6,781	9.0%	23,074	22,290	3.5%	21,106	9.3%
Cath Lab										
InPatient	528	541	-2.4%	454	16.3%	1,601	1,678	-4.6%	1,738	-7.9%
OutPatient	581	554	4.9%	278	109.0%	1,816	1,718	5.7%	1,548	17.3%
Laboratory										
InPatient	73,966	66,684	10.9%	68,128	8.6%	210,858	206,606	2.1%	199,916	5.5%
OutPatient	55,587	52,741	5.4%	51,462	8.0%	169,231	163,255	3.7%	158,877	6.5%
Other										
Deliveries	145	154	-5.8%	151	-4.0%	452	467	-3.2%	472	-4.2%
Surgical Cases										
InPatient	317	289	9.7%	295	7.5%	896	894	0.2%	942	-4.9%
OutPatient	491	599	-18.0%	563	-12.8%	1,658	1,856	-10.7%	1,756	-5.6%
Total Surgical Cases	808	888	-9.0%	858	-5.8%	2,554	2,750	-7.1%	2,698	-5.3%
GI Procedures (Endo)										
InPatient	143	101	41.6%	111	28.8%	436	313	39.3%	298	46.3%
OutPatient	236	269	-12.3%	320	-26.3%	683	834	-18.1%	887	-23.0%
Total GI Procedures	379	370	2.4%	431	-12.1%	1,119	1,147	-2.4%	1,185	-5.6%

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	CURRENT MONTH					YEAR-TO-DATE				
	ACTUAL	BUDGET		PRIOR YEAR		ACTUAL	BUDGET		PRIOR YEAR	
		AMOUNT	VAR.%	AMOUNT	VAR.%		AMOUNT	VAR.%	AMOUNT	VAR.%
OutPatient (O/P)										
Emergency Room Visits	5,929	4,617	28.4%	4,213	40.7%	14,953	13,512	10.7%	12,665	18.1%
Observation Days	882	619	42.5%	691	27.6%	2,427	1,910	27.0%	2,116	14.7%
Other O/P Occasions of Service	18,346	15,622	17.4%	16,176	13.4%	56,826	51,203	11.0%	53,019	7.2%
Total O/P Occasions of Svc.	25,157	20,858	20.6%	21,080	19.3%	74,206	66,625	11.4%	67,800	9.4%
Hospital Operations										
Manhours Paid	278,598	273,356	1.9%	280,428	-0.7%	806,664	830,803	-2.9%	848,267	-4.9%
FTE's	1,572.7	1,543.1	1.9%	1,583.1	-0.7%	1,534.4	1,580.3	-2.9%	1,613.6	-4.9%
Adjusted Patient Days	10,578	9,672	9.4%	9,755	8.4%	30,209	29,670	1.8%	29,872	1.1%
Hours / Adjusted Patient Day	26.34	28.26	-6.8%	28.75	-8.4%	26.70	28.00	-4.6%	28.40	-6.0%
Occupancy - Actual Beds	52.9%	48.4%	9.2%	51.9%	2.0%	50.5%	50.2%	0.7%	51.2%	-1.3%
FTE's / Adjusted Occupied Bed	4.6	4.9	-6.8%	5.0	-8.4%	4.7	4.9	-4.6%	5.0	-6.0%
InPatient Rehab Unit										
Admissions	39	39	0.4%	32	21.9%	133	107	24.5%	88	51.1%
Patient Days	547	542	0.9%	384	42.4%	1,640	1,626	0.9%	1,170	40.2%
Average Length of Stay	14.0	13.9	0.6%	12.0	16.9%	12.3	15.2	-19.0%	13.3	-7.3%
Manhours Paid	8,243	8,415	-2.0%	6,109	34.9%	24,155	25,176	-4.1%	17,609	37.2%
FTE's	46.5	47.5	-2.0%	34.5	34.9%	45.9	47.9	-4.1%	33.5	37.2%
Center for Primary Care - Clements										
Total Medical Visits	993	850	16.8%	900	10.3%	3,143	2,616	20.2%	2,770	13.5%
Manhours Paid	4,153	3,887	6.8%	510	713.9%	11,834	11,535	2.6%	1,831	546.2%
FTE's	23.4	21.9	6.8%	2.9	713.9%	22.5	21.9	2.6%	3.5	546.2%
Center for Primary Care - West University										
Total Medical Visits	541	567	-4.6%	550	-1.6%	1,836	1,842	-0.3%	1,785	2.9%
Total Optometry	215	230	-6.5%	228	-5.7%	703	827	-15.0%	821	-14.4%
Manhours Paid	1,520	2,474	-38.6%	169	796.8%	5,006	7,341	-31.8%	512	878.6%
FTE's	8.6	14.0	-38.6%	1.0	796.8%	9.5	14.0	-31.8%	1.0	878.6%
Total ECHD Operations										
Total Admissions	1,229	1,188	3.5%	1,192	3.1%	3,562	3,430	3.8%	3,442	3.5%
Total Patient Days	6,267	5,778	8.5%	5,994	4.6%	17,864	17,741	0.7%	17,609	1.4%
Total Patient and Obs Days	7,149	6,397	11.8%	6,685	6.9%	20,291	19,651	3.3%	19,725	2.9%
Total FTE's	1,651.3	1,626.6	1.5%	1,621.4	1.8%	1,612.4	1,664.1	-3.1%	1,651.5	-2.4%
FTE's / Adjusted Occupied Bed	4.4	4.7	-6.5%	4.8	-8.4%	4.5	4.8	-7.5%	4.7	-6.1%
Total Adjusted Patient Days	11,589	10,673	8.6%	10,423	11.2%	33,261	31,744	4.8%	31,998	3.9%
Hours / Adjusted Patient Day	25.24	27.00	-6.5%	27.56	-8.4%	25.48	27.56	-7.5%	27.13	-6.1%
Outpatient Factor	1.8492	1.8471	0.1%	1.7389	6.3%	1.8618	1.8412	1.1%	1.8172	2.5%
Blended O/P Factor	2.0338	2.1017	-3.2%	2.0168	0.8%	2.0732	2.0929	-0.9%	2.0919	-0.9%
Total Adjusted Admissions	2,273	2,194	3.6%	2,073	9.6%	6,632	6,316	5.0%	6,255	6.0%
Hours / Adjusted Admisssion	128.71	131.31	-2.0%	138.57	-7.1%	127.82	138.51	-7.7%	138.81	-7.9%
FTE's - Hospital Contract	44.7	47.2	-5.2%	61.2	-27.0%	48.8	49.0	-0.3%	65.3	-25.2%
FTE's - Mgmt Services	62.9	50.1	25.4%	43.8	43.5%	69.1	50.1	37.9%	46.7	48.1%
Total FTE's (including Contract)	1,758.9	1,723.9	2.0%	1,726.4	1.9%	1,730.4	1,763.2	-1.9%	1,763.5	-1.9%
Total FTE'S per Adjusted Occupied Bed (including Contract)	4.7	5.0	-6.0%	5.1	-8.4%	4.8	5.1	-6.3%	5.1	-5.6%
ProCare FTEs	220.7	226.9	-2.7%	244.1	-9.6%	219.1	226.9	-3.4%	246.3	-11.0%
Total System FTEs	1,979.6	1,950.8	1.5%	1,970.5	0.5%	1,949.5	1,990.1	-2.0%	2,009.8	-3.0%
Urgent Care Visits										
JBS Clinic	1,092	1,122	-2.7%	1,229	-11.1%	2,919	3,330	-12.3%	3,209	-9.0%
West University	743	733	1.4%	912	-18.5%	1,868	2,175	-14.1%	2,238	-16.5%
42nd Street	829	838	-1.1%	847	-2.1%	2,083	2,487	-16.2%	1,929	8.0%
Total Urgent Care Visits	2,664	2,693	-1.1%	2,988	-10.8%	6,870	7,992	-14.0%	7,376	-6.9%
Wal-Mart Clinic Visits										
East Clinic	563	487	15.6%	580	-2.9%	1,415	1,292	9.5%	1,431	-1.1%
West Clinic	325	379	-14.2%	484	-32.9%	928	914	1.5%	1,136	-18.3%
Total Wal-Mart Visits	888	866	2.5%	1,064	-16.5%	2,343	2,206	6.2%	2,567	-8.7%

**ECTOR COUNTY HOSPITAL DISTRICT
BALANCE SHEET - BLENDED
DECEMBER 2018**

	CURRENT YEAR	PRIOR FISCAL YEAR END		CURRENT YEAR CHANGE
		HOSPITAL UNAUDITED	PRO CARE UNAUDITED	
ASSETS				
CURRENT ASSETS:				
Cash and Cash Equivalents	\$ 25,921,357	\$ 31,895,862	\$ 5,200	\$ (5,979,704)
Investments	26,746,168	20,681,168	-	6,065,000
Patient Accounts Receivable - Gross	260,393,470	230,686,164	50,563,027	(20,855,720)
Less: 3rd Party Allowances	(108,147,076)	(94,459,620)	(14,361,289)	673,833
Bad Debt Allowance	(111,647,188)	(105,167,022)	(30,938,698)	24,458,532
Net Patient Accounts Receivable	40,599,207	31,059,521	5,263,040	4,276,646
Taxes Receivable	9,750,259	9,684,905	-	65,354
Accounts Receivable - Other	31,461,928	26,708,957	2,794,795	1,958,175
Inventories	6,905,326	6,668,788	207,786	28,752
Prepaid Expenses	4,246,385	4,086,736	361,509	(201,860)
Total Current Assets	145,630,630	130,785,937	8,632,329	6,212,363
CAPITAL ASSETS:				
Property and Equipment	466,100,530	465,327,885	520,697	251,948
Construction in Progress	493,082	194,727	-	298,355
	466,593,612	465,522,611	520,697	550,304
Less: Accumulated Depreciation and Amortization	(278,694,198)	(273,603,842)	(325,258)	(4,765,098)
Total Capital Assets	187,899,414	191,918,770	195,439	(4,214,794)
INTANGIBLE ASSETS / GOODWILL - NET	166,254	28,354	190,863	(52,963)
RESTRICTED ASSETS:				
Restricted Assets Held by Trustee	5,695,431	4,731,764	-	963,667
Restricted Assets Held in Endowment	6,184,815	6,105,800	-	79,015
Restricted MCH West Texas Services	2,173,222	2,121,628	-	51,594
Pension, Deferred Outflows of Resources	20,838,572	20,838,572	-	-
Assets whose use is Limited	6,338	-	61,843	(55,505)
TOTAL ASSETS	\$ 368,977,317	\$ 356,913,466	\$ 9,080,474	\$ 2,983,377
LIABILITIES AND FUND BALANCE				
CURRENT LIABILITIES:				
Current Maturities of Long-Term Debt	\$ 4,773,979	\$ 4,773,979	\$ -	\$ -
Self-Insurance Liability - Current Portion	3,833,600	3,833,600	-	-
Accounts Payable	22,296,080	23,821,711	1,420,100	(2,945,730)
A/R Credit Balances	9,865,353	14,690,059	-	(4,824,706)
Accrued Interest	836,976	42,618	-	794,358
Accrued Salaries and Wages	13,055,238	3,268,854	6,008,586	3,777,798
Accrued Compensated Absences	3,542,179	3,936,690	-	(394,511)
Due to Third Party Payors	697,854	335,256	-	362,598
Deferred Revenue	(405,155)	310,825	-	(715,981)
Total Current Liabilities	58,496,104.18	55,013,591.98	7,428,685	(3,946,173)
ACCRUED POST RETIREMENT BENEFITS	62,773,468	60,410,417	-	2,363,051
SELF-INSURANCE LIABILITIES - Less Current Portion	2,161,470	2,161,470	-	-
LONG-TERM DEBT - Less Current Maturities	44,133,728	44,929,369	-	(795,642)
Total Liabilities	167,564,770	162,514,848	7,428,685	(2,378,764)
FUND BALANCE	201,412,547	194,398,618	1,651,788	5,362,141
TOTAL LIABILITIES AND FUND BALANCE	\$ 368,977,317	\$ 356,913,466	\$ 9,080,474	\$ 2,983,377

**ECTOR COUNTY HOSPITAL DISTRICT
BLENDED OPERATIONS SUMMARY
DECEMBER 2018**

	CURRENT MONTH					YEAR TO DATE				
	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR
<u>PATIENT REVENUE</u>										
Inpatient Revenue	\$ 56,190,555	\$ 49,323,026	13.9%	\$ 50,794,911	10.6%	\$ 159,338,615	\$ 151,858,738	4.9%	\$ 148,967,591	7.0%
Outpatient Revenue	58,090,516	54,339,574	6.9%	51,647,390	12.5%	171,000,507	165,966,178	3.0%	162,651,764	5.1%
TOTAL PATIENT REVENUE	\$ 114,281,071	\$ 103,662,600	10.2%	\$ 102,442,301	11.6%	\$ 330,339,122	\$ 317,824,916	3.9%	\$ 311,619,355	6.0%
<u>DEDUCTIONS FROM REVENUE</u>										
Contractual Adjustments	\$ 80,274,999	\$ 65,253,345	23.0%	\$ 70,315,631	14.2%	\$ 212,198,970	\$ 201,309,507	5.4%	\$ 206,382,113	2.8%
Policy Adjustments	(899,109)	1,702,919	-152.8%	155,149	-679.5%	12,022,660	5,182,628	132.0%	11,782,989	2.0%
Uninsured Discount	4,486,719	8,245,314	-45.6%	4,990,247	-10.1%	15,097,349	24,216,334	-37.7%	16,241,026	-7.0%
Indigent	304,764	1,624,604	-81.2%	278,138	9.6%	354,156	4,956,918	-92.9%	964,956	-63.3%
Provision for Bad Debts	4,134,564	6,130,334	-32.6%	4,047,507	2.2%	18,113,590	18,575,658	-2.5%	13,782,443	31.4%
TOTAL REVENUE DEDUCTIONS	\$ 88,301,936	\$ 82,956,516	6.4%	\$ 79,786,673	10.7%	\$ 257,786,726	\$ 254,241,045	1.4%	\$ 249,153,528	3.5%
	77.27%	80.03%		77.88%		78.04%	79.99%		79.95%	
<u>OTHER PATIENT REVENUE</u>										
Medicaid Supplemental Payments	\$ 865,393	\$ 1,156,242	-25.2%	\$ 1,156,242	-25.2%	\$ 2,596,178	3,468,726	-25.2%	\$ 3,468,727	-25.2%
DSRIP	971,658	971,658	0.0%	1,000,000	-2.8%	2,914,974	2,914,974	0.0%	2,773,262	5.1%
Medicaid Meaningful Use Subsidy	-	-	0.0%	-	0.0%	-	-	0.0%	-	0.0%
Medicare Meaningful Use Subsidy	-	-	0.0%	-	0.0%	-	-	0.0%	-	0.0%
TOTAL OTHER PATIENT REVENUE	\$ 1,837,051	\$ 2,127,900	-13.7%	\$ 2,156,242	-14.8%	\$ 5,511,152	\$ 6,383,700	-13.7%	\$ 6,241,989	-11.7%
NET PATIENT REVENUE	\$ 27,816,185	\$ 22,833,984	21.8%	\$ 24,811,870	12.1%	\$ 78,063,547	\$ 69,967,571	11.6%	\$ 68,707,817	13.6%
<u>OTHER REVENUE</u>										
Tax Revenue	\$ 6,139,723	\$ 5,661,230	8.5%	\$ 5,129,080	19.7%	\$ 17,854,023	\$ 17,122,662	4.3%	\$ 15,259,846	17.0%
Other Revenue	764,896	819,699	-6.7%	727,512	5.1%	2,428,736	2,387,720	1.7%	2,311,273	5.1%
TOTAL OTHER REVENUE	\$ 6,904,619	\$ 6,480,929	6.5%	\$ 5,856,592	17.9%	\$ 20,282,759	\$ 19,510,382	4.0%	\$ 17,571,119	15.4%
NET OPERATING REVENUE	\$ 34,720,804	\$ 29,314,913	18.4%	\$ 30,668,462	13.2%	\$ 98,346,307	\$ 89,477,953	9.9%	\$ 86,278,936	14.0%
<u>OPERATING EXPENSES</u>										
Salaries and Wages	\$ 13,102,013	\$ 12,511,833	4.7%	\$ 12,450,345	5.2%	\$ 38,648,378	\$ 37,912,100	1.9%	\$ 38,542,762	0.3%
Benefits	4,143,760	3,323,148	24.7%	3,998,151	3.6%	10,138,627	9,662,001	4.9%	11,411,026	-11.2%
Temporary Labor	1,024,449	848,278	20.8%	1,031,097	-0.6%	3,189,072	2,555,409	24.8%	3,069,882	3.9%
Physician Fees	1,360,919	1,314,091	3.6%	1,947,724	-30.1%	3,322,491	3,627,924	-8.4%	3,711,450	-10.5%
Texas Tech Support	989,171	1,001,417	-1.2%	1,000,000	-1.1%	2,971,989	3,004,251	-1.1%	3,000,000	-0.9%
Purchased Services	4,932,269	3,726,232	32.4%	2,394,812	106.0%	13,472,212	11,645,355	15.7%	6,445,840	109.0%
Supplies	4,938,255	4,666,262	5.8%	4,754,142	3.9%	14,644,208	14,262,889	2.7%	14,652,442	-0.1%
Utilities	349,092	324,695	7.5%	384,322	-9.2%	935,063	921,350	1.5%	1,001,831	-6.7%
Repairs and Maintenance	1,126,190	556,714	102.3%	1,099,301	2.4%	2,565,528	1,794,595	43.0%	2,921,407	-12.2%
Leases and Rent	145,371	96,228	51.1%	125,359	16.0%	349,130	302,109	15.6%	361,673	-3.5%
Insurance	128,522	135,001	-4.8%	137,912	-6.8%	391,794	405,003	-3.3%	385,630	1.6%
Interest Expense	261,085	265,137	-1.5%	279,470	-6.6%	781,366	788,081	-0.9%	831,409	-6.0%
ECHDA	216,676	253,230	-14.4%	430,682	-49.7%	778,734	751,750	3.6%	538,489	44.6%
Other Expense	94,997	174,495	-45.6%	151,864	-37.4%	480,490	543,358	-11.6%	497,587	-3.4%
TOTAL OPERATING EXPENSES	\$ 32,812,768	\$ 29,196,761	12.4%	\$ 30,185,182	8.7%	\$ 92,669,081	\$ 88,176,175	5.1%	\$ 87,370,626	6.1%
Depreciation/Amortization	\$ 1,627,138	\$ 1,708,892	-4.8%	\$ 1,721,273	-5.5%	\$ 4,927,869	\$ 5,135,472	-4.0%	\$ 5,221,482	-5.6%
(Gain) Loss on Sale of Assets	-	-	0.0%	-	0.0%	124	-	0.0%	(452)	-127.4%
TOTAL OPERATING COSTS	\$ 34,439,905	\$ 30,905,653	11.4%	\$ 31,906,455	7.9%	\$ 97,597,073	\$ 93,311,647	4.6%	\$ 92,591,656	5.4%
NET GAIN (LOSS) FROM OPERATIONS	\$ 280,899	\$ (1,590,740)	-117.7%	\$ (1,237,993)	-122.7%	\$ 749,234	\$ (3,833,694)	-119.5%	\$ (6,312,720)	-111.9%
Operating Margin	0.81%	-5.43%	-114.9%	-4.04%	-120.0%	0.76%	-4.28%	-117.8%	-7.32%	-110.4%
<u>NONOPERATING REVENUE/EXPENSE</u>										
Interest Income	\$ 100,236	\$ 21,919	357.3%	\$ 28,658	249.8%	\$ 268,017	\$ 63,396	322.8%	\$ 78,761	240.3%
Tobacco Settlement	-	-	0.0%	-	0.0%	-	-	-	-	-
Donations	-	-	-	-	-	300,260	-	-	923	32447.8%
Build America Bonds Subsidy	84,413	82,117	2.8%	84,410	0.0%	253,240	246,351	2.8%	252,969	0.1%
CHANGE IN NET POSITION BEFORE INVESTMENT ACTIVITY	\$ 465,548	\$ (1,486,704)	-131.3%	\$ (1,124,925)	-141.4%	\$ 1,570,750	\$ (3,523,947)	-144.6%	\$ (5,980,068)	-126.3%
Unrealized Gain/(Loss) on Investments	\$ 30,157	\$ (12,484)	0.0%	\$ (52,622)	-157.3%	\$ 30,157	\$ (37,452)	0.0%	\$ (52,622)	-157.3%
Investment in Subsidiaries	11,837	5,929	99.7%	6,807	73.9%	51,594	17,787	190.1%	45,233	14.1%
CHANGE IN NET POSITION	\$ 507,543	\$ (1,493,259)	-134.0%	\$ (1,170,741)	-143.4%	\$ 1,652,501	\$ (3,543,612)	-146.6%	\$ (5,987,458)	-127.6%