



ECTOR COUNTY HOSPITAL DISTRICT
BOARD OF DIRECTORS REGULAR MEETING
JANUARY 8, 2019 – 5:30 p.m.
MEDICAL CENTER HOSPITAL BOARD ROOM (2ND FLOOR)
500 W 4TH STREET, ODESSA, TEXAS

AGENDA

- I. CALL TO ORDER Mary Thompson, President
- II. INVOCATION Chaplain Farrell Ard
- III. PLEDGE OF ALLEGIANCE Mary Thompson
- IV. MISSION/VISION/VALUES OF MEDICAL CENTER HEALTH SYSTEM Mary Thompson, p.4
- V. AWARDS AND RECOGNITIONS..... Rick Napper, p.5-6
 - A. 2018 Employees of the Year
 - Dr. H.E. Hestand Humanitarian Award: Linno Guerrero, Registered CA Scan Technologist, Radiology Department
 - Florence Nightingale Award: Niki McQuitty, Informatics Nurse Educator, Nursing Education Department
 - Chaplain Jimmy Wilson Service Excellence Award: Rosie Vasquez, Special Function Coordinator, Nutrition Services Department
 - B. January 2019 Employees of the Month
 - Clinical:
 - Non-Clinical:
 - Nurse:
 - C. Vonda Lucero, 2018 Chair of the Texas Purchasing Coalition Medical/Wound Care Clinical Value Analysis Team
 - D. Heather Bulman, Certified Patient Experience Professional (CPXP)
 - E. New Administrative Staff Members: Ellie Bane, Leah Robertson, Michaela Johnson

VI. CONSENT AGENDA..... Mary Thompson, p.7-29
(These items are considered to be routine or have been previously discussed, and can be approved in one motion, unless a Director asks for separate consideration of an item.)

- A. Consider Approval of Regular Meeting Minutes, December 4, 2018**
- B. Consider Approval of Executive Committee Minutes, December 20, 2018**
- C. Investment Policy Annual Review and Approval**

VII. COMMITTEE REPORTS

- A. Finance Committee** David Dunn, p.30-104
 - 1. Financial Report for Month Ended November 30, 2018
 - 2. Compliance with CMS section 2718(e) of the Public Health Service Act
 - 3. Capital Expenditure Process Clarification
 - 4. Consent Agenda
 - a. Capital Expenditure Request: Firetrol Fire Safety Alarm Panel

VIII. TTUHSC AT THE PERMIAN BASIN REPORT..... Gary Ventolini, MD

IX. PRESIDENT/CHIEF EXECUTIVE OFFICER’S REPORT AND ACTIONS

..... Rick Napper, p.105-138

- A. Consider Participation in the Downtown Odessa Tax Increment Reinvestment Zone**
- B. Consider Interlocal Agreement with the City of Odessa Regarding Radio Communications**
- C. Consider Request to Sell Property For Less Than Market Value:
301 Fitch Avenue**
- D. Consider Request to Sell Property For Less Than Market Value:
9510 West Westridge Drive**
- E. MCH ProCare Semi-Annual Report**

X. ORDER OF ELECTION OF DIRECTORS OF THE ECTOR COUNTY HOSPITAL DISTRICT

..... Ellie Bane, p.139

XI. CONSIDER CHANGING ECHD BOARD OF DIRECTORS FINANCE COMMITTEE AND REGULAR MEETING DATE FROM FEBRUARY 5, 2019 TO FEBRUARY 12, 2019

..... Rick Napper

XII. CONSIDER CHANGING ECHD BOARD OF DIRECTORS FINANCE COMMITTEE AND REGULAR MEETING DATE FROM MARCH 5, 2019 TO MARCH 12, 2019

..... Rick Napper

XIII. CONSIDER CHANGING ECHD BOARD OF DIRECTORS FINANCE COMMITTEE AND REGULAR MEETING DATE FROM JULY 2, 2019 TO JULY 9, 2019

..... Rick Napper

XIV. EXECUTIVE SESSION

Meeting held in closed session involving any of the following: (1) Consultation with attorney regarding legal matters and legal issues pursuant to Section 551.071 of the Texas Government Code; (2) Deliberation regarding exchange, lease, or value of real property pursuant to 551.072 of the Texas Government Code. (3) Deliberation and evaluation of officers and employees of Ector County Hospital District pursuant to Section 551.074 of the Texas Government Code; (4) Deliberation regarding negotiations for health care services, pursuant to Section 551.085 of the Texas Government Code; (5) Information that, if released or disclosed, would give advantage to a competitor as per Section 552.104 of the Texas Government Code; and (6) Advice, recommendations, opinions, or other material reflecting the policymaking processes of the Ector County Hospital District as per Section 552.111 of the Texas Government Code.

XV. ITEMS FOR CONSIDERATION FROM EXECUTIVE SESSION

A. MCH ProCare Provider Agreement(s)

XVI. ADJOURNMENT Mary Thompson

If during the course of the meeting covered by this notice, the Board of Directors needs to meet in executive session, then such closed or executive meeting or session, pursuant to Chapter 551, Texas Government Code, will be held by the Board of Directors on the date, hour and place given in this notice or as soon after the commencement of the meeting covered by this notice as the Board of Directors may conveniently meet concerning any and all subjects and for any and all purposes permitted by Chapter 551 of said Government Code.

MISSION

Medical Center Health System is a community-based teaching organization dedicated to providing high quality and affordable healthcare to improve the health and wellness of all residents of the Permian Basin.

VISION

MCHS will be the premier source for health and wellness.

VALUES

I-ntegrity

C-ustomer centered

A-ccountability

R-espect

E-xcellence

December 12, 2018

Rick Napper
President and Chief Executive Officer
Medical Center Health System
500 West 4th Street
Odessa, Texas 79761

Dear Rick:

We want to take an opportunity to recognize and thank Vonda Lucero, Director of Wound Care & Infusion Services, for the time and effort she contributed as the 2018 Chair of the TPC Medical/Wound Care Clinical Value Analysis Team. Under Vonda's leadership, this team executed a multitude of agreements which generated more than \$500,000 in initiative savings. In addition, Vonda played a critical role during the 2018 GPO transition in which Members achieved over \$8 million in initial implementation savings.

Our value analysis teams play a vital role within the collaborative structure at TPC, and Vonda is a valuable participant of the Medical/Wound Care CVAT. Without engagement and leadership from members like Vonda, we would not be as successful in working together as a system to provide superior results for TPC hospitals. We are appreciative of the role and responsibility she took to lead this group.

As an extension of our gratitude for her service, we would like to present Vonda with the enclosed plaque. On behalf of all the Members and staff of TPC, thank you for your organization's commitment to its peers and to the collective success of TPC.

Sincerely,



Geoff Brenner
President and Chief Executive Officer



Alex Brown
Director, Clinical Integration and
Executive Sponsor for the
Medical/Wound Care Clinical Value
Analysis Team



December 10, 2018

Rick Napper
P.O Box 7239
Odessa, Texas 79760

Dear Rick Napper:

We are writing to congratulate you and your organization on your commitment to patient experience excellence. You are one of the first to now have a Certified Patient Experience Professional (CPXP) among your associates. Special congratulations to Heather Bulman, on this significant and historic achievement in being one of the first CPXPs in healthcare. Our new CPXPs introduced earlier this month represent a committed, visionary and pioneering group of professionals globally who are focused on ensuring the best in experience for all those providing and receiving care every day in our healthcare systems.

The CPXP designation is awarded through Patient Experience Institute (PXI) and is the first and only professional designation for those addressing patient experience across the healthcare continuum. This prestigious certification highlights a commitment to the profession and reinforces the extensive skills and knowledge central to supporting and expanding the work and field of patient experience.

At the Patient Experience Institute, we remain committed as an independent and vendor-neutral organization to serve as a resource for healthcare organizations committed to the best in outcomes and to their people looking to achieve the highest levels of knowledge in this emerging field. We see patient experience as *"the sum of all interactions, shaped by an organization's culture that influences patient perceptions across the continuum of care"* and recognize that it encompasses all that impacts our work from quality, safety, service and satisfaction to the cost of care and the outcomes – both clinical and financial – that we look to achieve.

It will take leadership such as yours, and organizations with the commitment this achievement exemplifies, to continue our collective effort in creating the best in experience in healthcare. We want to honor this accomplishment, encourage you to celebrate and share this success and thank you for your commitment to this effort. We look forward to your continued engagement on the patient experience journey as we move forward.

If we can provide any more information or answer any additional questions, please let us know and we hope to stay connected as we grow the patient experience movement together. Congratulations again!

Yours in service,

A handwritten signature in blue ink that reads 'Jason'.

Jason A. Wolf, Ph.D.
President
Patient Experience Institute
Jason@pxinstitute.org

A handwritten signature in blue ink that reads 'Jessica'.

Jessica Barker, M.A.
Director, Certification and Continuing Education
Patient Experience Institute
Jessica@pxinstitute.org

**ECTOR COUNTY HOSPITAL DISTRICT
BOARD OF DIRECTORS
REGULAR BOARD MEETING
DECEMBER 4, 2018 – 5:30 p.m.**

MINUTES OF THE MEETING

MEMBERS PRESENT:

Mary Thompson, President
David Dunn, Vice President
Mary Lou Anderson
Bryn Dodd
Don Hallmark
Ben Quiroz

MEMBERS ABSENT:

Richard Herrera

OTHERS PRESENT:

Rick Napper, President/Chief Executive Officer
Robert Abernethy, Chief Financial Officer
Chad Dunavan, Chief Nursing Officer
Heather Bulman, Chief Experience Officer
Dr. Sari Nabulsi, Chief Medical Officer
Dr. Fernando Boccalandro, Chief of Staff
Dr. Donald Davenport, Vice Chief of Staff
Miles Nelson, Legal Counsel
Jan Ramos, ECHD Board Secretary
Dr. Gary Ventolini, TTUHSC Permian Basin
Various other interested members of the
Medical Staff, Employees, and Citizens

I. CALL TO ORDER

Mary Thompson, President, called the meeting to order at 5:30 p.m. in the Board Room of Medical Center Hospital. Notice of the meeting was properly posted as required by the Open Meetings Act. She let the Board members and all in attendance know that Richard Herrera was absent due to his attendance at his daughter's basketball game. She was on track to be the first women's basketball player at Odessa High School to score 1000 career points.

II. INVOCATION

Chaplain Farrell Ard offered the invocation.

Page 7 of 139

III. PLEDGE OF ALLEGIANCE

Mary Thompson led the Pledge of Allegiance to the United States and Texas flags.

IV. MISSION/VISION OF MEDICAL CENTER HEALTH SYSTEM

Mary Thompson presented the Mission, Vision and Values of Medical Center Health System.

V. AWARDS AND RECOGNITIONS

Rick Napper introduced and welcomed Dr. Sari Nabulsi, Chief Medical Officer.

A. December 2018 Employees of the Month

Rick Napper introduced the December 2018 Employees of the Month as follows:

- Clinical: Laura Lopez, Unit Director, 4 Central, 9 Central, and Central Monitoring
- Non-Clinical: Renee Culpepper, Director, Clinical Performance Improvement
- Nurse: Kimberly Leftwich, Unit Director, 5 Central and 7 Central

B. ECHD Board of Directors Volunteer of the Year Award to Bryn Dodd

As she was unable to attend the Annual Volunteer Appreciation Luncheon, Rick Napper presented the ECHD Volunteer of the Year Award to Bryn Dodd.

This was for informational purposes only. No action was taken.

C. Stroke Support Group Presentation

Karry Morris presented a report of activities made possible by volunteers of the Stroke Support Group. They then presented the Board members with small "thank you" gifts they had made at a recent support group meeting.

This was for informational purposes only. No action was taken.

D. MCHS Foundation Donation from The Human Bean

Alison Pradon reported that The Human Bean held their second annual "Coffee For A Cure" where all proceeds go to the MCHS Foundation. This year the donation was \$3250.

This was for informational purposes only. No action was taken.

E. Children's Miracle Network Donation from Permian Chapter of Credit Unions

Page 8 of 139

Alison Pradon reported that the Permian Chapter of Credit Unions held their 25th annual golf tournament, raising \$135,779 for Children's Miracle Network.

This was for informational purposes only. No action was taken.

VI. CONSENT AGENDA

- A. Consider Approval of Regular Meeting Minutes, November 6, 2018**
- B. Consider Approval of Executive Committee Minutes, November 20, 2018**
- C. Consider HC Stop Loss Agreement**

David Dunn moved and Mary Lou Anderson seconded the motion to approve the items listed on the Consent Agenda as presented. The motion carried unanimously.

VII. COMMITTEE REPORTS

A. Finance Committee

1. Financial Report for Month Ended October 31, 2018

David Dunn moved and Ben Quiroz seconded the motion to approve the Financial Report for Month Ended October 31, 2018 as presented. The motion carried unanimously.

2. Capital Expenditure Request: Echocardiogram Ultrasound

David Dunn moved and Mary Lou Anderson seconded the motion to approve the Capital Expenditure Request: Echocardiogram Ultrasound as presented. The motion carried unanimously.

3. Capital Expenditure Request: Merge Unity iConnect Access Image Viewer Conversion and Merge Unity System/Hardware Upgrade

David Dunn moved and Ben Quiroz seconded the motion to approve the Capital Expenditure Request: Merge Unity iConnect Access Image Viewer Conversion and Merge Unity System/Hardware Upgrade as presented. The motion carried unanimously.

4. Medical Center Health System Donation to MCHS Foundation for ECISD

David Dunn moved and Mary Lou Anderson seconded the motion to approve the donation of \$113,000 to the MCHS Foundation for a further donation to ECISD for 1170 Chromebooks for Bowie, Bonham, Nimitz, and Wilson and Young Middle Schools as presented. The motion carried unanimously.

B. Joint Conference Committee

Dr. Fernando Boccalandro, Chief of Staff, presented the recommendation of the Joint Conference Committee to accept the following Medical Staff Recommendations:

1. Medical Staff or AHP Initial Appointment/Reappointment

Medical Staff

Applicant	Department	Specialty/Privileges	Group	Dates
Tucker, Mark MD	Surgery	Surgery/Trauma Surgery	Envision	12/04/2019 – 12/03/2020

Allied Health Professional (AHP) Staff Applicants

NONE

**Please grant temporary privileges*

Reappointment of the Medical Staff and Allied Health Professional Staff

Medical Staff/or Allied Health Professional Staff

Applicant	Department	Staff Category	Specialty/Privileges	Group	Changes to Privileges	Dates
Wiltse, Peter DO	Surgery	Associate	Surgery	Envision	Adding: Multiple trauma, management of patients (on surgical services) who may or may not require surgical intervention. Adding: Trauma, comprehensive management of	12/01/2018 – 11/30/2019
Kurra, Usha MD	Medicine	Courtesy	Internal Medicine			01/01/2019 – 12/31/2019
Pamganamamula, Madhu MD	Medicine	Courtesy	Internal Medicine			01/01/2019 – 12/31/2019
Rastogi, Ashutosh MD	Internal Medicine	Courtesy	Oncology	West Texas Oncology		01/01/2019 – 12/31/2019
Watkins, David MD	Internal Medicine	Courtesy	Oncology	West Texas Oncology		01/01/2019 – 12/31/2019
Jain, Shailesh MD	Medicine	Courtesy	Psychiatry	TTUHSC	Adding: Telemedicine	01/01/2019 – 12/31/2019
Guru, Manohar MD	Medicine	Courtesy to Affiliate	Neurology			01/01/2019 – 12/31/2020
Vindhya, Prema MD	Medicine	Affiliate	Dermatology			01/01/2019 – 12/31/2020
Banerjee, Sara MD	Radiology	Telemedicine	Tele-Radiology	VRAD		01/01/2019 – 12/31/2020

Dar, Khavar MD	Medicine	Active	Pulmonary			01/01/2019 – 12/31/2020
Doran, John MD	Medicine	Courtesy to Affiliate	Internal Medicine			01/01/2019 – 12/31/2020
Prasad, Kalpana MD	Medicine	Affiliate	Internal Medicine			01/01/2019 – 12/31/2020
Akins, Robin MD	Radiology	Courtesy	Oncology	West Texas Oncology		02/01/2019 – 01/31/2020

Blank Staff Category column signifies no change

Allied Health Professionals

Applicant	Department	Specialty / Privileges	Group	Sponsoring Physician(s)	Changes to Privileges	Dates
Brindley, Michelle FNP	Family Medicine	Nurse Practitioner	ProCare	Dr. Michael Auringer	Change in Sponsoring Physician.	01/01/2019 – 12/31/2020
Calderon, Edey PA	Emergency Medicine	Physician Assistant	BEPO	Dr. Shipkey		01/01/2019 – 12/31/2020
MacMurdo III, Lee APRN	Medicine	Advanced Practice Registered Nurse	Permian Nephrology Associates	Dr. Mamoun Bashir		01/01/2019 – 12/31/2020

2. Change in Clinical Privileges/or Scope of Practice/or Supervisor

Clinical/ Additional Privileges

Staff Member	Department	Privilege
Bacani, Ronald FNP	Emergency Medicine	Removing: Wound Care
Cheng, Fausto FNP	Internal Medicine	Adding: Prescribe medication (must provide a supervisor-signed "Notice of Prescriptive Authority" which requires current DPS/DEA/TMB registration. Sponsoring Physician Dr. Anand Reddy
Chennamaneni, Rajnarsing MD	Internal Medicine	Adding: Ambulatory blood pressure monitoring, Neurological disorder(common), diagnose and manage or refer to specialist, Urine analysis, including microscopic, Vaginal discharge, KOH and wet prep examination.
Jain, Shailesh MD	Medicine	Adding: Telemedicine
Kubacak, Stephanie MD	Internal Medicine	Removing: Moderate Sedation
Wiltse, Peter DO	Surgery	Adding: Multiple trauma, management of patients (on surgical services) who may not require surgical intervention. Adding: Trauma, comprehensive management of

3. Change in Medical Staff or AHP Staff Status

Resignation / Expiration of Privileges

Staff Member	Staff Category	Department	Effective Date	Action
Hird, Travis MD	Telemedicine	Medicine/ Telemedicine	10/17/2018	Resigned
James, Rebecca MD	Associate	OB/GYN	10/30/2018	Resigned
Lieser, Mark MD	Active	Surgery/ Trauma Surgery	1/31/2018	Lapse in privileges
Sternick, Cary MD	Telemedicine	Medicine/ Telemedicine	10/15/2018	Resigned
Zajac, Paul MD	Active	Emergency Medicine	11/01/2018	Resigned

4. Change in Medical Staff or AHP Staff Category

Staff Category Changes/Change to Credentialing Date

Staff Member	Department	Category
Aderinboye, Omolara MD	Pediatrics	Associate to Active
Barry, Floyd MD	Pediatrics	Associate to Active
Carter, Bonnie	Family Medicine	Associate to Active
Doran, John MD	Internal Medicine	Courtesy to Affiliate
Glass, Darren MD	Surgery	Associate to Active
Gurru, Manohar MD	Medicine	Courtesy to Affiliate
Barry, Floyd MD	Pediatrics	Removal of Provisional Status
Yadalla, Sanchita MD	OBGYN	Removal of Provisional Status
Bashir, Mamoun MD	Medicine	Removal of Provisional Status
Hoang, Vivian MD	Medicine	Removal of Provisional Status
Hyson, Morton MD	Medicine	Removal of Provisional Status
Mungara, Sai Siva MD	Medicine	Removal Of Provisional Status
Nair, Prem MD	Medicine	Removal of Provisional Status
Rubio, Karina PA	Medicine	Removal of Provisional Status
Toler, Kathy MD	Medicine	Removal of Provisional Status
Zafar, Muhammad MD	Medicine	Removal of Provisional Status
Donthi Reddy, Srinivasa MD	Medicine	Extension of Provisional Status for 1 year
Smith, Jody MD	Surgery	Extension of Provisional Status for 1 year
Ellison, Richard MD	Surgery	Removal of Provisional Status

Guiley, Christy PA	Surgery	Removal of Provisional Status
Colassi, Glenn CRNA	Anesthesia	Removal of Provisional Status
Aguilar, Billy NP	Emergency Medicine	Removal of Provisional Status

5. Medical Staff Bylaws/Policy/Privilege Criteria

None were presented.

David Dunn moved and Mary Lou Anderson seconded the motion to approve the Medical Staff recommendation (Items VIII. B. 1-4) as presented. (There were no items to present under section VIII. B. 5). The motion carried unanimously.

Rick Napper recognized Dr. Boccalandro for actions taken recently when a community member had a heart attack while working out at Mission Fitness. He announced that he would make a \$5000 donation to the American Heart Association in Dr. Boccalandro's name.

C. Audit Committee

David Dunn reported that the Audit Committee met November 15, 2018 and received a report from Weaver of Interim Internal Audit Work Performed.

David Dunn moved and Bryn Dodd seconded the motion to approve the Update of Interim Internal Audit Work Performed. The motion carried unanimously.

VIII. TEXAS TECH UNIVERSITY HEALTH SCIENCE CENTER AT THE PERMIAN BASIN REPORT

Dr. Gary Ventolini provided the TTUHSC at the Permian Basin Report for informational purposes only. No action was taken.

IX. PRESIDENT/CHIEF EXECUTIVE OFFICER'S UPDATE

A. MCHS Foundation Donation to ECISD

Rick Napper presented the promise to donate \$113,000 to the MCHS Foundation for a further donation to ECISD for 1170 Chromebooks for Bowie, Bonham, Nimitz, and Wilson and Young Middle Schools. Jim Nelson, Interim Superintendent of ECISD, Ravi Shakamuri, StarCare, and other representatives from ECISD were in attendance to thank the ECHD Board of Directors.

This for informational purposes only. No action was taken.

B. Consider Downtown Odessa Tax Increment Reinvestment Zone

Michael Marrero, City of Odessa City Manager, and Vanessa Schrauner, City of Odessa Development Services Manager, presented the Downtown Odessa Tax Increment

Reinvestment Zone. Discussion ensued, including the fact that Ben Quiroz owns property within the zone and that a conflict must be disclosed.

Bryn Dodd moved to table the item until the full Board could vote on it. Don Hallmark seconded the motion and it carried unanimously.

C. Quality Quarterly Report

Christin Timmons, Associate Chief Nursing Officer and Dr. Johanny Herrera, and some members of the Length of Stay Committee presented the results of their project to reduce Length of Stay. Heather Bulman, Chief Patient Experience Officer presented the Quarterly Quality Report.

These reports were for informational purposes only. No action was taken.

D. Human Resources Quarterly Report

Harvey Hudspeth, Interim Vice President Human Resources, presented a quarterly Human Resources Report.

This for informational purposes only. No action was taken.

X. EXECUTIVE SESSION

Mary Thompson stated that the Board would go into Executive Session for the meeting held in closed session as to (1) Consultation with attorney regarding legal matters and legal issues pursuant to Section 551.071 of the Texas Government Code; (2) Deliberation and evaluation of officers and employees of Ector County Hospital District pursuant to Section 551.074 of the Texas Government Code; (3) Deliberation regarding negotiations for health care services, pursuant to Section 551.085 of the Texas Government Code; and (4) Information that, if released or disclosed, would give advantage to a competitor as per Section 552.104 of the Texas Government Code; and (5) Advice, recommendations, opinions, or other material reflecting the policymaking processes of the Ector County Hospital District as per Section 552.111 of the Texas Government Code.

The individuals present during the entire Executive Session were Mary Thompson, David Dunn, Mary Lou Anderson, Bryn Dodd, Don Hallmark, Ben Quiroz, Rick Napper, Robert Abernethy, Jan Ramos, and Miles Nelson, Shafer Law Firm.

Adiel Alvarado reported to the Board of Directors during Executive Session and then was excused.

Executive Session began at 7:19 pm.
Executive Session ended at 8:39 p.m.

No action was taken during Executive Session.

XI. ITEMS FOR CONSIDERATION FROM EXECUTIVE SESSION

A. MCH ProCare Provider Agreements

Rick Napper presented the MCH ProCare Provider Agreement for Vija Borra, M.D. This is a contract amendment, for the MCHS Orthopedics Department.

David Dunn moved and Don Hallmark seconded the motion to approve the MCH ProCare provider agreement with Vija Borra, M.D., as presented. The motion carried unanimously.

Rick Napper presented the MCH ProCare Provider Agreement for Joshua Urteaga, M.D. This is a contract amendment for the MCHS Hospitalist Group.

Bryn Dodd moved and David Dunn seconded the motion to approve the MCH ProCare provider agreement with Joshua Urteaga, M.D., as presented. The motion carried unanimously.

Rick Napper presented the MCH ProCare Provider Agreement for Tabitha Pittman, MPAS, PA-C. This is a two year renewal for the MCHS Primary Care.

Bryn Dodd moved and David Dunn seconded the motion to approve the MCH ProCare provider agreement with Tabitha Pittman, MPAS, PA-C., as presented. The motion carried unanimously.

Rick Napper presented the MCH ProCare Provider Agreement for Isadora Subia, N.P. This is a three year renewal for MCHS Cardiology.

Ben Quiroz moved and David Dunn seconded the motion to approve the MCH ProCare provider agreement with Isadora Subia, N.P., as presented. The motion carried unanimously.

Rick Napper presented the MCH ProCare Provider Agreement for Daisha Partlow, MSN, RN, RNP-C. This is a three year full-time employment agreement for MCHS Urgent Care.

David Dunn moved and Bryn Dodd seconded the motion to approve the MCH ProCare provider agreement with Daisha Partlow, MSN, RN, RNP-C, as presented. The motion carried unanimously.

XII. ADJOURNMENT

There being no further business to come before the Board, Mary Thompson adjourned the meeting at 8:41 p.m.

Respectfully submitted,



Jan Ramos, Secretary
Ector County Hospital District Board of Directors

**ECTOR COUNTY HOSPITAL DISTRICT
BOARD OF DIRECTORS
EXECUTIVE COMMITTEE MEETING
DECEMBER 20, 2018 – 4:30 p.m.**

MINUTES OF THE MEETING

MEMBERS PRESENT: Mary Thompson
David Dunn
Don Hallmark

OTHERS PRESENT: Rick Napper, President/Chief Executive Officer
Miles Nelson, Legal Counsel
Chris Terry, Legal Counsel
Chad Dunavan, Chief Nursing Officer
Adiel Alvarado, Vice President MCH ProCare
Tracy Green, Vice President Provider/Community Relations
Jan Ramos, ECHD Board Secretary

I. CALL TO ORDER

Mary Thompson called the meeting to order at 4:33 p.m. in the Administration Conference Room A of Medical Center Hospital. Notice of the meeting was properly posted as required by the Open Meetings Act.

II. EXECUTIVE/CLOSED SESSION

Mary Thompson stated that the Executive Committee would go into Executive Session in accordance with the Texas Open Meeting Act, Section §551.001 et. seq. of the Texas Government Code.

The individuals present during Executive Session were Mary Thompson, David Dunn, Don Hallmark, Rick Napper, Miles Nelson, Chris Terry, Chad Dunavan, Adiel Alvarado, Tracy Green and Jan Ramos.

**Executive Session began at 4:33 p.m.
Executive Session ended at 5:00 p.m.**

No action was taken during Executive Session.

III. ITEMS FOR DISCUSSION/CONSIDERATION

- a. Consider approval of agreements with Acute Surgical Care Specialists, PLLC and Acute Orthopedic Care Specialists, PLLC

Chad Dunavan presented the agreement with Acute Surgical Care Specialists, PLLC. This agreement provides board certified Trauma Surgeons necessary for Level II Trauma Services.

David Dunn made a motion to approve the agreement with Acute Surgical Care Specialists, PLLC. Don Hallmark seconded the motion. The motion carried unanimously.

Chad Dunavan presented the agreement with Acute Orthopedic Care Specialists, PLLC. This agreement provides board certified Trauma Orthopedic Surgeons necessary for Level II Trauma Services.

David Dunn made a motion to approve the agreement with Acute Orthopedic Care Specialists, PLLC. Don Hallmark seconded the motion. The motion carried unanimously.

- b. Consider approval of Texas Tech University Health Science Center Permian Basin resident salary budget amendment

Rick Napper presented a proposal to increase the stipend for Residents at TTUHSC-PB to the same level as the Lubbock campus. This increase will be effective July 1, 2019, the beginning of the new class year.

Don Hallmark made a motion to approve the resident salary budget amendment. David Dunn seconded the motion. The motion carried unanimously.

- c. Consider approval of agreement with Midwest Anesthesia

Tracy Green presented the agreement with Midwest Anesthesia. This agreement provides CRNAs to provide coverage in Obstetrics and backup coverage for the Operating Room.

David Dunn made a motion to approve the agreement with Midwest Anesthesia. Don Hallmark seconded the motion. The motion carried unanimously.

IV. ADJOURNMENT

There being no further business to come before the Executive Committee, the meeting was adjourned at 5:05 p.m.

Respectfully submitted,



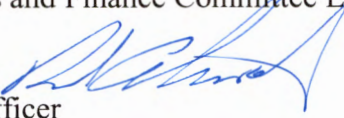
Jan Ramos, Secretary
Ector County Hospital District Board of Directors



MEMORANDUM

DATE: January 4, 2019

TO: Board of Directors and Finance Committee Ector County Hospital District

FROM: Robert Abernethy 
Chief Financial Officer

SUBJECT: Review, Revision and Re-Adoption of Ector County Hospital District Investment Policy

Attached is the District’s Investment Policy for annual review and reaffirmation.

There are no changes proposed to the Investment Policy and it remains in compliance with the Public Funds Investment Act. The Board will also approve the reappointment of the following Broker/Dealers (page 10):

- Wells Fargo Bank N.A. (Debt Reserve Funds)
- Hilltop Securities Independent Network (name change from SWS Securities due to merger [Long Term Investment Funds])
- Prosperity Bank (Endowments)
- Frost Bank (Operating, Payroll and Money Market Accounts)

Please give me a call if you have questions.

**ECTOR COUNTY HOSPITAL DISTRICT
(Medical Center Health System)
INVESTMENT POLICY**

**EFFECTIVE: December, 1999
Reaffirmed: January 08, 2019**

POLICY STATEMENT

The Ector County Hospital District seeks to optimize the rate of return on available cash reserves while emphasizing safety of principal and retaining sufficient liquidity to meet projected financial needs. The investment portfolio shall be designed to attain a reasonable rate of return throughout budgetary and economic cycles, taking into account the District's investment risk constraints, cash flow requirements and state and federal laws that may restrict the placement of District funds.

STANDARD OF CARE

Investments shall be made with judgment and care, under prevailing circumstances, that a person of prudence, discretion, and intelligence would exercise in the management of the person's own affairs, not for speculation, but for investment, considering the probable safety of capital and the probable income to be derived.

POLICY OBJECTIVES

Investment of funds shall be governed by the following objectives in order of priority:

A. Safety of Principal

1. Safety of principal and compliance with applicable state laws (Public Funds Investment Act [PFIA]) are the foremost objectives of the District. Each investment transaction shall seek to ensure that potential capital losses are avoided.
2. The District will not make investments for the purpose of trading or speculation.

B. Liquidity

1. The District's portfolio will maintain sufficient liquidity through structuring maturities that enable it to meet all financial requirements which might reasonably be anticipated.

C. Diversification

1. In accordance with applicable laws, the District will diversify its investments to avoid incurring unreasonable and avoidable risks regarding specific security types or concentrations within individual financial institutions. Investment decisions should not incur unreasonable investment risks in order to obtain current or long term investment income.
2. Maturities will be structured to allow for continued liquidity and investment opportunities. Selected maturities shall provide for income, stability and liquidity.
3. The District may solicit bids in determining which investment opportunities to consider. Bids or offers may be solicited orally, in writing or electronically.

INVESTMENT STRATEGIES

A written investment strategy must be developed for each of the District's Funds. These strategies should include the following:

1. The investment objective for that particular fund.
2. An understanding of the suitability of the investment to the District's financial requirements.
3. Preservation and safety of principal.
4. Liquidity.
5. Marketability of investment if need arises to liquidate prior to maturity.
6. Diversification.
7. Yield.

The investment strategies are an integral part of the District's investment policy and are attached as addendum "A".

AUTHORIZED INVESTMENTS

All investments must be restricted to the following:

1. Obligations of the United States or its agencies and instrumentalities.
2. Direct obligations of the state of Texas or its agencies and instrumentalities.
3. Obligations of states, agencies, counties, cities and other political subdivisions of any state rated as to investment quality by a nationally recognized investment rating firm not less than A or its equivalent.
4. Collateralized Mortgage Obligations directly issued by a Federal Agency or instrumentality of the United States, the underlying security for which is guaranteed by an agency or instrumentality of the United States.
5. Other obligations, the principal and interest of which are unconditionally guaranteed or insured by, or backed by the full faith and credit of, this state or the United States or their respective instrumentalities.
6. Certificates of Deposit and Share Certificates are Authorized Investments:
 - a) A certificate of deposit or share certificate is an authorized investment if the certificate is issued by a depository institution and is:
 - 1) guaranteed or insured by the Federal Deposit Insurance Corporation or its successor or the National Credit Union Share Insurance Fund or its successor;
 - 2) secured by obligations that are described by this policy (including mortgage backed securities directly issued by a federal agency or instrumentality that have a market value of not less than the principal amount of the certificates, but excluding those mortgage backed securities of the nature described in "investments not allowed" in this policy); or,
 - 3) secured in any other manner and amount provided by law for deposits of ECHD.
 - b) In addition to the authority to invest funds in certificates of deposit under Subsection (a), an investment in certificates of deposit made in accordance with the following conditions is an authorized investment under this subchapter:
 - 1) the funds are invested by ECHD through a depository institution that is selected by ECHD;
 - 2) the depository institution selected by ECHD under subdivision (1) arranges for the deposit of the funds in certificates of deposit in one or

more federally insured depository institutions, wherever located, for the account of ECHD;

- 3) the full amount of the principal and accrued interest of each of the certificates of deposit is insured by the United States or an instrumentality of the United States;
 - 4) the depository institution selected by ECHD under Subdivision (1) acts as custodian for ECHD with respect to the certificates of deposit issued for the account of ECHD;
 - 5) at the same time that the funds are deposited and the certificates of deposit are issued for the account of ECHD, the depository institution selected under subdivision (1) receives an amount of deposits from customers of other federally insured depository institutions, wherever located, that is equal to or greater than the amount of the funds invested by ECHD through the depository institution selected under subdivision (1).
7. Repurchase agreement if the repurchase agreement:
- a) has a defined termination date;
 - b) is secured by obligations of the United States or its agencies and instrumentalities, as described by 2256.009(a)(1) of the PFIA;
 - c) is pledged to the District, held in the District's name and deposited at the time the investment is made with the District or with a third party selected and approved by the District; and
 - d) is placed through a primary government securities dealer, as defined by the Federal Reserve, or a financial institution doing business in this state.
 - e) notwithstanding any other law, the term of any reverse security purchase agreement may not exceed ninety (90) days after the date the reverse security repurchase agreement is delivered;
 - f) money received by the District under the terms of a reverse security repurchase agreement shall be used to acquire additional authorized investments, but the terms of the authorized investments acquired must mature not later than the expiration date stated in the reverse security repurchase agreement.

The term "repurchase agreement" shall mean a simultaneous agreement to buy, hold for a specified time, and sell back at a future date obligations of the United States or its agencies and instrumentalities, as described by 2256.009(a)(1) of the PFIA, at a market value at the time the funds are disbursed of not less than the principal amount of the funds dispersed. The term includes a direct security repurchase agreement and a reverse security repurchase agreement.

8. A no-load money market mutual fund if the mutual fund:
- a) is registered with and regulated by the Securities and Exchange Commission;
 - b) provides the District a prospectus and other information required by the Securities Exchange Act of 1934 or the Investment Company Act of 1940;
 - c) has a dollar-weighted average stated maturity of 90 days or fewer;
 - d) includes in its investment objectives the maintenance of a stable net asset value of \$1.00 for each share.
9. A no-load mutual Fund if the mutual Fund:
- a) is registered with the Securities and Exchange Commission;
 - b) has an average weighted maturity of less than two years;

- c) is invested exclusively in obligations which are authorized investments under the Ector County Hospital District Investment Policy;
 - d) is continuously rated as to investment quality by at least one nationally recognized investment rating firm of not less than AAA or its equivalent; and
 - e) conforms to the requirements set forth in 2256.016(b) and (c) of the Public Funds Investment Act relating to the eligibility of investment pools to receive and invest funds of investing entities.
10. Banker's Acceptances is an authorized investment if it:
- a) Has a stated maturity of 270 days or fewer from the date of its issuance;
 - b) will be, in accordance with its terms, liquidated in full at maturity;
 - c) is eligible for collateral for borrowing from a Federal Reserve Bank; and
 - d) is accepted by a bank organized and existing under the laws of the United States or any state, if the short-term obligations of the bank, or of a bank holding company of which the bank is the largest subsidiary, are rated not less than A-1 or P-1 or an equivalent rating by at least one nationally recognized credit rating agency.
11. Commercial paper is an authorized investment under this policy if the commercial paper;
- a) has a stated maturity of 270 days or fewer from the date of its issuance; and
 - b) is rated not less than A-1 or P-1 or an equivalent rating by at least:
 - 1) two nationally recognized credit rating agencies; or
 - 2) one nationally recognized credit rating agency and is fully secured by an irrevocable letter of credit issued by a bank organized and existing under the laws of the United States or any state.

The District shall not:

1. Invest in the aggregate more than 80% of the District's monthly average fund balance, excluding bond proceeds and reserves and other funds held for debt service in money market funds described in above or mutual funds described in above;
2. Invest in the aggregate more than 15% of the District's monthly average fund balance, excluding bond proceeds and reserves and other Funds held for debt service, in mutual Funds described in above;
3. Invest any portion of bond proceeds, reserves and Funds held for debt service, in mutual Funds described in above;
4. Invest District funds or funds under District's control including bond proceeds and reserves and other funds held for debt service in any one mutual fund in amount that exceeds 10% of the total assets of the mutual fund.

INVESTMENTS NOT AUTHORIZED

The following are investments not to be purchased by the District:

1. Obligations whose payment represents the coupon payments on the outstanding principal balance of the underlying mortgage-backed security collateral and pays no principal;
2. Obligations whose payment represents the principal stream of cash flow from the underlying mortgage-backed security collateral and bears no interest;
3. Collateralized mortgage obligations that have a stated final maturity date of greater than 10 years; and
4. Collateralized mortgage obligations, the interest rate of which is determined by an index that adjusts opposite to the changes in a market index.

MATURITIES

Structuring of the investment portfolio shall be in accordance with the District's Investment policy and the specific strategies developed for each fund.

COLLATERALIZATION

All District Funds held as a demand or a time deposit by a depository institution expressly authorized by law to accept a public entity's time or demand deposits shall be collateralized as provided in Chapter 2257 of Texas Government Code "Collateral for Public Funds".

INVESTMENT OFFICER

The Chief Financial Officer shall be designated as the District's Investment Officer/Investment Advisor and is responsible for the investment of the District's Funds. The investment Officer will review and approve all transactions conducted within the investment portfolio. The Investment Officer and Chairperson of the Finance Committee, or a designated alternate, shall review all transactions and shall be responsible for monitoring and reviewing all investment activity on a regular basis. The investment Officer shall exercise the judgment and care, under prevailing circumstances, that a prudent person would exercise in the management of the person's own affairs. Unless authorized by law, no other person may deposit, withdraw, transfer or manage in any other manner the funds of the District.

INVESTMENT TRAINING

1. Board Members – Each member of the District's Board of Directors shall attend at least one training session relating to their responsibilities regarding investments within six months after taking office.
2. Investment Officer – (1) The Chief Financial Officer and any other investment Officer of the District shall attend at least one training session related to their responsibilities regarding investments within twelve months after taking office; and (2) attend an investment training session not less than once in a two-year period and receive a minimum of 10 hours of instruction relating to their investment responsibilities

Training must be provided by an independent source and include education in investment controls, security risks, strategy risks, market risks and compliance with the Public Funds Investment Act.

CONFLICT OF INTEREST

Any investment officer for the District who has a personal business relationship with a business organization offering to engage in an investment transaction with the District, shall file a statement disclosing that personal business interest. Any investment officer of the District who is related within the second degree of affinity or consanguinity as determined under chapter 573 of the Texas Government Code to an individual seeking to sell an investment to the District shall file a statement disclosing that relationship. A statement under this section shall be filed with the Texas Ethics Commission and the Board of Directors of the District.

The investment officer has a personal business relationship with an organization if:

1. the investment officer owns 10 percent or more of the voting stock or shares of the business organization or owns \$5,000 or more of the fair market value of the business organization;

2. funds received by the investment officer from the business organization exceed 10 percent of the investment officer's gross income for the previous year; or,
3. the investment officer has acquired from the business organization during the previous year investments with a book value of \$2,500 or more for the personal account of the investment officer.

BROKERS/DEALERS

The District will utilize a minimum of three different broker/dealers in obtaining its investment purchases. A bidding process will be utilized to verify the competitiveness of each firm's rates of return when deemed necessary.

A written copy of the investment policy shall be presented to any person offering to engage in an investment transaction with the District. A business organization includes investment pools. Nothing in this section relieves the District of the responsibility for monitoring investments made by the District to determine that they are in compliance with the investment policy. The qualified representative of the business organization offering to engage in an investment transaction with the District shall execute a written instrument in a form acceptable to the District and the business organization substantially to the effect that the business organization has:

1. Received and reviewed the investment policy of the District; and,
2. Acknowledged that the business organization has implemented reasonable procedures and controls in an effort to preclude investment transactions conducted between the District and the organization that are not authorized by the District investment policy, except to the extent that this authorization is dependent on an analysis of the makeup of the entity's entire portfolio or requires an interpretation of subjective investment standards.

The District shall on an annual basis review, revise and adopt a list of qualified brokers that are authorized to engage in investment transactions with the District.

REPORTING REQUIREMENTS

A. Internal Reports

The monthly internal financial statements will reflect all investment activities and proper accounting practices will be followed. On a quarterly basis, the designated Investment Officer of the district shall prepare a written report of all investment transactions for all Funds of the district, in compliance with section 2256.023 of the PFIA. The report must be submitted to the Finance Committee and the Hospital Administrator and the Board of Directors and must:

1. Describe in detail the investment position of the District, on the date of the report;
2. Be prepared and signed by all Investment Officers;
3. Contain a summary statement prepared in compliance with generally accepted accounting principles, of each pooled Fund group that states the (a) beginning market value for the report period; (b) additions and changes to the market value during the period; and (c) ending market value for the period; and (d) fully accrued interest for the reporting period;
4. State the book value and market value of each separately invested asset at the beginning and end of the reporting period by type of asset and fund type;
5. State the maturity date of each invested asset;
6. State the account or Fund or pooled group fund of the District for which each investment was acquired; and

7. State the portfolio is in compliance with the District' investment strategy and the PFIA.

If the District invests in other than money market mutual funds, investment pools or accounts offered by its depository bank in the form of certificates of deposit, or money market accounts or similar accounts, the reports prepared by the investment officers under this section shall be formally reviewed at least annually by an independent auditor, and the result of the review shall be reported to the governing body by that auditor.

B. External Reports

A compliance audit of management controls on investments and adherence to the District's investment policy shall be performed by an independent auditor in conjunction with the District's annual financial audit. The results of this report should be submitted to the Board of Directors and Hospital Administrator.

C. Other Reports

On at least an annual basis, the stated market values of each investment shall be reviewed by an independent third party. A report of such review shall be reported to the Finance Committee of the Board of Directors.

REVIEW OF INVESTMENT POLICY

This policy including all investment strategies must be reviewed by the Board of Directors not less than annually. The Board shall adopt a written resolution stating that it has reviewed the investment policy and strategies. Such resolution shall record any changes made to either the investment policy or investment strategies.

ADDENDUM A

Investment Strategies

GENERAL OPERATING FUNDS

The purpose of these funds is to provide for payment of operating expenses, payroll and normal capital expenditures. The investment objective will ensure that these daily cash needs are met. Anticipated level of funds needed to be available on a daily basis is estimated at approximately \$2 million to \$4 million. Authorized investments should be highly liquid. Suitable investments for this fund are all investments allowed by this policy if authorized by the Public Funds Investment Act (PFIA). These investments will provide safety of principal, liquidity, diversification and marketability while providing a market rate of return to meet the objectives of the Fund. When individual investments are purchased, the maturity shall not exceed 31 days.

DEBT SERVICE FUNDS

The purpose of these funds is to ensure that adequate monies are set aside for payment of further principal and interest on the District's indebtedness and to maintain compliance with any and all debt covenant requirements relating to the advance funding of indebtedness. The investment objective will ensure that these requirements are met. Suitable investments for this fund are all investments allowed by this policy if authorized by the PFIA. These investments will provide safety of principal, liquidity, diversification and marketability while providing a market rate of return to meet the objectives of the fund. When individual investments are purchased the maturity shall approximate the due dates of principal and interest payments on the indebtedness.

DISPROPORTIONATE SHARE FUNDS

The purpose of these funds is to provide improved access to healthcare services for indigents. Suitable investments for this fund are all investments allowed by this policy if authorized by the PFIA. These investments will provide safety of principal, liquidity, diversification and marketability while providing a market rate of return to meet the objectives of the fund. Authorized investments shall have stated maturity dates that approximate the anticipated qualified expenditures of the District. When individual investments are purchased for this Fund, the maturity should not exceed ten years.

FUNDED DEPRECIATION FUNDS

The purpose of these funds is to provide monies for future purchases of capital equipment. Suitable investments for this fund are all investments allowed by this policy if authorized by the PFIA. These investments will provide safety of principal, liquidity, diversification and marketability while providing a market rate of return to meet the objectives of the fund. When individual investments are purchased for this fund, the maturities should not exceed ten years.

SELF-INSURANCE FUNDS

The purpose of these funds is to provide monies for future expenditures related to workers' compensation, malpractice and other legal claim or settlements. Suitable investments for this fund are all investments allowed by this policy if authorized by the PFIA. These investments will provide safety of principal, liquidity, diversification and marketability while providing a market rate of return to meet the objectives of the fund. When individual investments are purchased for this Fund, the maturities should not exceed ten years.

BOARD DESIGNATED FUNDS

The purpose of these funds is to provide monies for future capital expenditures or other major projects as designated by the Board of Directors. The investment objective of this fund will ensure that monies will be available if and when financial needs arise as so determined by the Board. Suitable investments for this fund are all investments allowed by this policy if authorized by the PFIA. These investments will provide safety of principal, liquidity, diversification and marketability while providing a market rate of return to meet the objectives of the fund. When individual investments are purchased for this Fund, the maturities should be spread over a period of one month to ten years.

LIABILITY FUNDS

The purpose of these funds is to provide monies for future payments to liabilities. Suitable investments for this fund are all investments allowed by this policy if authorized by the PFIA. These investments will provide safety of principal, liquidity, diversification and marketability while providing a market rate of return to meet the objectives of the fund. When individual investments are purchased for this fund, the maturities should be spread over a period of one month to ten years.

TAX REVENUE FUNDS

The purpose of these funds is to receive monies related to ad valorem and sales tax collections of the District and then transfer those monies to other funds when needed. Ad valorem tax monies are utilized for debt service payments and costs of indigent care and thus are transferred to Debt Service Funds and General Operating Funds when needed. Sales tax monies are utilized for capital expenditures and operating costs are transferred to the General Operating Fund when needed. Suitable investments for this fund are all investments allowed by this policy if authorized by the PFIA. These investments will provide safety of principal, liquidity, diversification and marketability while providing a market rate of return to meet the objectives of the fund. When individual investments are purchased for this Fund, the maturities should be twelve months or less since these funds are usually transferred within a short period of time after receipt.

TRUSTEE HELD FUNDS

(1) These monies are related to the proceeds from Bond issues as approved and authorized by the Board of Directors and are held in safekeeping by the Trustee. Construction Funds will be utilized for payment of construction costs related to the authorized construction or expansion project. Authorized investments will be highly liquid focusing primarily on money market accounts and demand deposit accounts as these funds should be fully utilized within the next few months.

(2) Debt Reserve Funds must be maintained throughout the life of the indebtedness as required by the Bond Agreement. This fund will be utilized only if the District is in default on its debt service payments. The investment objective will consider market conditions, debt covenants and Arbitrage regulation compliance. Obligations of the United States Government or its agencies and instrumentalities and money market funds are suitable investments for this fund. These investments will provide safety of principal, liquidity, diversification and marketability while providing a market rate of return to meet the objectives of the fund. When individual investments are purchased for this Fund, the maturities shall not be greater than the life of the corresponding indebtedness.

REVOCABLE TRUST ENDOWMENT FUNDS

The purpose of this Trust is provide funding for endowed chairs to promote excellence in clinical care of patients, clinical programs, clinical practice, and graduate medical education at Texas Tech University Health Sciences Center at the Permian Basin, University of Texas Permian Basin and at the Odessa Junior College District. These funds may invested by the appointed Trustee as allowed for and in compliance with the PFIA. These investments will provide safety of principal, liquidity, diversification and marketability while providing a market rate of return to meet the objectives of the fund. Disbursement of fund earnings will occur in March of each year, commencing in March 2008, and shall be disbursed in accordance with the provisions of the applicable Endowment Trust Agreement.

BROKERS/DEALERS

PFIA requires the Board to approve on an annual basis, all brokers/dealers for the purpose of investing the District's funds. The Board policy further requires that there be a minimum of three (3) brokers/dealers which the District does business with. The Board approved the following Brokers/Dealers for the District;

- (1) Reappoint: Hilltop Securities Independent Network
- (2) Reappoint: Wells Fargo Bank. N.A.
- (3) Reappoint: Prosperity Bank
- (4) Reappoint: Frost Bank (Operating, Payroll and Money Market accounts)



DATE: December 28, 2018

TO: Board of Directors
Ector County Hospital District

FROM: Robert Abernethy
Senior Vice President / Chief Financial Officer

Subject: Financial Report for the month ended November 30, 2018

Attached are the Financial Statements for the month ended November 30, 2018 and a high level summary of the months activity.

Operating Results - Hospital Operations:

For the month ended November, the change in net position was a gain of \$879,560 comparing favorably to the budget loss of \$654,220 by 234.4%. Inpatient (I/P) revenue was above budget by \$1,790,979 or 3.7% driven primarily by increased admissions resulting in increased ancillary testing and endoscopy procedures. Outpatient (O/P) revenue was above budget by \$1,888,324 or 4.6% due to increased observation and emergency department volumes. Net Patient Revenue was \$2,256,256 or 11.9% above the budget of \$18,881,319. Net operating revenue was \$2,357,600 or 9.3%, above budget due to increased sales tax receipts.

Operating expenses for the month were over budget by \$837,821 due primarily to unfavorable salaries and purchased services. Unfavorable salaries and wages expenses were caused by PPL payouts to directors converting to leader time off in November, and the accrual reversal by the payroll system happening in October. Actual FTEs per EEOB were 4.9 vs. budgeted 5.1. Favorable temporary labor caused by favorable contract labor FTE variance of 4.7 FTEs. Purchased services unfavorable variance was caused by \$348,018 in additional coding expenses and \$258,399 in additional collection fees as a result of continuing corrections to improve the revenue cycle. Year to date, operating expenses are 0.1% or \$65,038 favorable to budget.

Operating Results - ProCare (501a) Operations:

For the month of November the net loss from operations before capital contributions was \$897,264 compared to a budgeted loss of \$809,211. Net operating revenue was above budget by \$237,875 due to favorable contractual discounts during the month. Total operating costs were over budget by \$325,283 due to increased contract CRNA usage of

\$145,660 and unbudget radiology use of \$85,368. The remaining \$94,255 unfavorable variance was the result of other smaller variances.

Operating Results - Family Health Center Operations:

For the month of November the net gain from operations by location:

- Clements: \$152,324 gain compared to a budgeted loss of \$93,393. Net revenue was favorable by \$210,950 due to increased cash collections. Operating costs were \$36,090 favorable to budget due to decreased physician allocation from ProCare.
- West University: \$44,132 gain compared to a budgeted loss of \$71,770. Net revenue was favorable by \$77,482 due to increased cash collections. Operating costs were favorable by \$38,419 driven by decreased physician allocation from ProCare.

Blended Operating Results - Ector County Hospital District:

The Change in Net Position for the month of November was a surplus of \$879,560 comparing favorably to a budgeted deficit of \$654,220.

Volume:

Total admissions for the month were 1,110 or 5.4% above budget and 4.4% above last year. Year to date admissions were 2,239 or 3.0% above budget and 2.1% above last year. Patient days for the month were 5,088 or 0.7% below budget and 2.1% below last year. Year to date patient days were 10,504 or 3.4% below budget and 3.0% below last year. Due to the preceding, total average length of stay (ALOS) was 4.58 for the month and 4.69 year to date. Observation days were above budget by 45.9% and above prior year by 23.2%.

Emergency room visits for the month were 4,485 resulting in an increase compared to budget of 1.4% and an increase compared to last year of 4.9%. Year to date emergency room visits were 9,024 or 1.5% above budget and 6.8% above year to date. Total O/P occasions of service for the month were 7.7% above budget for the month and 5.0% above last year. Year to date OP occasions of service were 7.2% above budget and 5.0% above last year.

**ECTOR COUNTY HOSPITAL DISTRICT
MONTHLY STATISTICAL REPORT
NOVEMBER 2018**

	CURRENT MONTH					YEAR-TO-DATE				
	ACTUAL	BUDGET		PRIOR YEAR		ACTUAL	BUDGET		PRIOR YEAR	
		AMOUNT	VAR.%	AMOUNT	VAR.%		AMOUNT	VAR.%	AMOUNT	VAR.%
Hospital InPatient Admissions										
Acute / Adult	1,076	1,023	5.1%	1,034	4.1%	2,172	2,116	2.6%	2,138	1.6%
Neonatal ICU (NICU)	34	30	12.9%	29	17.2%	67	58	15.3%	56	19.6%
Total Admissions	1,110	1,053	5.4%	1,063	4.4%	2,239	2,174	3.0%	2,194	2.1%
Patient Days										
Adult & Pediatric	3,782	3,919	-3.5%	3,801	-0.5%	7,899	8,310	-4.9%	8,119	-2.7%
ICU	351	366	-4.1%	437	-19.7%	763	768	-0.7%	827	-7.7%
CCU	375	384	-2.3%	393	-4.6%	781	807	-3.2%	770	1.4%
NICU	580	457	26.9%	565	2.7%	1,061	994	6.7%	1,113	-4.7%
Total Patient Days	5,088	5,126	-0.7%	5,196	-2.1%	10,504	10,879	-3.4%	10,829	-3.0%
Observation (Obs) Days	903	619	45.9%	733	23.2%	1,545	1,291	19.6%	1,425	8.4%
Nursery Days	229	238	-3.8%	248	-7.7%	484	476	1.7%	493	-1.8%
Total Occupied Beds / Bassinets	6,220	5,983	4.0%	6,177	0.7%	12,533	12,646	-0.9%	12,747	-1.7%
Average Length of Stay (ALOS)										
Acute / Adult & Pediatric	4.19	4.56	-8.2%	4.48	-6.5%	4.35	4.67	-6.9%	4.54	-4.3%
NICU	17.06	15.18	12.4%	19.48	-12.4%	15.84	17.10	-7.4%	19.88	-20.3%
Total ALOS	4.58	4.87	-5.8%	4.89	-6.2%	4.69	5.00	-6.2%	4.94	-5.0%
Acute / Adult & Pediatric w/o OB	5.04			5.49	-8.3%	5.12			5.54	-7.5%
Average Daily Census	169.6	170.9	-0.7%	173.2	-2.1%	172.2	178.3	-3.4%	177.5	-3.0%
Hospital Case Mix Index (CMI)	1.4977	1.5166	-1.2%	1.5733	-4.8%	1.5280	1.5166	0.8%	1.5166	0.8%
Medicare										
Admissions	418	396	5.4%	397	5.3%	839	814	3.1%	858	-2.2%
Patient Days	1,928	1,942	-0.7%	1,986	-2.9%	3,976	4,117	-3.4%	4,471	-11.1%
Average Length of Stay	4.61	4.90	-5.8%	5.00	-7.8%	4.74	5.06	-6.3%	5.21	-9.1%
Case Mix Index	1.6407			1.6206	1.2%	1.6574			1.6438	0.8%
Medicaid										
Admissions	141	134	5.2%	127	11.0%	301	293	2.7%	261	15.3%
Patient Days	833	839	-0.7%	666	25.1%	1,572	1,624	-3.2%	1,416	11.0%
Average Length of Stay	5.91	6.26	-5.6%	5.24	12.7%	5.22	5.54	-5.8%	5.43	-3.7%
Case Mix Index	1.1800			1.3181	-10.5%	1.1569			1.1827	-2.2%
Commercial										
Admissions	321	305	5.2%	285	12.6%	599	581	3.1%	588	1.9%
Patient Days	1,274	1,284	-0.8%	1,407	-9.5%	2,657	2,753	-3.5%	2,775	-4.3%
Average Length of Stay	3.97	4.21	-5.7%	4.94	-19.6%	4.44	4.74	-6.4%	4.72	-6.0%
Case Mix Index	1.5383			1.7435	-11.8%	1.5857			1.5257	3.9%
Self Pay										
Admissions	207	196	5.6%	229	-9.6%	454	441	2.9%	426	6.6%
Patient Days	951	958	-0.7%	1,035	-8.1%	2,074	2,151	-3.6%	1,912	8.5%
Average Length of Stay	4.59	4.89	-6.0%	4.52	1.6%	4.57	4.88	-6.3%	4.49	1.8%
Case Mix Index	1.2756			1.3750	-7.2%	1.3759			1.3948	-1.4%
All Other										
Admissions	23	22	4.5%	25	-8.0%	46	45	2.2%	61	-24.6%
Patient Days	102	103	-1.0%	102	0.0%	225	234	-3.8%	255	-11.8%
Average Length of Stay	4.43	4.68	-5.3%	4.08	8.7%	4.89	5.20	-5.9%	4.18	17.0%
Case Mix Index	2.2064			1.9798	11.4%	2.0051			1.8170	10.4%
Radiology										
InPatient	4,441	4,347	2.2%	4,284	3.7%	8,883	9,127	-2.7%	8,627	3.0%
OutPatient	7,595	7,191	5.6%	6,732	12.8%	15,682	15,099	3.9%	14,325	9.5%
Cath Lab										
InPatient	477	541	-11.8%	549	-13.1%	1,073	1,137	-5.6%	1,284	-16.4%
OutPatient	508	554	-8.3%	507	0.2%	1,235	1,164	6.1%	1,270	-2.8%
Laboratory										
InPatient	67,729	66,684	1.6%	64,445	5.1%	136,892	139,922	-2.2%	131,788	3.9%
OutPatient	53,104	52,741	0.7%	53,238	-0.3%	113,644	110,514	2.8%	107,415	5.8%
Other										
Deliveries	151	152	-0.7%	158	-4.4%	307	313	-1.9%	321	-4.4%
Surgical Cases										
InPatient	288	289	-0.3%	319	-9.7%	579	605	-4.3%	647	-10.5%
OutPatient	584	599	-2.5%	586	-0.3%	1,167	1,257	-7.2%	1,193	-2.2%
Total Surgical Cases	872	888	-1.8%	905	-3.6%	1,746	1,862	-6.2%	1,840	-5.1%
GI Procedures (Endo)										
InPatient	125	101	23.8%	96	30.2%	293	212	38.2%	187	56.7%
OutPatient	226	269	-16.0%	267	-15.4%	447	565	-20.9%	567	-21.2%
Total GI Procedures	351	370	-5.1%	363	-3.3%	740	777	-4.8%	754	-1.9%

**ECTOR COUNTY HOSPITAL DISTRICT
MONTHLY STATISTICAL REPORT
NOVEMBER 2018**

	CURRENT MONTH					YEAR-TO-DATE				
	ACTUAL	BUDGET		PRIOR YEAR		ACTUAL	BUDGET		PRIOR YEAR	
		AMOUNT	VAR. %	AMOUNT	VAR. %		AMOUNT	VAR. %	AMOUNT	VAR. %
OutPatient (O/P)										
Emergency Room Visits	4,485	4,422	1.4%	4,277	4.9%	9,024	8,895	1.5%	8,452	6.8%
Observation Days	903	619	45.9%	733	23.2%	1,545	1,291	19.6%	1,425	8.4%
Other O/P Occasions of Service	18,591	17,218	8.0%	17,829	4.3%	38,480	35,581	8.1%	36,843	4.4%
Total O/P Occasions of Svc.	23,979	22,259	7.7%	22,839	5.0%	49,049	45,767	7.2%	46,720	5.0%
Hospital Operations										
Manhours Paid	258,232	271,447	-4.9%	282,312	-8.5%	528,066	557,447	-5.3%	567,839	-7.0%
FTE's	1,506.4	1,583.4	-4.9%	1,646.8	-8.5%	1,514.9	1,599.2	-5.3%	1,629.0	-7.0%
Adjusted Patient Days	9,419	9,452	-0.3%	9,663	-2.5%	19,631	19,998	-1.8%	20,116	-2.4%
Hours / Adjusted Patient Day	27.41	28.72	-4.5%	29.22	-6.2%	26.90	27.87	-3.5%	28.23	-4.7%
Occupancy - Actual Beds	48.6%	49.0%	-0.7%	49.6%	-2.1%	49.3%	51.1%	-3.4%	50.9%	-3.0%
FTE's / Adjusted Occupied Bed	4.8	5.0	-4.5%	5.1	-6.2%	4.7	4.9	-3.5%	4.9	-4.7%
InPatient Rehab Unit										
Admissions	49	28	75.4%	23	113.0%	94	68	38.2%	56	67.9%
Patient Days	575	542	6.1%	380	51.3%	1,093	1,084	0.8%	786	39.1%
Average Length of Stay	11.7	19.4	-39.5%	16.5	-29.0%	11.6	15.9	-27.1%	14.0	-17.2%
Manhours Paid	8,709	8,346	4.4%	5,644	54.3%	15,911	16,761	-5.1%	11,500	38.4%
FTE's	50.8	48.7	4.4%	32.9	54.3%	45.6	48.1	-5.1%	33.0	38.4%
Center for Primary Care - Clements										
Total Medical Visits	1,123	863	30.1%	914	22.9%	2,150	1,766	21.8%	1,870	15.0%
Manhours Paid	3,635	3,761	-3.3%	560	549.4%	7,681	7,648	0.4%	1,321	481.5%
FTE's	21.2	21.9	-3.3%	3.3	549.4%	22.0	21.9	0.4%	3.8	481.5%
Center for Primary Care - West University										
Total Medical Visits	664	661	0.5%	641	3.6%	1,295	1,274	1.6%	1,235	4.9%
Total Optometry	228	265	-14.0%	263	-13.3%	488	598	-18.3%	593	-17.7%
Manhours Paid	1,667	2,393	-30.4%	168	892.1%	3,486	4,867	-28.4%	342	919.1%
FTE's	9.7	14.0	-30.4%	1.0	892.1%	10.0	14.0	-28.4%	1.0	919.1%
Total ECHD Operations										
Total Admissions	1,159	1,081	7.2%	1,086	6.7%	2,333	2,242	4.1%	2,250	3.7%
Total Patient Days	5,663	5,668	-0.1%	5,576	1.6%	11,597	11,963	-3.1%	11,615	-0.2%
Total Patient and Obs Days	6,566	6,287	4.4%	6,309	4.1%	13,142	13,254	-0.8%	13,040	0.8%
Total FTE's	1,588.1	1,668.0	-4.8%	1,684.0	-5.7%	1,592.6	1,683.2	-5.4%	1,666.8	-4.5%
FTE's / Adjusted Occupied Bed	4.5	4.8	-5.1%	4.9	-6.7%	4.5	4.9	-8.0%	4.7	-4.9%
Total Adjusted Patient Days	10,484	10,451	0.3%	10,369	1.1%	21,672	21,071	2.9%	21,577	0.4%
Hours / Adjusted Patient Day	25.97	27.36	-5.1%	27.84	-6.7%	25.62	27.84	-8.0%	26.93	-4.9%
Outpatient Factor	1.8513	1.8439	0.4%	1.8596	-0.4%	1.8686	1.8383	1.6%	1.8577	0.6%
Blended O/P Factor	2.0819	2.1076	-1.2%	2.1600	-3.6%	2.0946	2.0887	0.3%	2.1307	-1.7%
Total Adjusted Admissions	2,146	1,994	7.6%	2,020	6.2%	4,359	4,122	5.8%	4,180	4.3%
Hours / Adjusted Admisssion	126.88	143.41	-11.5%	142.94	-11.2%	127.35	142.35	-10.5%	139.00	-8.4%
FTE's - Hospital Contract	51.2	48.3	5.9%	69.6	-26.5%	50.9	49.9	2.1%	67.4	-24.4%
FTE's - Mgmt Services	70.4	50.1	40.4%	49.9	40.9%	72.3	50.1	44.2%	48.1	50.1%
Total FTE's (including Contract)	1,709.7	1,766.5	-3.2%	1,803.6	-5.2%	1,715.9	1,783.2	-3.8%	1,782.3	-3.7%
Total FTE'S per Adjusted Occupied Bed (including Contract)	4.9	5.1	-3.5%	5.2	-6.2%	4.8	5.2	-6.4%	5.0	-4.2%
ProCare FTEs	218.8	227.0	-3.6%	254.2	-13.9%	218.3	227.0	-3.8%	247.2	-11.7%
Total System FTEs	1,928.5	1,993.5	-3.3%	2,057.8	-6.3%	1,934.2	2,010.2	-3.8%	2,029.5	-4.7%
Urgent Care Visits										
JBS Clinic	881	1,086	-18.9%	998	-11.7%	1,827	2,208	-17.3%	1,980	-7.7%
West University	594	709	-16.2%	654	-9.2%	1,125	1,442	-22.0%	1,326	-15.2%
42nd Street	645	811	-20.5%	575	12.2%	1,254	1,649	-24.0%	1,082	15.9%
Total Urgent Care Visits	2,120	2,606	-18.6%	2,227	-4.8%	4,206	5,299	-20.6%	4,388	-4.1%
Wal-Mart Clinic Visits										
East Clinic	499	425	17.4%	446	11.9%	852	805	5.8%	851	0.1%
West Clinic	277	301	-8.0%	361	-23.3%	603	535	12.7%	652	-7.5%
Total Wal-Mart Visits	776	726	6.9%	807	-3.8%	1,455	1,340	8.6%	1,503	-3.2%

**ECTOR COUNTY HOSPITAL DISTRICT
BALANCE SHEET - BLENDED
NOVEMBER 2018**

	ECTOR COUNTY HOSPITAL DISTRICT		
	HOSPITAL	PRO CARE	DISTRICT
ASSETS			
CURRENT ASSETS:			
Cash and Cash Equivalents	\$ 27,556,154	\$ 5,100	\$ 27,561,254
Investments	26,645,988	-	26,645,988
Patient Accounts Receivable - Gross	213,191,537	46,686,009	259,877,547
Less: 3rd Party Allowances	(85,496,362)	(11,706,732)	(97,203,094)
Bad Debt Allowance	(93,290,517)	(29,298,195)	(122,588,713)
Net Patient Accounts Receivable	34,404,659	5,681,082	40,085,740
Taxes Receivable	9,753,811	-	9,753,811
Accounts Receivable - Other	26,267,690	3,682,317	29,950,007
Inventories	6,695,095	217,936	6,913,030
Prepaid Expenses	3,745,872	286,648	4,032,520
Total Current Assets	135,069,269	9,873,082	144,942,351
CAPITAL ASSETS:			
Property and Equipment	465,615,095	467,364	466,082,459
Construction in Progress	280,609	-	280,609
	465,895,703	467,364	466,363,067
Less: Accumulated Depreciation and Amortization	(276,840,029)	(277,444)	(277,117,474)
Total Capital Assets	189,055,674	189,920	189,245,594
INTANGIBLE ASSETS / GOODWILL - NET	13,796	170,112	183,909
RESTRICTED ASSETS:			
Restricted Assets Held by Trustee	4,746,297	-	4,746,297
Restricted Assets Held in Endowment	6,105,800	-	6,105,800
Restricted Corner Escrow	-	-	-
Restricted TPC, LLC	382,641	-	382,641
Restricted MCH West Texas Services	2,161,384	-	2,161,384
Pension, Deferred Outflows of Resources	20,838,572	-	20,838,572
Assets whose use is Limited	-	6,506	6,506
TOTAL ASSETS	\$ 358,373,433	\$ 10,239,620	\$ 368,613,053
LIABILITIES AND FUND BALANCE			
CURRENT LIABILITIES:			
Current Maturities of Long-Term Debt	\$ 4,773,979	\$ -	\$ 4,773,979
Self-Insurance Liability - Current Portion	3,833,600	-	3,833,600
Accounts Payable	23,715,288	1,917,887	25,633,175
A/R Credit Balances	11,613,264	-	11,613,264
Accrued Interest	542,875	-	542,875
Accrued Salaries and Wages	4,889,086	4,197,885	9,086,971
Accrued Compensated Absences	3,680,161	-	3,680,161
Due to Third Party Payors	727,869	-	727,869
Deferred Revenue	(1,444,754)	526,519	(918,235)
Total Current Liabilities	52,331,369	6,642,291	58,973,660
ACCRUED POST RETIREMENT BENEFITS	61,510,417	-	61,510,417
SELF-INSURANCE LIABILITIES - Less Current Portion	2,161,470	-	2,161,470
LONG-TERM DEBT - Less Current Maturities	44,399,451	-	44,399,451
Total Liabilities	160,402,707	6,642,291	167,044,997
FUND BALANCE	197,970,726	3,597,329	201,568,055
TOTAL LIABILITIES AND FUND BALANCE	\$ 358,373,433	\$ 10,239,620	\$ 368,613,053

**ECTOR COUNTY HOSPITAL DISTRICT
BALANCE SHEET - BLENDED
NOVEMBER 2018**

	CURRENT YEAR	PRIOR FISCAL YEAR END		CURRENT YEAR CHANGE
		HOSPITAL UNAUDITED	PRO CARE UNAUDITED	
ASSETS				
CURRENT ASSETS:				
Cash and Cash Equivalents	\$ 27,561,254	\$ 31,895,862	\$ 5,200	\$ (4,339,807)
Investments	26,645,988	20,681,168	-	5,964,820
Patient Accounts Receivable - Gross	259,877,547	230,686,164	50,563,027	(21,371,644)
Less: 3rd Party Allowances	(97,203,094)	(94,459,620)	(14,361,289)	11,617,816
Bad Debt Allowance	(122,588,713)	(105,167,022)	(30,938,698)	13,517,008
Net Patient Accounts Receivable	40,085,740	31,059,521	5,263,040	3,763,179
Taxes Receivable	9,753,811	9,684,905	-	68,906
Accounts Receivable - Other	29,950,007	26,708,957	2,794,795	446,255
Inventories	6,913,030	6,668,788	207,786	36,457
Prepaid Expenses	4,032,520	4,086,736	361,509	(415,725)
Total Current Assets	144,942,351	130,785,937	8,632,329	5,524,084
CAPITAL ASSETS:				
Property and Equipment	466,082,459	465,327,885	520,697	233,877
Construction in Progress	280,609	194,727	-	85,882
	466,363,067	465,522,611	520,697	319,759
Less: Accumulated Depreciation and Amortization	(277,117,474)	(273,603,842)	(325,258)	(3,188,374)
Total Capital Assets	189,245,594	191,918,770	195,439	(2,868,615)
INTANGIBLE ASSETS / GOODWILL - NET	183,909	28,354	190,863	(35,309)
RESTRICTED ASSETS:				
Restricted Assets Held by Trustee	4,746,297	4,731,764	-	14,533
Restricted Assets Held in Endowment	6,105,800	6,105,800	-	-
Restricted MCH West Texas Services	2,161,384	2,121,628	-	39,756
Pension, Deferred Outflows of Resources	20,838,572	20,838,572	-	-
Assets whose use is Limited	6,506	-	61,843	(55,337)
TOTAL ASSETS	\$ 368,613,053	\$ 356,913,466	\$ 9,080,474	\$ 2,619,113
LIABILITIES AND FUND BALANCE				
CURRENT LIABILITIES:				
Current Maturities of Long-Term Debt	\$ 4,773,979	\$ 4,773,979	\$ -	\$ -
Self-Insurance Liability - Current Portion	3,833,600	3,833,600	-	-
Accounts Payable	25,633,175	23,821,711	1,420,100	391,365
A/R Credit Balances	11,613,264	14,690,059	-	(3,076,795)
Accrued Interest	542,875	42,618	-	500,257
Accrued Salaries and Wages	9,086,971	3,268,854	6,008,586	(190,469)
Accrued Compensated Absences	3,680,161	3,936,690	-	(256,529)
Due to Third Party Payors	727,869	335,256	-	392,613
Deferred Revenue	(918,235)	310,825	-	(1,229,060)
Total Current Liabilities	58,973,659.79	55,013,591.98	7,428,685	(3,468,617)
ACCRUED POST RETIREMENT BENEFITS	61,510,417	60,410,417	-	1,100,000
SELF-INSURANCE LIABILITIES - Less Current Portion	2,161,470	2,161,470	-	-
LONG-TERM DEBT - Less Current Maturities	44,399,451	44,929,369	-	(529,919)
Total Liabilities	167,044,997	162,514,848	7,428,685	(2,898,536)
FUND BALANCE	201,568,055	194,398,618	1,651,788	5,517,649
TOTAL LIABILITIES AND FUND BALANCE	\$ 368,613,053	\$ 356,913,466	\$ 9,080,474	\$ 2,619,113

**ECTOR COUNTY HOSPITAL DISTRICT
BLENDED OPERATIONS SUMMARY
NOVEMBER 2018**

	CURRENT MONTH					YEAR TO DATE				
	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR
<u>PATIENT REVENUE</u>										
Inpatient Revenue	\$ 50,824,466	\$ 49,033,487	3.7%	\$ 47,602,101	6.8%	\$ 103,148,060	\$ 102,535,712	0.6%	\$ 98,172,680	5.1%
Outpatient Revenue	54,986,220	54,308,956	1.2%	55,218,752	-0.4%	112,909,990	111,626,604	1.1%	111,004,374	1.7%
TOTAL PATIENT REVENUE	\$ 105,810,686	\$ 103,342,443	2.4%	\$ 102,820,852	2.9%	\$ 216,058,050	\$ 214,162,316	0.9%	\$ 209,177,054	3.3%
<u>DEDUCTIONS FROM REVENUE</u>										
Contractual Adjustments	\$ 54,269,114	\$ 64,752,678	-16.2%	\$ 66,181,949	-18.0%	\$ 131,923,970	\$ 136,056,162	-3.0%	\$ 136,066,482	-3.0%
Policy Adjustments	6,201,363	1,688,567	267.3%	1,602,883	286.9%	12,921,769	3,479,709	271.3%	11,627,840	11.1%
Uninsured Discount	3,856,098	8,298,853	-53.5%	5,764,984	-33.1%	10,610,631	15,971,020	-33.6%	11,250,779	-5.7%
Indigent	(17,350)	1,610,592	-101.1%	398,057	-104.4%	49,392	3,332,314	-98.5%	686,818	-92.8%
Provision for Bad Debts	17,873,460	6,113,949	192.3%	8,688,363	105.7%	13,979,027	12,445,324	12.3%	9,734,936	43.6%
TOTAL REVENUE DEDUCTIONS	\$ 82,182,685	\$ 82,464,639	-0.3%	\$ 82,636,236	-0.5%	\$ 169,484,789	\$ 171,284,529	-1.1%	\$ 169,366,855	0.1%
	77.67%	79.80%		80.37%		78.44%	79.98%		80.97%	
<u>OTHER PATIENT REVENUE</u>										
Medicaid Supplemental Payments	\$ 865,393	\$ 1,156,242	-25.2%	\$ 1,156,242	-25.2%	\$ 1,730,785	2,312,484	-25.2%	\$ 2,312,485	-25.2%
DSRIP	971,658	971,658	0.0%	773,262	25.7%	1,943,316	1,943,316	0.0%	1,773,262	9.6%
Medicaid Meaningful Use Subsidy	-	-	0.0%	-	0.0%	-	-	0.0%	-	0.0%
Medicare Meaningful Use Subsidy	-	-	0.0%	-	0.0%	-	-	0.0%	-	0.0%
TOTAL OTHER PATIENT REVENUE	\$ 1,837,051	\$ 2,127,900	-13.7%	\$ 1,929,504	-4.8%	\$ 3,674,101	\$ 4,255,800	-13.7%	\$ 4,085,747	-10.1%
NET PATIENT REVENUE	\$ 25,465,051	\$ 23,005,704	10.7%	\$ 22,114,121	15.2%	\$ 50,247,362	\$ 47,133,587	6.6%	\$ 43,895,946	14.5%
<u>OTHER REVENUE</u>										
Tax Revenue	\$ 5,926,341	\$ 5,888,367	0.6%	\$ 5,077,148	16.7%	\$ 11,714,300	\$ 11,461,432	2.2%	\$ 10,130,766	15.6%
Other Revenue	876,751	778,598	12.6%	757,650	15.7%	1,663,840	1,568,021	6.1%	1,583,761	5.1%
TOTAL OTHER REVENUE	\$ 6,803,092	\$ 6,666,965	2.0%	\$ 5,834,797	16.6%	\$ 13,378,140	\$ 13,029,453	2.7%	\$ 11,714,527	14.2%
NET OPERATING REVENUE	\$ 32,268,144	\$ 29,672,669	8.7%	\$ 27,948,918	15.5%	\$ 63,625,502	\$ 60,163,040	5.8%	\$ 55,610,474	14.4%
<u>OPERATING EXPENSES</u>										
Salaries and Wages	\$ 12,920,260	\$ 12,446,213	3.8%	\$ 12,678,985	1.9%	\$ 25,546,365	\$ 25,400,267	0.6%	\$ 26,092,416	-2.1%
Benefits	2,818,062	3,177,067	-11.3%	3,715,264	-24.1%	5,994,867	6,338,853	-5.4%	7,412,874	-19.1%
Temporary Labor	1,080,282	835,166	29.3%	1,025,932	5.3%	2,164,623	1,707,131	26.8%	2,037,984	6.2%
Physician Fees	1,153,672	1,152,137	0.1%	192,632	498.9%	1,961,572	2,313,833	-15.2%	1,763,726	11.2%
Texas Tech Support	981,499	1,001,417	-2.0%	2,000,000	-50.9%	1,982,817	2,002,834	-1.0%	2,000,000	-0.9%
Purchased Services	4,309,851	3,637,444	18.5%	2,126,341	102.7%	8,539,943	7,919,123	7.8%	4,051,027	110.8%
Supplies	4,624,849	4,607,901	0.4%	4,745,080	-2.5%	9,705,953	9,596,627	1.1%	9,898,300	-1.9%
Utilities	300,208	333,812	-10.1%	321,225	-6.5%	585,971	596,655	-1.8%	617,509	-5.1%
Repairs and Maintenance	729,492	605,934	20.4%	910,304	-19.9%	1,439,338	1,237,881	16.3%	1,822,106	-21.0%
Leases and Rent	104,161	103,713	0.4%	109,084	-4.5%	203,759	205,881	-1.0%	236,314	-13.8%
Insurance	126,284	135,001	-6.5%	126,837	-0.4%	263,272	270,002	-2.5%	247,718	6.3%
Interest Expense	258,177	257,211	0.4%	275,722	-6.4%	520,280	522,944	-0.5%	551,939	-5.7%
ECHDA	292,657	245,290	19.3%	83,453	250.7%	562,058	498,520	12.7%	107,807	421.4%
Other Expense	178,486	176,530	1.1%	137,026	30.3%	346,741	368,863	-6.0%	345,723	0.3%
TOTAL OPERATING EXPENSES	\$ 29,877,940	\$ 28,714,836	4.1%	\$ 28,447,884	5.0%	\$ 59,817,560	\$ 58,979,414	1.4%	\$ 57,185,444	4.6%
Depreciation/Amortization	\$ 1,630,188	\$ 1,708,650	-4.6%	\$ 1,749,939	-6.8%	\$ 3,300,731	\$ 3,426,580	-3.7%	\$ 3,500,208	-5.7%
(Gain) Loss on Sale of Assets	124	-	0.0%	(452)	-127.4%	124	-	0.0%	(452)	-127.4%
TOTAL OPERATING COSTS	\$ 31,508,252	\$ 30,423,486	3.6%	\$ 30,197,372	4.3%	\$ 63,118,414	\$ 62,405,994	1.1%	\$ 60,685,200	4.0%
NET GAIN (LOSS) FROM OPERATIONS	\$ 759,892	\$ (750,817)	-201.2%	\$ (2,248,453)	-133.8%	\$ 507,088	\$ (2,242,954)	-122.6%	\$ (5,074,727)	-110.0%
Operating Margin	2.35%	-2.53%	-193.1%	-8.04%	-129.3%	0.80%	-3.73%	-121.4%	-9.13%	-108.7%
<u>NONOPERATING REVENUE/EXPENSE</u>										
Interest Income	\$ 21,237	\$ 21,035	1.0%	\$ 23,983	-11.5%	\$ 167,781	\$ 41,477	304.5%	\$ 50,103	234.9%
Tobacco Settlement	-	-	0.0%	-	0.0%	-	-	-	-	-
Donations	260	-	-	-	-	300,260	-	-	923	32447.8%
Build America Bonds Subsidy	84,413	82,117	2.8%	84,413	0.0%	168,827	164,234	2.8%	168,558	0.2%
CHANGE IN NET POSITION BEFORE INVESTMENT ACTIVITY	\$ 865,802	\$ (647,665)	-233.7%	\$ (2,140,057)	-140.5%	\$ 1,143,955	\$ (2,037,243)	-156.2%	\$ (4,855,143)	-123.6%
Unrealized Gain/(Loss) on Investments	\$ -	\$ (12,484)	0.0%	\$ -	-	\$ -	\$ (24,968)	0.0%	\$ -	-
Investment in Subsidiaries	13,758	5,929	132.0%	15,940	-13.7%	39,756	11,858	235.3%	38,426	3.5%
CHANGE IN NET POSITION	\$ 879,560	\$ (654,220)	-234.4%	\$ (2,124,117)	-141.4%	\$ 1,183,711	\$ (2,050,353)	-157.7%	\$ (4,816,717)	-124.6%

**ECTOR COUNTY HOSPITAL DISTRICT
HOSPITAL OPERATIONS SUMMARY
NOVEMBER 2018**

	CURRENT MONTH					YEAR TO DATE				
	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR
PATIENT REVENUE										
Inpatient Revenue	\$ 50,824,466	\$ 49,033,487	3.7%	\$ 47,602,101	6.8%	\$ 103,148,060	\$ 102,535,712	0.6%	\$ 98,172,680	5.1%
Outpatient Revenue	43,267,381	41,379,057	4.6%	40,920,891	5.7%	89,597,725	85,958,635	4.2%	84,198,262	6.4%
TOTAL PATIENT REVENUE	\$ 94,091,847	\$ 90,412,544	4.1%	\$ 88,522,992	6.3%	\$ 192,745,786	\$ 188,494,347	2.3%	\$ 182,370,942	5.7%
DEDUCTIONS FROM REVENUE										
Contractual Adjustments	\$ 48,463,041	\$ 58,144,490	-16.7%	\$ 57,889,632	-16.3%	\$ 122,849,375	\$ 122,692,052	0.1%	\$ 120,144,790	2.3%
Policy Adjustments	1,494,429	1,475,384	1.3%	1,209,416	23.6%	4,059,911	3,050,511	33.1%	10,934,228	-62.9%
Uninsured Discount	3,682,798	8,184,587	-55.0%	5,738,892	-35.8%	10,012,004	15,743,005	-36.4%	11,042,336	-9.3%
Indigent Care	(107,812)	1,530,202	-107.0%	368,358	-129.3%	(66,861)	3,173,236	-102.1%	544,797	-112.3%
Provision for Bad Debts	20,383,867	3,449,462	490.9%	5,929,889	243.7%	16,389,874	7,083,513	131.4%	5,728,951	186.1%
TOTAL REVENUE DEDUCTIONS	\$ 73,916,322	\$ 72,784,125	1.6%	\$ 71,136,187	3.9%	\$ 153,244,302	\$ 151,742,317	1.0%	\$ 148,395,103	3.3%
	78.56%	80.50%		80.36%		79.51%	80.50%		81.37%	
OTHER PATIENT REVENUE										
Medicaid Supplemental Payments	\$ (9,608)	\$ 281,242	-103.4%	\$ 281,242	-103.4%	\$ (19,215)	\$ 562,484	-103.4%	\$ 562,485	-103.4%
DSRIP	971,658	971,658	0.0%	773,262	25.7%	1,943,316	1,943,316	0.0%	1,773,262	9.6%
Medicare Meaningful Use Subsidy	-	-	0.0%	-	0.0%	-	-	0.0%	-	0.0%
TOTAL OTHER PATIENT REVENUE	\$ 962,051	\$ 1,252,900	-23.2%	\$ 1,054,504	-8.8%	\$ 1,924,101	\$ 2,505,800	-23.2%	\$ 2,335,747	-17.6%
NET PATIENT REVENUE	\$ 21,137,575	\$ 18,881,319	11.9%	\$ 18,441,309	14.6%	\$ 41,425,584	\$ 39,257,830	5.5%	\$ 36,311,585	14.1%
OTHER REVENUE										
Tax Revenue	\$ 5,926,341	\$ 5,888,367	0.6%	\$ 5,077,148	16.7%	\$ 11,714,300	\$ 11,461,432	2.2%	\$ 10,130,766	15.6%
Other Revenue	715,024	651,654	9.7%	621,408	15.1%	1,320,584	1,302,523	1.4%	1,301,028	1.5%
TOTAL OTHER REVENUE	\$ 6,641,365	\$ 6,540,021	1.5%	\$ 5,698,556	16.5%	\$ 13,034,884	\$ 12,763,955	2.1%	\$ 11,431,794	14.0%
NET OPERATING REVENUE	\$ 27,778,940	\$ 25,421,340	9.3%	\$ 24,139,865	15.1%	\$ 54,460,468	\$ 52,021,785	4.7%	\$ 47,743,379	14.1%
OPERATING EXPENSE										
Salaries and Wages	\$ 9,215,594	\$ 8,797,467	4.8%	\$ 8,694,549	6.0%	\$ 17,957,113	\$ 18,078,851	-0.7%	\$ 17,937,009	0.1%
Benefits	2,516,535	2,861,288	-12.0%	3,336,952	-24.6%	5,362,149	5,705,153	-6.0%	6,652,492	-19.4%
Temporary Labor	563,896	541,909	4.1%	733,584	-23.1%	1,143,143	1,136,619	0.6%	1,482,602	-22.9%
Physician Fees	1,020,188	1,037,049	-1.6%	44,161	2210.1%	1,679,684	2,085,794	-19.5%	1,432,871	17.2%
Texas Tech Support	981,499	1,001,417	-2.0%	2,000,000	-50.9%	1,982,817	2,002,834	-1.0%	2,000,000	-0.9%
Purchased Services	4,068,392	3,406,509	19.4%	2,236,360	81.9%	7,988,601	7,492,912	6.6%	4,307,034	85.5%
Supplies	4,477,045	4,460,471	0.4%	4,577,245	-2.2%	9,397,753	9,292,452	1.1%	9,562,255	-1.7%
Utilities	296,707	330,143	-10.1%	317,658	-6.6%	578,422	589,077	-1.8%	610,398	-5.2%
Repairs and Maintenance	729,366	604,894	20.6%	910,304	-19.9%	1,439,213	1,235,801	16.5%	1,819,184	-20.9%
Leases and Rentals	(70,153)	(68,710)	2.1%	(85,096)	-17.6%	(144,585)	(138,965)	4.0%	(144,524)	0.0%
Insurance	77,776	87,358	-11.0%	78,645	-1.1%	166,027	174,716	-5.0%	158,052	5.0%
Interest Expense	258,177	257,211	0.4%	275,722	-6.4%	520,280	522,944	-0.5%	551,939	-5.7%
ECHDA	292,657	245,290	19.3%	83,453	250.7%	562,058	498,520	12.7%	107,807	421.4%
Other Expense	84,108	111,671	-24.7%	81,352	3.4%	215,303	236,310	-8.9%	209,341	2.8%
TOTAL OPERATING EXPENSES	\$ 24,511,788	\$ 23,673,967	3.5%	\$ 23,284,890	5.3%	\$ 48,847,980	\$ 48,913,018	-0.1%	\$ 46,686,460	4.6%
Depreciation/Amortization	\$ 1,609,872	\$ 1,688,979	-4.7%	\$ 1,725,623	-6.7%	\$ 3,260,099	\$ 3,387,238	-3.8%	\$ 3,449,722	-5.5%
(Gain)/Loss on Disposal of Assets	124	-	0.0%	(452)	-127.4%	124	-	100.0%	(452)	-127.4%
TOTAL OPERATING COSTS	\$ 26,121,784	\$ 25,362,946	3.0%	\$ 25,010,062	4.4%	\$ 52,108,203	\$ 52,300,256	-0.4%	\$ 50,135,731	3.9%
NET GAIN (LOSS) FROM OPERATIONS	\$ 1,657,156	\$ 58,394	2737.9%	\$ (870,198)	-290.4%	\$ 2,352,265	\$ (278,471)	-944.7%	\$ (2,392,351)	-198.3%
Operating Margin	5.97%	0.23%	2497.0%	-3.60%	-265.5%	4.32%	-0.54%	-906.9%	-5.01%	-186.2%
NONOPERATING REVENUE/EXPENSE										
Interest Income	\$ 21,237	\$ 21,035	1.0%	\$ 23,983	-11.5%	\$ 167,781	\$ 41,477	304.5%	\$ 50,103	234.9%
Tobacco Settlement	-	-	0.0%	-	0.0%	-	-	-	-	0.0%
Donations	260	-	0.0%	-	0.0%	300,260	-	-	923	32447.8%
Build America Bonds Subsidy	84,413	82,117	2.8%	84,413	0.0%	168,827	164,234	2.8%	168,558	0.2%
CHANGE IN NET POSITION BEFORE CAPITAL CONTRIBUTION	\$ 1,763,066	\$ 161,546	991.4%	\$ (761,801)	-331.4%	\$ 2,989,132	\$ (72,760)	-4208.2%	\$ (2,172,768)	-237.6%
Procure Capital Contribution	(897,264)	(809,211)	10.9%	(1,010,839)	-11.2%	(1,845,177)	(1,964,483)	-6.1%	(3,268,731)	-43.6%
CHANGE IN NET POSITION BEFORE INVESTMENT ACTIVITY	\$ 865,802	\$ (647,665)	-233.7%	\$ (1,772,640)	-148.8%	\$ 1,143,956	\$ (2,037,243)	-156.2%	\$ (5,441,498)	-121.0%
Unrealized Gain/(Loss) on Investments	\$ -	\$ (12,484)	-100.0%	\$ -	0.0%	\$ -	\$ (24,968)	-100.0%	\$ -	0.0%
Investment in Subsidiaries	13,758	5,929	132.0%	15,940	-13.7%	39,756	11,858	235.3%	38,426	3.5%
CHANGE IN NET POSITION	\$ 879,560	\$ (654,220)	-234.4%	\$ (1,756,700)	-150.1%	\$ 1,183,712	\$ (2,050,353)	-157.7%	\$ (5,403,072)	-121.9%

**ECTOR COUNTY HOSPITAL DISTRICT
PROCARE OPERATIONS SUMMARY
NOVEMBER 2018**

	CURRENT MONTH					YEAR TO DATE				
	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR
PATIENT REVENUE										
Outpatient Revenue	\$ 11,718,839	\$ 12,929,899	-9.4%	\$ 14,297,861	-18.0%	\$ 23,312,265	\$ 25,667,969	-9.2%	\$ 26,806,113	-13.0%
TOTAL PATIENT REVENUE	\$ 11,718,839	\$ 12,929,899	-9.4%	\$ 14,297,861	-18.0%	\$ 23,312,265	\$ 25,667,969	-9.2%	\$ 26,806,113	-13.0%
DEDUCTIONS FROM REVENUE										
Contractual Adjustments	\$ 5,806,073	\$ 6,608,188	-12.1%	\$ 8,292,317	-30.0%	\$ 9,074,595	\$ 13,364,110	-32.1%	\$ 15,921,691	-43.0%
Policy Adjustments	4,706,934	213,183	2107.9%	393,466	1096.3%	8,861,858	429,198	1964.7%	693,612	1177.6%
Uninsured Discount	173,300	114,266	51.7%	26,092	564.2%	598,627	228,015	162.5%	208,443	187.2%
Indigent	90,463	80,390	12.5%	29,699	204.6%	116,253	159,078	-26.9%	142,020	-18.1%
Provision for Bad Debts	(2,510,407)	2,664,487	-194.2%	2,758,475	-191.0%	(2,410,847)	5,361,811	-145.0%	4,005,985	-160.2%
TOTAL REVENUE DEDUCTIONS	\$ 8,266,362	\$ 9,680,514	-14.6%	\$ 11,500,049	-28.1%	\$ 16,240,487	\$ 19,542,212	-16.9%	\$ 20,971,752	-22.6%
	70.54%	74.87%		80.43%		69.66%	76.13%		78.23%	
Medicaid Supplemental Payments	\$ 875,000	\$ 875,000	0.0%	\$ 875,000	0.0%	1,750,000	1,750,000	0.0%	\$ 1,750,000	0.0%
NET PATIENT REVENUE	\$ 4,327,476	\$ 4,124,385	4.9%	\$ 3,672,812	17.8%	\$ 8,821,778	\$ 7,875,757	12.0%	\$ 7,584,361	16.3%
OTHER REVENUE										
Other Income	\$ 161,728	\$ 126,944	27.4%	\$ 136,242	18.7%	\$ 343,256	\$ 265,498	29.3%	\$ 282,733	21.4%
TOTAL OTHER REVENUE										
NET OPERATING REVENUE	\$ 4,489,204	\$ 4,251,329	5.6%	\$ 3,809,054	17.9%	\$ 9,165,034	\$ 8,141,255	12.6%	\$ 7,867,094	16.5%
OPERATING EXPENSE										
Salaries and Wages	\$ 3,704,666	\$ 3,648,746	1.5%	\$ 3,984,435	-7.0%	\$ 7,589,252	\$ 7,321,416	3.7%	\$ 8,155,407	-6.9%
Benefits	301,527	315,779	-4.5%	378,311	-20.3%	632,718	633,700	-0.2%	760,382	-16.8%
Temporary Labor	516,386	293,257	76.1%	292,348	76.6%	1,021,479	570,512	79.0%	555,382	83.9%
Physician Fees	133,484	115,088	16.0%	148,471	-10.1%	281,888	228,039	23.6%	330,855	-14.8%
Purchased Services	241,459	230,935	4.6%	(110,020)	-319.5%	551,343	426,211	29.4%	(256,006)	-315.4%
Supplies	147,804	147,430	0.3%	167,834	-11.9%	308,200	304,175	1.3%	336,045	-8.3%
Utilities	3,501	3,669	-4.6%	3,567	-1.9%	7,549	7,578	-0.4%	7,111	6.2%
Repairs and Maintenance	125	1,040	-87.9%	-	0.0%	125	2,080	-94.0%	2,922	-95.7%
Leases and Rentals	174,313	172,423	1.1%	194,180	-10.2%	348,344	344,846	1.0%	380,838	-8.5%
Insurance	48,508	47,643	1.8%	48,193	0.7%	97,246	95,286	2.1%	89,665	8.5%
Other Expense	94,378	64,859	45.5%	55,674	69.5%	131,437	132,553	-0.8%	136,382	-3.6%
TOTAL OPERATING EXPENSES	\$ 5,366,152	\$ 5,040,869	6.5%	\$ 5,162,994	3.9%	\$ 10,969,580	\$ 10,066,396	9.0%	\$ 10,498,983	4.5%
Depreciation/Amortization	\$ 20,316	\$ 19,671	3.3%	\$ 24,316	-16.4%	\$ 40,632	\$ 39,342	3.3%	\$ 50,487	-19.5%
(Gain)/Loss on Sale of Assets	-	-	0.0%	-	0.0%	-	-	0.0%	-	0.0%
TOTAL OPERATING COSTS	\$ 5,386,467	\$ 5,060,540	6.4%	\$ 5,187,310	3.8%	\$ 11,010,211	\$ 10,105,738	9.0%	\$ 10,549,470	4.4%
NET GAIN (LOSS) FROM OPERATIONS	\$ (897,264)	\$ (809,211)	10.9%	\$ (1,378,256)	-34.9%	\$ (1,845,177)	\$ (1,964,483)	-6.1%	\$ (2,682,376)	-31.2%
Operating Margin	-19.99%	-19.03%	5.0%	-36.18%	-44.8%	-20.13%	-24.13%	-16.6%	-34.10%	-41.0%
MCH Contribution	\$ 897,264	\$ 809,211	10.9%	\$ 1,010,839	-11.2%	\$ 1,845,177	\$ 1,964,483	-6.1%	\$ 3,268,731	-43.6%
CAPITAL CONTRIBUTION	\$ -	\$ -	-100.0%	\$ (367,418)	-100.0%	\$ -	\$ -	-100.0%	\$ 586,355	-100.0%

94255

MONTHLY STATISTICAL REPORT

	CURRENT MONTH				YEAR TO DATE					
Total Office Visits	9,529	9,660	-1.36%	9,997	-4.68%	20,008	19,539	2.40%	20,654	-3.13%
Total Hospital Visits	4,783	5,182	-7.70%	4,610	3.75%	9,903	10,164	-2.57%	9,284	6.67%
Total Procedures	12,104	12,395	-2.35%	11,884	1.85%	26,088	24,093	8.28%	24,178	7.90%
Total Surgeries	732	739	-0.95%	803	-8.84%	1,710	1,446	18.26%	1,654	3.39%
Total Provider FTE's	84.7	84.9	-0.24%	88.5	-4.29%	84.6	84.9	-0.35%	86.3	-1.97%
Total Staff FTE's	118.3	130.1	-9.07%	134.4	-11.98%	119.8	130.1	-7.92%	130.1	-7.92%
Total Administrative FTE's	15.8	12.0	31.67%	31.3	-49.52%	13.9	12.0	15.83%	30.8	-54.87%
Total FTE's	218.8	227.0	-3.61%	254.2	-13.93%	218.3	227.0	-3.83%	247.2	-11.69%

**ECTOR COUNTY HOSPITAL DISTRICT
CENTER FOR PRIMARY CARE CLEMENTS - OPERATIONS SUMMARY
NOVEMBER 2018**

	CURRENT MONTH					YEAR TO DATE				
	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR
PATIENT REVENUE										
Outpatient Revenue	\$ 421,045	\$ 356,040	18.3%	\$ 217,693	93.4%	\$ 805,132	\$ 724,014	11.2%	\$ 577,464	39.4%
TOTAL PATIENT REVENUE	\$ 421,045	\$ 356,040	18.3%	\$ 217,693	93.4%	\$ 805,132	\$ 724,014	11.2%	\$ 577,464	39.4%
DEDUCTIONS FROM REVENUE										
Contractual Adjustments	\$ 28,776	\$ 67,657	-57.5%	\$ 21,955	31.1%	\$ 40,351	\$ 140,305	-71.2%	\$ 59,837	-32.6%
Self Pay Adjustments	6,422	15,615	-58.9%	(3,735)	-271.9%	9,001	32,382	-72.2%	(7,249)	-224.2%
Bad Debts	19,546	117,417	-83.4%	113,834	-82.8%	289,617	243,496	18.9%	412,381	-29.8%
TOTAL REVENUE DEDUCTIONS	\$ 54,744	\$ 200,689	-72.7%	\$ 132,053	-58.5%	\$ 338,969	\$ 416,183	-18.6%	\$ 464,968	-27.1%
	13.0%	56.4%		60.7%		42.1%	57.5%		80.5%	
NET PATIENT REVENUE	\$ 366,301	\$ 155,351	135.8%	\$ 85,640	327.7%	\$ 466,163	\$ 307,831	51.4%	\$ 112,496	314.4%
OTHER REVENUE										
FHC Other Revenue	\$ -	\$ 1,324	0.0%	\$ -	0.0%	\$ -	\$ 2,648	0.0%	\$ 10,595	-100.0%
TOTAL OTHER REVENUE	\$ -	\$ 1,324	-100.0%	\$ -	0.0%	\$ -	\$ 2,648	-100.0%	\$ 10,595	-100.0%
NET OPERATING REVENUE	\$ 366,301	\$ 156,675	133.8%	\$ 85,640	327.7%	\$ 466,163	\$ 310,479	50.1%	\$ 123,091	278.7%
OPERATING EXPENSE										
Salaries and Wages	\$ 80,366	\$ 81,260	-1.1%	\$ 24,562	227.2%	\$ 168,224	\$ 165,243	1.8%	\$ 71,180	136.3%
Benefits	21,946	26,429	-17.0%	9,427	132.8%	50,233	52,146	-3.7%	26,399	90.3%
Physician Services	91,322	119,066	-23.3%	177,445	-48.5%	188,521	475,930	-60.4%	353,819	-46.7%
Cost of Drugs Sold	5,835	5,836	0.0%	5,845	-0.2%	4,486	11,867	-62.2%	9,541	-53.0%
Supplies	3,591	3,105	15.6%	4,782	-24.9%	8,647	6,277	37.8%	11,314	-23.6%
Utilities	2,842	3,480	-18.3%	4,189	-32.2%	6,260	6,954	-10.0%	8,383	-25.3%
Repairs and Maintenance	650	3,974	-83.6%	4,703	-86.2%	1,325	7,948	-83.3%	7,694	-82.8%
Leases and Rentals	351	380	-7.7%	477	-26.5%	702	760	-7.7%	931	-24.6%
Other Expense	1,953	1,416	37.9%	1,000	95.3%	2,953	2,832	4.3%	2,000	47.6%
TOTAL OPERATING EXPENSES	\$ 208,856	\$ 244,946	-14.7%	\$ 232,430	-10.1%	\$ 431,350	\$ 729,957	-40.9%	\$ 491,260	-12.2%
Depreciation/Amortization	\$ 5,121	\$ 5,122	0.0%	\$ 5,319	-3.7%	\$ 10,242	\$ 10,244	0.0%	\$ 10,638	-3.7%
TOTAL OPERATING COSTS	\$ 213,977	\$ 250,068	-14.4%	\$ 237,749	-10.0%	\$ 441,592	\$ 740,201	-40.3%	\$ 501,898	-12.0%
NET GAIN (LOSS) FROM OPERATIONS	\$ 152,324	\$ (93,393)	-263.1%	\$ (152,109)	-200.1%	\$ 24,571	\$ (429,722)	-105.7%	\$ (378,807)	-106.5%
Operating Margin	41.58%	-59.61%	-169.8%	-177.61%	-123.4%	5.27%	-138.41%	-103.8%	-307.75%	-101.7%

	CURRENT MONTH					YEAR TO DATE				
	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR
Medical Visits	1,123	863	30.1%	914	22.9%	2,150	1,766	21.8%	1,870	15.0%
Dental Visits	-	-	0.0%	-	0.0%	-	-	0.0%	350	-100.0%
Total Visits	1,123	863	30.1%	914	22.9%	2,150	1,766	21.8%	2,220	-3.2%
Average Revenue per Office Visit	374.93	412.56	-9.1%	238.18	57.4%	374.48	410.00	-8.7%	260.12	44.0%
Hospital FTE's (Salaries and Wages)	21.2	21.9	-3.3%	3.3	549.4%	22.0	21.9	0.4%	3.8	481.5%
Clinic FTE's - (Physician Services)	-	-	0.0%	20.8	-100.0%	-	-	0.0%	20.5	-100.0%

**ECTOR COUNTY HOSPITAL DISTRICT
CENTER FOR PRIMARY CARE WEST UNIVERSITY - OPERATIONS SUMMARY
NOVEMBER 2018**

	CURRENT MONTH					YEAR TO DATE				
	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR
PATIENT REVENUE										
Outpatient Revenue	\$ 309,932	\$ 322,507	-3.9%	\$ 197,165	57.2%	\$ 625,996	\$ 655,909	-4.6%	\$ 480,373	30.3%
TOTAL PATIENT REVENUE	\$ 309,932	\$ 322,507	-3.9%	\$ 197,165	57.2%	\$ 625,996	\$ 655,909	-4.6%	\$ 480,373	30.3%
DEDUCTIONS FROM REVENUE										
Contractual Adjustments	\$ 48,156	\$ 52,394	-8.1%	\$ 13,569	254.9%	\$ 101,106	\$ 108,653	-6.9%	\$ 33,845	198.7%
Self Pay Adjustments	9,493	8,689	9.3%	978	870.2%	19,850	18,019	10.2%	2,745	623.1%
Bad Debts	57,841	144,464	-60.0%	154,001	-62.4%	255,287	299,585	-14.8%	385,106	-33.7%
TOTAL REVENUE DEDUCTIONS	\$ 115,490	\$ 205,547	-43.8%	\$ 168,548	-31.5%	\$ 376,243	\$ 426,257	-11.7%	\$ 421,697	-10.8%
	37.26%	63.73%		85.49%		60.10%	64.99%		87.79%	
NET PATIENT REVENUE	\$ 194,442	\$ 116,960	66.2%	\$ 28,617	579.5%	\$ 249,753	\$ 229,652	8.8%	\$ 58,676	325.6%
OTHER REVENUE										
FHC Other Revenue	\$ -	\$ -	0.0%	\$ -	0.0%	\$ -	\$ -	0.0%	\$ -	0.0%
TOTAL OTHER REVENUE	\$ -	\$ -	0.0%	\$ -	0.0%	\$ -	\$ -	0.0%	\$ -	0.0%
NET OPERATING REVENUE	\$ 194,442	\$ 116,960	66.2%	\$ 28,617	579.5%	\$ 249,753	\$ 229,652	8.8%	\$ 58,676	325.6%
OPERATING EXPENSE										
Salaries and Wages	\$ 32,601	\$ 43,376	-24.8%	\$ 3,306	886.0%	\$ 67,289	\$ 88,217	-23.7%	\$ 6,734	899.2%
Benefits	8,902	14,108	-36.9%	1,269	601.5%	20,093	27,839	-27.8%	2,498	704.4%
Physician Services	61,572	79,279	-22.3%	113,611	-45.8%	121,511	292,637	-58.5%	216,837	-44.0%
Cost of Drugs Sold	2,889	3,044	-5.1%	5	56770.7%	2,969	6,191	-52.0%	2,907	2.1%
Supplies	2,044	5,795	-64.7%	4,642	-56.0%	11,171	11,765	-5.0%	9,879	13.1%
Utilities	2,185	2,523	-13.4%	2,157	1.3%	4,906	5,051	-2.9%	4,144	18.4%
Repairs and Maintenance	-	477	-100.0%	-	100.0%	-	954	-100.0%	-	100.0%
Other Expense	-	10	-100.0%	-	0.0%	-	20	-100.0%	-	0.0%
TOTAL OPERATING EXPENSES	\$ 110,193	\$ 148,612	-25.9%	\$ 124,990	-11.8%	\$ 227,939	\$ 432,674	-47.3%	\$ 243,000	-6.2%
Depreciation/Amortization	\$ 40,117	\$ 40,118	0.0%	\$ 39,985	0.3%	\$ 80,234	\$ 80,236	0.0%	\$ 79,969	0.3%
TOTAL OPERATING COSTS	\$ 150,310	\$ 188,730	-20.4%	\$ 164,974	-8.9%	\$ 308,173	\$ 512,910	-39.9%	\$ 322,969	-4.6%
NET GAIN (LOSS) FROM OPERATIONS	\$ 44,132	\$ (71,770)	-161.5%	\$ (136,357)	-132.4%	\$ (58,420)	\$ (283,258)	-79.4%	\$ (264,292)	-77.9%
Operating Margin	22.70%	-61.36%	-137.0%	-476.50%	-104.8%	-23.39%	-123.34%	-81.0%	-450.42%	-94.8%

	CURRENT MONTH					YEAR TO DATE				
	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR
Medical Visits	664	661	0.5%	641	3.6%	1,295	1,274	1.6%	1,235	4.9%
Optometry Visits	228	265	-14.0%	263	-13.3%	488	598	-18.3%	593	-17.7%
Total Visits	892	926	-3.7%	904	-1.3%	1,783	1,872	-4.7%	1,828	-2.5%
Average Revenue per Office Visit	347.46	348.28	-0.2%	218.10	59.3%	351.09	350.42	0.2%	262.79	33.6%
Hospital FTE's (Salaries and Wages)	9.7	14.0	-30.4%	1.0	892.1%	10.0	14.0	-28.4%	1.0	919.1%
Clinic FTE's - (Physician Services)	-	-	0.0%	16.3	-100.0%	-	-	0.0%	18.8	-100.0%

**ECTOR COUNTY HOSPITAL DISTRICT
NOVEMBER 2018**

REVENUE BY PAYOR

	CURRENT MONTH				YEAR TO DATE			
	CURRENT YEAR		PRIOR YEAR		CURRENT YEAR		PRIOR YEAR	
	GROSS REVENUE	%	GROSS REVENUE	%	GROSS REVENUE	%	GROSS REVENUE	%
Medicare	\$ 34,324,566	36.5%	\$ 32,068,091	36.2%	\$ 79,716,401	41.4%	\$ 68,686,204	37.7%
Medicaid	9,861,284	10.5%	7,911,443	8.9%	17,916,400	9.3%	15,849,501	8.7%
Commercial	30,629,747	32.6%	27,403,925	31.0%	55,399,954	28.7%	54,662,972	30.0%
Self Pay	17,037,716	18.1%	16,223,429	18.3%	33,919,480	17.6%	32,242,589	17.7%
Other	2,238,534	2.4%	4,916,104	5.6%	5,793,552	3.0%	10,929,675	6.0%
TOTAL	\$ 94,091,847	100.0%	\$ 88,522,992	100.0%	\$ 192,745,786	100.0%	\$ 182,370,942	100.1%

PAYMENTS BY PAYOR

	CURRENT MONTH				YEAR TO DATE			
	CURRENT YEAR		PRIOR YEAR		CURRENT YEAR		PRIOR YEAR	
	PAYMENTS	%	PAYMENTS	%	PAYMENTS	%	PAYMENTS	%
Medicare	\$ 7,929,596	41.6%	\$ 7,673,378	39.9%	\$ 14,636,362	39.1%	\$ 14,244,762	38.9%
Medicaid	1,657,113	8.7%	1,832,994	9.5%	3,530,908	9.4%	3,095,772	8.5%
Commercial	7,857,181	41.2%	7,762,795	40.4%	15,489,206	41.4%	9,854,480	26.9%
Self Pay	1,206,771	6.3%	1,267,503	6.6%	2,517,405	6.7%	2,519,102	6.9%
Other	404,023	2.1%	689,907	3.6%	1,267,253	3.4%	6,868,298	18.8%
TOTAL	\$ 19,054,686	100.0%	\$ 19,226,576	100.0%	\$ 37,441,135	100.0%	\$ 36,582,414	100.0%
TOTAL NET REVENUE	20,175,525		17,386,805		39,501,483		33,975,839	
% OF GROSS REVENUE	21.4%		19.6%		20.5%		18.6%	
VARIANCE	(1,120,839)		1,839,771		(2,060,348)		2,606,575	
% VARIANCE TO CASH COLLECTIONS	-5.6%		10.6%		-5.2%		7.7%	

**ECTOR COUNTY HOSPITAL DISTRICT
FAMILY HEALTH CLINIC CLEMENTS
NOVEMBER 2018**

REVENUE BY PAYOR

	CURRENT MONTH				YEAR TO DATE			
	CURRENT YEAR		PRIOR YEAR		CURRENT YEAR		PRIOR YEAR	
	GROSS REVENUE	%	GROSS REVENUE	%	GROSS REVENUE	%	GROSS REVENUE	%
Medicare	\$ 69,604	16.5%	\$ 26,482	12.2%	\$ 135,273	16.8%	\$ 65,840	11.4%
Medicaid	167,760	39.8%	75,814	34.8%	308,554	38.3%	195,365	33.8%
PHC	-	0.0%	425	0.2%	-	0.0%	23,522	4.1%
Commercial	77,801	18.5%	44,632	20.5%	152,637	19.0%	108,434	18.8%
Self Pay	105,632	25.1%	69,033	31.7%	206,514	25.6%	182,749	31.6%
Other	248	0.1%	1,308	0.6%	2,154	0.3%	1,555	0.3%
TOTAL	\$ 421,045	100.0%	\$ 217,693	100.0%	\$ 805,132	100.0%	\$ 577,464	100.0%

PAYMENTS BY PAYOR

	CURRENT MONTH				YEAR TO DATE			
	CURRENT YEAR		PRIOR YEAR		CURRENT YEAR		PRIOR YEAR	
	PAYMENTS	%	PAYMENTS	%	PAYMENTS	%	PAYMENTS	%
Medicare	\$ 5,989	7.5%	\$ 886	2.6%	\$ 10,674	6.6%	\$ 9,091	7.3%
Medicaid	29,212	36.7%	6,274	18.7%	62,556	38.7%	43,802	35.0%
PHC	-	0.0%	40	0.1%	-	0.0%	5,534	4.4%
Commercial	25,251	31.8%	10,563	31.2%	52,007	32.2%	28,099	22.5%
Self Pay	19,007	23.9%	15,975	47.2%	36,265	22.4%	38,320	30.7%
Other	64	0.1%	78	0.2%	137	0.1%	78	0.1%
TOTAL	\$ 79,523	100.0%	\$ 33,816	100.0%	\$ 161,638	100.0%	\$ 124,923	100.0%
TOTAL NET REVENUE	366,301		85,640		466,163		112,496	
% OF GROSS REVENUE	87.0%		39.3%		57.9%		19.5%	
VARIANCE	(286,778)		(51,824)		(304,525)		12,427	
% VARIANCE TO CASH COLLECTIONS	-78.3%		-60.5%		-65.3%		11.0%	

**ECTOR COUNTY HOSPITAL DISTRICT
FAMILY HEALTH CLINIC WEST UNIVERSITY
NOVEMBER 2018**

REVENUE BY PAYOR

	CURRENT MONTH				YEAR TO DATE			
	CURRENT YEAR		PRIOR YEAR		CURRENT YEAR		PRIOR YEAR	
	GROSS REVENUE	%	GROSS REVENUE	%	GROSS REVENUE	%	GROSS REVENUE	%
Medicare	\$ 41,489	13.4%	\$ 32,697	16.6%	\$ 89,221	14.3%	\$ 74,379	15.5%
Medicaid	158,676	51.2%	\$ 84,970	43.1%	301,482	48.1%	205,698	42.8%
PHC	-	0.0%	\$ 7,601	3.9%	-	0.0%	20,846	4.3%
Commercial	50,791	16.4%	\$ 33,336	16.9%	116,296	18.6%	76,727	16.0%
Self Pay	58,976	19.0%	\$ 37,791	19.2%	118,997	19.0%	100,932	21.0%
Other	-	0.0%	\$ 771	0.4%	-	0.0%	1,791	0.4%
TOTAL	\$ 309,932	100.0%	\$ 197,165	100.0%	\$ 625,996	100.0%	\$ 480,373	100.0%

PAYMENTS BY PAYOR

	CURRENT MONTH				YEAR TO DATE			
	CURRENT YEAR		PRIOR YEAR		CURRENT YEAR		PRIOR YEAR	
	PAYMENTS	%	PAYMENTS	%	PAYMENTS	%	PAYMENTS	%
Medicare	\$ 9,836	26.5%	\$ 837	2.8%	\$ 21,380	26.1%	\$ 4,086	6.2%
Medicaid	6,002	16.2%	11,258	38.0%	12,819	15.6%	28,041	42.5%
PHC	-	0.0%	1,202	4.1%	-	0.0%	2,415	3.7%
Commercial	13,141	35.5%	6,395	21.6%	31,917	38.9%	12,638	19.2%
Self Pay	8,094	21.8%	9,933	33.5%	15,943	19.4%	18,740	28.4%
Other	-	0.0%	30	0.1%	-	0.0%	52	0.1%
TOTAL	\$ 37,072	100.0%	\$ 29,656	100.0%	\$ 82,060	100.0%	\$ 65,973	100.0%
TOTAL NET REVENUE	194,442		28,617		249,753		58,676	
% OF GROSS REVENUE	62.7%		14.5%		39.9%		12.2%	
VARIANCE	(157,370)		1,039		(167,693)		7,296	
% VARIANCE TO CASH COLLECTIONS	-80.9%		3.6%		-67.1%		12.4%	

**ECTOR COUNTY HOSPITAL DISTRICT
SCHEDULE OF CASH AND INVESTMENTS - HOSPITAL ONLY
NOVEMBER 2018**

<u>Cash and Cash Equivalents</u>	<u>Frost</u>	<u>Hilltop</u>	<u>Total</u>
Operating	\$ 14,275,018	\$ -	\$ 14,275,018
Payroll	-	-	-
Worker's Comp Claims	-	-	-
Group Medical	-	-	-
Flex Benefits	-	-	-
Mission Fitness	348,788	-	348,788
Petty Cash	9,300	-	9,300
Dispro	-	220,857	220,857
Debt Service	-	-	-
Tobacco Settlement	-	-	-
General Liability	-	1,917,705	1,917,705
Professional Liability	-	998,690	998,690
Funded Worker's Compensation	-	1,215,874	1,215,874
Funded Depreciation	-	7,426,275	7,426,275
Designated Funds	-	1,143,648	1,143,648
	<hr/>	<hr/>	<hr/>
Total Cash and Cash Equivalents	\$ 14,633,105	\$ 12,923,049	\$ 27,556,154

<u>Investments</u>	<u>Other</u>	<u>Hilltop</u>	<u>Total</u>
Dispro	\$ -	\$ 5,000,000	\$ 5,000,000
Funded Depreciation	-	16,000,000	16,000,000
Funded Worker's Compensation	-	1,000,000	1,000,000
General Liability	-	1,000,000	1,000,000
Professional Liability	-	2,000,000	2,000,000
Designated Funds	2,012,068	-	2,012,068
Allowance for Change in Market Values	-	(366,080)	(366,080)
	<hr/>	<hr/>	<hr/>
Total Investments	\$ 2,012,068	\$ 24,633,920	\$ 26,645,988
Total Unrestricted Cash and Investments			\$ 54,202,142

<u>Restricted Assets</u>	<u>Reserves</u>	<u>Prosperity</u>	<u>Total</u>
Assets Held By Trustee - Bond Reserves	\$ 4,722,351	\$ -	\$ 4,722,351
Assets Held By Trustee - Debt Payment Reserves	23,945	-	23,945
Assets Held In Endowment-Board Designated	-	6,105,800	6,105,800
Restricted TPC, LLC-Equity Stake	382,641	-	382,641
Restricted MCH West Texas Services-Equity Stake	2,161,384	-	2,161,384
Total Restricted Assets	<hr/>	<hr/>	<hr/>
	\$ 7,290,322	\$ 6,105,800	\$ 13,396,122

Total Cash & Investments			\$ 67,598,264
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**ECTOR COUNTY HOSPITAL DISTRICT
STATEMENT OF CASH FLOW
NOVEMBER 2018**

	Hospital	Procure	Blended
Cash Flows from Operating Activities and Nonoperating Revenue:			
Excess of Revenue over Expenses	\$ 1,183,712	\$ -	\$ 1,183,712
Noncash Expenses:			
Depreciation and Amortization	3,250,746	(27,063)	3,223,683
Unrealized Gain/Loss on Investments	-	-	-
Accretion (Bonds)	-	-	-
Changes in Assets and Liabilities			
Patient Receivables, Net	2,383,202	(418,042)	1,965,160
Taxes Receivable/Deferred	(1,634,639)	526,519	(1,108,120)
Inventories, Prepaids and Other	815,126	(822,811)	(7,685)
Accounts Payable	(7,935,131)	446,864	(7,488,266)
Accrued Expenses	1,863,961	(1,755,364)	108,597
Due to Third Party Payors	392,613	-	392,613
Accrued Post Retirement Benefit Costs	1,100,000	-	1,100,000
Net Cash Provided by Operating Activities	\$ 1,419,589	\$ (2,049,897)	\$ (630,307)
Cash Flows from Investing Activities:			
Investments	\$ (5,964,820)	\$ -	\$ (5,964,820)
Acquisition of Property and Equipment	(373,092)	53,333	(319,759)
Cerner Project Costs	-	-	-
Net Cash used by Investing Activities	\$ (6,337,912)	\$ 53,333	\$ (6,284,579)
Cash Flows from Financing Activities:			
Intercompany Activities	(1,996,464)	1,996,464	-
Net Repayment of Long-term Debt/Bond Issuance	\$ (479,850)	\$ -	\$ (479,850)
Net Cash used by Financing Activities	\$ (2,476,314)	\$ 1,996,464	\$ (479,850)
Net Increase (Decrease) in Cash	\$ (7,394,637)	\$ (100)	\$ (7,394,737)
Beginning Cash & Cash Equivalents @ 9/30/2018	\$ 48,346,913	\$ 5,200	\$ 48,352,113
Ending Cash & Cash Equivalents @ 11/30/2018	\$ 40,952,276	\$ 5,100	\$ 40,957,376
Balance Sheet			
Cash and Cash Equivalents	\$ 27,556,154	\$ 5,100	\$ 27,561,254
Restricted Assets	13,396,122	-	13,396,122
Ending Cash & Cash Equivalents @ 11/30/2018	\$ 40,952,276	\$ 5,100	\$ 40,957,376

ECTOR COUNTY HOSPITAL DISTRICT
TAX COLLECTIONS
FISCAL 2019

	<u>ACTUAL COLLECTIONS</u>	<u>BUDGETED COLLECTIONS</u>	<u>VARIANCE</u>	<u>PRIOR YEAR COLLECTIONS</u>	<u>VARIANCE</u>
<u>AD VALOREM</u>					
OCTOBER	\$ 347,199	\$ 1,324,858	\$ (977,659)	\$ 276,462	\$ 70,737
NOVEMBER	863,534	1,324,858	(461,324)	584,006	279,527
TOTAL	<u>\$ 1,210,732</u>	<u>\$ 2,649,716</u>	<u>\$ (1,438,984)</u>	<u>\$ 860,468</u>	<u>\$ 350,264</u>
<u>SALES</u>					
OCTOBER	\$ 4,584,041	\$ 4,248,207	\$ 335,834	\$ 3,753,619	\$ 830,423
NOVEMBER	4,601,483	4,563,509	37,974	3,777,148	824,335
TOTAL	<u>\$ 9,185,524</u>	<u>\$ 8,811,716</u>	<u>\$ 373,808</u>	<u>\$ 7,530,766</u>	<u>\$ 1,654,758</u>
TAX REVENUE	<u><u>\$ 10,396,256</u></u>	<u><u>\$ 11,461,432</u></u>	<u><u>\$ (1,065,176)</u></u>	<u><u>\$ 8,391,234</u></u>	<u><u>\$ 2,005,022</u></u>

**ECTOR COUNTY HOSPITAL DISTRICT
MEDICAID SUPPLEMENTAL PAYMENTS
FISCAL YEAR 2019**

CASH ACTIVITY	TAX (IGT) ASSESSED	GOVERNMENT PAYOUT	BURDEN ALLEVIATION	NET INFLOW
DSH				
1st Qtr	\$ (2,108,131)	\$ 5,042,169		\$ 2,934,038
2nd Qtr	-	-		-
3rd Qtr	-	-		-
4th Qtr	-	-		-
DSH TOTAL	\$ (2,108,131)	\$ 5,042,169		\$ 2,934,038
UC				
1st Qtr	\$ -	\$ -		-
2nd Qtr	-	-		-
3rd Qtr	-	-		-
4th Qtr	-	-		-
UC TOTAL	\$ -	\$ -		\$ -
Regional UPL (Community Benefit)				
1st Qtr	\$ (3,963,554)	\$ -		\$ (3,963,554)
2nd Qtr	-	-		-
3rd Qtr	-	-		-
4th Qtr	-	-		-
REGIONAL UPL TOTAL	\$ (3,963,554)	\$ -		\$ (3,963,554)
DSRIP				
1st Qtr	\$ -	\$ -		-
2nd Qtr	-	-		-
3rd Qtr	-	-		-
4th Qtr	-	-		-
DSRIP UPL TOTAL	\$ -	\$ -		\$ -
MCH Cash Activity	\$ (7,873,629)	\$ 5,042,169		\$ (2,831,460)
ProCare Cash Activity			\$ 1,750,000	\$ 1,750,000
Blended Cash Activity	\$ (7,873,629)	\$ 5,042,169	\$ 1,750,000	\$ (1,081,460)

INCOME STATEMENT ACTIVITY:

FY 2019 Accrued / (Deferred) Adjustments:

	MCH	PROCARE	BLENDED
DSH Accrual	\$ 654,198	\$ -	\$ 654,198
Uncompensated Care Accrual	1,488,886	-	1,488,886
Regional UPL Accrual	(1,580,600)	-	(1,580,600)
Regional UPL Benefit	-	1,750,000	1,750,000
Medicaid Supplemental Payments	(19,215)	1,750,000	1,730,785
DSRIP Accrual	1,943,316	-	1,943,316
Total Adjustments	\$ 1,924,101	\$ 1,750,000	\$ 3,674,101

**ECTOR COUNTY HOSPITAL DISTRICT
CONSTRUCTION IN PROGRESS - HOSPITAL ONLY
AS OF NOVEMBER 30, 2018**

ITEM	CIP BALANCE AS OF 11/1/2018	NOVEMBER "+" ADDITIONS	NOVEMBER "-." ADDITIONS	NOVEMBER TRANSFERS	CIP BALANCE AS OF 11/30/2018	ADD: AMOUNTS CAPITALIZED	PROJECT TOTAL	BUDGETED AMOUNT	UNDER/(OVER) BOARD APRVD/BUDGET
<u>RENOVATIONS</u>									
TRAUMA/OR UPGRADES	14,620	2,976	-	-	17,596	-	17,596	30,000	12,404
ISOLATION ROOM RENOVATIONS	2,801	-	-	-	2,801	-	2,801	25,000	22,200
CAFETERIA RENOVATION	-	-	-	-	-	-	-	150,000	150,000
SUB-TOTAL	\$ 17,420	\$ 2,976	\$ -	\$ -	\$ 20,396	\$ -	\$ 20,396	\$ 205,000	\$ 184,604
<u>MINOR BUILDING IMPROVEMENT</u>									
GOLDER SITE SIGNAGE	8,107	-	-	-	8,107	-	8,107	20,000	11,893
FIRE SYSTEM UPGRADE	121,500	-	-	-	121,500	-	121,500	125,000	3,500
ICU LOGISTICS MANAGEMENT SPACE	30,286	-	-	-	30,286	-	30,286	45,000	14,714
FURNITURE UPDATE: PHASE 2	9,763	-	-	-	9,763	-	9,763	50,000	40,237
DIALYSIS	37,930	1,054	-	-	38,984	-	38,984	45,000	6,016
SUB-TOTAL	\$ 207,587	\$ 1,054	\$ -	\$ -	\$ 208,641	\$ -	\$ 208,641	\$ 285,000	\$ 76,359
<u>EQUIPMENT & SOFTWARE PROJECTS - CIP INCOMPLETE</u>									
VARIOUS CAPITAL EXPENDITURE PROJECTS	\$ 55,486	-	\$ (3,915)	\$ -	\$ 51,571	\$ -	\$ 51,571	\$ 290,000	\$ 238,429
SUB-TOTAL	\$ 55,486	\$ -	\$ (3,915)	\$ -	\$ 51,571	\$ -	\$ 51,571	\$ 290,000	\$ 238,429
TOTAL CONSTRUCTION IN PROGRESS	\$ 280,493	\$ 4,030	\$ (3,915)	\$ -	\$ 280,609	\$ -	\$ 280,609	\$ 780,000	\$ 499,391

ECTOR COUNTY HOSPITAL DISTRICT
CAPITAL PROJECT & EQUIPMENT EXPENDITURES
NOVEMBER 2018

<u>DEPT</u>	<u>ITEM</u>	<u>CLASS</u>	<u>BOOKED AMOUNT</u>
TRANSFERRED FROM CONSTRUCTION IN PROGRESS/RENOVATION PROJECTS			
None			
	TOTAL PROJECT TRANSFERS		<u>\$ -</u>
EQUIPMENT PURCHASES			
None			
	TOTAL EQUIPMENT PURCHASES		<u>\$ -</u>
	TOTAL TRANSFERS FROM CIP/EQUIPMENT PURCHASES		<u><u>\$ -</u></u>

ECTOR COUNTY HOSPITAL DISTRICT
FISCAL 2019 CAPITAL EQUIPMENT
CONTINGENCY FUND
NOVEMBER 2018

MONTH/ YEAR	DESCRIPTION	<u>DEPT NUMBER</u>	<u>BUDGETED AMOUNT</u>	<u>P.O AMOUNT</u>	<u>ACTUAL AMOUNT</u>	<u>TO/(FROM) CONTINGENCY</u>
	Available funds from budget		\$ 600,000	\$ -	\$ -	\$ 600,000
			-	-	-	-
			-	-	-	-
			<u>\$ 600,000</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ 600,000</u>

**ECTOR COUNTY HOSPITAL DISTRICT
SUPPLEMENTAL SCHEDULE OF ACCOUNTS RECEIVABLE - OTHER
NOVEMBER 2018**

	CURRENT YEAR	PRIOR YEAR		CURRENT YEAR CHANGE
		HOSPITAL AUDITED	PRO CARE AUDITED	
AR DISPRO/UPL	\$ (2,279,840)	\$ -	\$ -	\$ (2,279,840)
AR UNCOMPENSATED CARE	4,669,735	3,180,849	-	1,488,886
AR DSRIP	13,586,175	11,642,859	-	1,943,316
AR NURSING HOME UPL	-	-	-	-
AR UHRIP	2,674,493	1,454,248	-	1,220,245
AR BAB REVENUE	253,240	84,413	-	168,827
AR PHYSICIAN GUARANTEES	840,192	840,192	-	-
AR ACCRUED INTEREST	151,740	106,224	-	45,515
AR OTHER:	7,755,772	8,220,978	2,794,795	(3,260,001)
Procure On-Call Fees	34,200	-	51,000	(16,800)
Procure A/R - FHC	-	-	-	-
Other Misc A/R	7,721,572	8,220,978	2,743,795	(3,243,201)
AR DUE FROM THIRD PARTY PAYOR	2,298,501	1,238,495	-	1,060,006
TOTAL ACCOUNTS RECEIVABLE - OTHER	\$ 29,950,007	\$ 26,768,258	\$ 2,794,795	\$ 386,953

**ECTOR COUNTY HOSPITAL DISTRICT
SUPPLEMENTAL SCHEDULE OF HOSPITAL TEMPORARY LABOR FTE'S
NOVEMBER 2018**

TEMPORARY LABOR DEPARTMENT	CURRENT MONTH					YEAR TO DATE				
	ACTUAL	BUDGET	VAR	PRIOR YR	YR VAR	ACTUAL	BUDGET	VAR	PRIOR YR	YR VAR
IT OPERATIONS	1.1	-	0.0%	-	0.0%	1.1	-	0.0%	-	0.0%
INPATIENT REHAB	0.2	1.8	-86.4%	1.1	-78.5%	0.7	1.8	-59.4%	1.0	-31.1%
9 CENTRAL	1.9	0.8	141.6%	-	0.0%	1.8	0.8	115.7%	-	0.0%
CARDIOPULMONARY	0.4	0.7	-41.4%	2.0	-79.2%	0.9	0.7	21.2%	1.8	-50.4%
LABOR AND DELIVERY	-	0.9	-100.0%	2.6	-100.0%	-	0.8	-100.0%	1.8	-100.0%
NEO-NATAL INTENSIVE CARE	-	0.6	-100.0%	1.3	-100.0%	0.1	0.6	-88.6%	1.4	-95.0%
4 EAST	-	0.8	-100.0%	0.9	-100.0%	-	0.8	-100.0%	1.0	-100.0%
TRAUMA SERVICE	0.1	-	0.0%	1.4	-91.6%	0.2	-	0.0%	0.8	-78.0%
OPERATING ROOM	-	0.8	-100.0%	2.5	-100.0%	-	0.8	-100.0%	2.2	-100.0%
INTENSIVE CARE UNIT 2	0.9	0.3	164.1%	2.2	-60.2%	1.0	0.3	185.9%	2.0	-51.0%
PM&R - OCCUPATIONAL	1.0	0.6	68.3%	0.6	81.7%	1.0	0.6	52.4%	0.6	54.7%
INTENSIVE CARE UNIT 4 (CCU)	1.0	0.3	274.2%	-	0.0%	1.0	0.3	272.4%	0.2	374.6%
STERILE PROCESSING	4.4	0.5	773.0%	-	0.0%	4.6	0.5	778.8%	-	0.0%
PATIENT ACCOUNTING	0.9	0.3	185.6%	-	0.0%	0.7	0.3	128.3%	-	0.0%
EMERGENCY DEPARTMENT	-	0.3	-100.0%	1.0	-100.0%	-	0.3	-100.0%	1.1	-100.0%
PHARMACY DRUGS/I.V. SOLUTIONS	-	-	0.0%	1.1	-100.0%	-	-	0.0%	1.0	-100.0%
PM&R - PHYSICAL	-	0.2	-100.0%	0.8	-100.0%	-	0.2	-100.0%	0.9	-100.0%
FINANCIAL ACCOUNTING	0.9	-	0.0%	-	0.0%	0.9	-	0.0%	-	0.0%
5 WEST	-	0.1	-100.0%	-	0.0%	-	0.1	-100.0%	0.1	-100.0%
CARDIOPULMONARY - NICU	-	0.1	-100.0%	-	0.0%	-	0.1	-100.0%	-	0.0%
ENGINEERING	-	-	0.0%	0.9	-100.0%	-	-	0.0%	0.4	-100.0%
4 CENTRAL	-	0.0	-100.0%	-	0.0%	0.0	0.0	56.3%	-	0.0%
8 CENTRAL	-	0.0	-100.0%	-	0.0%	-	0.0	-100.0%	-	0.0%
6 Central	-	0.0	-100.0%	-	0.0%	0.0	0.0	529.0%	0.0	-5.1%
7 CENTRAL	-	-	0.0%	-	0.0%	-	-	0.0%	-	0.0%
PERFORMANCE IMPROVEMENT (QA)	-	-	0.0%	-	0.0%	-	-	0.0%	-	0.0%
CHW - SPORTS MEDICINE	-	-	0.0%	-	0.0%	-	-	0.0%	-	0.0%
6 West	-	0.0	-100.0%	-	0.0%	-	0.0	-100.0%	-	0.0%
HUMAN RESOURCES	-	-	0.0%	-	0.0%	-	-	0.0%	-	0.0%
5 CENTRAL	-	-	0.0%	-	0.0%	-	-	0.0%	-	0.0%
OP SURGERY	-	-	0.0%	-	0.0%	-	-	0.0%	-	0.0%
IMAGING - ULTRASOUND	1.4	-	0.0%	-	0.0%	0.7	-	0.0%	-	0.0%
CERNER	-	-	0.0%	-	0.0%	-	-	0.0%	-	0.0%
IMAGING - DIAGNOSTICS	-	-	0.0%	-	0.0%	-	-	0.0%	-	0.0%
RECOVERY ROOM	-	-	0.0%	-	0.0%	-	-	0.0%	-	0.0%
LABORATORY - CHEMISTRY	-	-	0.0%	-	0.0%	-	-	0.0%	-	0.0%
LABORATORY - MICROBIOLOGY	-	-	0.0%	-	0.0%	-	-	0.0%	-	0.0%
LABORATORY - TRANSFUSION SERVICES	-	-	0.0%	-	0.0%	-	-	0.0%	-	0.0%
PM&R - SPEECH	-	-	0.0%	-	0.0%	-	-	0.0%	-	0.0%
MEDICAL STAFF	-	-	0.0%	-	0.0%	-	-	0.0%	-	0.0%
SUBTOTAL	14.4	9.2	56.1%	18.4	-21.9%	14.7	9.4	56.7%	16.4	-9.9%
TRANSITION LABOR										
INTENSIVE CARE UNIT 4 (CCU)	4.3	6.0	-28.3%	11.2	-61.8%	4.7	6.2	-24.3%	10.3	-54.5%
7 CENTRAL	3.9	5.1	-23.9%	5.8	-33.2%	3.9	5.3	-27.2%	6.1	-35.8%
NEO-NATAL INTENSIVE CARE	5.6	3.5	60.2%	3.5	57.6%	5.9	3.7	59.0%	3.4	74.3%
INTENSIVE CARE UNIT 2	1.5	2.3	-36.5%	3.6	-59.6%	1.9	2.4	-18.2%	3.6	-46.4%
8 CENTRAL	3.5	3.2	7.8%	3.7	-4.3%	2.9	3.4	-15.4%	3.8	-24.2%
INPATIENT REHAB	1.2	3.8	-69.5%	3.3	-64.7%	2.2	3.7	-40.2%	3.2	-31.1%
6 Central	0.9	2.6	-64.1%	3.6	-73.9%	1.1	2.7	-58.3%	3.5	-68.2%
4 EAST	1.9	2.5	-25.9%	2.8	-32.5%	2.0	2.6	-24.3%	2.6	-22.0%
LABORATORY - CHEMISTRY	3.7	2.2	71.6%	1.3	178.0%	3.0	2.2	36.4%	1.9	56.6%
OPERATING ROOM	2.2	2.1	6.1%	2.4	-7.9%	2.1	2.1	0.3%	2.0	4.9%
EMERGENCY DEPARTMENT	1.0	0.6	68.9%	2.0	-47.2%	1.0	0.6	70.4%	2.2	-53.4%
5 CENTRAL	1.0	1.1	-10.0%	1.9	-50.3%	0.9	1.1	-14.2%	1.8	-47.2%
LABORATORY - HEMATOLOGY	1.1	1.2	-7.1%	1.3	-11.1%	1.2	1.3	-7.0%	1.3	-8.8%
OP SURGERY	-	1.0	-100.0%	1.1	-100.0%	-	1.0	-100.0%	1.0	-100.0%
PM&R - OCCUPATIONAL	1.0	0.5	103.1%	0.2	317.9%	1.0	0.5	105.6%	0.3	278.8%
CHW - SPORTS MEDICINE	-	0.3	-100.0%	0.9	-100.0%	-	0.3	-100.0%	0.9	-100.0%
4 CENTRAL	-	0.4	-100.0%	1.0	-100.0%	0.0	0.4	-90.9%	1.0	-96.6%
PM&R - PHYSICAL	-	0.3	-100.0%	0.9	-100.0%	-	0.4	-100.0%	1.0	-100.0%
9 CENTRAL	0.2	0.3	-31.0%	0.3	-27.7%	0.2	0.3	-44.8%	0.8	-77.3%
LABOR AND DELIVERY	-	0.1	-100.0%	0.1	-100.0%	0.0	0.1	-44.3%	0.1	-51.0%
6 West	0.1	0.1	6.8%	0.1	-53.9%	0.0	0.1	-46.6%	0.1	-53.9%
5 WEST	-	0.0	-100.0%	-	0.0%	-	0.0	-100.0%	-	0.0%
CERNER	-	-	0.0%	-	0.0%	-	-	0.0%	-	0.0%
TRAUMA SERVICE	-	-	0.0%	-	0.0%	-	-	0.0%	-	0.0%
SUBTOTAL	33.0	39.1	-15.6%	51.2	-35.6%	34.3	40.5	-15.2%	51.0	-32.7%
GRAND TOTAL	47.4	48.3	-1.9%	69.6	-31.9%	49.1	49.9	-1.6%	67.4	-27.1%

**ECTOR COUNTY HOSPITAL DISTRICT
SUPPLEMENTAL SCHEDULE OF TEMPORARY LABOR, TRANSITION LABOR & PURCHASED SERVICES - HOSPITAL ONLY
NOVEMBER 2018**

	CURRENT MONTH						YEAR TO DATE					
	ACTUAL	BUDGET	\$ VAR	% VAR	PRIOR YR	% VAR	ACTUAL	BUDGET	\$ VAR	% VAR	PRIOR YR	% VAR
SP TEMPORARY LABOR	57,233	4,718	52,515	1113.1%	-	100.0%	109,329	9,908	99,421	1003.4%	-	100.0%
ALL OTHER	152,895	95,335	57,560	60.4%	191,344	-20.1%	277,171	198,013	79,158	40.0%	355,431	-22.0%
TOTAL TEMPORARY LABOR	\$ 216,483	\$ 100,053	\$ 110,074	116.4%	\$ 191,344	13.1%	\$ 386,500	\$ 207,921	\$ 178,579	85.9%	\$ 355,431	8.7%
OR TRANSITION LABOR	\$ 21,854	\$ 26,205	\$ (4,351)	-16.6%	\$ 26,240	-16.7%	\$ 69,579	\$ 55,030	\$ 14,549	26.4%	\$ 45,657	52.4%
ICU4 TRANSITION LABOR	43,017	72,556	(29,539)	-40.7%	126,748	-66.1%	94,617	152,171	(57,554)	-37.8%	236,298	-60.0%
NICU TRANSITION LABOR	63,553	37,379	26,174	70.0%	38,304	65.9%	135,433	81,345	54,088	66.5%	76,662	76.7%
8C TRANSITION LABOR	41,748	38,929	2,819	7.2%	37,930	10.1%	61,038	82,716	(21,678)	-26.2%	82,793	-26.3%
7C TRANSITION LABOR	40,278	52,617	(12,339)	-23.5%	60,290	-33.2%	81,966	111,920	(29,954)	-26.8%	127,621	-35.8%
ALL OTHER	136,962	214,170	(77,208)	-36.0%	252,727	-45.8%	307,654	445,516	(137,862)	-30.9%	558,140	-44.9%
TOTAL TRANSITION LABOR	\$ 347,412	\$ 441,856	\$ (94,444)	-21.4%	\$ 542,240	-35.9%	\$ 750,287	\$ 928,698	\$ (178,411)	-19.2%	\$ 1,127,172	-33.4%
GRAND TOTAL TEMPORARY LABOR	\$ 563,896	\$ 541,909	\$ 15,631	4.1%	\$ 733,584	-23.1%	\$ 1,136,787	\$ 1,136,619	\$ 168	0.0%	\$ 1,482,602	-23.3%
PT ACCTS COLLECTION FEES	\$ 404,925	\$ 146,526	\$ 258,399	176.4%	\$ 101,531	298.8%	\$ 560,306	\$ 311,165	\$ 249,141	80.1%	\$ 212,836	163.3%
HIM CODING SERVICES	433,910	85,891	348,019	405.2%	67,495	542.9%	1,044,666	196,480	848,186	431.7%	106,299	882.8%
PA E-SCAN DATA SYSTEM	65,507	121,506	(55,999)	-46.1%	53,701	22.0%	105,510	243,012	(137,502)	-56.6%	82,664	27.6%
ECHDA OTHER PURCH SVCS	78,764	142,208	(63,444)	-44.6%	1,642	4696.8%	78,764	284,416	(205,652)	-72.3%	1,997	3844.1%
ADM CONSULTANT FEES	310,255	40,119	270,136	673.3%	24,625	1159.9%	359,655	80,238	279,417	348.2%	103,932	246.0%
PI FEES (TRANSITION NURSE PROGRAM)	108,825	57,336	51,489	89.8%	48,995	122.1%	145,870	114,672	31,198	27.2%	95,673	52.5%
SERV EXC SURVEY SERVICES	79,541	32,975	46,566	141.2%	109,570	-27.4%	148,640	205,950	(57,310)	-27.8%	165,337	-10.1%
UC-CPC 42ND STREET PURCH SVCS-OTHER	36,039	56,867	(20,828)	-36.6%	56,803	-36.6%	67,683	110,072	(42,389)	-38.5%	104,352	-35.1%
PRIMARY CARE WEST OTHER PURCH SVCS	61,572	79,279	(17,707)	-22.3%	113,611	-45.8%	121,511	292,637	(171,126)	-58.5%	216,837	-44.0%
OR FEES (PERFUSION SERVICES)	29,021	14,182	14,839	104.6%	41,339	-29.8%	54,849	21,715	33,134	152.6%	59,071	-7.1%
HISTOLOGY SERVICES	30,961	45,088	(14,127)	-31.3%	35,940	-13.9%	65,893	79,763	(13,870)	-17.4%	94,750	-30.5%
FHC OTHER PURCH SVCS	90,297	117,066	(26,769)	-22.9%	176,545	-48.9%	187,296	471,930	(284,634)	-60.3%	350,169	-46.5%
DIALYSIS SERVICES	106,745	120,457	(13,712)	-11.4%	125,303	-14.8%	213,783	252,913	(39,130)	-15.5%	239,861	-10.9%
ADMIN LEGAL FEES	90,127	40,878	49,249	120.5%	62,517	44.2%	232,216	81,756	150,460	184.0%	75,050	209.4%
ADM CONTRACT STRYKER	17,519	24,507	(6,988)	-28.5%	33,330	-47.4%	79,853	52,043	27,810	53.4%	70,859	12.7%
ADMIN OTHER FEES	35,044	14,038	21,006	149.6%	22,059	58.9%	83,237	28,076	55,161	196.5%	29,746	179.8%
COMM REL WELLNESS WORKS	21,960	21,954	6	0.0%	21,952	0.0%	65,450	43,908	21,542	49.1%	43,059	52.0%
HK SVC CONTRACT PURCH SVC	81,590	75,281	6,309	8.4%	49,007	66.5%	181,839	158,090	23,749	15.0%	119,510	52.2%
ADM LEGAL SETTLEMENT FEES	40,000	9,243	30,757	332.8%	-	100.0%	200,000	18,486	181,514	981.9%	10,000	1900.0%
COMM REL MEDIA PLACEMENT	6,507	47,500	(40,994)	-86.3%	48,657	-86.6%	68,567	95,000	(26,433)	-27.8%	95,978	-28.6%
HR RECRUITING FEES	23,052	41,626	(18,574)	-44.6%	13,817	66.8%	67,676	50,689	16,987	33.5%	34,194	97.9%
ALL OTHERS	1,916,232	2,071,982	(155,750)	-7.5%	1,027,923	86.4%	3,855,339	4,299,901	(444,562)	-10.3%	1,994,860	93.3%
TOTAL PURCHASED SERVICES	\$ 4,068,392	\$ 3,406,509	\$ 661,883	19.4%	\$ 2,236,360	81.9%	\$ 7,988,601	\$ 7,492,912	\$ 495,689	6.6%	\$ 4,307,034	85.5%

**Ector County Hospital District
Debt Service Coverage Calculation
NOVEMBER 2018**

Average Annual Debt Service Requirements of 110%:

	FYTD			Annualized
	ProCare	ECHD	Consolidated	Consolidated
Decrease in net position	-	1,183,712	1,183,712	7,102,271
Deficiency of revenues over expenses	-	1,183,712	1,183,712	7,102,271
Depreciation/amortization	40,632	3,260,099	3,300,731	19,804,386
GASB 68	-	1,000,000	1,000,000	6,000,000
Interest expense	-	520,280	520,280	3,121,683
(Gain) or loss on fixed assets	-	-	-	-
Unusual / infrequent / extraordinary items	-	-	-	-
Unrealized (gains) / losses on investments	-	-	-	-
Consolidated net revenues	40,632	5,964,092	6,004,723	36,028,340

Note: Average annual debt service requirements is defined to mean the greater of the following 2 calculations:

1.) Average annual debt service of future maturities

	Bonds	BAB Subsidy	Total	110%
2019	3,704,003.09	1,050,540.12	4,754,543.21	5,229,997.53
2020	3,703,513.46	1,014,199.56	4,717,713.02	5,189,484.33
2021	3,703,965.62	975,673.80	4,679,639.42	5,147,603.37
2022	3,703,363.82	930,657.44	4,634,021.26	5,097,423.38
2023	3,704,094.49	883,666.27	4,587,760.76	5,046,536.84
2024	3,703,936.71	834,581.31	4,538,518.02	4,992,369.83
2025	3,703,757.92	783,331.19	4,487,089.11	4,935,798.02
2026	3,703,381.35	729,820.73	4,433,202.08	4,876,522.29
2027	3,702,861.24	670,848.36	4,373,709.60	4,811,080.56
2028	3,703,256.93	609,138.35	4,312,395.28	4,743,634.81
2029	3,702,288.56	544,540.00	4,246,828.56	4,671,511.42
2030	3,701,769.56	476,952.84	4,178,722.40	4,596,594.64
2031	3,701,420.06	406,226.18	4,107,646.24	4,518,410.86
2032	3,701,960.19	332,209.33	4,034,169.52	4,437,586.47
2033	3,701,063.45	254,726.47	3,955,789.92	4,351,368.91
2034	3,700,496.62	173,652.02	3,874,148.64	4,261,563.50
2035	3,700,933.18	88,810.18	3,789,743.36	4,168,717.70
	3,702,709.78	632,916.13	4,335,625.91	

OR

2.) Next Year Debt Service - sum of principal and interest due in the next fiscal year:

	Bonds	
Debt Service	4,754,543	← higher of the two

Current FYTD

Covenant Computation

126.3%

(needs to be 110% or higher)

757.8%



Financial Presentation

For the Month Ended

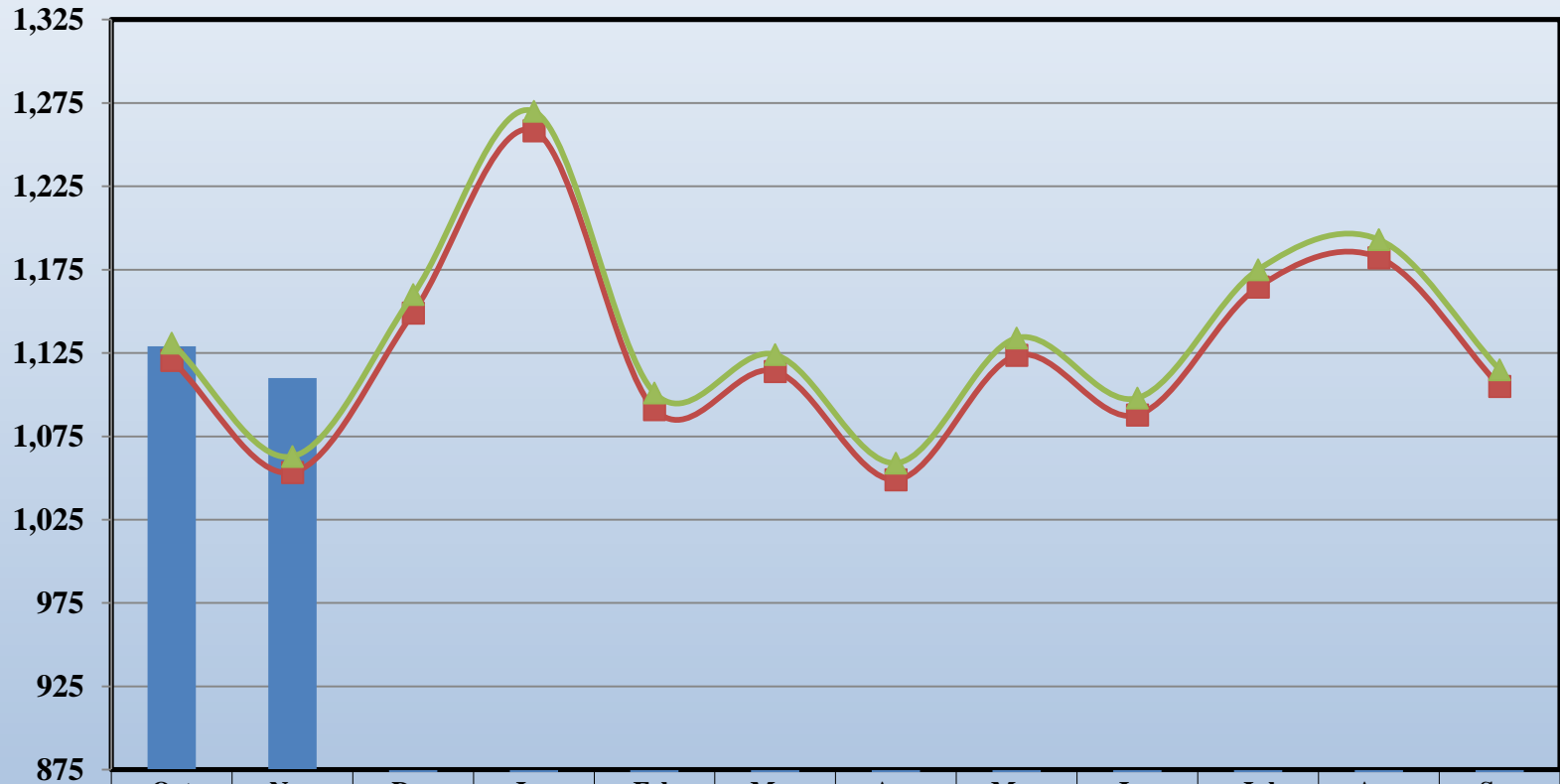
November 30, 2018




Volume



Admissions

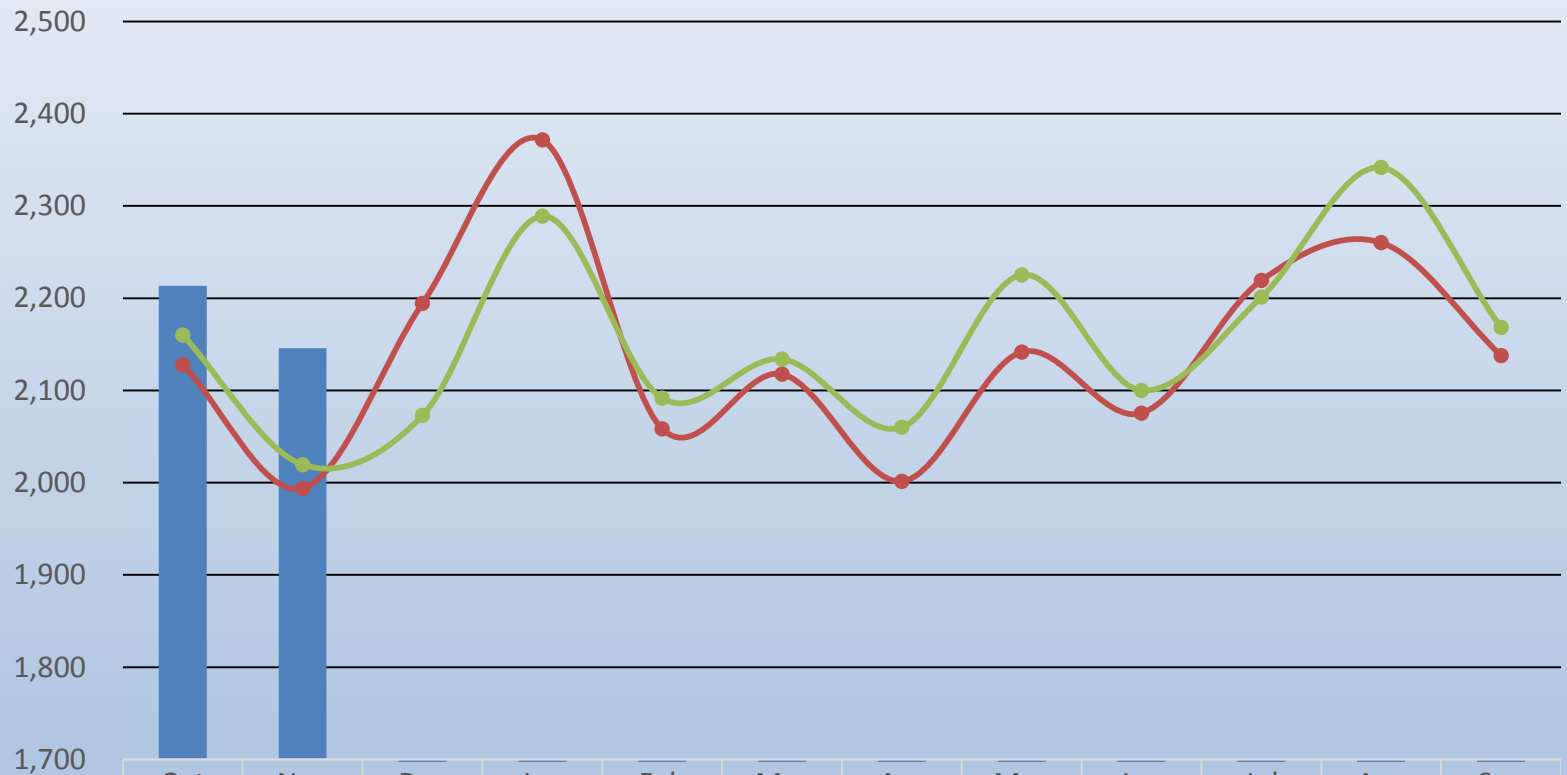
Total – Adults and NICU



 FY 2019	1,129	1,110	-	-	-	-	-	-	-	-	-	-
 FY 2019 Budget	1,121	1,053	1,149	1,258	1,091	1,114	1,049	1,124	1,088	1,165	1,182	1,105
 FY 2018	1,131	1,063	1,160	1,270	1,101	1,124	1,059	1,134	1,098	1,175	1,193	1,115

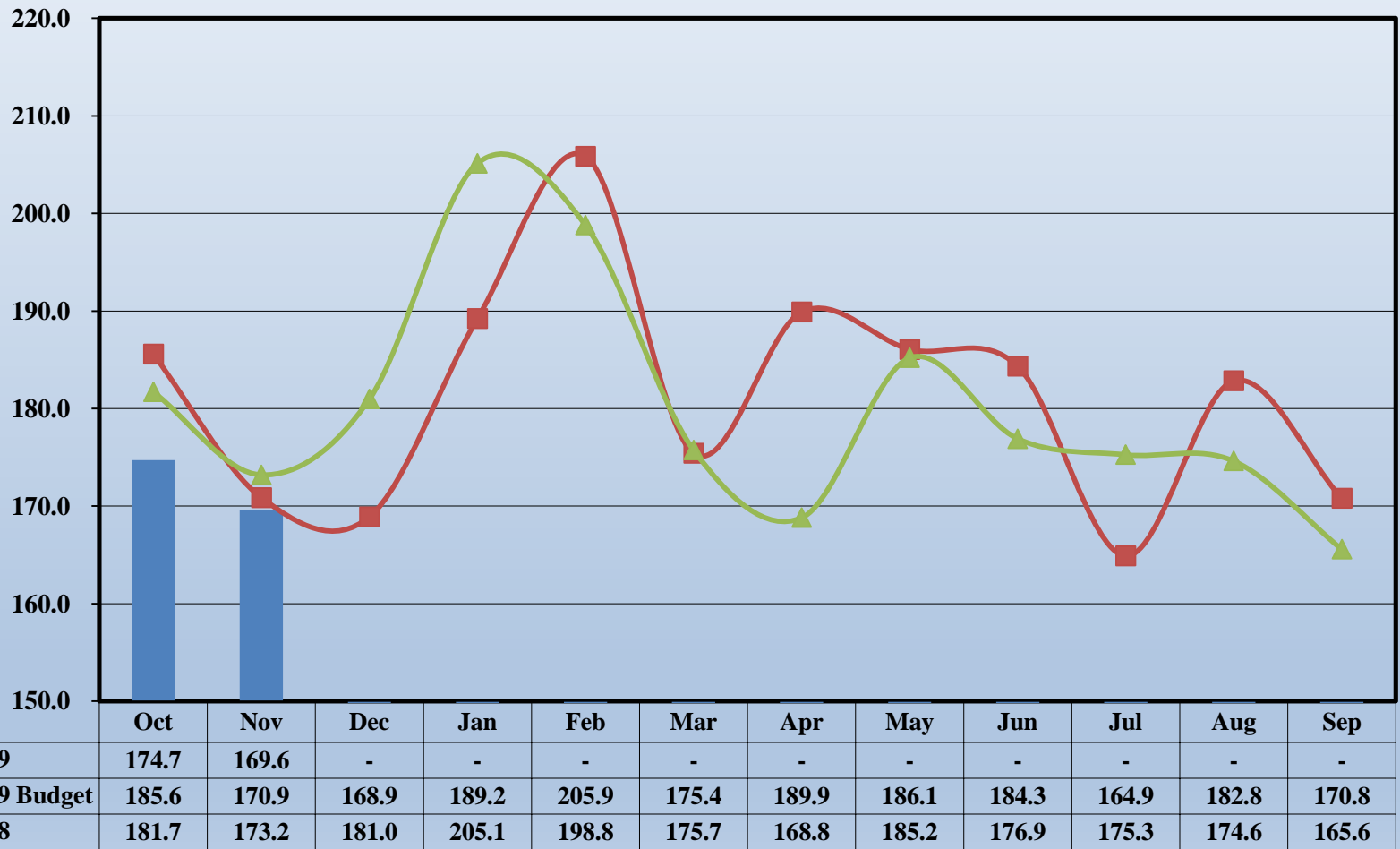
Adjusted Admissions

Including Acute & Rehab Unit



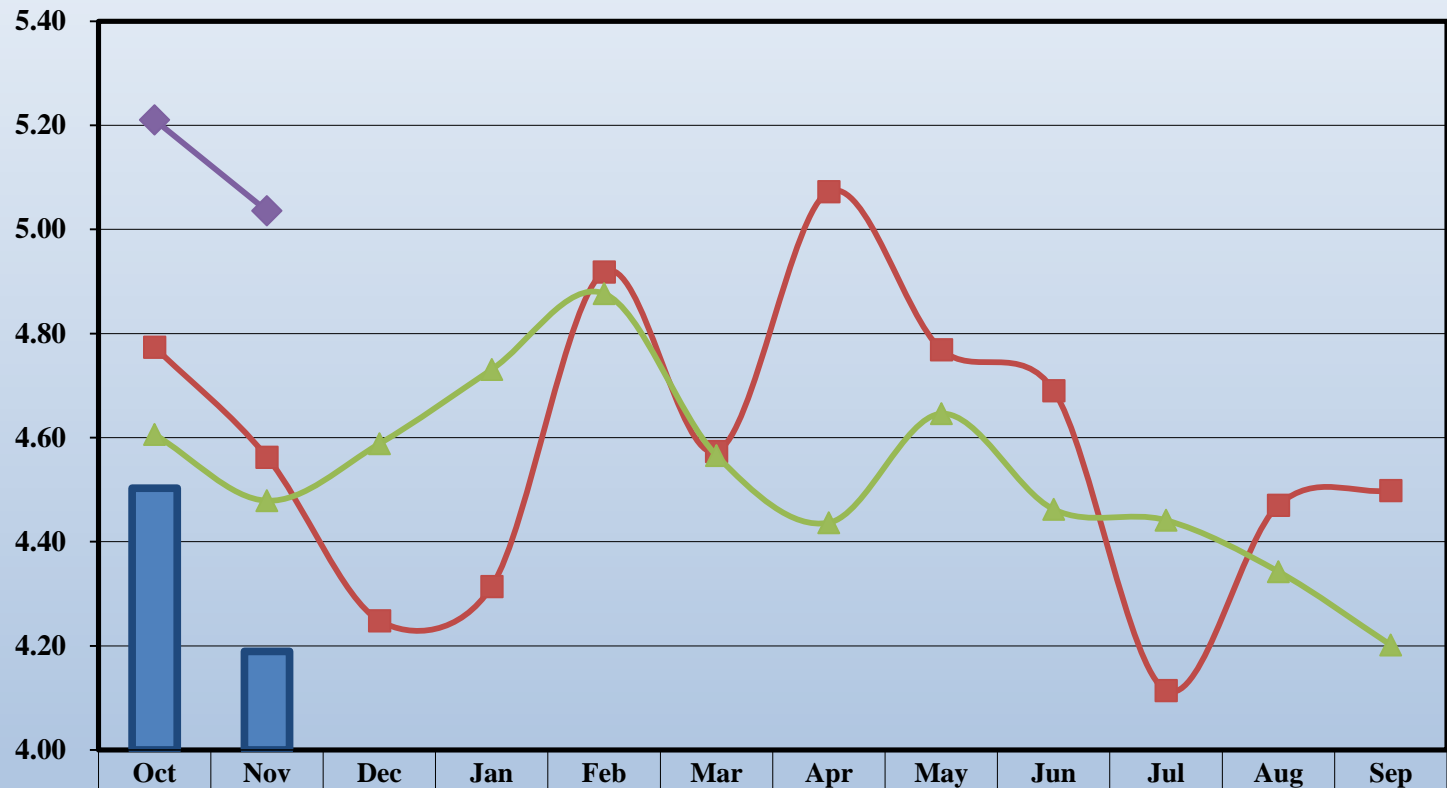
	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep
FY 2019	2,214	2,146	-	-	-	-	-	-	-	-	-	-
FY 2019 Budget	2,128	1,994	2,194	2,372	2,058	2,118	2,001	2,142	2,075	2,219	2,260	2,138
FY 2018	2,160	2,020	2,073	2,289	2,092	2,134	2,060	2,225	2,100	2,201	2,342	2,168

Average Daily Census



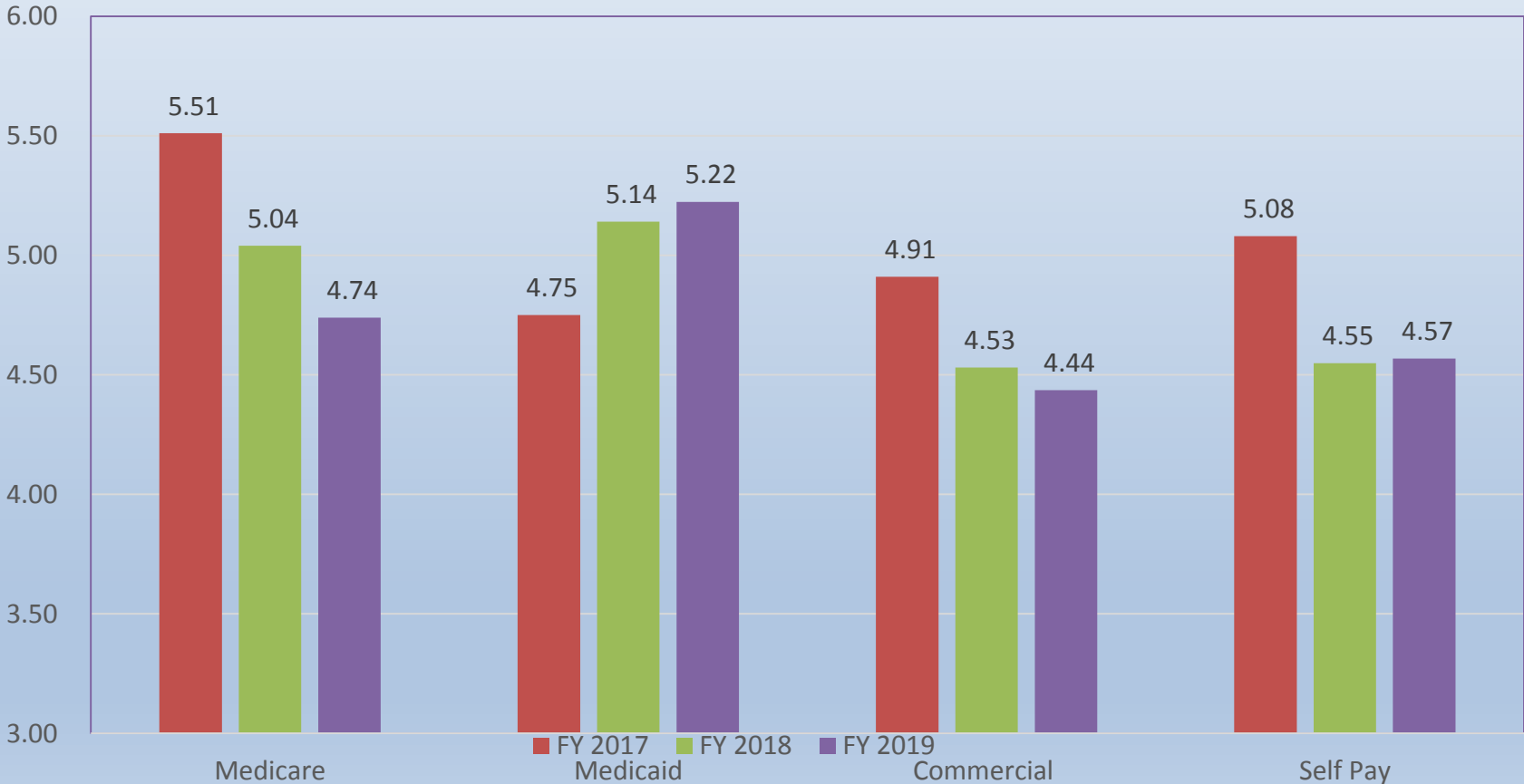
Average Length of Stay

Total – Adults and Pedi

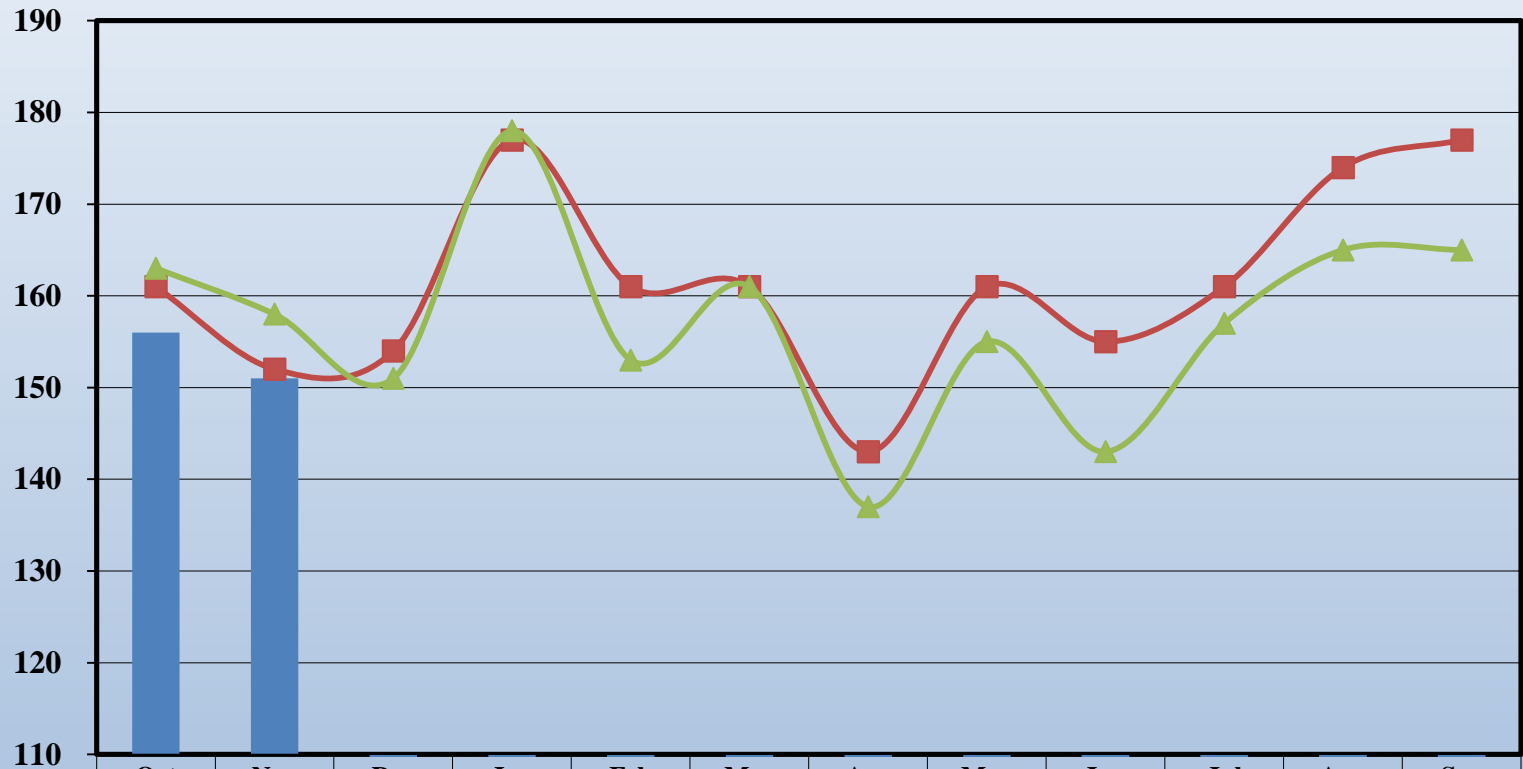


FY 2019	4.50	4.19										
FY 2019 Budget	4.77	4.56	4.25	4.31	4.92	4.57	5.07	4.77	4.69	4.11	4.47	4.50
FY 2018	4.61	4.48	4.59	4.73	4.88	4.57	4.44	4.65	4.46	4.44	4.34	4.20
FY 2019 Excluding OB	5.21	5.04										

Average Length of Stay by Financial Class

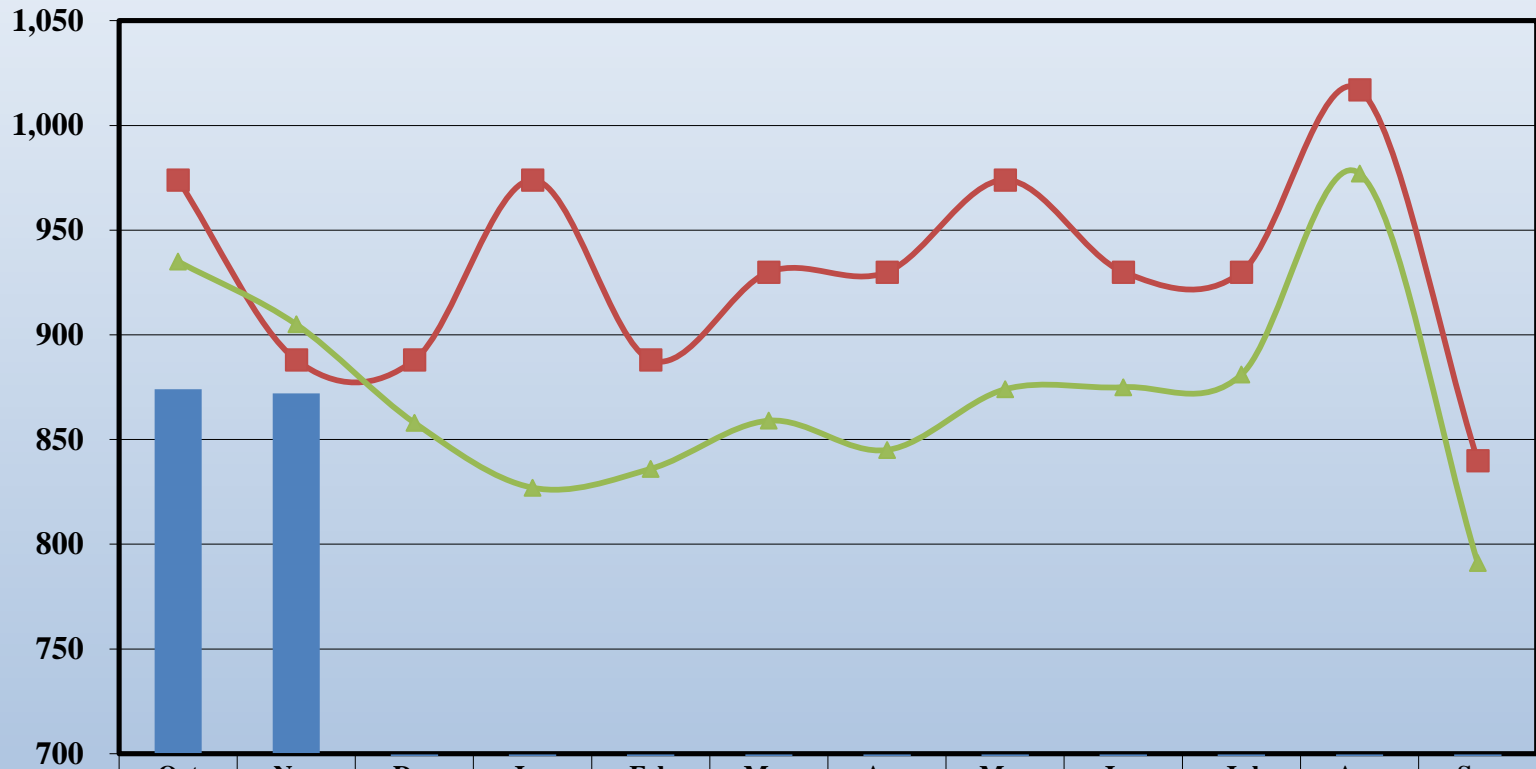


Deliveries



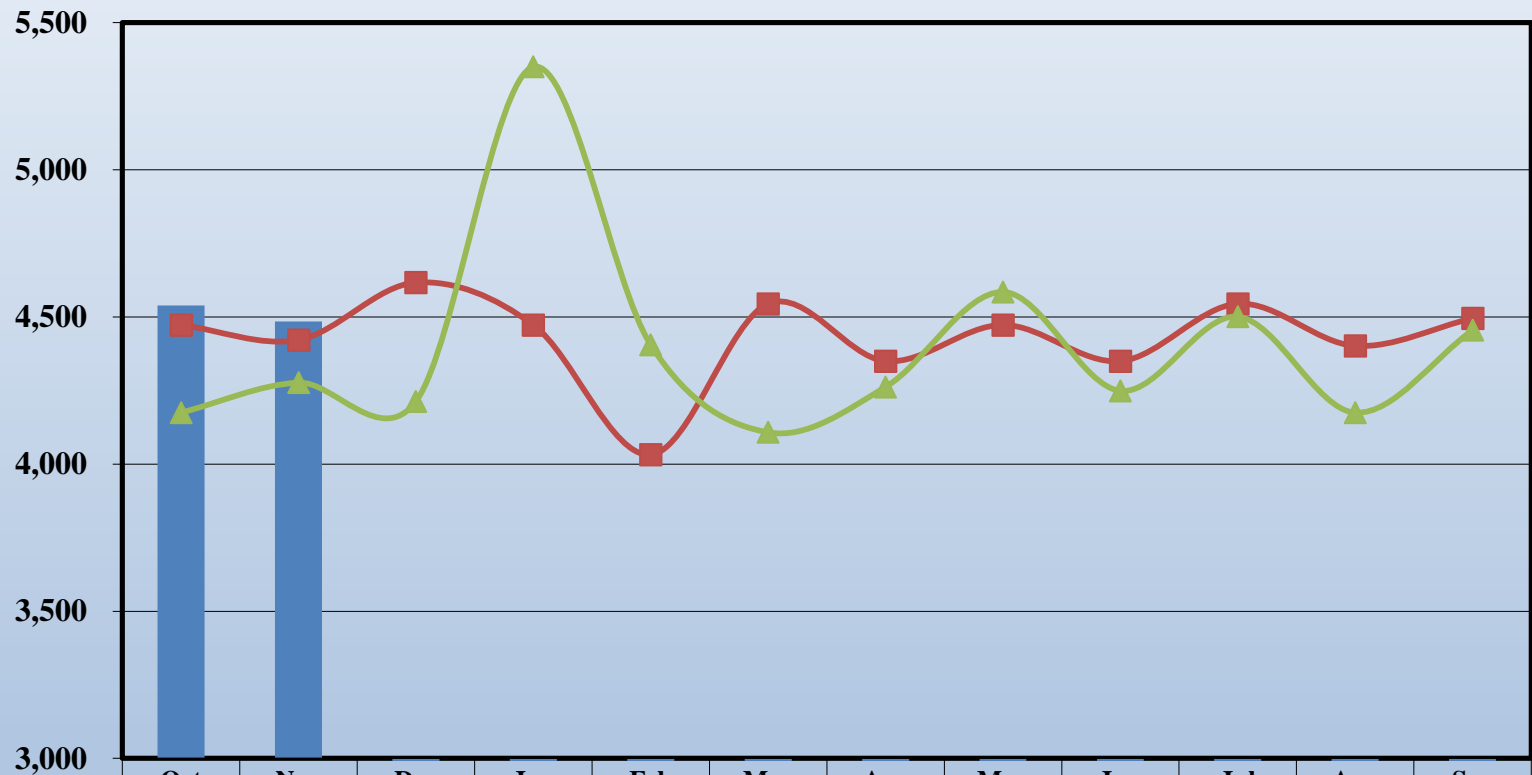
	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep
FY 2019	156	151	-	-	-	-	-	-	-	-	-	-
FY 2019 Budget	161	152	154	177	161	161	143	161	155	161	174	177
FY 2018	163	158	151	178	153	161	137	155	143	157	165	165

Total Surgical Cases



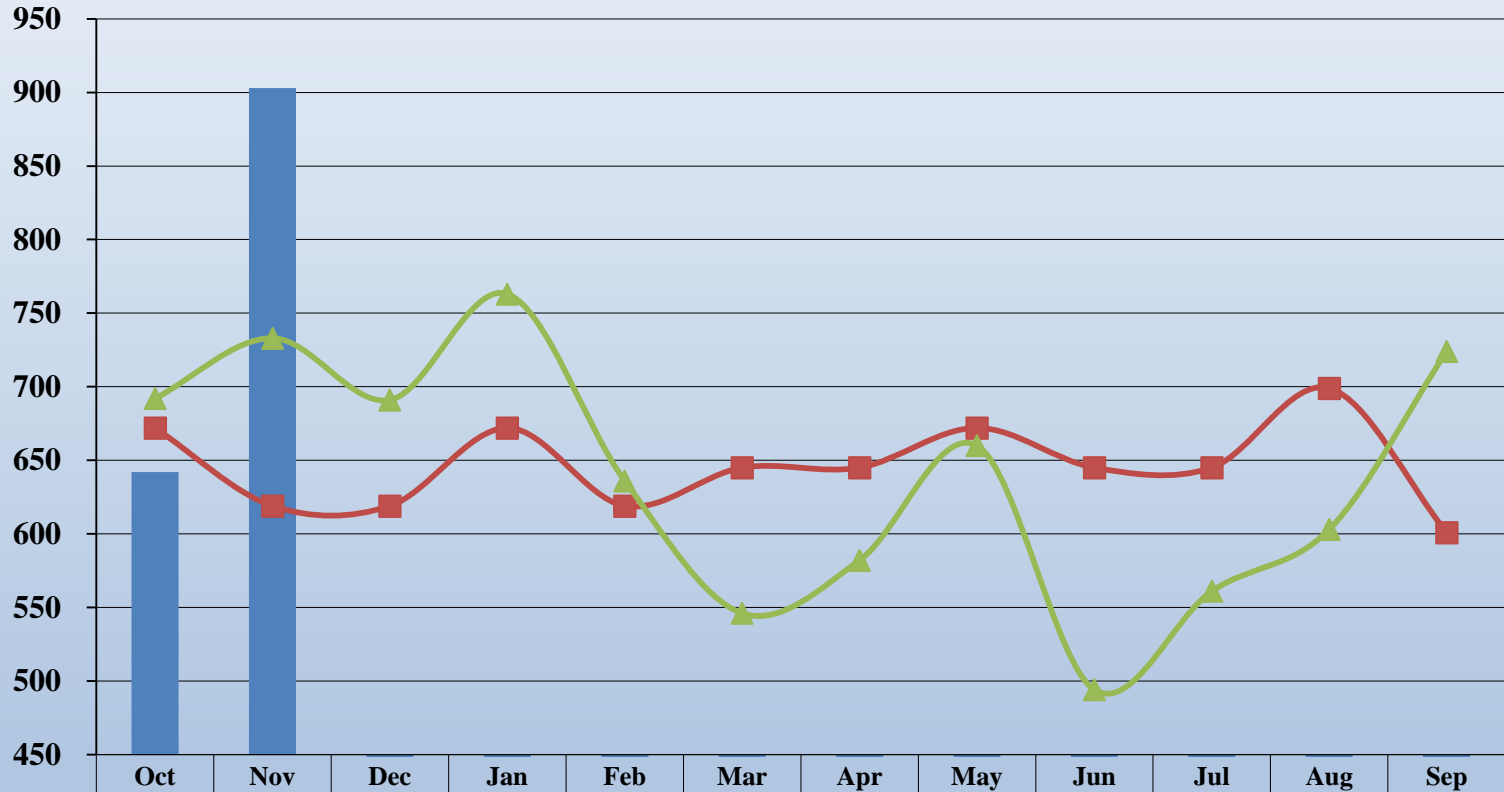
	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep
FY 2019	874	872	-	-	-	-	-	-	-	-	-	-
FY 2019 Budget	974	888	888	974	888	930	930	974	930	930	1,017	840
FY 2018	935	905	858	827	836	859	845	874	875	881	977	791

Emergency Room Visits



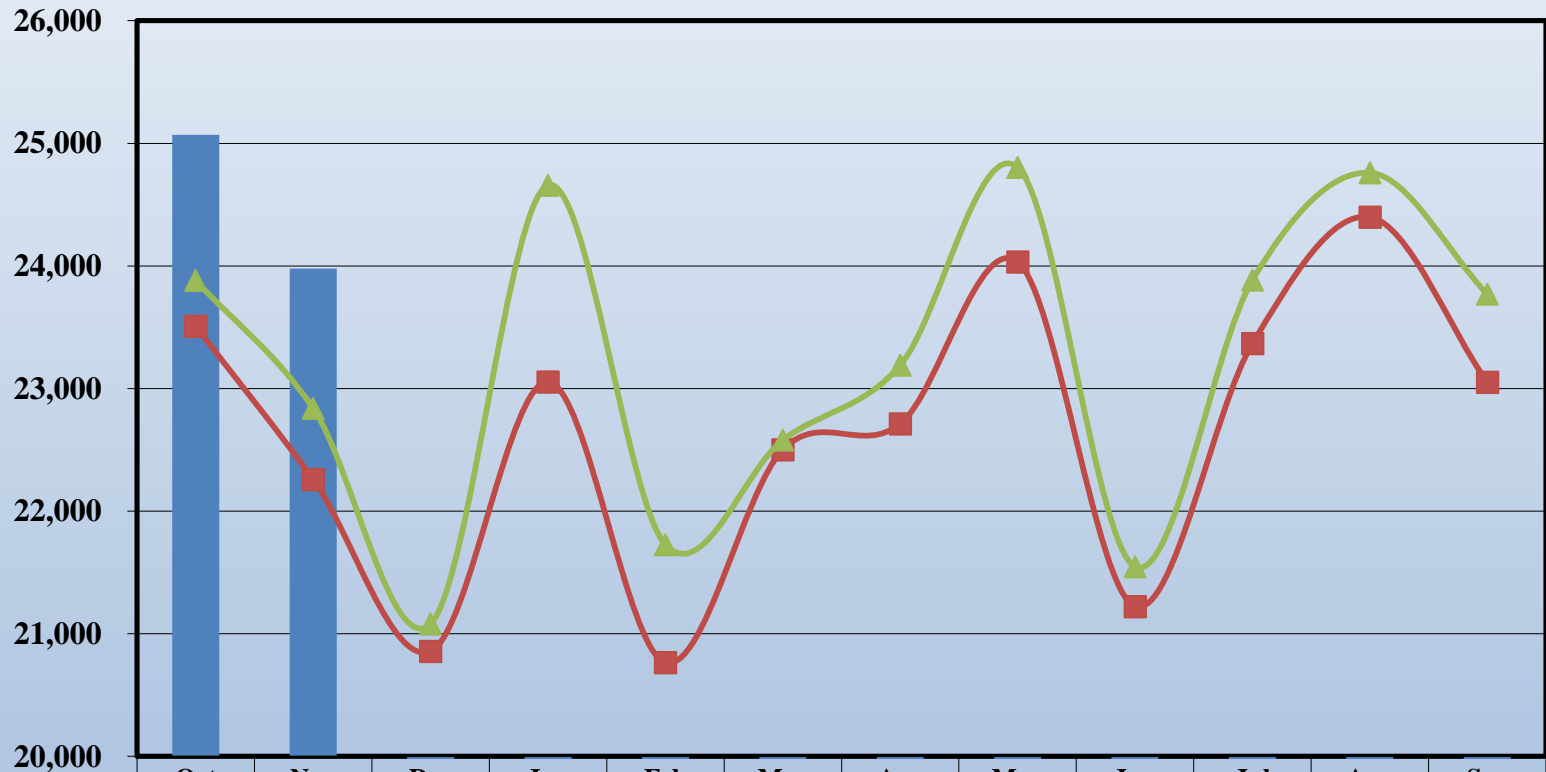
	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep
FY 2019	4,539	4,485	-	-	-	-	-	-	-	-	-	-
FY 2019 Budget	4,473	4,422	4,617	4,473	4,032	4,545	4,350	4,473	4,350	4,545	4,402	4,496
FY 2018	4,175	4,277	4,213	5,350	4,405	4,108	4,262	4,585	4,249	4,501	4,175	4,455

Observation Days



	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep
FY 2019	642	903	-	-	-	-	-	-	-	-	-	-
FY 2019 Budget	672	619	619	672	619	645	645	672	645	645	699	601
FY 2018	692	733	691	763	636	546	582	660	494	561	603	724

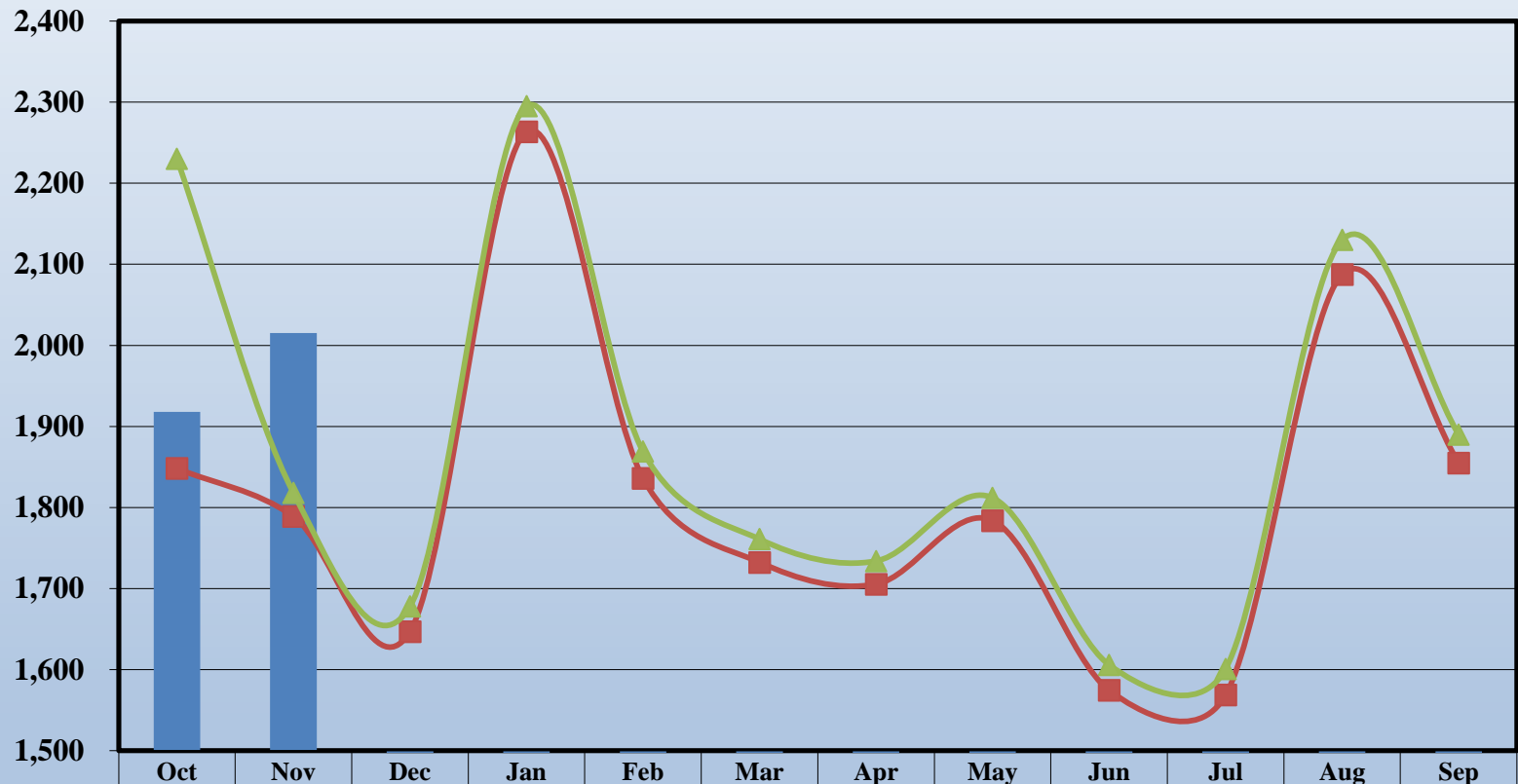
Total Outpatient Occasions of Service



	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep
■ FY 2019	25,070	23,979	-	-	-	-	-	-	-	-	-	-
■ FY 2019 Budget	23,508	22,259	20,858	23,055	20,765	22,502	22,712	24,034	21,223	23,368	24,398	23,051
▲ FY 2018	23,881	22,839	21,080	24,658	21,727	22,580	23,190	24,804	21,547	23,885	24,760	23,770

Center for Primary Care Total Visits

(FQHC - Clements & West University)



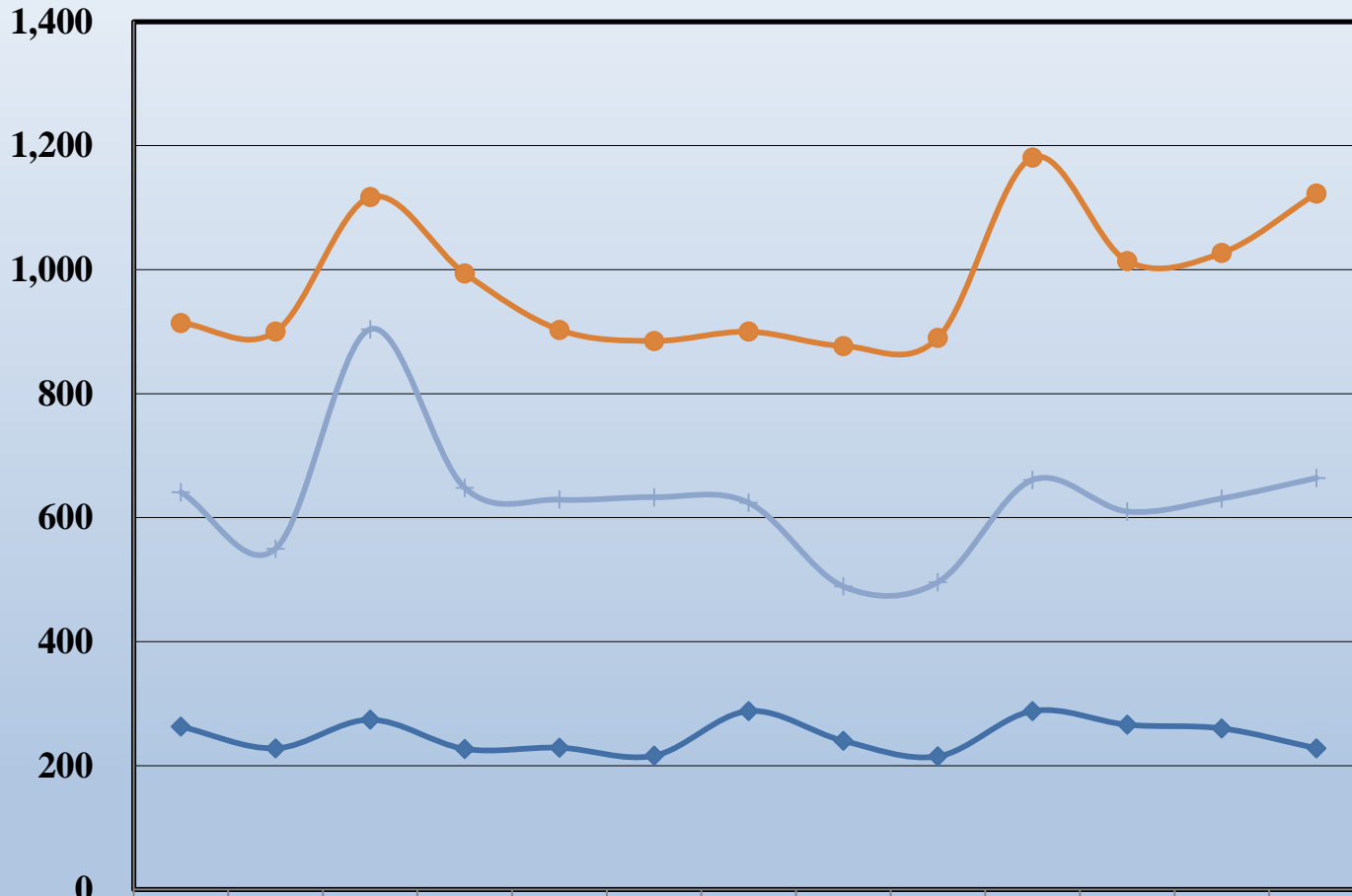
	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep
FY 2019	1,918	2,015	-	-	-	-	-	-	-	-	-	-
FY 2019 Budget	1,848	1,789	1,647	2,264	1,836	1,732	1,705	1,784	1,575	1,569	2,087	1,855
FY 2018	2,230	1,818	1,678	2,295	1,869	1,761	1,734	1,812	1,606	1,601	2,130	1,890

FY 2018 excludes Dental Clinic after 10/31/2017

Center for Primary Care Visits

(FQHC - Clements and West University)

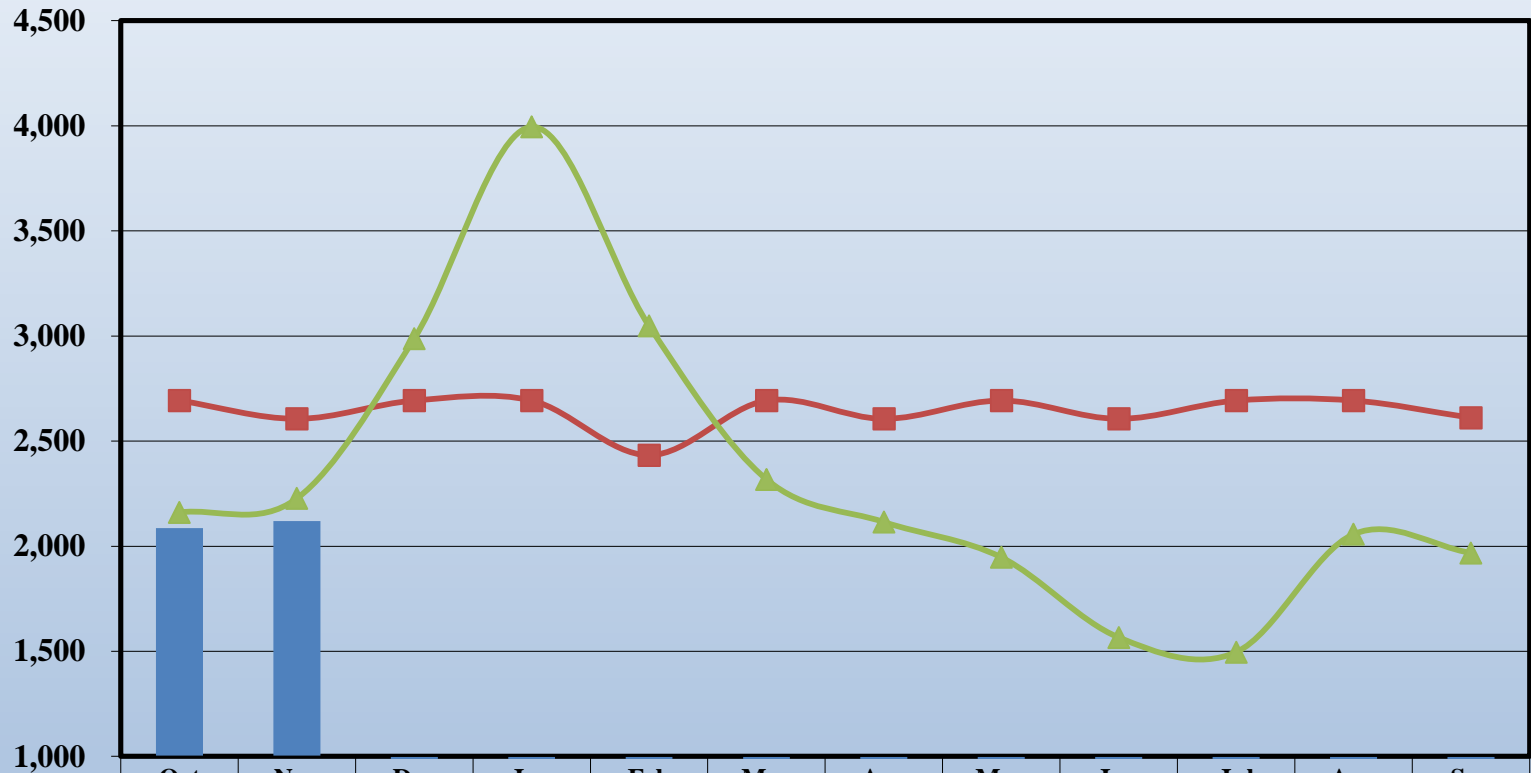
Thirteen Month Trending – Excluding Dental Clinic



	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Oct	Nov
Clements Medical	914	900	1,117	994	903	885	900	877	890	1,181	1,014	1,027	1,123
W. University Medical	641	550	904	648	629	633	624	489	496	661	610	631	664
W. University Optometry	263	228	274	227	229	216	288	240	215	288	266	260	228

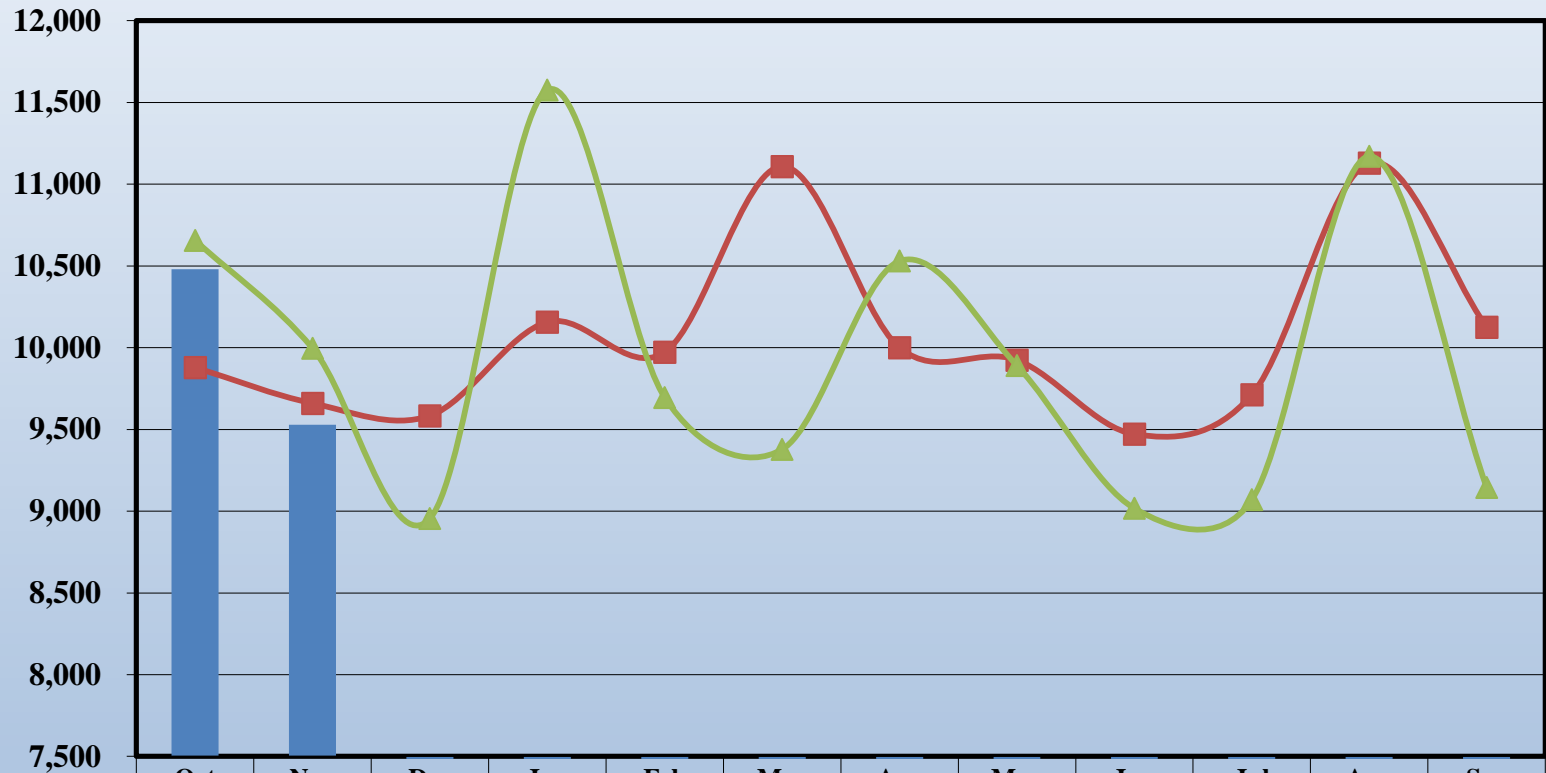
Urgent Care Visits

(JBS Clinic, West University & 42nd Street)



	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep
■ FY 2019	2,086	2,120	-	-	-	-	-	-	-	-	-	-
■ FY 2019 Budget	2,693	2,606	2,693	2,693	2,433	2,693	2,606	2,693	2,606	2,693	2,693	2,611
▲ FY 2018	2,161	2,227	2,988	3,995	3,048	2,318	2,115	1,947	1,566	1,496	2,057	1,968

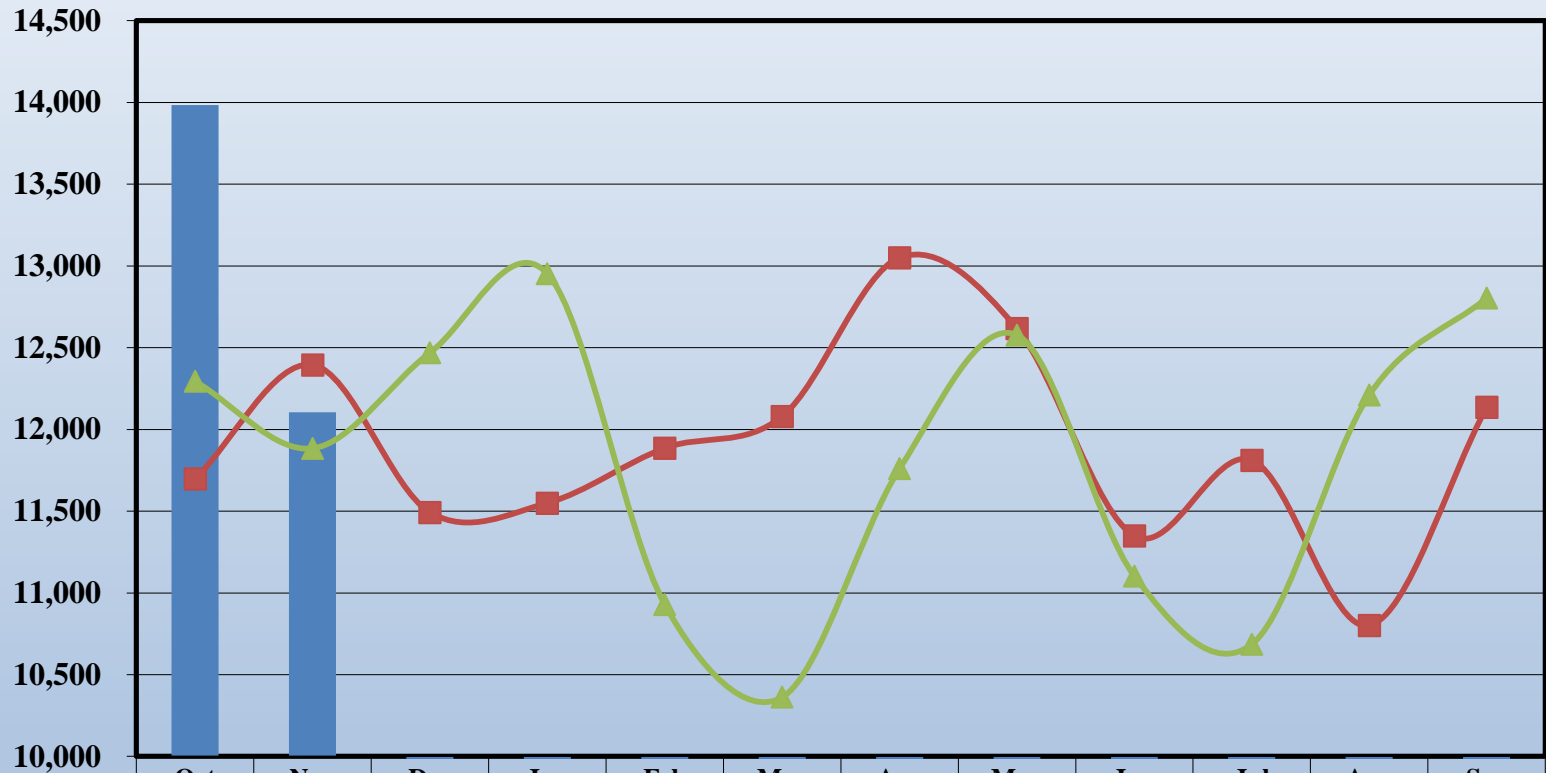
Total ProCare Office Visits



	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep
■ FY 2019	10,479	9,529	-	-	-	-	-	-	-	-	-	-
■ FY 2019 Budget	9,879	9,660	9,584	10,157	9,973	11,109	10,000	9,924	9,471	9,713	11,129	10,126
▲ FY 2018	10,657	9,997	8,955	11,576	9,695	9,378	10,530	9,890	9,017	9,070	11,170	9,145

Total ProCare Procedures

Excluding Pathology and Radiology Procedures



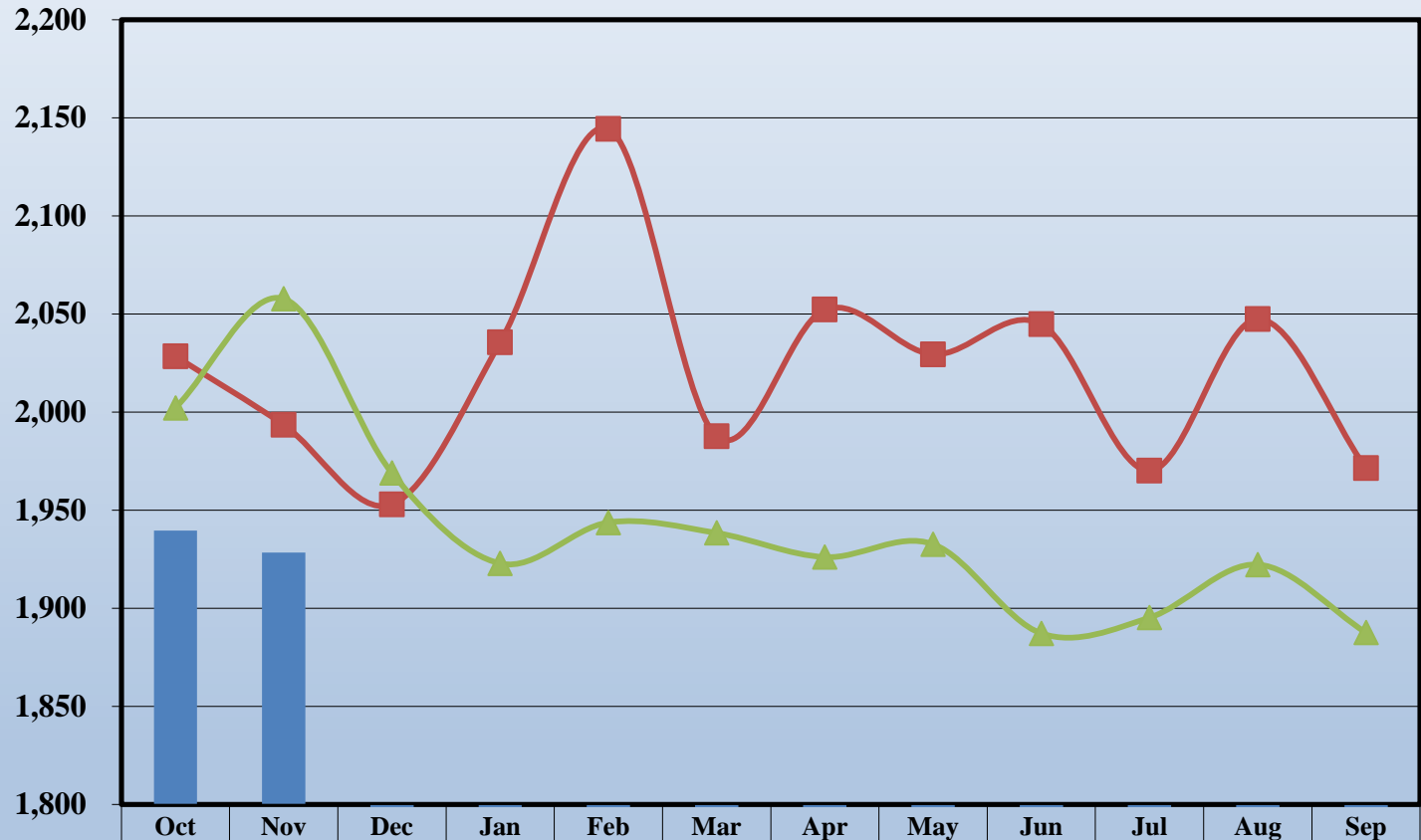
	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep
■ FY 2019	13,984	12,104	-	-	-	-	-	-	-	-	-	-
■ FY 2019 Budget	11,698	12,395	11,493	11,550	11,886	12,080	13,051	12,617	11,349	11,812	10,801	12,136
▲ FY 2018	12,294	11,884	12,469	12,953	10,929	10,362	11,760	12,577	11,103	10,686	12,211	12,803

Staffing



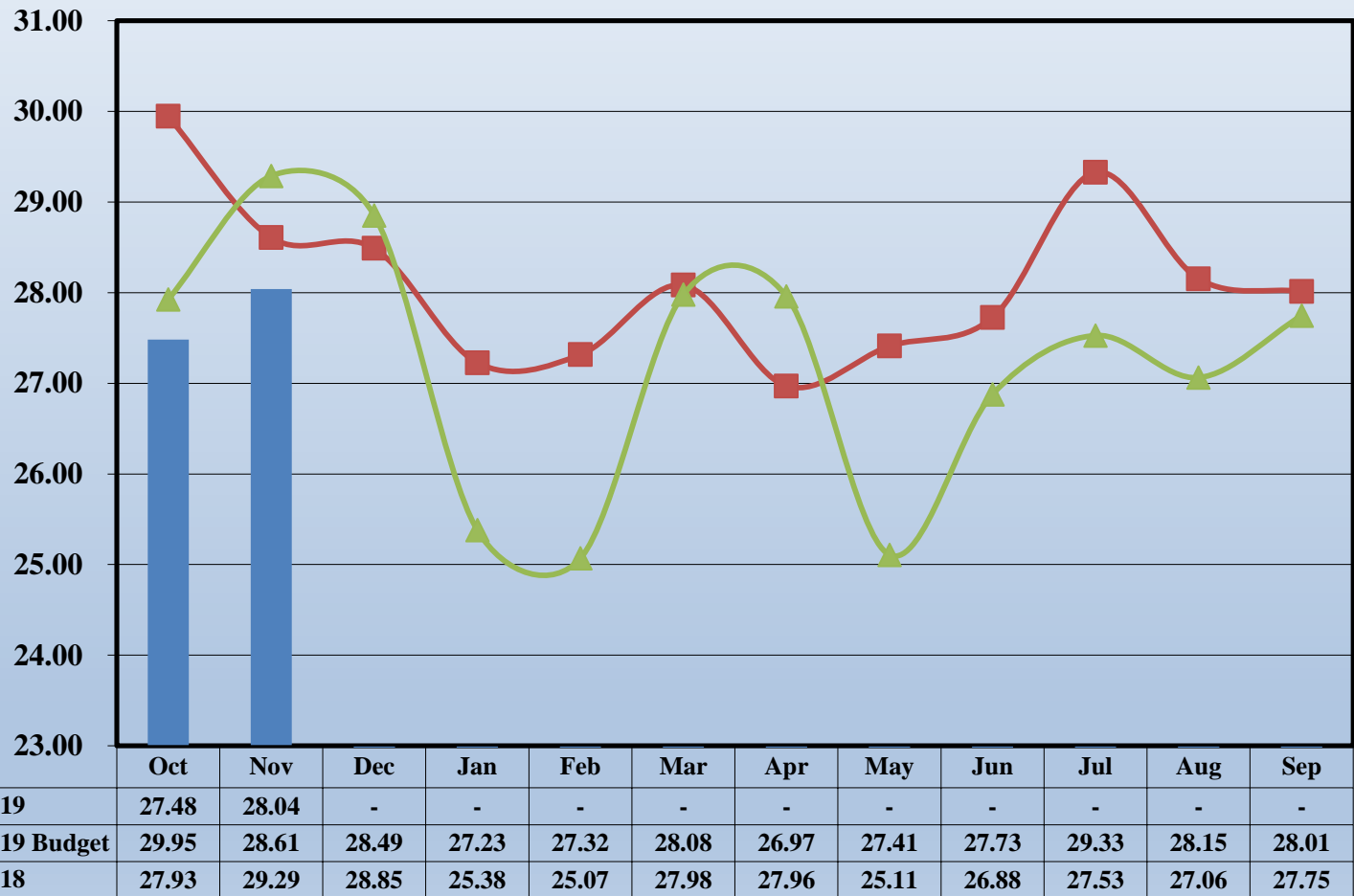
Blended FTE's

Including Contract Labor and Management Services

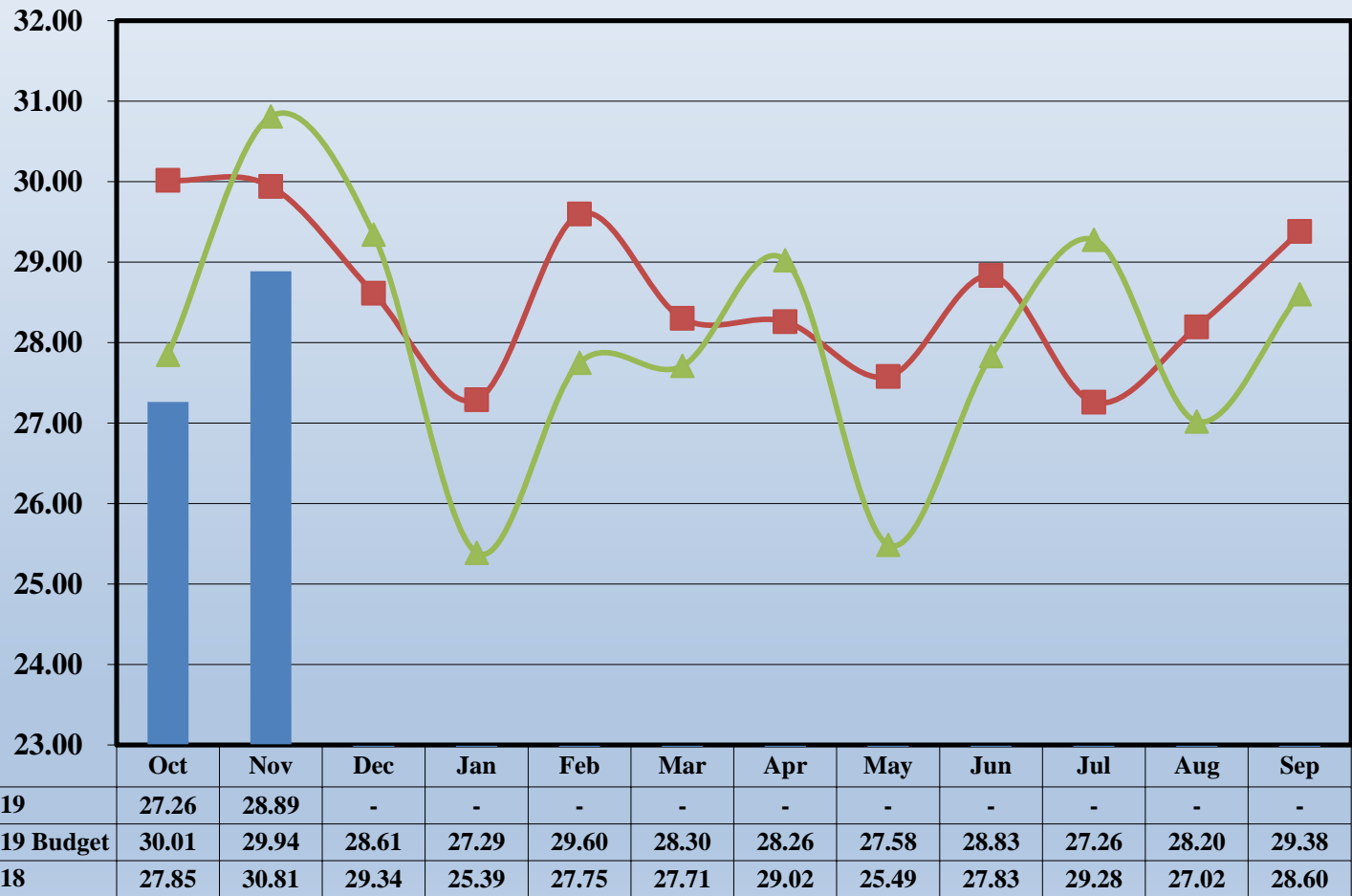


	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep
FY 2019 Budget	2,028	1,993	1,953	2,035	2,144	1,988	2,052	2,029	2,045	1,970	2,047	1,971
FY 2018	2,002	2,058	1,969	1,923	1,944	1,938	1,926	1,933	1,887	1,895	1,922	1,888
FY 2019	1,940	1,928	461	-	-	-	-	-	-	-	-	-

Paid Hours per Adjusted Patient Day (Ector County Hospital District)



Paid Hours per Adjusted Patient Day (*Medical Center Hospital*)

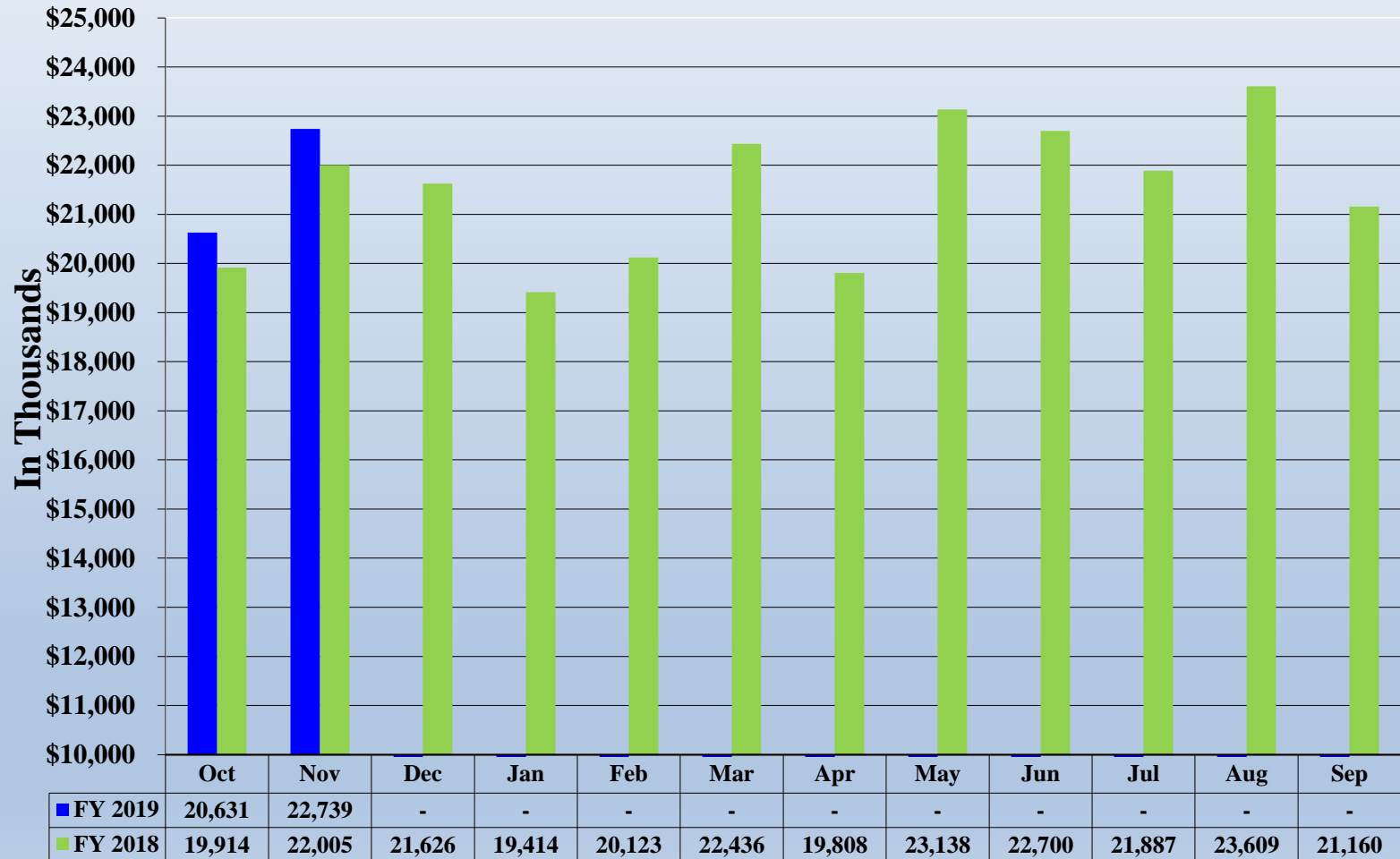


Accounts Receivable



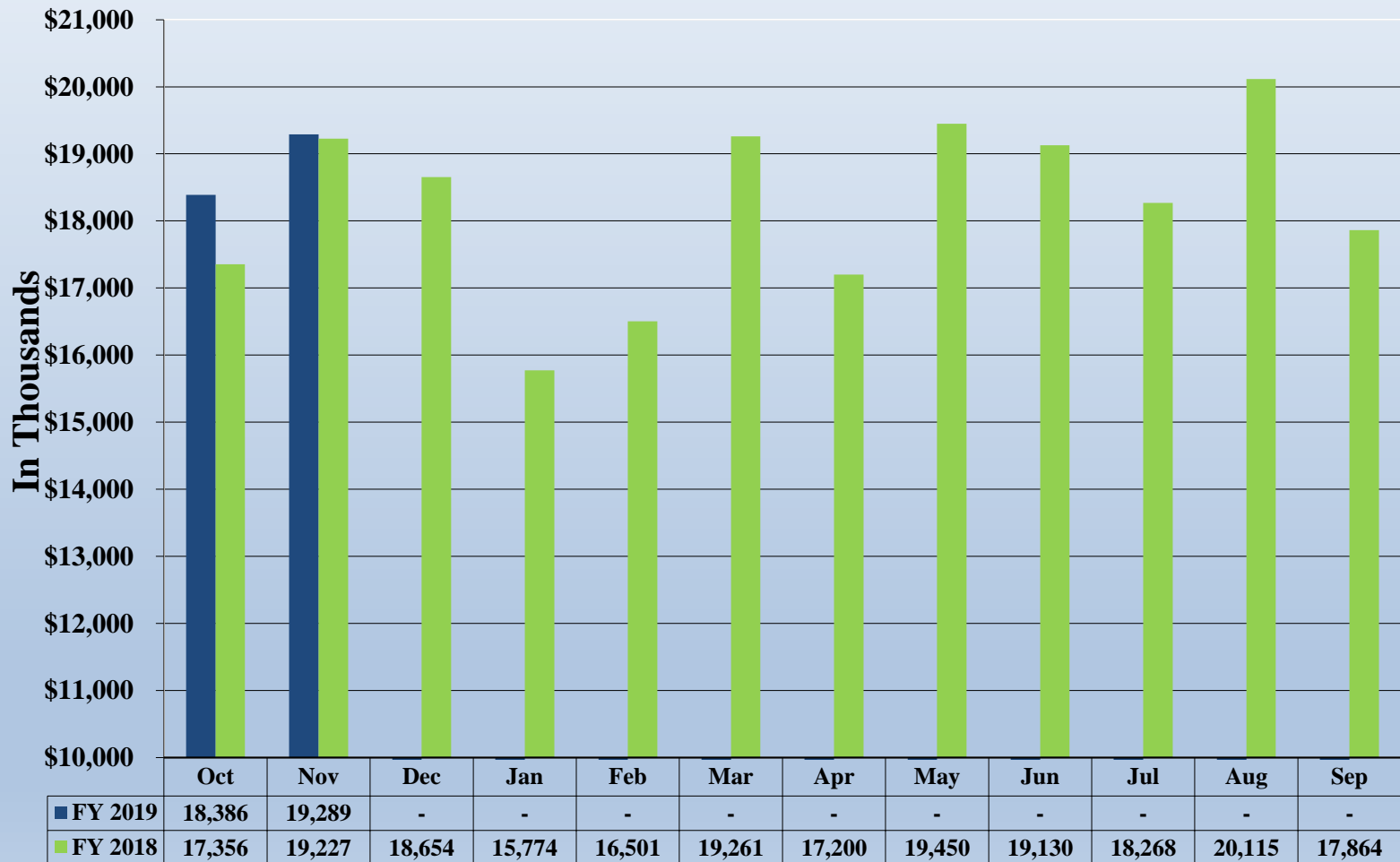
Total AR Cash Receipts

Compared to Prior Year



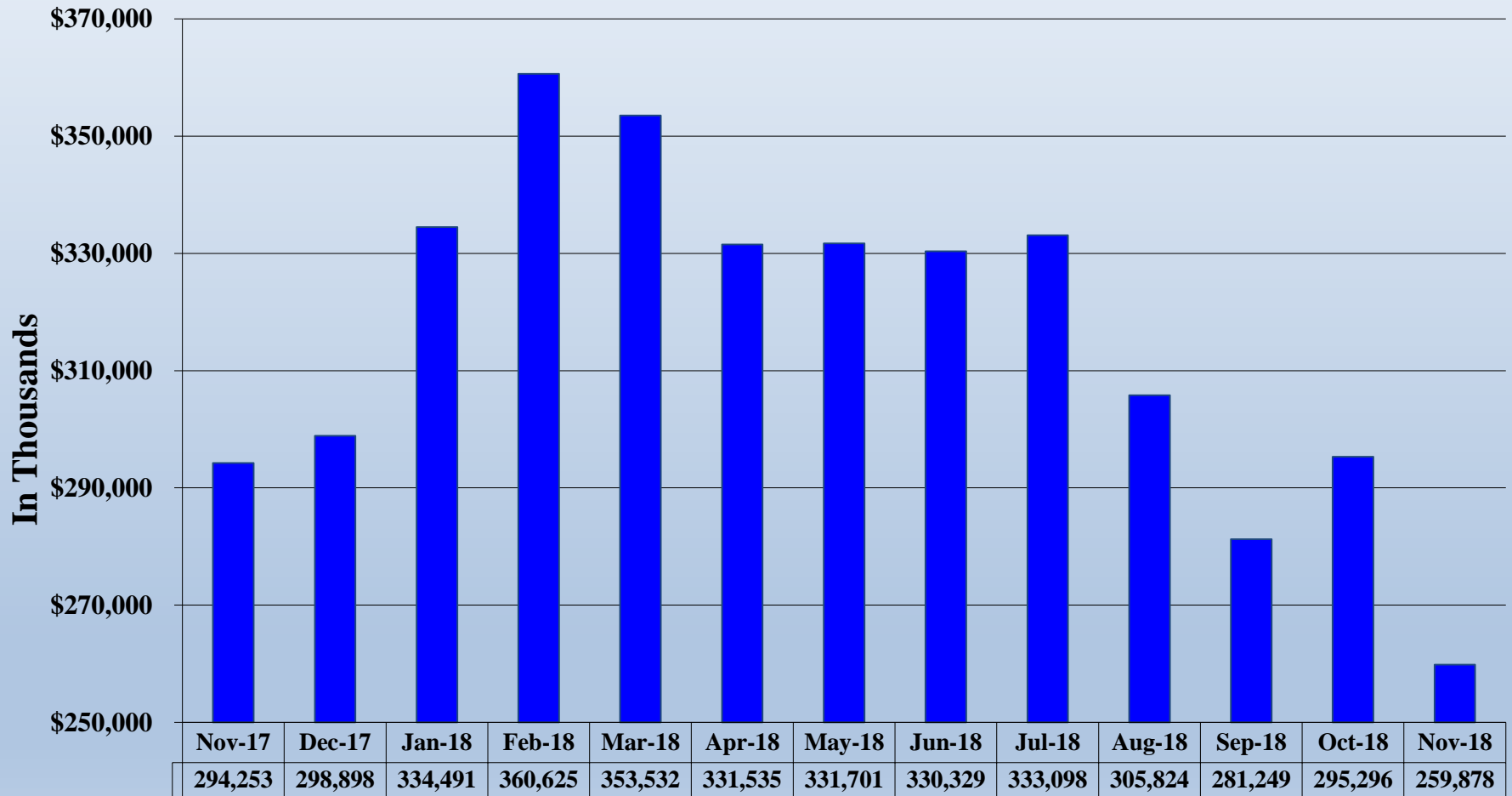
Hospital AR Cash Receipts

Compared to Prior Year



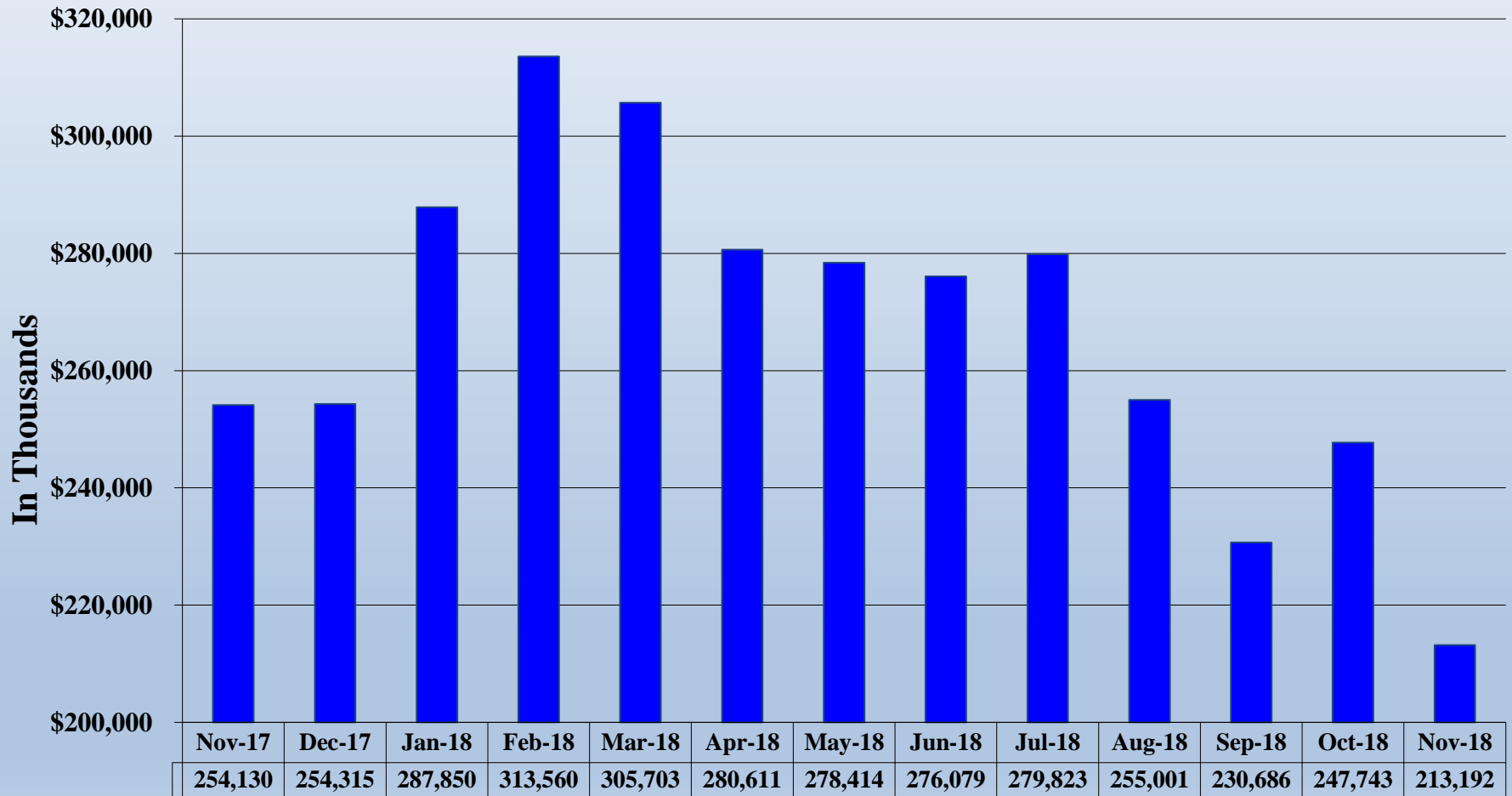
Total Accounts Receivable – Gross

Thirteen Month Trending



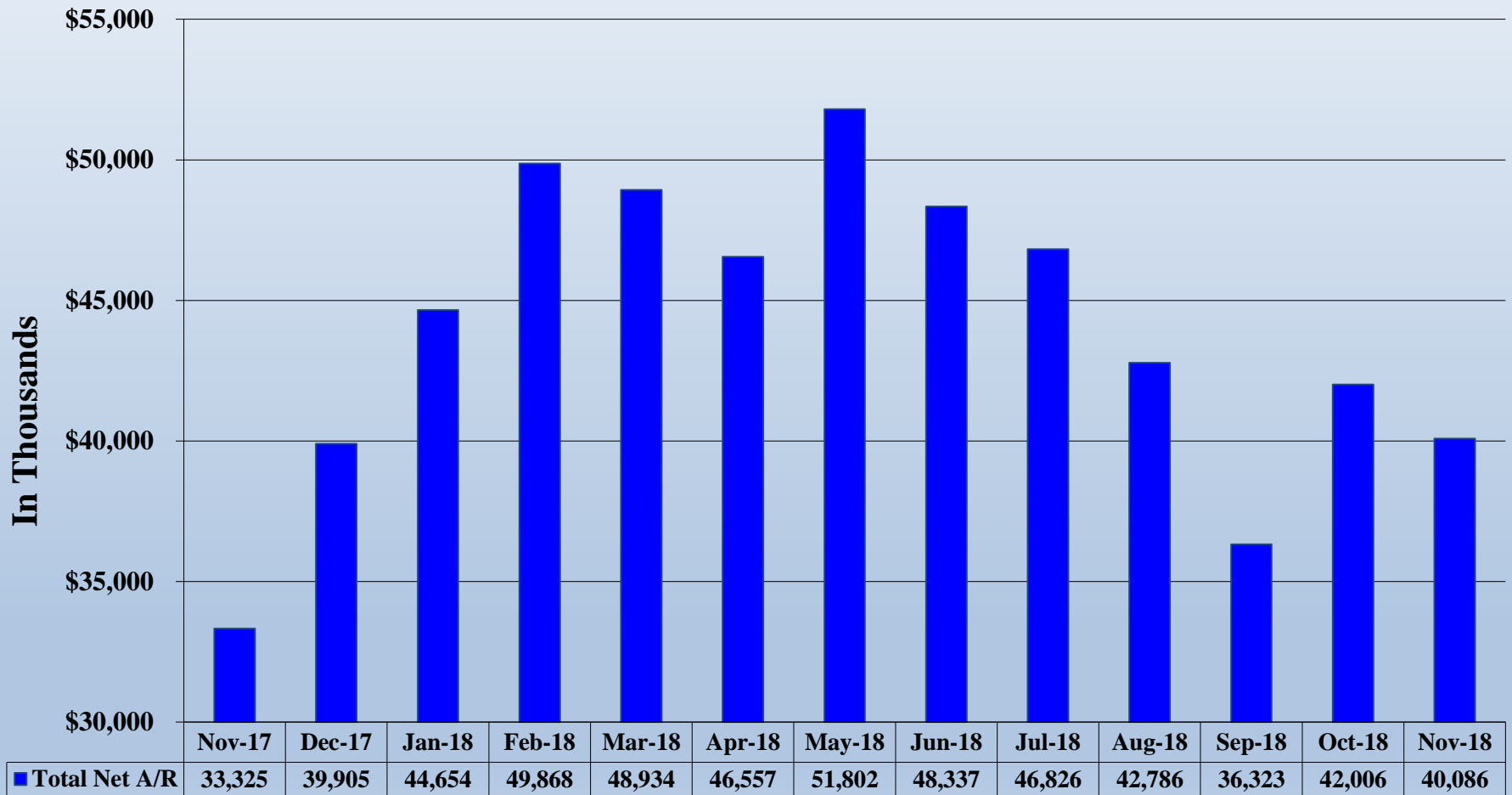
Hospital Accounts Receivable – Gross

Thirteen Month Trending



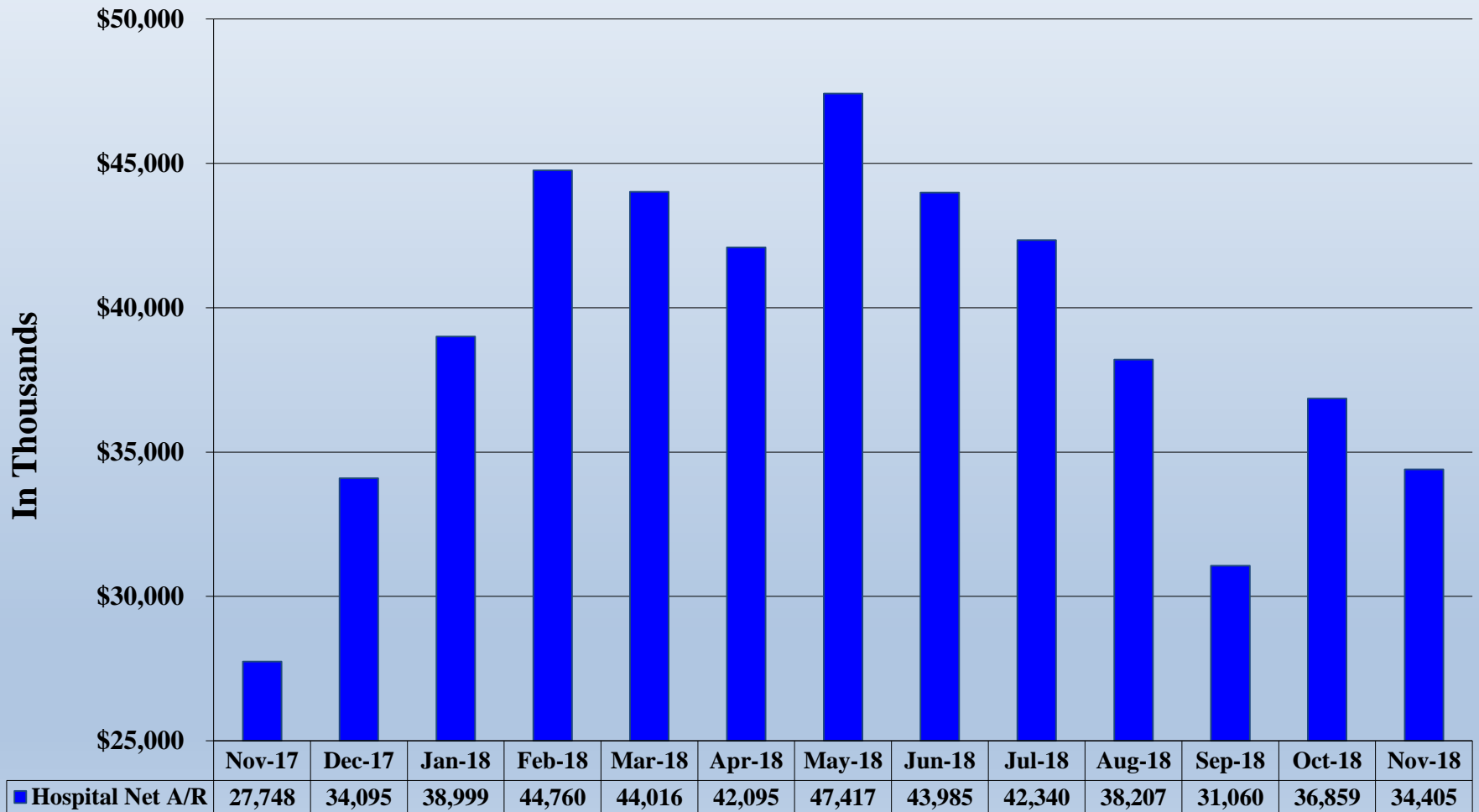
Total Net Accounts Receivable

Thirteen Month Trending



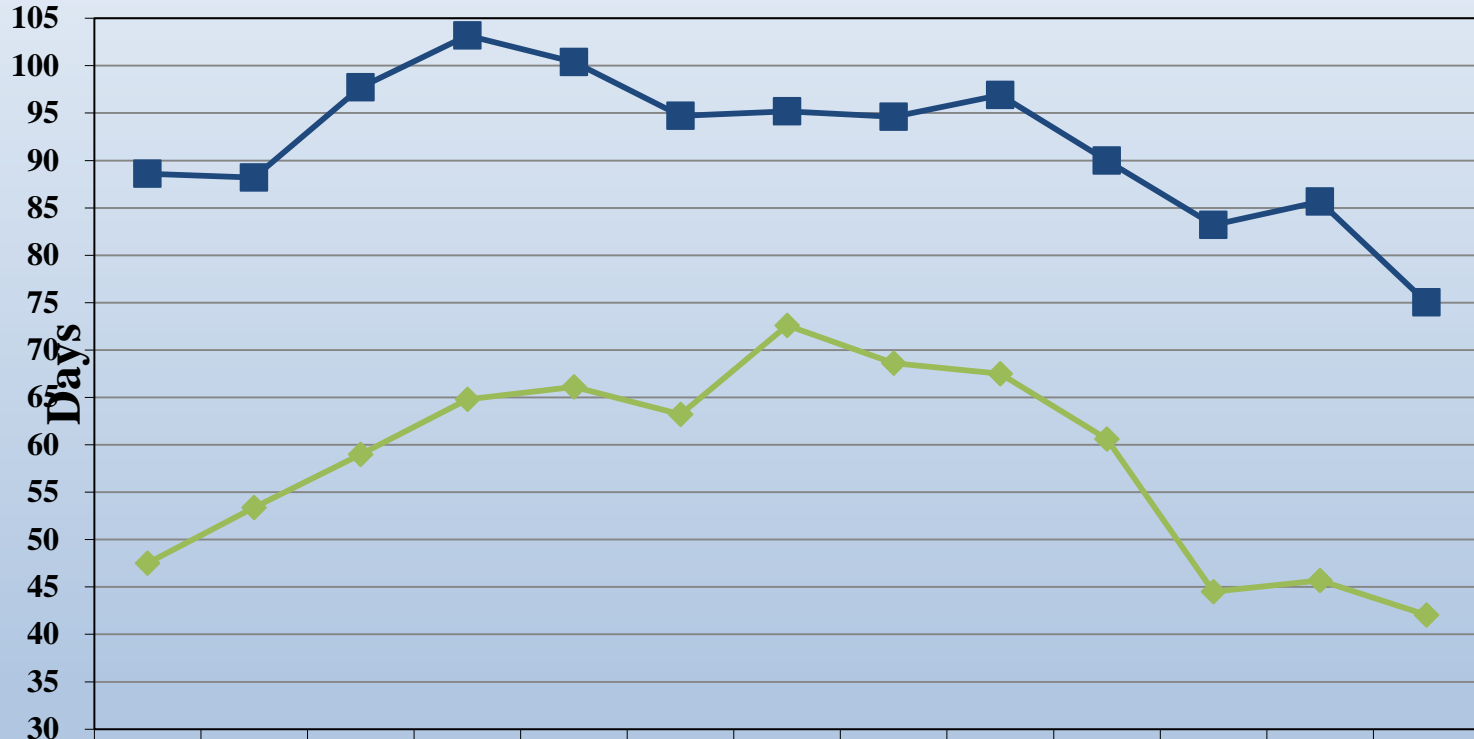
Hospital Net Accounts Receivable

Thirteen Month Trending



Days in Accounts Receivable

Ector County Hospital District



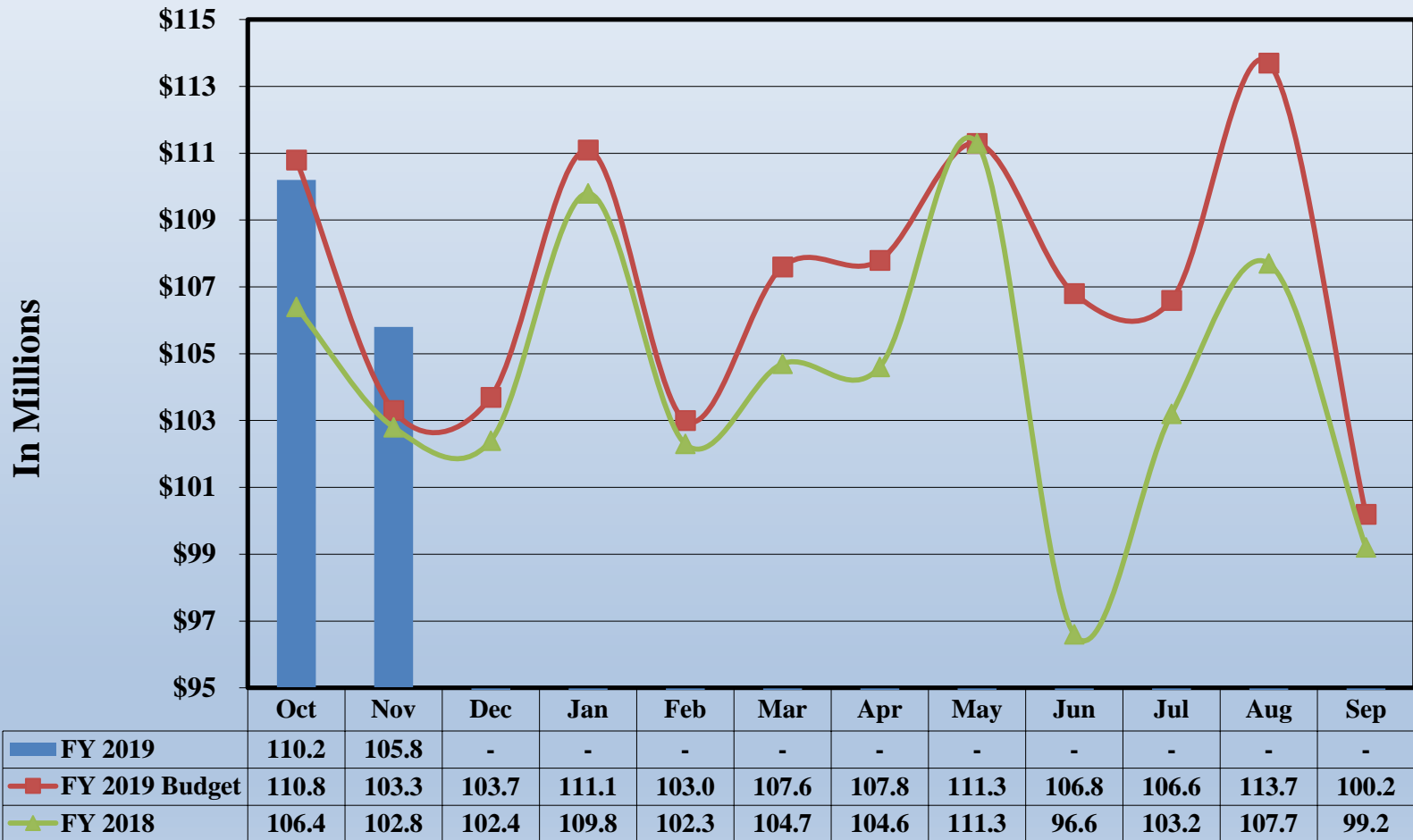
	Nov-17	Dec-17	Jan-18	Feb-18	Mar-18	Apr-18	May-18	Jun-18	Jul-18	Aug-18	Sep-18	Oct-18	Nov-18
■ Gross pt AR	88.6	88.2	97.7	103.2	100.4	94.7	95.2	94.6	96.9	90	83.2	85.7	75.0
◆ Net pt AR	47.5	53.4	59	64.8	66.1	63.2	72.6	68.6	67.5	60.6	44.5	45.7	42.0

Revenues & Revenue Deductions



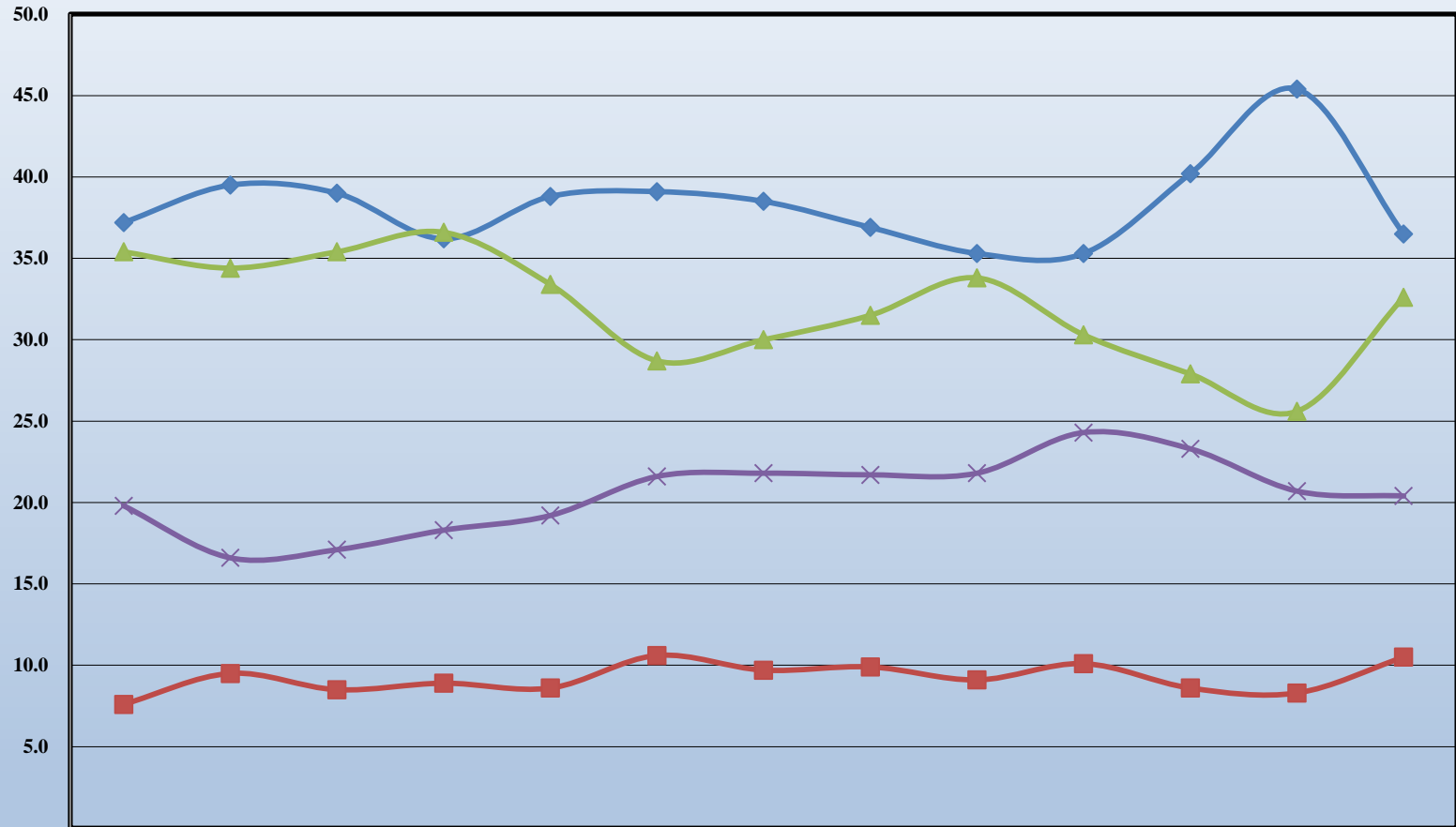
Total Patient Revenues

(Ector County Hospital District)



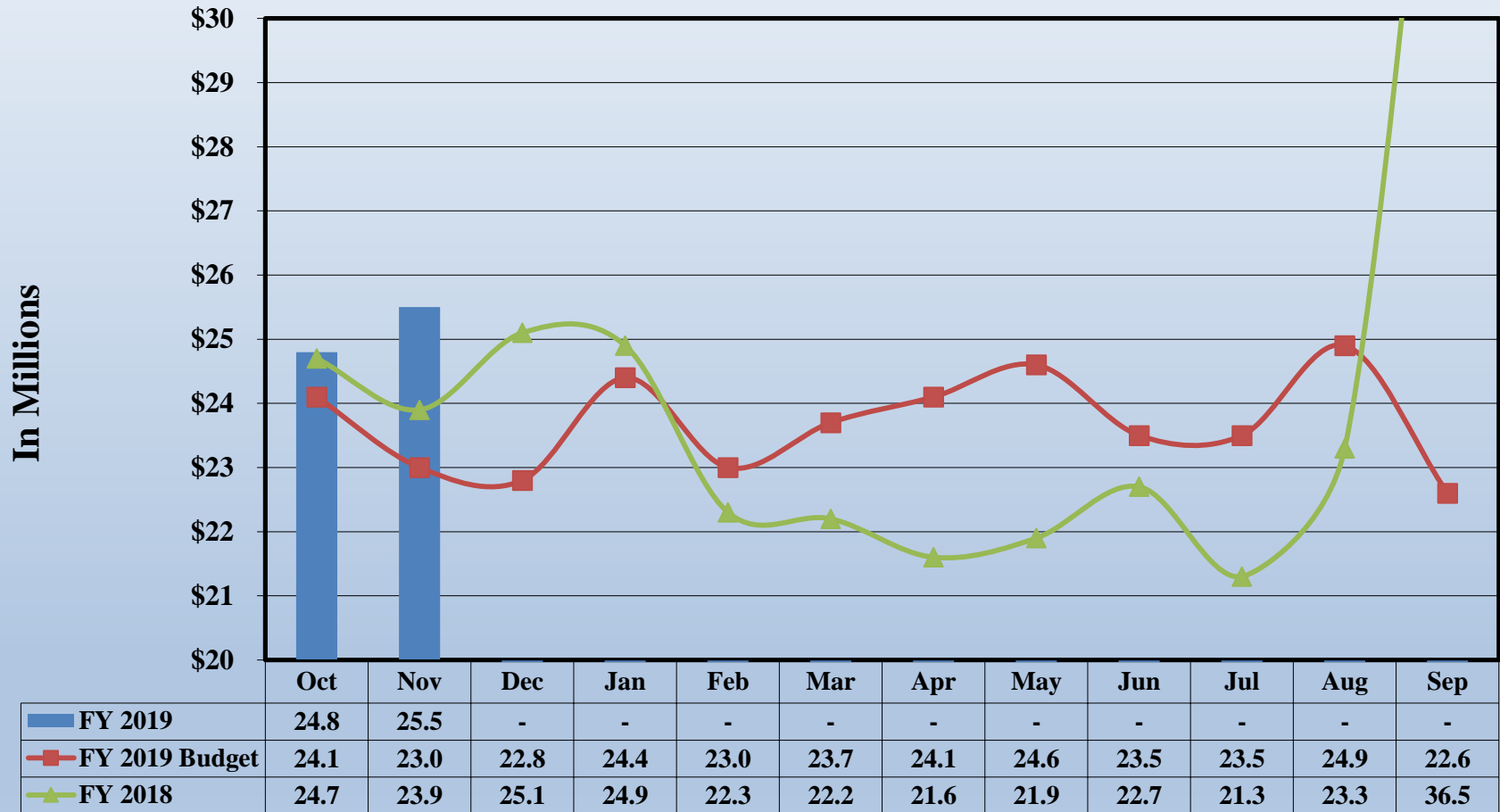
Hospital Revenue Payor Mix

13 Month Trend



	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Oct	Nov
Medicare	37.2	39.5	39.0	36.2	38.8	39.1	38.5	36.9	35.3	35.3	40.2	45.4	36.5
Medicaid	7.6	9.5	8.5	8.9	8.6	10.6	9.7	9.9	9.1	10.1	8.6	8.3	10.5
Third Party	35.4	34.4	35.4	36.6	33.4	28.7	30.0	31.5	33.8	30.3	27.9	25.6	32.6
Private	19.8	16.6	17.1	18.3	19.2	21.6	21.8	21.7	21.8	24.3	23.3	20.7	20.4

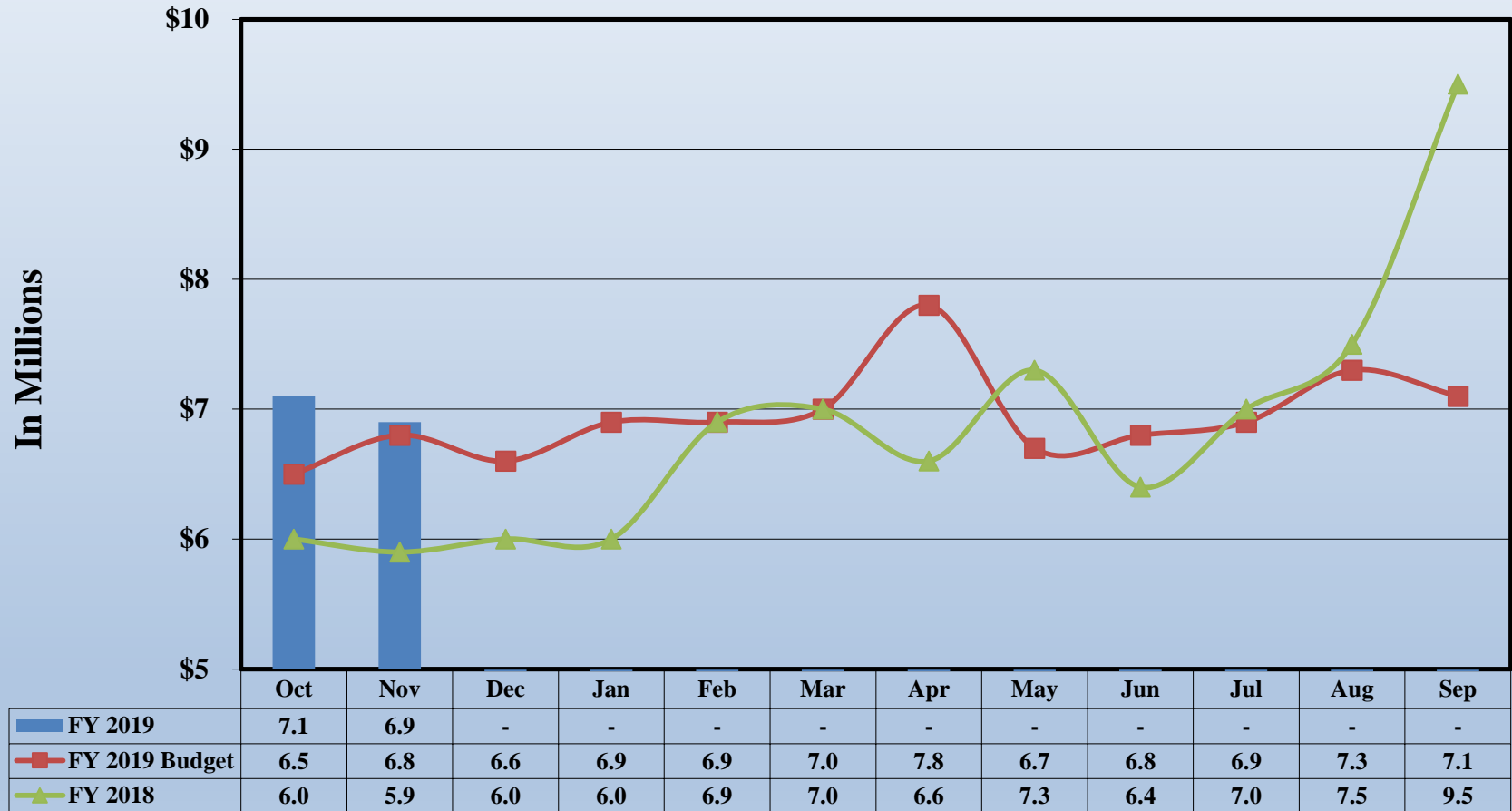
Total Net Patient Revenues



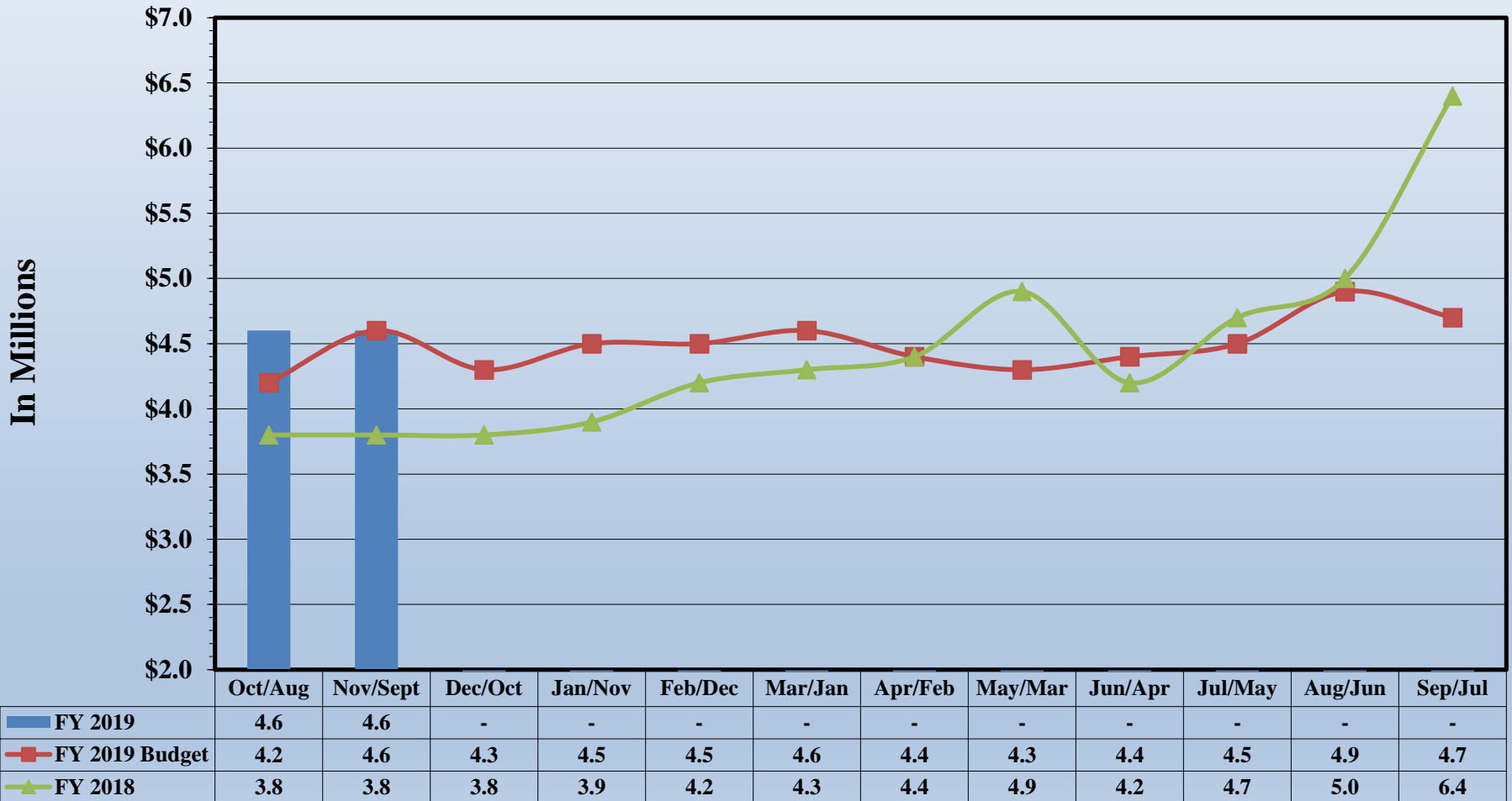
Other Revenue

(Ector County Hospital District)

Including Tax Receipts, Interest & Other Operating Income



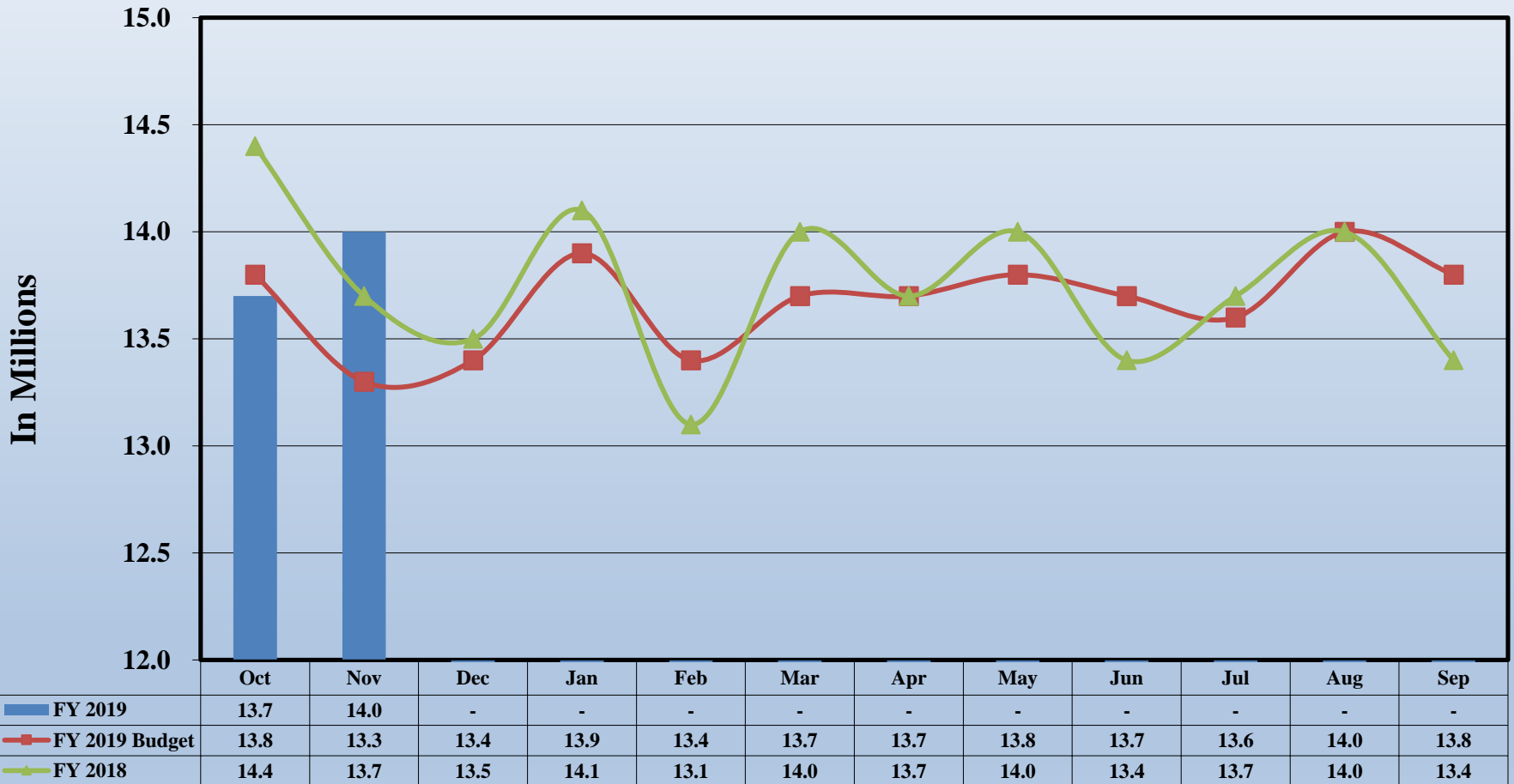
Sales Tax Receipts



Operating Expenses

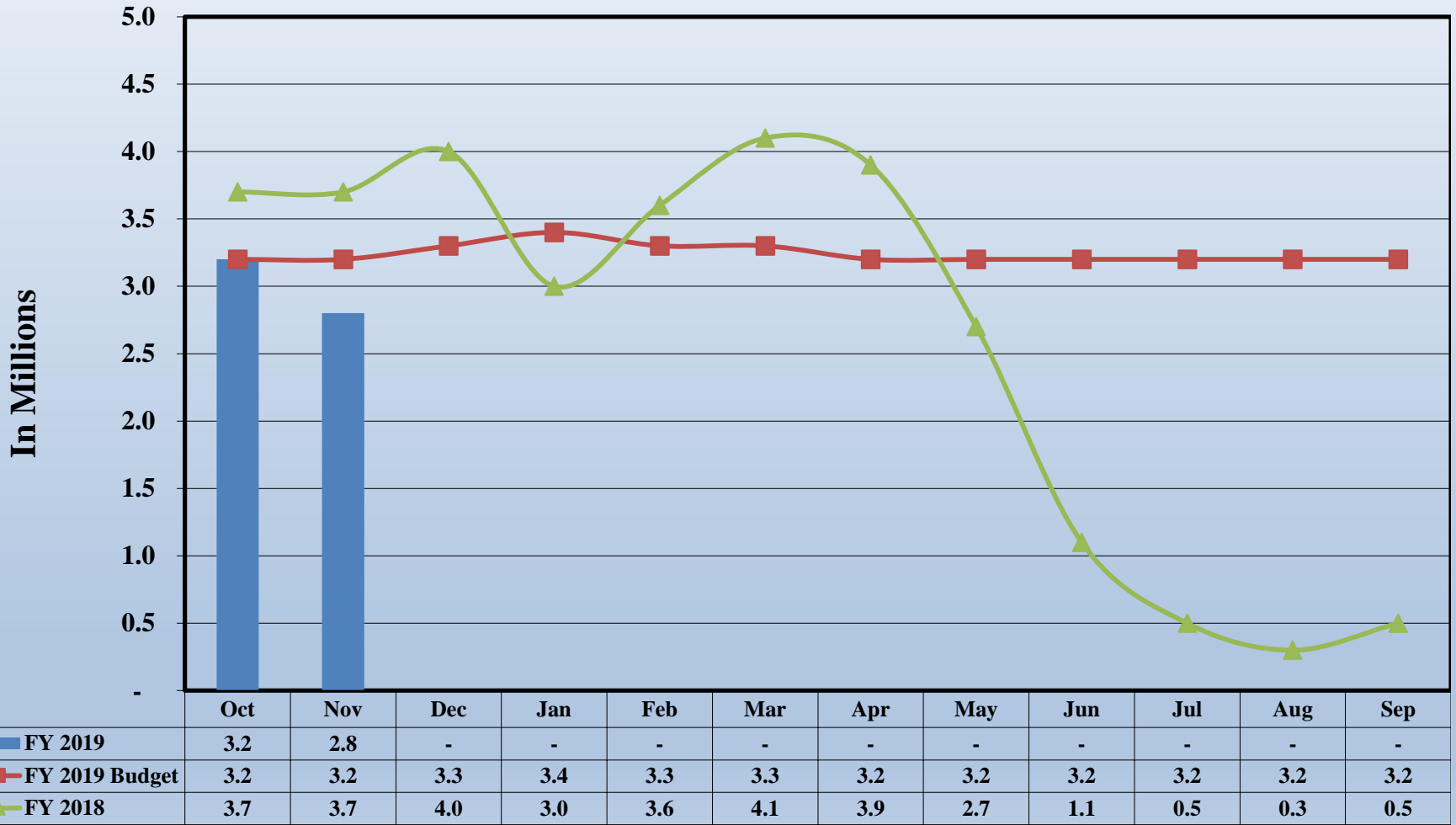


Salaries, Wages & Contract Labor (Ector County Hospital District)

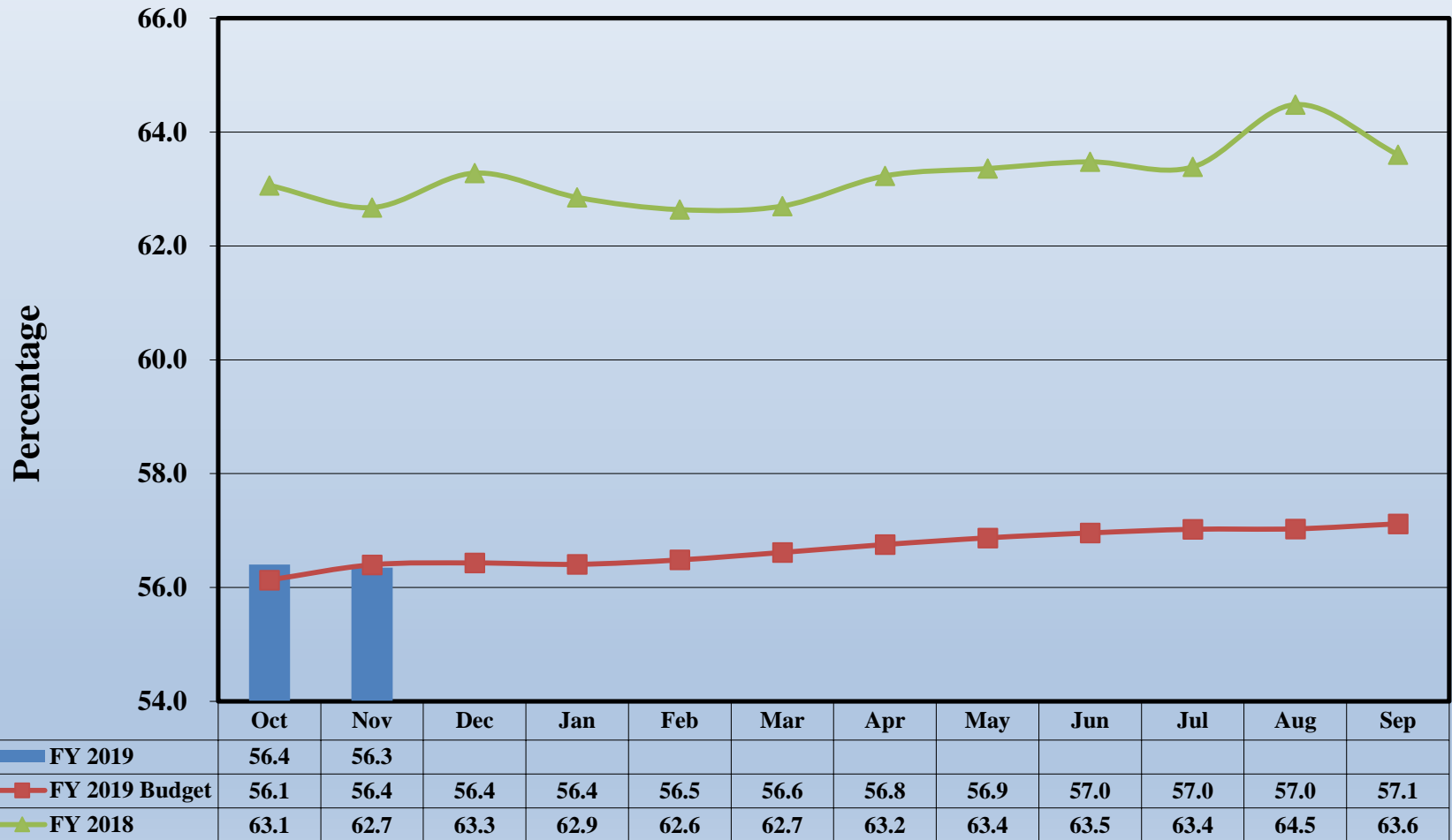


Employee Benefit Expense

(Ector County Hospital District)

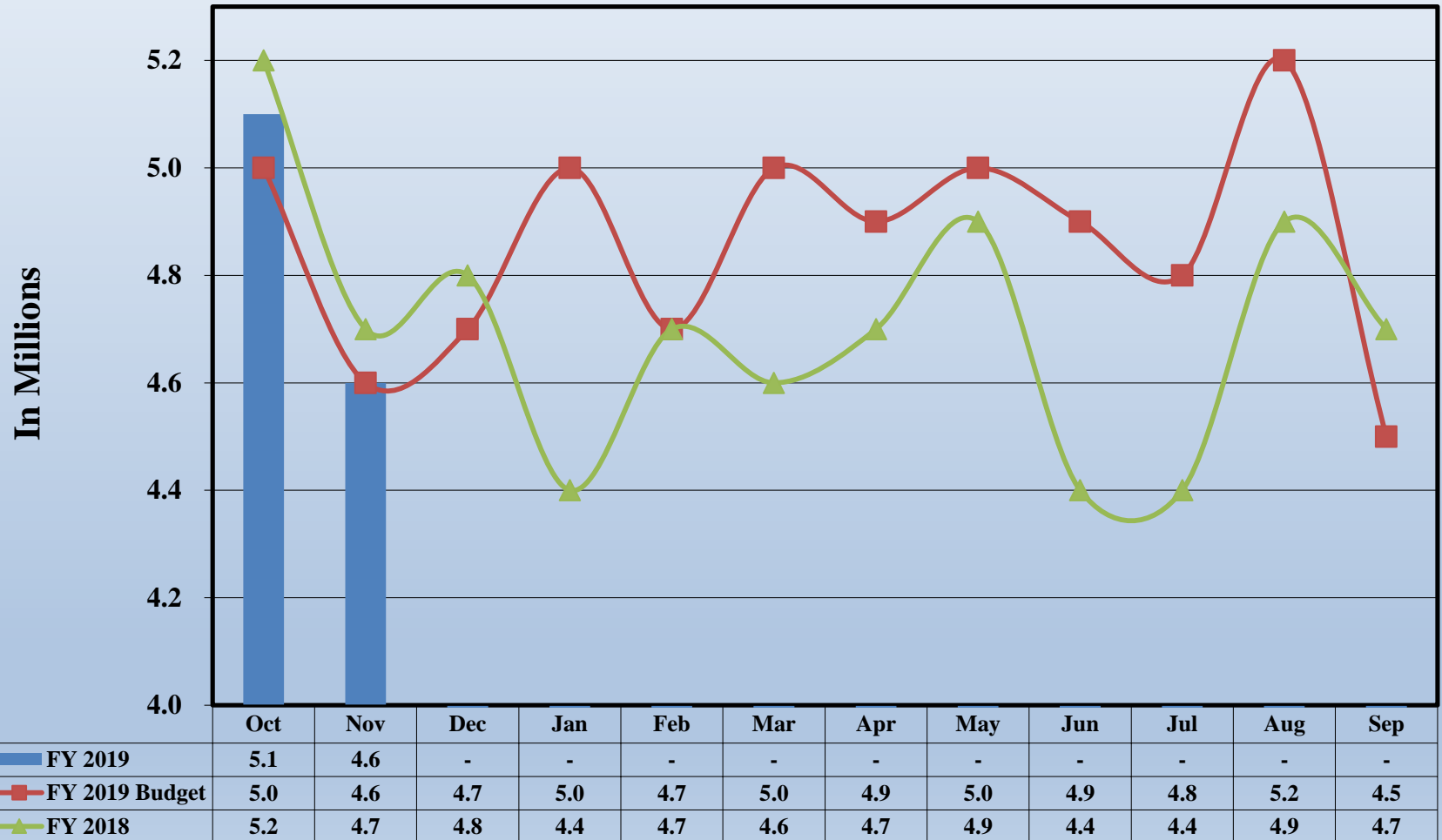


Salaries, Wages, Benefits, and Temp Labor as a % of Total Operating Expense Year-to-Date (Ector County Hospital District)

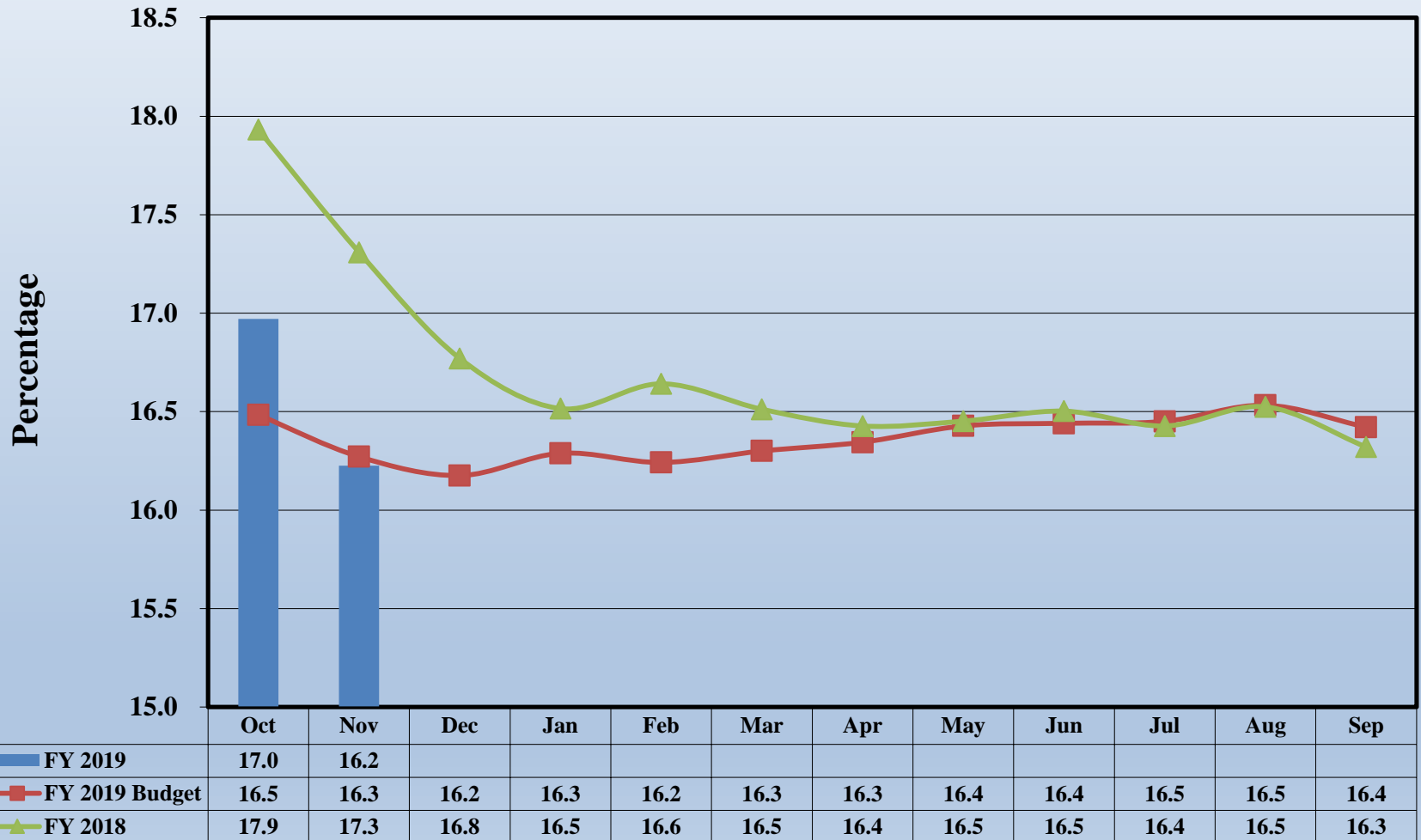


Supply Expense

(Ector County Hospital District)

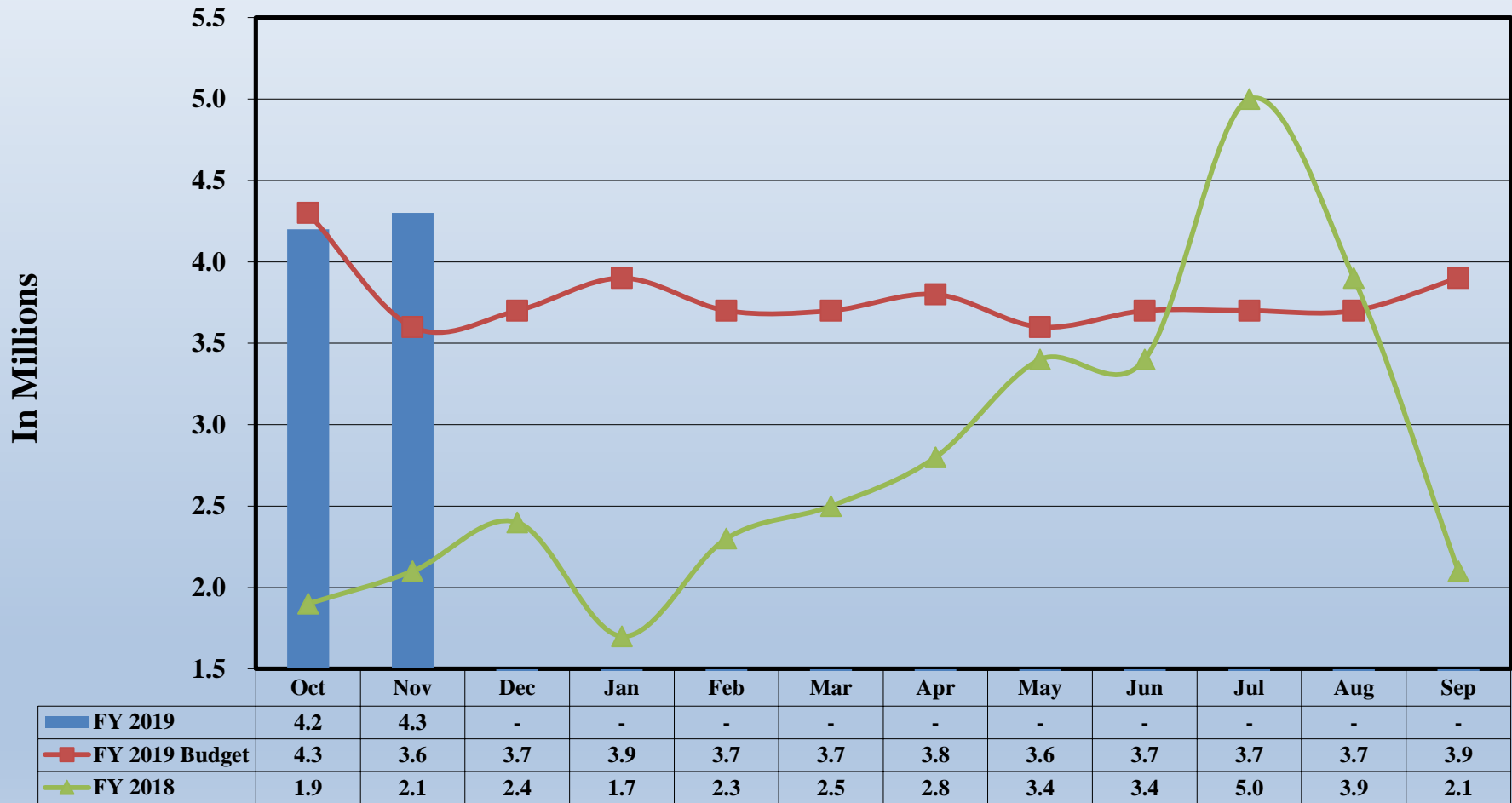


Supply Expense as a % of Total Operating Expense Year-to-Date (Ector County Hospital District)



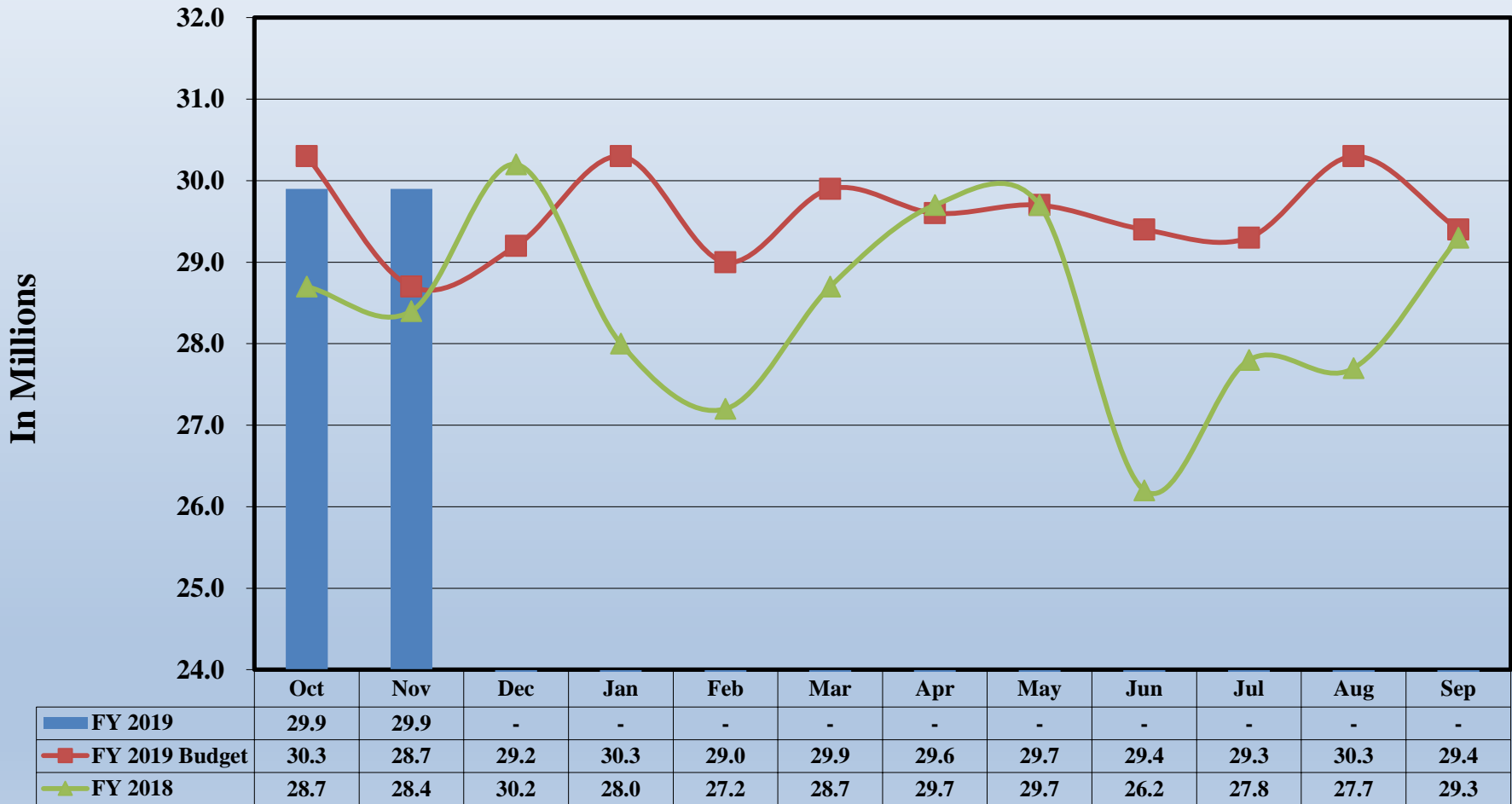
Purchased Services

(Ector County Hospital District)



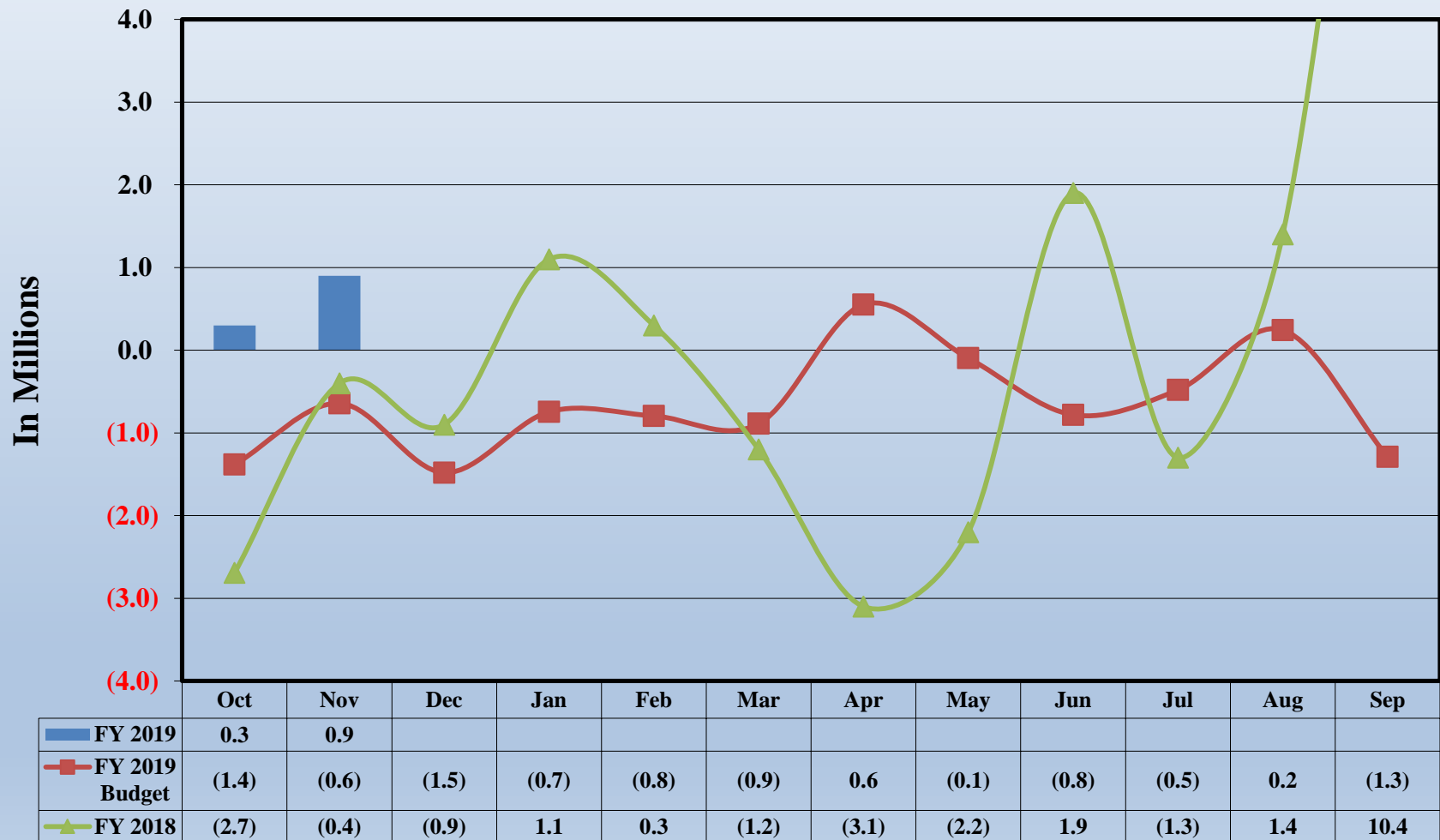
Total Operating Expense

(Ector County Hospital District)



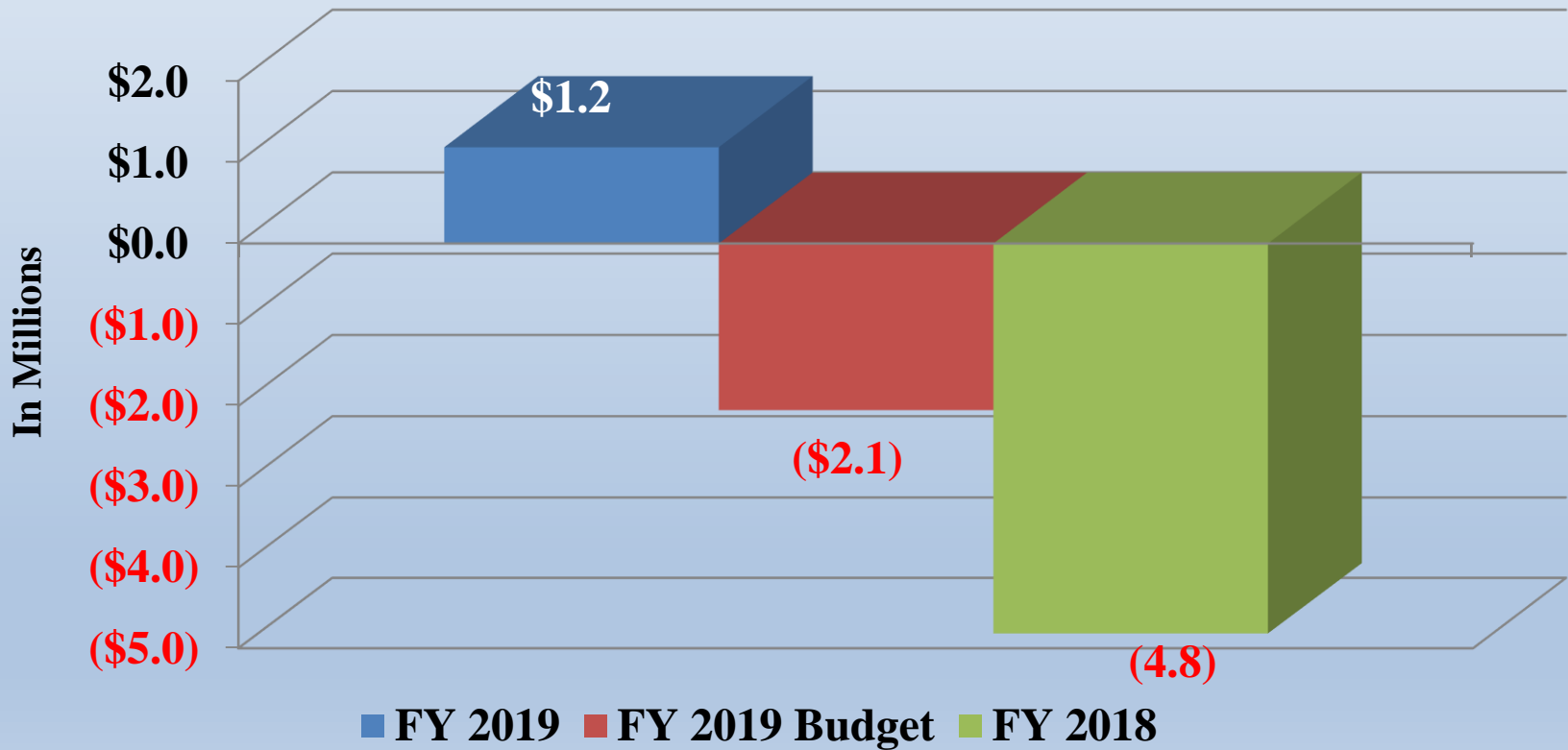
Change in Net Position

Ector County Hospital District Operations



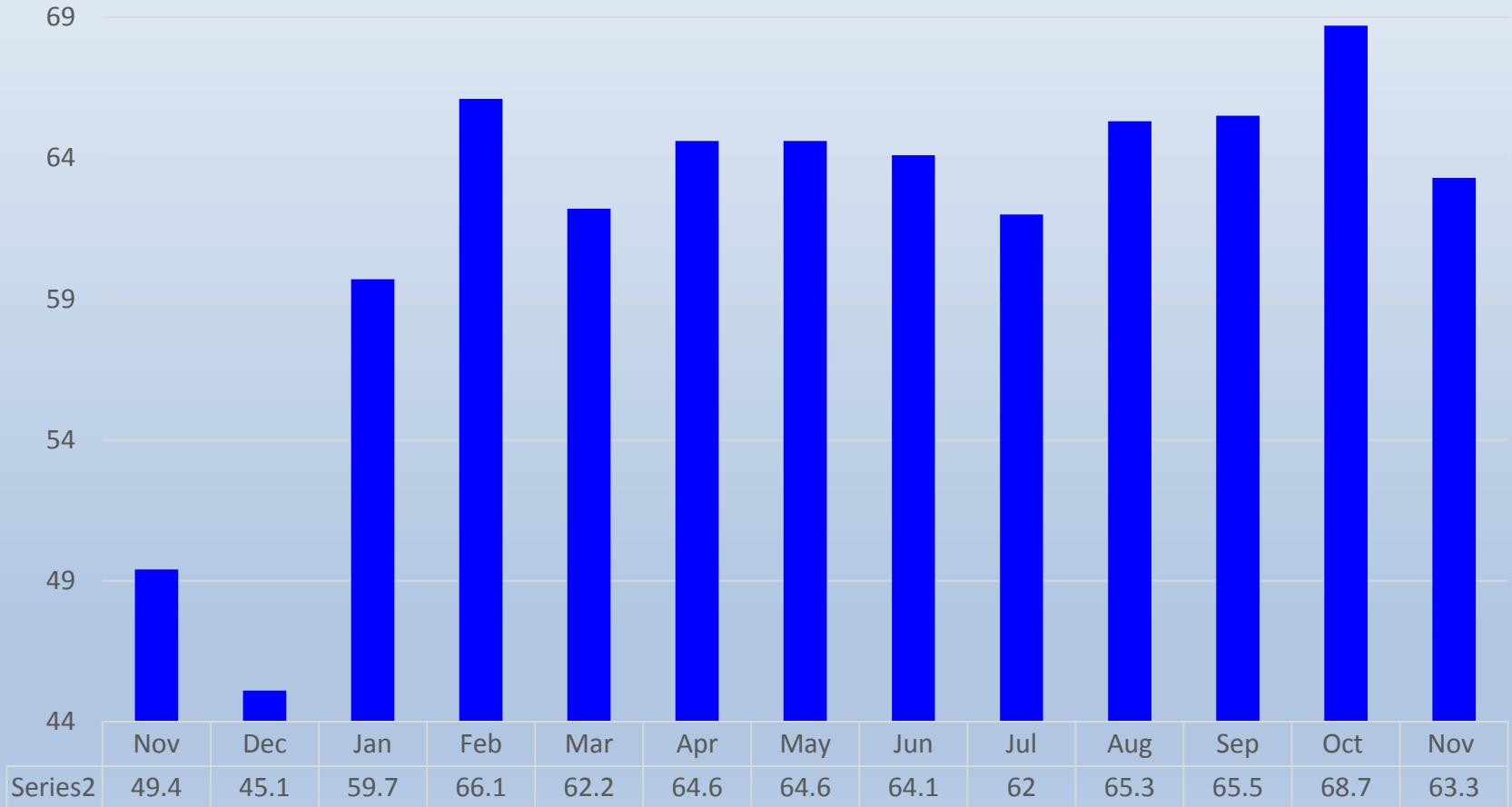
Change in Net Position

Ector County Hospital District Operations – Year to Date



Days Cash on Hand


Thirteen Month Trending



mch





Date: January 4, 2019
To: Ector County Hospital District Board of Directors
From: Robert Abernethy
Chief Financial Officer 
Subject: Patient Charge Transparency

Effective January 1, 2019 as required by CMS 1694-F Ruling, Ector County Hospital District has provided access to an online copy of our Charge Description Master on the mchodessa.com website. The Charge Description Master Download is located in the "About" tab then under the "Standard Charges" tab.

Attached is a Frequently Asked Questions sheet regarding this new requirement and can be used in responding to any questions you may receive from the public.

Frequently Asked Questions Regarding Requirements for Hospitals To Make Public a List of Their Standard Charges via the Internet

Q. What format is a hospital required to use to make public a list of their standard charges via the Internet?

A. The format is the hospital's choice as long as the information represents the hospital's current standard charges as reflected in its chargemaster.

Q. Do the requirements apply to all items and services provided by the hospital?

A. The current requirements apply to all items and services provided by the hospital.

Q. Do the requirements restrict a hospital from posting quality information or additional price transparency information?

A. CMS encourages hospitals to undertake efforts to engage in consumer friendly communication of their charges to help patients understand what their potential financial liability might be for services they obtain at the hospital, and to enable patients to compare charges for similar services across hospitals. A hospital is not precluded from posting quality information or price transparency information in addition to its current standard charges in its chargemaster.

Q. What is the definition of "machine-readable" for purposes of the requirements?

A. By definition, machine readable format is a digitally accessible document but more narrowly defined to include only formats that can be easily imported/read into a computer system (e.g., XML, CSV). A PDF, on the other hand, can be a digitally accessible document but cannot be easily imported/read into a computer system.

Q. What hospitals are required to make public a list of their standard charges via the Internet?

A. In the FY 2015 IPPS/LTCH proposed rule and final rule (79 FR 28169 and 79 FR 50146, respectively), CMS noted that section 2718(e) of the Public Health Service Act, which was enacted as part of the Affordable Care Act, requires that each hospital operating within the United States, for each year, establish (and update) and make public (in accordance with guidelines developed by the Secretary) a list of the hospital's standard charges for items and services provided by the hospital. There are no hospitals operating within the United States with exemptions from this requirement under the current policy.

Q. Does participation in a state online price transparency initiative satisfy the federal requirements?

A. CMS is fully supportive of and encourages state price transparency initiatives. However, under the current guidelines, participation in an online state price transparency initiative does not exempt a hospital from the requirements.



To: ECHD Board of Directors
Through: Rick Napper, CEO
From: Matt Collins, Vice President of Operations
Date: January 3, 2019
Subject: Fire Alarm Replacement – INFORMATION ONLY

Objective

Over the last several years Medical Center Hospital has systematically upgraded fire alarm systems as they become aged and near end of life. As part of these phased upgrades, we are replacing the unit that serves: 8th floor, 9th Floor and ICU area. This upgrade will ensure proper operation of the system for years to come and provide the required safety for patients and building occupants.

Scope of Work

Firetrol is the MCH provider for fire protection equipment and will install the proprietary EST system. Work includes

- 1) Replacement of the existing Fire Alarm Equipment with EST Fire Alarm Equipment

Material, Wire, Programming. Testing and Certification.	\$99,500.00
Labor Hardware Installation	<u>25,500.00</u>
	\$125,000.00

EXCLUSIONS:

- a) Conduit & back boxes
- b) Any 120vac dedicated power
- c) Cutting/patching
- d) Painting/primer
- e) Any additional equipment requested by the Fire Marshal's Office.

Funding:

There is \$125,000 in reserved and approved capital for FY2019 for this project

CITY OF ODESSA AND ECTOR COUNTY HOSPITAL DISTRICT AGREEMENT TO
PARTICIPATE IN THE ODESSA TAX INCREMENT REINVESTMENT ZONE NO.
ONE

This AGREEMENT is made and entered into by and between the City of Odessa, (the "CITY"), a municipal corporation, and Ector County Hospital District (the "JURISDICTION").

WITNESSETH:

WHEREAS, in accordance with the provisions of the Tax Increment Financing Act, V.T.C.A., Tax Code, Chapter 311, (the "Act") and after due notice to the JURISDICTION and other taxing units levying real property taxes in the area, the City Council of the CITY, pursuant to Ordinance No. 2018-42 (the "Ordinance"), adopted on October 9, 2018 created, established and designated the Odessa Tax Increment Reinvestment Zone No. One (the "TIRZ") under the Act; and

WHEREAS, the Act provides that each taxing unit levying taxes on real property in a reinvestment zone is not required to pay into the tax increment fund any of its tax increment produced from property located in the TIRZ unless such taxing unit enters into an agreement to do so with the governing body of the municipality that created the TIRZ; and

WHEREAS, a tax increment agreement under the Act may be entered into any time before or after the TIRZ is created, and such agreement may include any conditions for payment of the tax increment into the fund and must specify the portion of the tax increment to be paid into the tax increment fund ("INCREMENT FUND") and the years for which that tax increment is to be paid into the INCREMENT FUND;

NOW, THEREFORE, the CITY and the JURISDICTION, in consideration of the terms, conditions, and covenants contained herein, hereby agree as follows:

Section 1. Definitions

The following terms used in this Agreement shall have the meanings below ascribed to them:

- a. Act. V.T.C.A., Tax Code, Chapter 311, the Tax Increment Financing Act, as amended.
- b. Base Year Value. The value of all taxable real property located within the TIRZ as of January 1, 2018, as certified by Ector County Appraisal District, the year in which the TIRZ was designated by the CITY.
- c. Board of Directors. The body described in Chapter 311.009 of the Texas Tax Code.
- d. Captured Appraised Value. The difference between the taxable value of all real property within the TIRZ in any given year and the taxable value of all real property within the TIRZ as of the year in which the TIRZ is created. (Current Taxable Value - Base Year Value = Captured Appraised Value.)
- e. Increment. The amount of real property taxes levied and collected by the City or JURISDICTION on property located in the TIRZ for any given year based on the Captured Appraised Value of real property taxable by the CITY or JURISDICTION

- in the TIRZ. (Captured Appraised Value x Then Current Tax Rate = Increment.)
- f. Increment Fund. An account established by the CITY solely for the purpose of receiving increment payments on a quarterly basis from itself and the JURISDICTION, and expending the received increment in accordance with the adopted Project Plan and TIRZ Financing Plan.
 - g. Increment Fund Taxing Units. Those political subdivisions of the State of Texas authorized to impose ad valorem taxes on property located within the TIRZ.
 - h. Participation Level. The commitment of JURISDICTION to contribute all or a portion of its increment to the TIRZ for a defined period of time.
 - i. Project Plan and TIRZ Financing Plan. The document containing the plan for development or redevelopment within the TIRZ and the financing plan for the development, as defined in Chapter 311.002 (2) & (3) of the Texas Tax Code.
 - j. Reimbursement Agreements. A contractual agreement between the TIRZ, the CITY and a private entity in which a private entity agrees to advance funds for a project or projects determined to be eligible for reimbursement in the Project and TIRZ Financing Plan and, the TIRZ and the CITY agree to reimburse the private entity from tax increments generated.
 - k. Review Period. Occurring at an interval of five (5) years from the year in which the TIRZ is created followed by one seven and a half (7.5) year interval during which the CITY and the JURISDICTION may reevaluate and adjust participation levels.
 - l. Tax Increment Bonds and Notes. Debt instruments payable solely from the INCREMENT FUND, as defined in Chapter 311.015 of the Texas Tax Code.

Otherwise, the terms used herein shall have the meanings ascribed to them in Chapter 311, Texas Tax Code, as applicable.

Section 2. Quarterly Increment Fund Payment

The JURISDICTION hereby agrees to pay to the CITY for deposit to the INCREMENT FUND _____% of the amount of tax increment levied and collected, each quarter, against the captured appraised value of the real property taxable by the JURISDICTION and located in the TIRZ; such amount to be calculated as provided in Section 3 hereof.

Section 3. JURISDICTION'S Obligation

The JURISDICTION hereby agrees to pay to the CITY for deposit into the INCREMENT FUND, an amount equal to _____ (____%) of the Tax Increment collected by the JURISDICTION until the twenty (20) year Term of this agreement is reached, except the following:

- a. Any funds which were levied by the JURISDICTION but were not collected;
- b. Any funds equal to tax refunds repaid by the JURISDICTION to taxpayers owning real property in the TIRZ;
- c. Any funds which represent penalty, interest or attorney's fees on any delinquent tax payments made to the JURISDICTION by taxpayers owning real property in the TIRZ;
- d. Any taxes uncollected by the JURISDICTION due to agriculture or other

exemptions;

- e. The JURISDICTION will contribute _____% of its tax increment into the Increment Fund Account for the first five (5) years of the TIRZ. At the end of the fifth year the JURISDICTION may re-evaluate participation levels and adjust the percentage of participation if it so chooses.

Payment of such amount by the JURISDICTION will be made within 90 days of date of delinquency for tax payments as prescribed by state law, or within 60 days following receipt of an invoice from the CITY, whichever is later. Any portion of the Tax Increment that is uncollected by the JURISDICTION and withheld in accordance with this section but subsequently collected by the JURISDICTION shall be paid to CITY within 60 days of receipt.

Section 4. CITY and TIRZ Obligation

CITY hereby agrees to place the funds paid by the JURISDICTION, as determined in Section 311.012 of the Act, into INCREMENT FUND to be utilized in the TIRZ for any expenses authorized in the PROJECT PLAN or the ACT. The PROJECT PLAN also includes eligible government and educational expenses and facilities. Project costs also include direct costs properly chargeable under the Act and generally accepted accounting principles for the administration of the TIRZ, including pro rata direct cost of any employee that works exclusively on TIRZ projects and administration.

After all Project Costs have been paid or at the time of the termination of this Agreement, the CITY shall prepare and provide the JURISDICTION with a final accounting of the funds deposited to and disbursed from the Tax Increment Fund. Any funds remaining in the INCREMENT FUND following the final accounting by the CITY shall be paid to the JURISDICTION in proportion to each taxing unit's share of the total amount of the Tax Increment.

Section 5. Termination of JURISDICTION'S Participation

JURISDICTION may be released from participation following the end of each Review Period if all of the following conditions exist: 1) No public improvement, as set forth in the PROJECT PLAN and TIRZ FINANCING PLAN, has been started during the immediately prior Review Period; and 2) No increment has been generated based upon value added resulting from other than inflationary growth during the immediately prior Review Period; and 3) The Board of Directors is not in receipt of a then proposed project deemed viable by a vote in the affirmative by a majority of the members of the Board of Directors.

Notwithstanding the foregoing, if the TIRZ has entered into Reimbursement Agreements or Tax Increment Bonds or Notes have been issued, the JURISDICTION agrees that adjustments to participation levels will not be adjusted to the extent that would impede the TIRZ's ability to meet such debt obligations as determined by the CITY'S then current Director of Finance.

Upon termination of the TIRZ, all final expenses of the TIRZ shall first be paid from remaining funds. Any funds remaining thereafter shall be distributed to all participants in a

ratio reflecting their annual contribution.

Section 6. Boundary

The boundaries of the TIRZ are and shall be those boundaries described in the Ordinance, or an amendment thereto revising the boundaries duly approved by the TIRZ Board of Directors and the City Council of the CITY.

Section 7. Term

This Agreement shall become effective as of the date of the final signature hereto and shall run until December 31, 2038. The CITY shall not adopt an ordinance terminating the Reinvestment Zone earlier than 2038 without the prior consent of the participating JURISDICTION; provide that the Reinvestment Zone may otherwise terminated by operation of law..

Section 8. Amendments to PROJECT PLAN

The Project Plan may be amended from time to time, in accordance with the Act. Amendments shall be approved by the TIRZ Board of Directors and the City Council of the CITY. Amendments to the Plan that substantially change the nature and scope of the Project Plan as initially adopted, shall be approved by the JURISDICTION.

Section 9. Responsibility for Negligent Acts

The CITY and the JURISDICTION shall each be responsible for the sole negligent acts of their officers, agents, employees or separate contractors. In the event of joint and concurrent negligence of both the CITY and the JURISDICTION, responsibility, if any, shall be apportioned comparatively in accordance with the laws of the State of Texas, without, however, waiving any government immunity available to the CITY and the JURISDICTION under Texas law and without waiving any defenses of the parties under Texas law.

Section 10. Administration

The City Manager or his designees shall administer this agreement.

Section 11. Notification

Whenever this Agreement requires or permits any consent, approval, notice, request, proposal, or demand from one party to another, the consent, approval, notice, request, proposal or demand must be in writing to be effective and shall be delivered to the party intended to receive it at the addresses shown below:

If intended for the CITY, to:

Michael Marrero, City Manager
City of Odessa
P.O. Box 4398
Odessa, Texas 79760

If intended for the JURISDICTION, to:

Rick Napper, President
P.O. Box 7239
Odessa, TX 79760

or to such other addresses as the parties may request, in writing, from time to time.

Section 12. Agreement Subject to Laws

This Agreement is made subject to the provisions of the Charter and ordinances of CITY, as amended; Texas constitution, codes, and statutes; and all other applicable state and federal laws, regulations and requirements, as amended. Venue shall be in Ector County, Texas.

Section 13. Complete Agreement

This Agreement embodies the complete understanding of the CITY and the JURISDICTION superseding all oral or written previous and contemporary agreements between the parties relating to matters herein. This Agreement may be amended, modified, or supplemented only by an instrument in writing executed by the CITY and the JURISDICTION. Any alteration, additions or deletions to the terms of this Agreement required by changes in federal, state or local law or regulations will be automatically incorporated into this Agreement without written amendment, and shall become effective on the date designated by such law or regulation.

[Signature Page Follows]

IN WITNESS WHEREOF, the CITY, signing by and through its City Manager, duly authorized to execute same and JURISDICTION, acting through its duly authorized official have executed this Agreement.

“CITY”
CITY OF ODESSA

By: _____
Michael Marrero, City Manager

Date: _____

ATTEST:

Norma Aguilar-Grimaldo, City Secretary

APPROVED AS TO FORM:

Gary Landers, Interim City Attorney

“JURISDICTION”
ECTOR COUNTY HOSPITAL DISTRICT

By: _____
Rick Napper, President

Date: _____

MEMORANDUM

TO: Ector County Hospital District Board of Directors

THROUGH: Rick Napper, President/Chief Executive Officer
Matt Collins, Vice President of Operations

FROM: Brad Timmons, Chief of Police, Director Safety/Emergency Preparedness

RE: City of Odessa, Inter Local Agreement Police Radio Service

OBJECTIVE

Providing Ector County Hospital District Police Department access to the City of Odessa/Odessa Police Department radio system which will benefit both the City and ECHD by providing better coordination and communication. ECHD access to the radio system will also enhance the ability of the parties to work in a cooperative manner to respond to, investigate and take action to enforce laws and protect the citizens of Odessa. The ability to communicate between first responding agencies and said interoperability is now considered a cornerstone of successful critical incident management and is required by National Incident Management System procedures to facilitate unified command, control and communications. The ECHD Police Department desires to connect and operate 25 portable radios owned by MCH to the City P25 SRS System.

HISTORY

The current GATRS radio system used by local law enforcement is aging and all grants have expired to keep the system operational. The equipment used to operate the system is unreliable and could fail at any time, leaving law enforcement with little to no communication within their respective departments, as well as partnering departments in the community. The City of Odessa saw a need for a reliable radio system and began purchasing the equipment and partnering with Motorola approximately 3 years ago, to build their own system. The ECHD Police Department began preparations in 2017 for the transition of radio service by purchasing radios that are compatible with the new system provided by the City of Odessa, (CER 8380-17-01) approved by the Board May 2nd, 2017. All systems and equipment are in place for the radio transfer, pending the agreement approval. The cost associated, is to assist in the maintenance of the equipment, repairs and staff to operate the system.

TERM

The initial term of this Agreement, which has been reviewed and approved by legal counsel, shall commence on the date of execution by each party, and shall continue from year to year for an initial term of six (6) years and shall thereafter renew annually for successive one (1) year

periods until terminated as herein provided. Review of the Agreement shall be made in year five (5) of the initial Agreement and prior to each annual renewal thereafter.

Financial Obligation

The City of Odessa has established the following **monthly connection fees** for individual Radio IDs on the City’s Public Safety 800 MHZ M2 Core Simulcast Radio System:

Cost based on 25 portable radios.

Year 1 – No Cost for connections

Year 2 - \$10.00 per connection per month- \$250.00 monthly- \$3000.00 annually

Year 3 - \$13.00 per connection per month- \$325.00 monthly- \$3900.00 annually

Year 4 - \$16.00 per connection per month- \$400.00 monthly- \$4800.00 annually

Year 5 - \$ 19.00 per connection per month- \$475.00 monthly- \$5700.00 annually

Year 6 - \$ 22.00 per connection per month- \$550.00 monthly- \$ 6600.00 annually

The first year of no cost connections will begin on the effective date of the agreement.

Subsequent years occur annually from the effective date.

INTERLOCAL AGREEMENT

This Interlocal Agreement between the City of Odessa and the Ector County Hospital District (“ECHD”) Regarding Radio Communications (“Agreement”) is entered into as of the “Effective Date” (as hereinafter defined) by and between the City of Odessa, a Texas home-rule municipality (“Odessa or “City””), and ECHD, a hospital district and political subdivision of the State of Texas, on the terms and conditions set forth herein. Odessa and ECHD are sometimes referred to collectively as the “Parties” or individually as a “Party.”

RECITALS

WHEREAS, Chapter 791 of the Texas Government Code of the State of Texas Code authorizes this Agreement between the City of Odessa and ECHD; and

WHEREAS, ECHD is independently authorized to perform the functions or services contemplated by the Agreement; and

WHEREAS, providing ECHD access to the City’s radio system will benefit both the City and ECHD by providing better coordination and communication;

WHEREAS, the City owns and operates a community wide, public safety radio system based upon the Motorola P25 800 MHZ Simulcast Trunked Land Mobile Radio System (“800 SRS”);

WHEREAS, providing ECHD access to the radio system will also enhance the ability of the parties to work in a cooperative manner to respond to, investigate and take action to enforce laws and protect the citizens of Odessa;

WHEREAS, the ability to communicate between first responding agencies and said interoperability is now considered a cornerstone of successful critical incident management and is required by National Incident Management System procedures to facilitate unified command, control and communications;

WHEREAS, ECHD desires to connect and operate certain radio system equipment owned by MCH to the City P25 SRS System;

WHEREAS, the Agreement is approved by the governing bodies of the participating governmental entities;

WHEREAS, the Agreement states the purpose, terms, rights, and duties of the contracting parties; and

WHEREAS, the consideration is an amount that fairly compensates the performing party for the services performed:

AGREEMENT

NOW, THEREFORE, for and in consideration of the mutual promises, covenants, obligations and benefits in this Agreement, including the above recitals, the City and ECHD hereby agree as follows:

I. SPECIAL PROVISIONS

1.1 **Services:** City authorizes ECHD, for public safety/ health purposes only; to interface its public safety radios with the Motorola 800 MHz M2 Core Simulcast Land Mobile (“800 SRS”) radio system of the City of Odessa. This service does not include use of City of Odessa dispatch services for routine dispatching or call taking services.

1.2 **Connections:** The number of radio system connections authorized under this Agreement is limited as provided for in Exhibit "A"; and may not be changed except by the written consent of City. Any programming of individual radios, dispatch consoles or other radio system equipment is the responsibility of the respective party owning the equipment. Only radio equipment utilized for public safety and listed in Exhibit “B” will be connected to the City’s 800 SRS radio system.

1.3 **Consideration:** ECHD shall be responsible for compensating the City on an annual basis for six (6) years for the cost of radio equipment connections per Exhibit “C”. After the initial six(6) year period, the City will evaluate this agreement for any modifications that may need to be made. ECHD will be billed annually for each radio or other connection to the City's 800 SRS radio system. Individual party requests by ECHD for City Information Technology (“IT”) support and consultation outside of normal and customary maintenance and support and services in this Agreement will be billed according to the following schedule immediately after service is performed:

City of Odessa IT Support \$60.00/ per hour

1.4 **Funds:** Funds generated will be placed into the City Information Technology service fund account for the purpose of system support and maintenance of the 800 SRS system.

1.5 **Compliance:** The Party requesting to interface/connect to the City’s 800 SRS system shall maintain compliance with all applicable City, State and Federal Regulations, including but not limited to Criminal Justice Information Systems (CJIS) requirements.

1.6 **CJIS Audit and Compliance.** The City’s CJIS Local Security Officer (LASO) shall perform periodic reviews of ECHD connections to assure compliance with the City’s annual CJIS audit and/or provide a proof of successful compliance with the Texas Department of Public Safety.

1.7 **Equipment:** The respective parties shall each be responsible for all equipment necessary to gain access and/or connection to the radio system. All equipment being connected to the 800 SRS (Console, Mobile Radio, Portable Radio, etc.) shall utilize a ten (10) digit State of Texas allocated Radio ID Number. All equipment being connected to the 800 SRS shall be listed on Exhibit “B” which is attached to this Agreement.

1.8 Term: The initial term of this Agreement shall commence on the date of execution by each party, and shall continue from year to year for an initial term of six (6) years and shall thereafter renew annually for successive one (1) year periods until terminated as herein provided. Review of the Agreement shall be made in year five (5) of the initial Agreement and prior to each annual renewal thereafter.

1.9 Termination: This Agreement may be terminated by either party, with or without cause, at any time by providing sixty (60) days prior written notice to the other party. Any radio communications or radio system connections being used in a manner deemed inappropriate or unauthorized by the City may result in the radio system user or equipment being immediately disconnected and denied further access to the radio system.

1.10 System. The City and ECHD agree ECHD will connect to the City's P25 800 SRS System to participate in the communitywide, public safety radio system based on P25 Standards. The City and ECHD agree that all connections to the City's P25 SRS System will be designed and engineered by Motorola Solutions Inc. (Motorola) and installed by Motorola certified service providers.

1.11 Maintenance, Repair and Replacement of Equipment and Software. The City and ECHD shall each be responsible for maintaining their own respective equipment and bearing cost associated with same. As technology changes, the City and ECHD will continue to confer regarding the optimum equipment and software required in order to maintain the most effective public safety communication system. Any costs associated to update/upgrade their respective equipment and/or software will be paid for by each individual entity. The City and ECHD agree that all updates/upgrades to connections to the City's P25 SRS System will be designed and engineered by Motorola and installed by Motorola certified service providers.

GENERAL PROVISIONS

2.1 Venue: The obligations of the parties to this Agreement are performable in Ector County, Texas, and if legal action is necessary to enforce same, exclusive venue shall lie in Ector County, Texas.

2.2 Legal Construction: In case any one or more of the provisions contained in this Agreement shall for any reason be held to be invalid, illegal, or unenforceable in any respect, such invalidity, illegality, or unenforceability shall not affect any other provision thereof, and this Agreement shall be considered as if such invalid, illegal, or unenforceable provision had never been contained in this agreement.

2.3 Assignment: This Agreement cannot be assigned by either party without the prior written consent of the other.

2.4 Counterparts: This Agreement may be executed in any number of counterparts, each of which shall be deemed an original and constitute one and the same instrument.

2.5 Captions: The captions to the various clauses of this Agreement are for informational purposes only and shall not alter the substance of the terms and conditions of this Agreement.

2.6 Non-Discriminatory Policy: Parties agree that as to all of the programs and activities arising out of this Agreement, they shall comply fully with all applicable Civil Rights Acts and specifically will not discriminate against any person on the basis of age, religion, race, color, national origin, sex or by reason of being disabled.

2.7 Entire Agreement: This Agreement embodies the complete Agreement of the parties hereto, superseding all oral or written previous and contemporary agreements between the parties and relating to matters in this agreement, and except as otherwise provided herein cannot be modified without written agreement of the parties.

2.8 Force Majeure: The parties shall not be required to perform any term, condition or covenant in this agreement if such performance is delayed or prevented by force majeure, which shall mean acts of God, civil riots, floods and any other cause not reasonably within the control of such party except as herein provided and which by the exercise of due diligence such party is unable, wholly or in part, to prevent or overcome.

2.9 Independent Parties: In performing services under this Agreement, the relationship between the parties is that of being independent of one another, and the parties by the execution of this Agreement do not change that independent status. No term or provision of this Agreement or act of a party in the performance of this Agreement shall be construed as making that party or its employees the agents, servants, or employees of the other party or make the project a joint enterprise.

2.10 Liability: The liability of the parties, if any, shall be assumed by each party in accordance with the laws of the State of Texas, without waiving any governmental immunity available to the parties under Texas law, and without waiving any defenses of the parties under Texas law. Except as otherwise provided by law, City makes no representation or warranty with regard to the services or equipment provided. In no event shall City be liable for any loss of use, loss of time, inconvenience, commercial loss, lost profits or savings or other incidental, special, or consequential damages, except as otherwise provided by law. This Agreement is subject to any and all applicable laws or regulations.

2.11 Effective Date: The effective date of this agreement is the later date that proper officials for City and ECHD authorize and sign the agreement.

2.12 Interlocal Agreement: This Agreement shall satisfy any requirements for an Interlocal Agreement and shall rescind and supersede any prior agreements of the parties that are in conflict. Both parties find that the services and consideration provided hereunder are of equal value and constitutes a fair exchange of consideration.

SIGNATURE PAGE TO FOLLOW

CITY OF ODESSA

By: _____

Michael Marrero, City Manager

Date: _____

ATTEST:

Norma Aguilar-Grimaldo, City Secretary

APPROVED AS TO FORM:

City Attorney

ECTOR COUNTY HOSPITAL DISTRICT

By: _____

Ricky D. Napper, President/CEO

Date: _____

EXHIBIT "A"

Public Safety Radio and Dispatch Console Connections
To
City of Odessa 800 MHZ M2 Core Simulcast Radio System

REQUEST TO ADD CONNECTIONS:

Date:

Agency: Ector County Hospital District Police Department

County: Ector

Point of Contact: Brad Timmons

POC Phone Number: 432-640-1101

POC Email Address: btimmons@echd.org

Number of Connections Needed:

Dispatch Consoles: 0

Consolettes: 0

Mobile Radios: 0

Portable Radios: 25

Other: (explain)

Requesting Agency Signature: _____ Date: _____

City of Odessa Approval: _____ Date: _____

EXHIBIT B

					Trunking
Agency Name	Resource Type	Resource Description	Model #	Serial #	Radio ID #
(UTPB, ECSO etc)	Console, Mobile Radio, Portable Radio, etc	MCC7500, APX 8500 etc			10 digit State ID number
* City of Odessa	Mobile Radio	APX 8000	H91TGD0PW7A N	579CTT8351	1234554321
1 ECHD	Mobile Radio	APX 6000	H98UCF9PW6BN	481CTP0706	9980500
2 ECHD	Mobile Radio	APX 6000	H98UCF9PW6BN	481CTP0709	9980501
3 ECHD	Mobile Radio	APX 6000	H98UCF9PW6BN	481CTP0698	9980502
4 ECHD	Mobile Radio	APX 6000	H98UCF9PW6BN	481CTP0708	9980503
5 ECHD	Mobile Radio	APX 6000	H98UCF9PW6BN	481CTP0701	9980504
6 ECHD	Mobile Radio	APX 6000	H98UCF9PW6BN	481CTP0705	9980505
7 ECHD	Mobile Radio	APX 6000	H98UCF9PW6BN	481CTP0697	9980506
8 ECHD	Mobile Radio	APX 6000	H98UCF9PW6BN	481CTP0699	9980507
9 ECHD	Mobile Radio	APX 6000	H98UCF9PW6BN	481CTP0704	9980508
10 ECHD	Mobile Radio	APX 6000	H98UCF9PW6BN	481CTP0703	9980509
11 ECHD	Mobile Radio	APX 6000	H98UCF9PW6BN	481CTP0702	9980510
12 ECHD	Mobile Radio	APX 6000	H98UCF9PW6BN	481CTP0707	9980511
13 ECHD	Mobile Radio	APX 6000	H98UCF9PW6BN	481CTP0700	9980512
14 ECHD	Mobile Radio	APX 6000	H98UCF9PW6BN	481CTP0696	9980513
15 ECHD	Mobile Radio	XTS 2500	H46UCF9PW6BN	205CMX2029	9980514
16 ECHD	Mobile Radio	XTS 2500	H46UCF9PW6BN	205CPM5276	9980515
17 ECHD	Mobile Radio	XTS 2500	H46UCF9PW6BN	205CRB0017	9980516
18 ECHD	Mobile Radio	XTS 2500	H46UCF9PW6BN	205CMX2030	9980517
19 ECHD	Mobile Radio	XTS 2500	H46UCF9PW6BN	205CPM5213	9980518
20 ECHD	Mobile Radio	XTS 2500	H46UCF9PW6BN	205CMX2025	9980519
21 ECHD	Mobile Radio	XTS 2500	H46UCF9PW6BN	205CPM5270	9980520
22 ECHD	Mobile Radio	XTS 2500	H46UCF9PW6BN	205CMX2028	9980521
23 ECHD	Mobile Radio	XTS 2500	H46UCF9PW6BN	205CMX2027	9980522
24 ECHD	Mobile Radio	XTS 2500	H46UCF9PW6BN	205CRB0014	9980523

2	ECHD	Mobile Radio	XTS 2500	H46UCF9PW6BN	205CMX2026	9980524
5						
2						
6						
2						
7						
2						
8						
2						
9						
3						
0						

Requesting Agency Signature:

Date:

City of Odessa Approval:

Date:

(additional copies of this page may be attached if necessary)

EXHIBIT "C"

COSTS

Public Safety Radio Equipment Connections
To
City of Odessa 800 MHZ M2 Core Simulcast Radio System

Number of Connections Needed x Cost of Each Connection (if any):

Dispatch Consoles: _____ x \$0.00/connection = \$0.00

Consolettes: _____ x \$0.00/connection = \$0.00

Mobile Radios: _____ x *(rate listed below) = \$

Portable Radios: _____ x *(rate listed below) = \$

Other: (as agreed upon by signing agencies)

Requesting Agency Signature: _____ Date: _____

City of Odessa Approval: _____ Date: _____

*The City of Odessa has established the following **monthly connection fees** for individual Radio IDs on the City's Public Safety 800 MHZ M2 Core Simulcast Radio System:

Year 1 – No Cost for connections

Year 2 - \$10.00 per connection per month

Year 3 - \$13.00 per connection per month

Year 4 - \$16.00 per connection per month

Year 5 - \$ 19.00 per connection per month

Year 6 - \$ 22.00 per connection per month

The first year of no cost connections will begin on the effective date of the agreement. Subsequent years occur annually from the effective date.

LINEBARGER GOGGAN BLAIR & SAMPSON, LLP

ATTORNEYS AT LAW

1301 EAST 8TH STREET, SUITE 200
ODESSA, TEXAS 79761-4703

432/332-9047

FAX: 432/333-7012

Mark A. Flowers

November 29, 2018 mailed 12-13-18

Rick Napper
CEO/Administrator
Ector County Hospital District
P.O. Drawer 7239
Odessa, TX 79760

RE: REQUEST FOR A DECISION FROM THE ECTOR COUNTY HOSPITAL DISTRICT TO SELL PROPERTY FOR LESS THAN MARKET VALUE SPECIFIED IN THE JUDGMENT OF FORECLOSURE AND ALSO LESS THAN THE TOTAL AMOUNT OF JUDGMENTS AGAINST THE PROPERTY

Dear Mr. Napper:

Please place on the agenda of the next meeting of the Ector County Hospital District a request to sell 301 Fitch, Odessa, Texas, for \$17,000.00.

Pursuant to the inter-local agreement, which was set up to sell these properties, Trower Realtors has obtained a contract on the property and the buyer, Innova Homes LLC, has deposited \$500.00 with Linebarger Goggan Blair & Sampson, LLP. The property is located at 301 Fitch, Odessa, and had an appraised value of \$92,833.00 when judgment was taken in 2016. Armando Castillo of Innova Homes LLC wants to clean up the property. I have attached an exhibit indicating what each jurisdiction will receive after all costs are paid.

I request that this be placed on the agenda to obtain a decision from the Hospital District on whether to sell the above described property for less than the market value and the total judgment amount taken against the property by the taxing entities.

If you have any questions, please do not hesitate to call me at 332-9047, extension 1551.

Sincerely,



Mark A. Flowers
Attorney

Meeting Date: _____
_____ Approved OR _____ Not Approved

Tax Resale Distribution Sheet

Address: 301 Fitch, Odessa, Texas
Cause #: C-10,761-T; Ector County Appraisal District, et al vs New Jerusalem Apostolic of God
Legal Description: Lots 18 and 19, Block 13, Patterson Addition, City of Odessa
 Acct #23700.01700.000000

	<u>Taxes Owed</u>	<u>Percentage</u>	<u>\$ to be Received</u>
SCHOOL	\$9,066.37	0.409999769	\$6,021.67
COLLEGE	\$1,990.18	0.090000005	\$1,321.83
CED	\$0.00	0	\$0.00
ODESSA	\$6,633.93	0.299999864	\$4,406.10
HOSPITAL	\$1,326.79	0.060000154	\$881.22
COUNTY	\$3,095.84	0.140000208	\$2,056.18
UTILITY	\$0.00	0	\$0.00

BID PRICE:	\$17,000.00
REALTOR'S FEE:	\$1,020.00
CLOSING:	\$0.00
COURT COSTS:	\$188.00
SHERIFF'S FEE:	\$160.00
COSTS:	\$945.00
	<hr/>
	\$14,687.00

DEED TRANSFERRING TITLE INTO ECTOR CO., TRUSTEE RECORDED ON: 17-Oct-16



Trower Realtors, Inc.

Residential / Commercial / Property Management

1412 E. 8th
Odessa, Texas 79761

Phone (432) 333-3211
Fax (432) 333-4329

November 20, 2018

RE: Suit #C-10,761-T; Ector County Appraisal District, et al vs New Jerusalem Apostolic of
God
Lots 18-19, Block 13, Patterson Addition, City of Odessa

Ector County Taxing Entities
Odessa, Texas

Gentlemen:

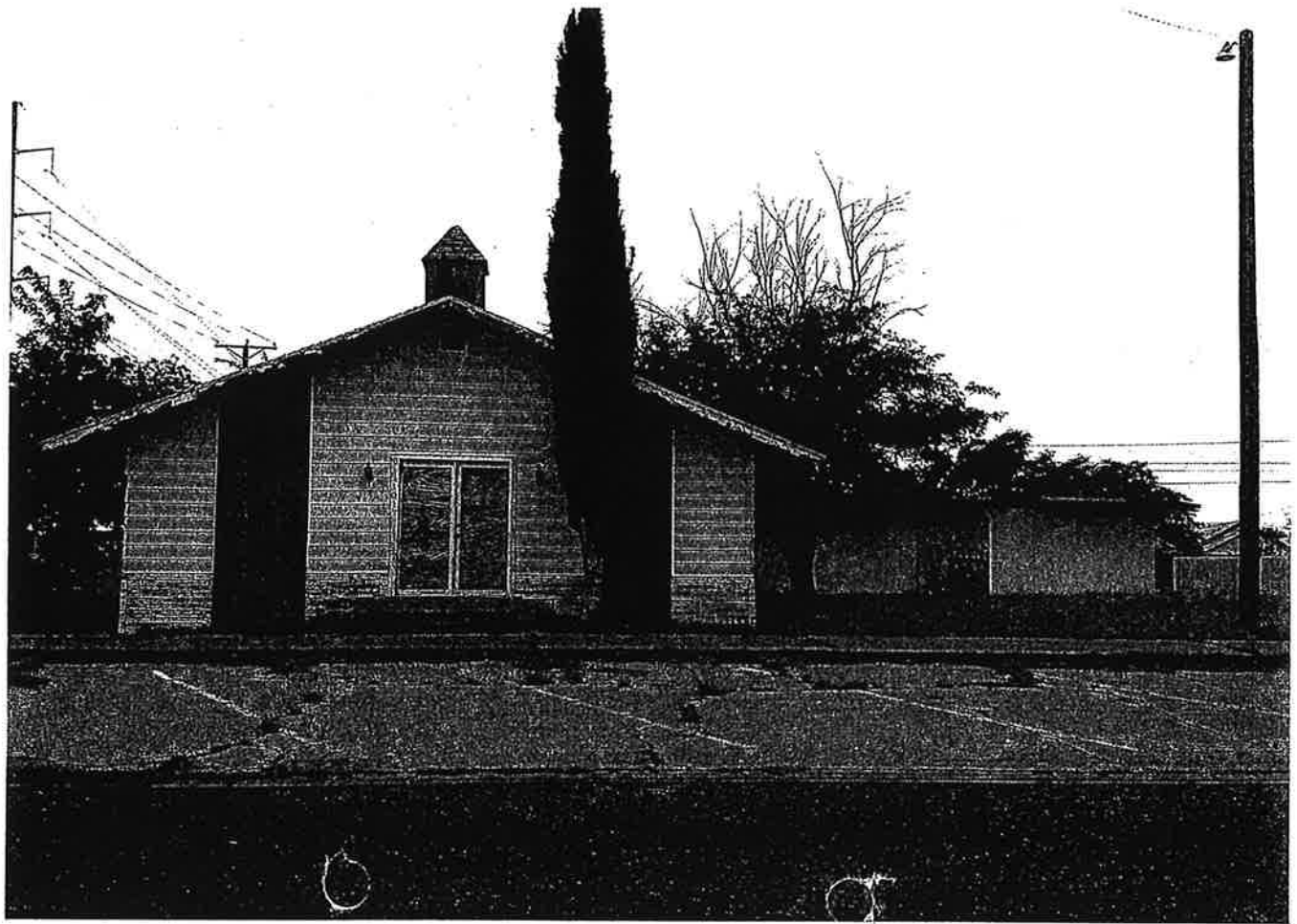
This offer is for a Church building located on Lots 18-19, Block 13, Patterson Addition, at 301 Fitch, in a residential neighborhood inside the city limits.

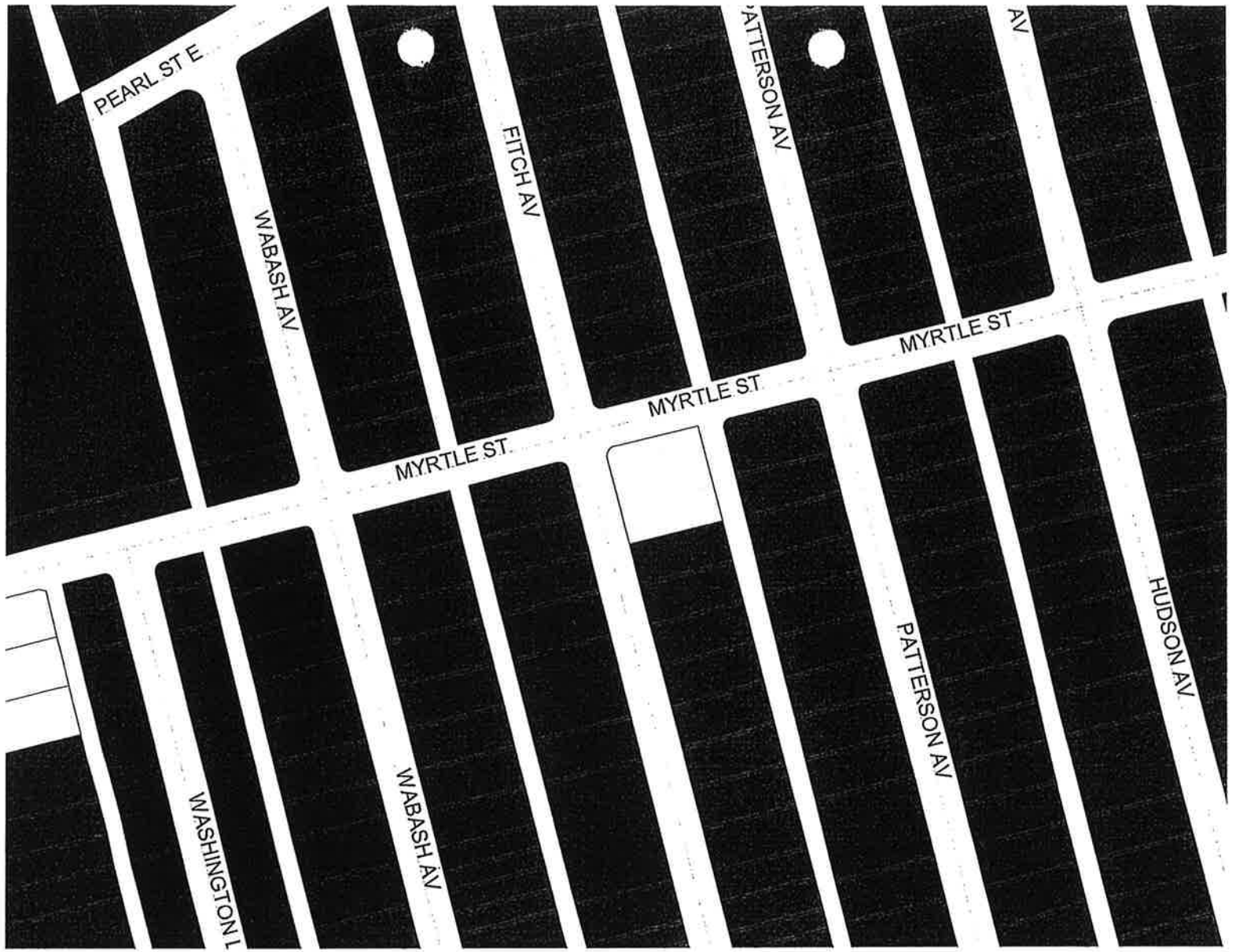
The listing price is \$26,066.91 and a 2018 tax appraisal value of \$94,485.00. This contract is for \$17,000.00. I have had this property listed since November 1, 2016.

I recommend that we accept this offer.

Sincerely,

Shawn Crouch
Trower Realtors, Inc.





-  Streets
-  Parcels
-  Current Selections
-  Neighborhoods



ECTOR COUNTY APPRAISAL
 DISTRICT
 1301 E 8TH STREET
 ODESSA, TX, 79761-4722
 (432) 332-6834

Disclaimer: This Map is for illustrative purposes only,
 and is not suitable for parcel specific decision making.
 The areas depicted here may contain error of content,
 completeness and accuracy.

PROPERTY OWNER NAME & MAILING ADDRESS

NEW JERUSALEM APOSTOLIC OF GOD
UNKNOWN-L
UNKNOWN TX 99999-9999



ECAD ACCOUNT NUMBERS

23700.01700.00000
R100008744

EXEMPTIONS

Undivided Interest: 1.0000000

07/24/2007

Vol: 2157

Page:77

Inst:

1301 E. 8TH ST
Odessa, TX 79761
(432) 332-6834
www.ectorcad.org

PROPERTY LEGAL DESCRIPTION

PATTERSON 60
BLOCK 13
LOTS 18-19

TAXING ENTITIES CURRENT TAX RATE

ECTOR COUNTY I S D 0.0111950
ECTOR COUNTY 0.0031828
CITY OF ODESSA 0.0051275
ODESSA COLLEGE 0.0018717
ECTOR CO HOSPITAL DIST 0.0004978

SITUS: 301 FITCH AVE
SQFT: 14,026 ACRES: 0.3220

BUILDING DETAIL

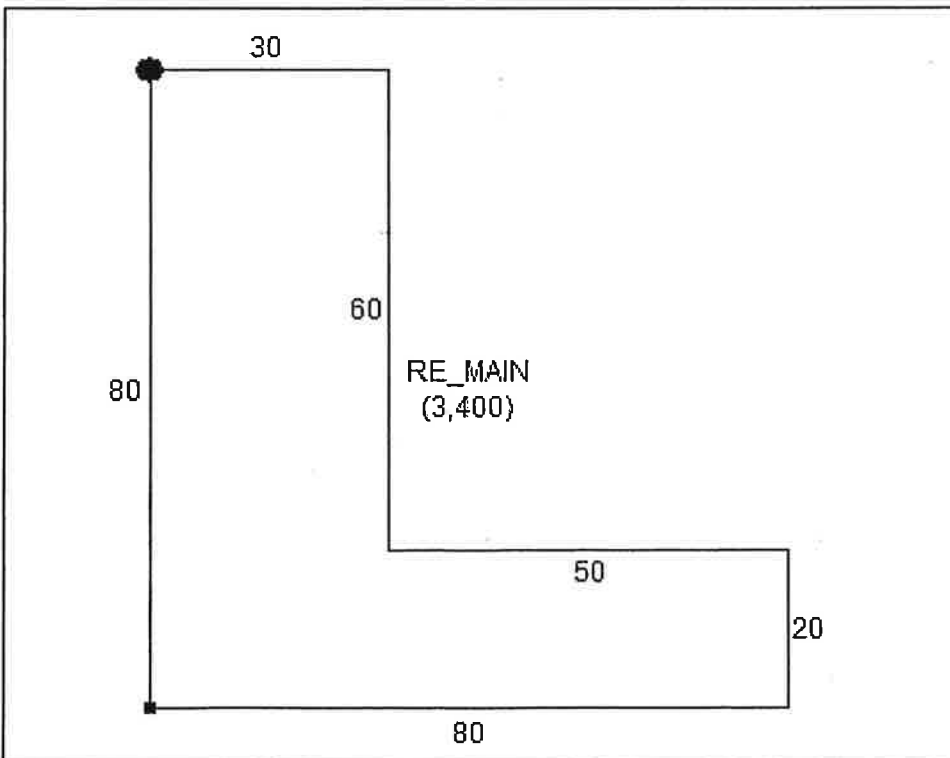
Description	Sq Ft	Year Built
CH5M - CHURCH	3,400	1948

PROPERTY VALUES

This document is a WORKING PAPER ONLY. Values are not certified as official.

	2012 TAX YEAR	2011 TAX YEAR
PRODUCTIVITY		
LAND	4,774	4,774
IMPROVEMENT	53,264	52,217
PERSONAL PROPERTY	0	0
TOTAL MARKET	58,038	56,991
Less Limited Amount on 10% Homestead Increase	0	0
APPRAISED VALUE	58,038	56,991

T.O. ID: 00



(11)

LINEBARGER GOGGAN BLAIR & SAMPSON, LLP

ATTORNEYS AT LAW

1301 EAST 8TH STREET, SUITE 200
ODESSA, TEXAS 79761-4703

432/332-9047

FAX: 432/333-7012

Mark A. Flowers

November 30, 2018

Rick Napper
CEO/Administrator
Ector County Hospital District
P.O. Drawer 7239
Odessa, TX 79760

RE: REQUEST FOR A DECISION FROM THE ECTOR COUNTY HOSPITAL DISTRICT TO SELL PROPERTY FOR LESS THAN MARKET VALUE SPECIFIED IN THE JUDGMENT OF FORECLOSURE AND ALSO LESS THAN THE TOTAL AMOUNT OF JUDGMENTS AGAINST THE PROPERTY

Dear Mr. Napper:

Please place on the agenda of the next meeting of the Ector County Hospital District a request to sell 9510 West Westridge, Odessa, Texas, for \$42,500.00.

Pursuant to the inter-local agreement, which was set up to sell these properties, Trower Realtors has obtained a contract on the property and the buyer, Clay Rodriguez, has deposited \$500.00 with Linebarger Goggan Blair & Sampson, LLP. The property is located at 9510 West Westridge, Odessa, and had an appraised value of \$222,196.00 when judgment was taken in 2013, but the 2018 value is \$213,525.00 as the property is being occupied by vagrants who continue to vandalize the property. Clay Rodriguez wants to clean up the property. I have attached an exhibit indicating what each jurisdiction will receive after all costs are paid.

I request that this be placed on the agenda to obtain a decision from the Hospital District on whether to sell the above described property for less than the market value and the total judgment amount taken against the property by the taxing entities.

If you have any questions, please do not hesitate to call me at 332-9047, extension 1551.

Sincerely,


Mark A. Flowers
Attorney

Meeting Date: _____
_____ Approved OR _____ Not Approved

Tax Resale Distribution Sheet

Address: 9510 West Westridge, Odessa, Texas
Cause #: CC-8812-T; Ector County Appraisal District, et al vs Pledged Property II LLC et al
Legal Description: 4.265 acres more or less, E/2 of Lot 13, Block 8, Westridge Sub, Ector County
 Acct #35500.00700.000000

	<u>Taxes Owed</u>	<u>Percentage</u>	<u>\$ to be Received</u>
SCHOOL	\$30,229.37	0.549999509	\$21,068.28
COLLEGE	\$12,641.39	0.230000106	\$8,810.38
CED	\$0.00	0	\$0.00
ODESSA	\$0.00	0	\$0.00
HOSPITAL	\$3,297.76	0.060000138	\$2,298.37
COUNTY	\$5,496.26	0.100000109	\$3,830.60
UTILITY	\$3,297.76	0.060000138	\$2,298.37

BID PRICE:	\$42,500.00
REALTOR'S FEE:	\$2,550.00
CLOSING:	\$0.00
COURT COSTS:	\$358.00
SHERIFF'S FEE:	\$225.00
COSTS:	\$1,061.00
	<hr/>
	\$38,306.00

DEED TRANSFERRING TITLE INTO ECTOR CO., TRUSTEE RECORDED ON: 18-Sep-13

PROPERTY OWNER NAME & MAILING ADDRESS

PLEGDED PROPERTY II LLC
UNKNOWN-X
UNKNOWN TX 99999-9999



ECAD ACCOUNT NUMBERS

35500.00700.00000
R100019431

EXEMPTIONS

Undivided Interest: 1.0000000

10/13/1999

Vol: 1493 Page:308 Inst:

1301 E. 8TH ST
Odessa, TX 79761
(432) 332-6834
www.ectorcad.org

PROPERTY LEGAL DESCRIPTION	
WESTRIDGE	30
BLOCK 8	
E/2 OF LOT 13	

TAXING ENTITIES	CURRENT TAX RATE
ECTOR COUNTY I S D	0.0111950
ECTOR COUNTY	0.0031828
ODESSA COLLEGE	0.0018717
ECTOR CO HOSPITAL DIST	0.0004978
ECTOR COUNTY UTILITY DIS	0.0009815

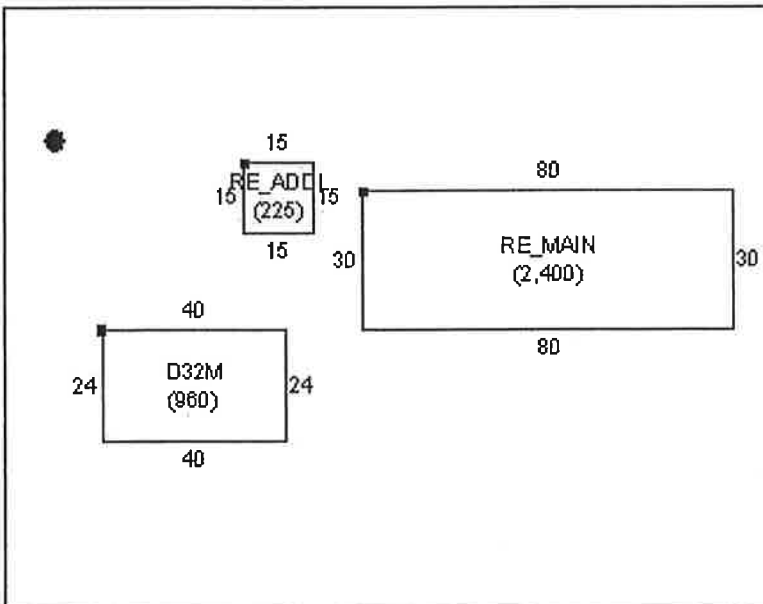
SITUS: 9510 W WESTRIDGE DR
SQFT: 185,783 ACRES: 4.2650

BUILDING DETAIL		
Description	Sq Ft	Year Built
F42M - RESIDENCE	2,400	2005
D32M - DET GARAGE	960	2005
REAL ESTATE - MAIN ADDL IMPR	225	2005

PROPERTY VALUES
This document is a WORKING PAPER ONLY. Values are not certified as official.

	2013 TAX YEAR	2012 TAX YEAR
PRODUCTIVITY		
LAND	63,166	31,583
IMPROVEMENT	204,388	191,427
PERSONAL PROPERTY	0	0
TOTAL MARKET	267,554	223,010
Less Limited Amount on 10% Homestead Increase	0	0
APPRAISED VALUE	267,554	223,010

T.O. ID: 00





Trower Realtors, Inc.

Residential / Commercial / Property Management

1412 E. 8th
Odessa, Texas 79761

Phone (432) 333-3211
Fax (432) 333-4329

October 31, 2018

RE: Suit #CC-8810-T; Ector County Appraisal District, et al vs Pledged Property II LLC, et al
4.265 acres, more or less, being the East one-half of Lot 13, Block 8, Westridge Subdivision, Ector County, Texas. (Account #35500.00700.000000)

Ector County Taxing Entities
Odessa, Texas

Gentlemen:

This offer is for 4.265 acres, more or less, being the E/2 of Lot 13, Block 8, Westridge Subdivision, at 9510 West Westridge, in a residential neighborhood outside city limits.

The listing price is \$59,472.57 and a 2018 tax appraisal value of \$213,525.00. This contract is for \$42,500.00. I have had this property listed since October 1, 2013.

I recommend that we accept this offer.

Sincerely,

Shawn Crouch
Trower Realtors, Inc.



B43T2516

YUMA AVN

GANDAGE ST

LEON AV





-  Streets
-  Parcels
-  Current Selections
-  Neighborhoods



ECTOR COUNTY APPRAISAL
 DISTRICT
 1301 E 8TH STREET
 ODESSA, TX, 79761-4722
 (432) 332-6834

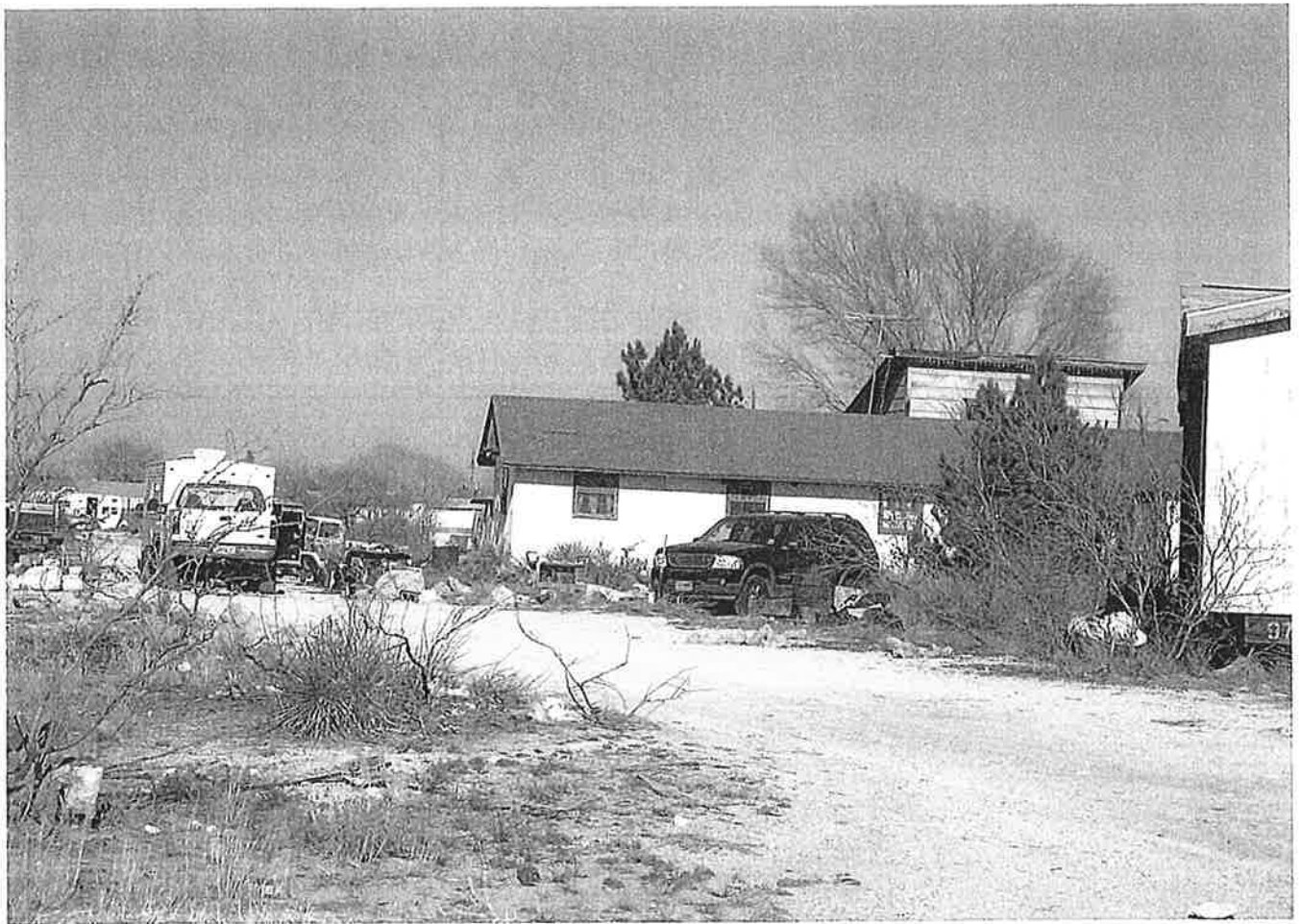
Disclaimer: This Map is for illustrative purposes only,
 and is not suitable for parcel specific decision making.
 The areas depicted here may contain error of content,
 completeness and accuracy.



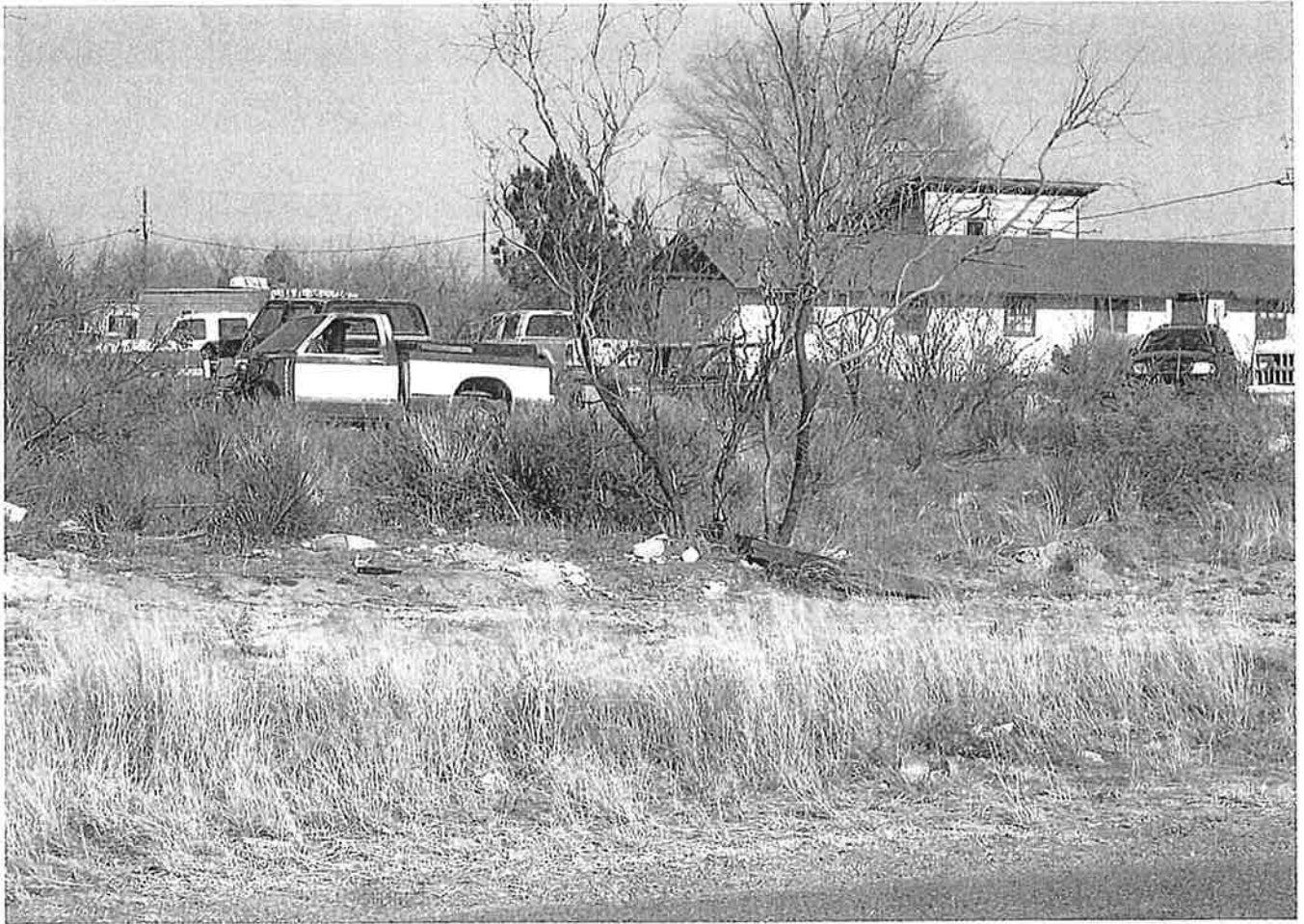
III

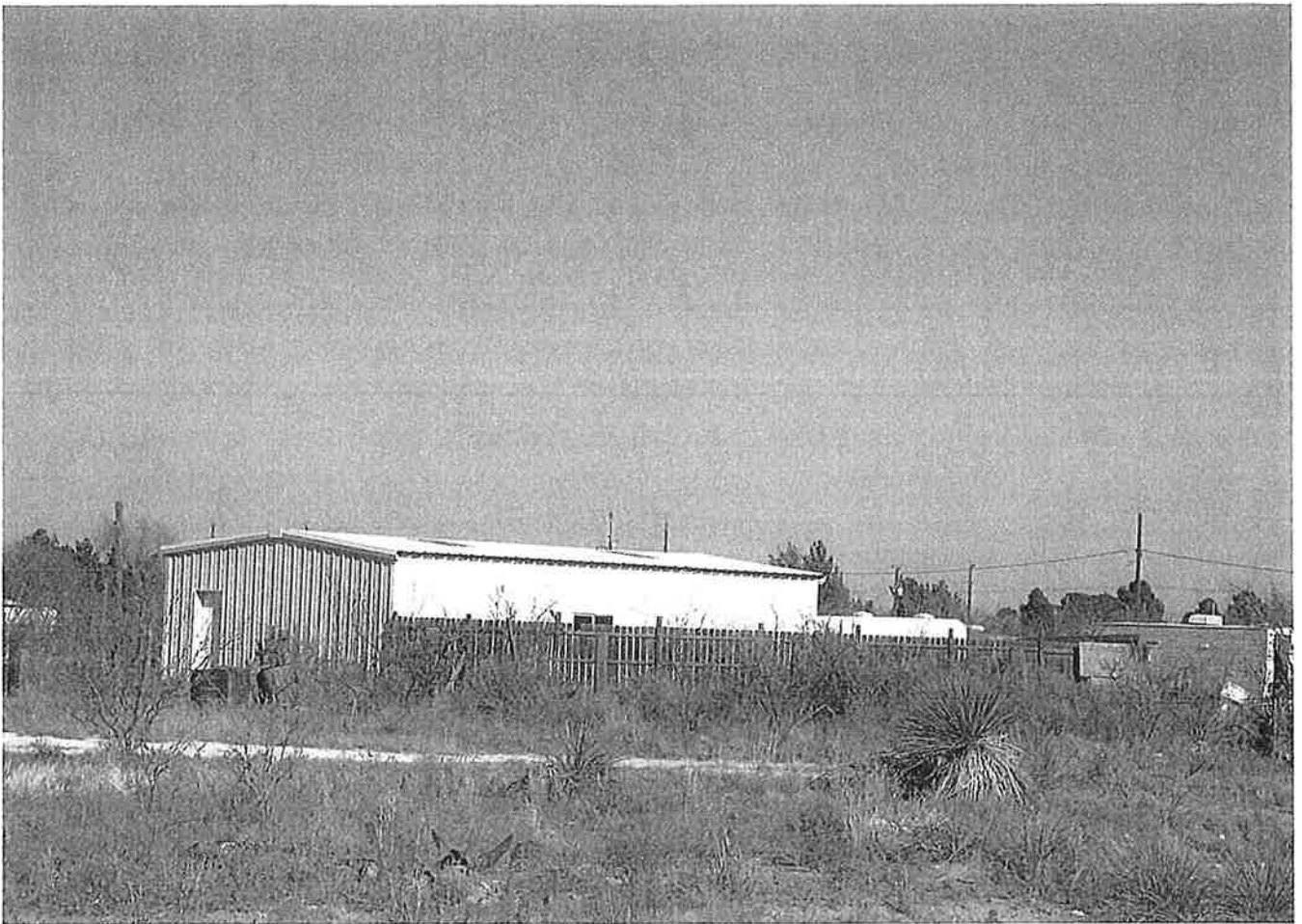
1

III









ORDER OF ELECTION FOR ECTOR COUNTY HOSPITAL DISTRICT

An election is hereby ordered to be held on May 4, 2019 for the purpose of electing directors from Districts 2, 4, and 6 to the Ector County Hospital District Board of Directors.

Applications for a place on the ballot shall be filed by: 5:00 p.m. on February 15, 2019.

Early voting by personal appearance will be conducted each weekday at 1010 E. 8th Street, Odessa, Texas 79760 between the hours of 8:00 a.m. and 5:00 p.m. beginning on April 22, 2019 and ending on April 26, 2019.

Applications for ballot by mail shall be mailed to:

Lisa Sertuche
 (Name of Early Voting Clerk)

1010 E. 8th Street, Room 200
 (Address)

Odessa, Texas 79760
 (City) (Zip Code)

Applications for ballots by mail must be received no later than the close of business on May 4, 2019.

Additional early voting will be held as follows:

Location	Date	Hours
<u>1010 E. 8th Street, Odessa, Texas 79760</u>	<u>April 29, 2019 – April 30, 2019</u>	<u>7:00 a.m.-7:00 p.m.</u>
<u> </u>	<u> </u>	<u> </u>
<u> </u>	<u> </u>	<u> </u>
<u> </u>	<u> </u>	<u> </u>

Issued this the _____ day of _____, 20____.

 Member

 Signature of Presiding Officer

 Member

 Member

 Member

 Member

 Member

 Member