



**ECTOR COUNTY HOSPITAL DISTRICT  
BOARD OF DIRECTORS  
REGULAR MEETING**

**October 3, 2017 – 5:30 p.m.**

**AGENDA**

- I. CALL TO ORDER.....** Mary Thompson, President
- II. INVOCATION .....** Chaplain Doug Herget
- III. PLEDGE OF ALLEGIANCE .....** Mary Thompson
- IV. MISSION/VISION/VALUES OF MEDICAL CENTER HEALTH SYSTEM** Mary Thompson, p. 3
- V. OCTOBER 2017 EMPLOYEES OF THE MONTH .....** William Webster
  - Clinical: Brittany Sorenson, Radiology Tech, Urgent Care
  - Non-Clinical: Front Desk Lead, MCH ProCare Internal Medicine
  - Nurse of the Month: Linda Sharrock, Lead Care Coordinator, Community Health
- VI. PINK THE BASIN PRESENTATION.....** Jacqui Gore, Mara Barham
- VII. REVIEW OF MINUTES .....** Mary Thompson, p. 4-19
  - A. Regular Meeting – September 5, 2017**
  - B. Special Meeting – September 13, 2017**
  - C. Special Meeting – September 19, 2017**
  - D. Special Meeting – September 26, 2017**
- VIII. EDUCATIONAL TOPIC:**
  - MCH LEVEL II TRAUMA PROGRAM .....** Kathy Grove, MD, Trauma Medical Director
  - Trauma Resolution of Support .....** John O’Hearn, p. 20
- IX. COMMITTEE REPORTS**
  - A. Finance Committee .....** David Dunn, p.21-94
    - 1. Financials for eleven months ended August 31, 2017
    - 2. CER: Stago Coagulation Analyzers

- B. Joint Conference Committee** ..... Greg Shipkey, MD, p. 95-105
  - 1. Medical Staff or AHP Initial Appointment/Reappointment
  - 2. Change in Clinical Privileges/or Scope of Practice/or Supervisor
  - 3. Change in Medical Staff or AHP Staff Status
  - 4. Change in Medical Staff or AHP Staff Category
  - 5. Change in Medical Staff Bylaws/Policy/Privilege Criteria

**X. TTUHSC AT THE PERMIAN BASIN REPORT** ..... Gary Ventolini, MD

**XI. PRESIDENT/CHIEF EXECUTIVE OFFICER’S REPORT** ..... William Webster

- A. Neonatal Resolution of Support** ..... Christin Timmons, p. 106
- B. InTouch Telemedicine Agreement** ..... John O’Hearn, p. 107-110
- C. TCDRS Resolution**..... Robbi Banks, p.111-117

**XII. JANUARY 2018 THROUGH JANUARY 2019 BOARD/FINANCE COMMITTEE MEETING DATES APPROVAL** ..... Mary Thompson, p. 118

January 9, 2018	<i>May 17-18, 2018 (Board Retreat)</i>	October 2, 2018
February 6, 2018	June 5, 2018	November 6, 2018
March 6, 2018	July 10, 2018	December 4, 2018
April 3, 2018	August 7, 2018	<u>January 8, 2019</u>
May 1, 2018	September 4, 2018	

**XIII. CONSIDERATION/APPOINTMENT OF ECHD DISTRICT 3 DIRECTOR** ..... Mary Thompson

**XIV. SWEAR IN APPOINTED DISTRICT 3 DIRECTOR** ..... Mary Thompson

**XV. EXECUTIVE SESSION**

Meeting held in closed session as to (1) consultation with attorney regarding legal matters and legal issues pursuant to Section 551.071 of the Texas Government Code, litigation update *Meisell et al., v. ECHD et al.*, discussion with attorney regarding Medical Peer Review Committee Statute, and/or other legal advice, and (2) the Board will receive an update from the ad hoc executive search committee on the employment of a new President/Chief Executive Officer, pursuant to Section 551.074 of the Texas Government Code. The Board is expected to continue to receive updates on this topic periodically in the future.

**XVI. ADJOURNMENT** ..... Mary Thompson

If during the course of the meeting covered by this notice, the Board of Directors needs to meet in executive session, then such closed or executive meeting or session, pursuant to Chapter 551, Texas Government Code, will be held by the Board of Directors on the date, hour and place given in this notice or as soon after the commencement of the meeting covered by this notice as the Board of Directors may conveniently meet in such closed or executive meeting or session concerning any and all subjects and for any and all purposes permitted by Chapter 551 of said Government Code.

## **MISSION**

***Medical Center Health System is a community-based teaching organization dedicated to providing high quality and affordable healthcare to improve the health and wellness of all residents of the Permian Basin.***

## **VISION**

***MCHS will be the premier source for health and wellness.***

## **VALUES**

***I-ntegrity***

***C-ustomer centered***

***A-ccountability***

***R-espect***

***E-xcellence***

**ECTOR COUNTY HOSPITAL DISTRICT  
BOARD OF DIRECTORS  
REGULAR BOARD MEETING  
September 5, 2017 – 5:30 p.m.**

**MINUTES OF THE MEETING**

- MEMBERS PRESENT:** Mary Thompson, President  
David Dunn, Vice President  
Mary Lou Anderson  
Bryn Dodd  
Don Hallmark  
Ben Quiroz
- MEMBERS ABSENT:** None
- OTHERS PRESENT:** William Webster, President/Chief Executive Officer  
Jon Riggs, Senior Vice President/Chief Financial Officer  
Ron Griffin, Vice President/Chief Legal Counsel  
Chad Dunavan, Vice President/Chief Nursing Officer  
John O’Hearn, Vice Pres./Chief Strategy Officer  
Matt Collins, Vice President Support Services  
Jacqui Gore, Vice Pres. Communications and Marketing  
Julian Beseril, Vice President MCH ProCare  
Jan Ramos, ECHD Board Secretary  
Dr. Rama Chemitiganti, TTUHSC Permian Basin  
David Duree, Weaver  
Various other interested members of the  
Medical Staff, Employees, and Citizens

**I. CALL TO ORDER**

Mary Thompson, President, called the meeting to order at 5:29 p.m. in the Board Room of Medical Center Hospital. Notice of the meeting was properly posted as required by the Open Meetings Act.

**II. INVOCATION**

Chaplain Farrell Ard offered the invocation.

**III. PLEDGE OF ALLEGIANCE**

Mary Thompson led the Pledge of Allegiance to the United States and Texas flags.

#### **IV. MISSION/VISION OF MEDICAL CENTER HEALTH SYSTEM**

Mary Lou Anderson presented the Mission, Vision and Values of Medical Center Health System.

#### **V. SEPTEMBER 2017 EMPLOYEES OF THE MONTH**

Mr. Webster introduced the September 2017 Employees of the Month as follows:

- Clinical: Travis Jones, Paramedic II, Emergency Department
- Non-Clinical: Stephanie Baeza, Front Desk Receptionist, MCH ProCare Pediatrics
- Nurse of the Month: Areli Bustamante, Registered Nurse, ICU 4

#### **VI. ECHD POLICE OFFICER SWEARING IN CEREMONY**

ECHD Police Chief Brad Timmons offered a short history of the ECHD Police Department. Afterward he presented a brief background of each of the four new officers, followed by giving them the oath of office. Each was pinned by family members. The four new officers are:

- Francisco Castro
- Luis Garcia
- Reyes Nunez
- David Parker

#### **VII. REVIEW OF MINUTES**

- A. Regular Meeting – August 8, 2017**
- B. Special Meeting – August 17, 2017**
- C. Special Meeting – August 29, 2017**

Bryn Dodd moved and Ben Quiroz seconded the motion to accept the minutes of the Regular ECHD Board meeting held August 8, 2017, the minutes of the special meeting held August 17, 2017, and the minutes of the special meeting held August 29, 2017 as presented. The motion carried.

#### **VIII. TAX ABATEMENT AGREEMENT – Glazer's**

David Duree, Weaver, requested a change in the order of the agenda to permit Mr. Wesley Burnett to present earlier and allow him to attend a meeting of the Odessa Development Corporation.

David Dunn moved and Mary Lou Anderson seconded the motion to change the order of the agenda. The motion carried.

Wesley Burnett, Director of Economic Development, Odessa Chamber of Commerce, presented the Tax Abatement Agreement with Glazer's Beer and Beverage of Texas, LLC and Glazer's Real Estate, LLC for consideration and approval by the ECHD Board of Directors.

David Dunn moved and Mary Lou Anderson seconded the motion to approve the Tax Abatement Agreement with Glazer's. The motion carried by a vote of 4-2 with Bryn Dodd and Ben Quiroz voting against the motion.

**IX. EDUCATIONAL TOPIC: GASB 68 IMPACT ON MCHS**

David Duree, Audit and Assurance Partner with Weaver, provided an educational presentation related to Governmental Accounting Standards Board Statement Number 68 to the ECHD Board for informational purposes. No action was taken.

**X. COMMITTEE REPORTS**

**A. Finance Committee**

1. Jon Riggs presented the Financial Report for ten months ended July 31, 2017 for approval by the ECHD Board of Directors.

David Dunn moved and Ben Quiroz seconded the motion to accept the Financial Report for ten months ended July 31, 2017 as presented. Mary Thompson asked if there was any discussion at which time Bryn Dodd read a statement. A copy of the statement is maintained in the ECHD Board Secretary's office.

The motion carried.

2. CER: Xoran MiniCat IQ CT Scanner

David Dunn moved and Ben Quiroz seconded the motion to approve the CER Xoran MiniCat IQ CT Scanner as recommended to the ECHD Board by the Finance Committee. The motion carried.

**B. Joint Conference Committee**

Dr. Greg Shipkey, Chief of Staff, presented the recommendation of the Joint Conference Committee to accept the following Medical Staff Recommendations:

**1. Medical Staff or AHP Initial Appointment/Reappointment**

**Medical Staff**

<b>Applicant</b>	<b>Department</b>	<b>Specialty/ Privileges</b>	<b>Group</b>	<b>Dates</b>
*Brigmon, Matthew MD	Medicine	Internal Medicine (Hospitalist)	ProCare	09/05/2017 – 09/04/2018
Flaherty, Stephen MD	Surgery	General Surgery / Trauma Surgery	Acute Surgical Care Specialists	09/05/2017 – 09/04/2018
*Green, Leila MD	Surgery	General Surgery / Trauma Surgery	Acute Surgical Care Specialists	09/05/2017 – 09/04/2018
*Nelson, Jonathan MD	Surgery	General Surgery / Urology	WTX Urology	09/05/2017 – 09/04/2018

**Allied Health Professional (AHP) Staff Applicants**

<b>Applicant</b>	<b>Department</b>	<b>Specialty/ Privileges</b>	<b>Group</b>	<b>Sponsoring Physician(s)</b>	<b>Dates</b>
*Baker, Erik Brent CRNA	Anesthesia	CRNA	ProCare	Meghana Gillala, MD; Joseph Bryan, MD; Jannie Tang, MD; Marlys Munnell, MD; Luke Young, MD; Abhishek Bhari Jayadevappa, MD	09/05/2017 – 09/04/2019
*Efremov, Maksim CRNA	Anesthesia	CRNA	ProCare	Meghana Gillala, MD; Joseph Bryan, MD; Jannie Tang, MD; Marlys Munnell, MD; Luke Young, MD; Abhishek Bhari Jayadevappa, MD	09/05/2017 – 09/04/2019

*\*Please grant temporary privileges*

**Reappointment of the Medical Staff and Allied Health Professional Staff**

**Medical Staff/Or Allied Health Professional Staff**

<b>Applicant</b>	<b>Department</b>	<b>Staff Category</b>	<b>Specialty/ Privileges</b>	<b>Group</b>	<b>Dates</b>
Bauer, John MD	Surgery	Associate to Active	Plastic Surgery	TTUHSC	10/01/2017 – 09/30/2019
Bauer, Valerie MD	Surgery	Associate to Active	General Surgery / Colon & Rectal Surgery	TTUHSC	10/01/2017 – 09/30/2019
Bgoya, Kaneza MD	Medicine	Associate	Internal Medicine	ProCare	10/01/2017 – 09/30/2018
Casey, Kristin MD	Radiology	Telemedicine	Diagnostic Radiology	VRAD	10/01/2017 – 09/30/2019
*Castillo, Manuel MD	Pediatrics	Associate	Pediatrics	Private	10/01/2017 – 09/30/2018
Cepero, Ralph MD	Surgery	Active	Otolaryngology	ProCare	11/01/2017 – 10/31/2019
Cunningham, Benjamin MD	Surgery	Active	Orthopedic Surgery	Acute Surgical	11/01/2017 – 10/31/2019
*Kaitha, Sindhu MD	Medicine	Associate	Gastroenterology	ProCare	10/01/2017 – 09/30/2018
Odumusi, Kolawole MD	Pediatrics	Associate to Active	Pediatrics	TTUHSC	10/01/2017 – 09/30/2019
Sokol, Joshua MD	Radiology	Telemedicine	Diagnostic Radiology	VRAD	10/01/2017 – 09/30/2019

Blank **Staff Category** column signifies no change

**Allied Health Professionals**

<b>Applicant</b>	<b>Department</b>	<b>Specialty/ Privileges</b>	<b>Group</b>	<b>Sponsoring Physician(s)</b>	<b>Dates</b>
Fletcher, Alicia NP	Medicine	Nurse Practitioner	MCH	Craig Spellman, DO	10/01/2017 – 09/30/2019
Gray, Sara AU	Surgery	Audiology	ProCare	Ralph Cepero, MD	10/01/2017 – 09/30/2019
Marquis, Raymond CCP	Surgery	Clinical Perfusionist	Private	Kirit Patel, MD Staton Awtrey, MD	10/01/2017 – 09/30/2019
Saldivar, Adelina FNP	Family Medicine	Nurse Practitioner	ProCare	Mavis Twum-Barimah, MD	10/01/2017 – 09/30/2019

Blank **Staff Category** column signifies no change

**2. Change in Clinical Privileges/or Scope of Practice/or Supervisor**

**Clinical/ Additional Privileges**

<b>Staff Member</b>	<b>Department</b>	<b>Privilege</b>
Buitrago, William MD	Surgery	Trauma Privilege Form

**3. Change in Medical Staff or AHP Staff Status**

**Resignation / Expiration of Privileges**

<b>Staff Member</b>	<b>Staff Category</b>	<b>Department</b>	<b>Effective Date</b>	<b>Action</b>
Anguay, John MD	Courtesy	Surgery	10/31/2017	Resigned
Campagna, Gina MD	Active	Radiology	07/31/2017	Resigned
Cipriani, Michael FNP	Allied Health Professional	Surgery	06/28/2017	Resigned
Evbuomwan, Omosede MD	Active	Pediatrics	07/31/2017	Resigned
Harrison, Brenda FNP	Allied Health Professional	Family Medicine	07/31/2017	Resigned
Hinojosa, Jennifer RN	Allied Health Professional	Medicine	07/31/2017	Resigned
Ibrahim, Badreldin MD	Associate	Medicine	07/14/2017	Resigned
Katuna, Bruce MD	Active	Medicine	07/14/2017	Resigned
Mathews, Arun MD	Active	Medicine	07/21/2017	Resigned
Surapaneni, Vamsi MD	Active	Medicine	07/11/2017	Resigned



**4. Change in Medical Staff or AHP Staff Category**

**Staff Category Changes**

<b>Staff Member</b>	<b>Department</b>	<b>Category</b>
Bauer, John MD	Surgery	Associate to Active
Bauer, Valerie MD	Surgery	Associate to Active
Odumusi, Kolawole MD	Pediatrics	Associate to Active
Van Riper, James DO	OB/GYN	Active to Courtesy

**Leave of Absence**

<b>Staff Member</b>	<b>Department</b>	<b>Dates</b>
Vyas, Dinesh MD	Surgery	08/01/2017 – 07/31/2018

**5. Medical Staff Bylaws/Policy/Privilege Criteria**

**NONE Presented**

David Dunn moved and Mary Lou Anderson seconded the motion to approve the Medical Staff recommendations (Items X. B. 1-4) as presented, (There were no items to present under section X. B. 5). The motion carried.

**XI. TTUHSC AT THE PERMIAN BASIN REPORT**

Dr. Rama Chemitiganti provided the TTUHSC of the Permian Basin Report for informational purposes only. No action was taken.

**XII. PRESIDENT/CHIEF EXECUTIVE OFFICERS REPORT**

**INFECTION PREVENTION PLAN**

Charlotte Carr, Director of Infection Prevention, presented the Annual Evaluation of the Infection Control Program for consideration and approval by the ECHD Board of Directors.

David Dunn moved and Bryn Dodd seconded the motion to accept the Annual Evaluation of the Infection Control Program as presented. The motion carried.

**XIII. APPOINTMENT TO AUDIT COMMITTEE**

Mary Thompson noted that with the resignation of Adela Vasquez from the ECHD Board of Directors, there is a vacancy on the Audit Committee. She appointed Ben Quiroz to fill this vacant position.

#### **XIV. EXECUTIVE SESSION**

Mary Thompson stated that the Board would now go into Executive Session for the meeting held in closed session pursuant to (1) consultation with attorney regarding legal matters and legal issues pursuant to Section 551.071 of the Texas Government Code. (2) Deliberation by the governing board of certain providers of health care services of the hospital pursuant to Section 551.085 of the Texas Government Code, pertaining to negotiation for arrangement of health care services. (3) The Board will receive an update from the ad hoc executive search committee on the employment of a new President/Chief Executive Officer, pursuant to Section 551.074 of the Texas Government Code. The Board is expected to continue to receive updates on this topic periodically in the future.

Those present during Executive Session to deliberate related to **Section 551.071, and Section 551.085** included Mary Thompson, David Dunn, Mary Anderson, Bryn Dodd, Don Hallmark, Ben Quiroz, William Webster, Jon Riggs, Tony Ruiz, John O'Hearn, Jacqui Gore, Ron Griffin, Julian Beseril, and Jan Ramos.

Those excused from Executive Session during consultation/deliberation related to **Section 551.074** were William Webster, Jon Riggs, Tony Ruiz, John O'Hearn, Jacqui Gore, Julian Beseril, and Jan Ramos.

**Executive Session began at 6:31 pm.**  
**Executive Session ended at 7:36 p.m.**

No action was taken during Executive Session.

#### **XV. MCH PROCARE PROVIDER AGREEMENTS**

Julian Beseril presented two (2) MCH ProCare provider agreements as follows:

- Jackie Lynn Lehr, MSN, RNC. This is a three year full time agreement for a mid-level OB/GYN provider for MCH ProCare Women's Clinic. Employment effective upon approval.
- Jonathan Davis CRNA. This is a three year full time agreement for MCH ProCare Anesthesia Division. Employment effective upon graduation, licensing, privileging, and payer credentialing.

David Dunn moved and Mary Lou Anderson seconded the motion to approve the two (2) MCH ProCare provider agreements as presented. The motion carried by a vote of 4-2 with Bryn Dodd and Ben Quiroz voting against the motion.

#### **XVI. ADJOURNMENT**

There being no further business to come before the Board, Mary Thompson adjourned the meeting at 7:37 p.m.

Respectfully Submitted,

A handwritten signature in black ink, appearing to read "Jan Ramos", is written over a solid horizontal line.

Jan Ramos, Secretary  
Ector County Hospital District Board of Directors

**ECTOR COUNTY HOSPITAL DISTRICT  
SPECIAL MEETING  
BOARD OF DIRECTORS**

**September 13, 2017 – 5:30 p.m.**

**MINUTES OF THE MEETING**

**MEMBERS PRESENT:** Mary Thompson, President  
David Dunn, Vice President  
Mary Lou Anderson  
Bryn Dodd  
Don Hallmark  
Ben Quiroz

**MEMBERS ABSENT:** None

**OTHERS PRESENT:** William Webster, President/CEO  
Jon Riggs, Senior Vice President/ CFO  
Tony Ruiz, Senior Vice President/COO  
Gary Barnes, Senior Vice President/CIO  
Chad Dunavan, Vice President/CNO  
Robbi Banks, Vice President, Human Resources  
Matt Collins, Vice President, Support Services  
Jacqui Gore, Vice President, Communications and Marketing  
Ron Griffin, Vice President, Chief Counsel  
Jan Ramos, ECHD Board Secretary  
Various other interested members of the community, staff and media

**I. CALL TO ORDER**

Mary Thompson, President, called the meeting to order at 5:30 p.m. in the Board Room of Medical Center Hospital. Notice of the meeting was properly posted as required by the Open Meetings Act.

**II. PUBLIC HEARING**

Ms. Thompson stated that the Special Meeting of the ECHD Board of Directors is open to accept comments from the public regarding the proposed Ad Valorem 2017 Tax Rate. For those wishing to make public comments and who have not already done so, please sign in with Ms. Ramos, the ECHD Board Secretary. Comments to the Board will be limited to five (5) minutes. Our Chief Legal Counsel, Mr. Griffin, will give each speaker a one (1) minute warning prior to the expiration of the time limit.

There were three (3) members of the public which requested to address the ECHD Board of Directors for a total time of 18 minutes. Public comments were presented by the following in the order noted:

- Charlene Pearce, retired employee
- Barry T. Hill, retired employee
- Carla A. Ramirez, current employee

After the public comments were received, Ms. Thompson asked if there were additional public comments regarding the Ad Valorem 2017 Tax Rate. There were no further comments from the public.

There being no further public comments, the Public Hearing was closed. Ms. Thompson announced that the next Special Meeting of the ECHD Board of Directors will occur on September 19, 2017 at 5:30 p.m. in the ECHD Board Room. At that Special Meeting, the ECHD Board of Directors is open to accept comments from the public regarding the proposed Ad Valorem 2017 Tax Rate.

Ms. Thompson also announced that the ECHD Board of Directors will vote on the proposed tax rate at a Special Meeting on September 26, 2017 at 5:30 p.m., also in the Board Room

### III. ADJOURNMENT

There being no further business to come before the Board, the meeting was adjourned at 5:50 p.m.

Respectfully submitted,



Jan Ramos, ECHD Board Secretary  
Ector County Hospital District Board of Directors

**ECTOR COUNTY HOSPITAL DISTRICT  
BOARD OF DIRECTORS  
SPECIAL MEETING**

**September 19, 2017 – 5:30 p.m.**

**MINUTES OF THE MEETING**

**MEMBERS PRESENT:** Mary Thompson, President  
David Dunn, Vice President  
Mary Lou Anderson  
Bryn Dodd  
Don Hallmark  
Ben Quiroz

**MEMBERS ABSENT:** None

**OTHERS PRESENT:** William Webster, President/CEO  
Jon Riggs, Senior Vice President/ CFO  
Tony Ruiz, Senior Vice President/COO  
Gary Barnes, Senior Vice President/CIO  
Chad Dunavan, Vice President/CNO  
Robbi Banks, Vice President, Human Resources  
Matt Collins, Vice President, Support Services  
Jacqui Gore, Vice President, Communications and Marketing  
Ron Griffin, Vice President, Chief Counsel  
Jan Ramos, ECHD Board Secretary  
Various other interested members of the community, staff and media

**I. CALL TO ORDER**

Mary Thompson, President, called the meeting to order at 5:30 p.m. in the Board Room of Medical Center Hospital. Notice of the meeting was properly posted as required by the Open Meetings Act.

**II. PUBLIC HEARING**

Ms. Thompson stated that the Special Meeting of the ECHD Board of Directors is open to accept comments from the public regarding the proposed Ad Valorem 2017 Tax Rate. For those wishing to make public comments and who have not already done so, please sign in with Ms. Ramos, the ECHD Board Secretary. Comments to the Board will be limited to five (5) minutes. Our Chief Legal Counsel, Mr. Griffin, will give each speaker a one (1) minute warning prior to the expiration of the time limit.

There were eight (8) members of the public which requested to address the ECHD Board of Directors. Public comments were presented by the following in the order noted:

- Errol Anderson, M.D.
- Linda Cooper
- George Rodenko, M.D.
- Elaine Gollaher
- Carol Evans
- Sudhir Amaram, M.D.
- Kathy Grove, M.D.

After the public comments were received, Ms. Thompson asked if there were additional public comments regarding the Ad Valorem 2017 Tax Rate. There were no further comments from the public.

There being no further public comments, the Public Hearing was closed. Ms. Thompson announced that the ECHD Board of Directors will vote on the proposed tax rate at a Special Meeting on September 26, 2017 at 5:30 p.m., in the Board Room.

### **III. QUESTIONS ON PROPOSED FY 2018 BUDGET**

Jon Riggs, Chief Financial Officer, answered written questions that had been submitted by Ben Quiroz and Don Hallmark, Directors of the ECHD Board, regarding the proposed FY 2018 budget. The written questions and answers are available for inspection in the ECHD Board Secretary's office.

### **IV. ADJOURNMENT**

There being no further business to come before the Board, the meeting was adjourned at 6:18 p.m.

Respectfully submitted,

  
\_\_\_\_\_  
Jan Ramos, ECHD Board Secretary  
Ector County Hospital District Board of Directors



**ECTOR COUNTY HOSPITAL DISTRICT  
BOARD OF DIRECTORS  
SPECIAL MEETING**

**September 26, 2017 – 5:30pm**

**MINUTES OF THE MEETING**

**MEMBERS PRESENT:**

Mary Thompson, President  
David Dunn, Vice President  
Mary Lou Anderson  
Bryn Dodd  
Don Hallmark  
Ben Quiroz

**MEMBERS ABSENT:**

District 3 Vacant

**OTHERS PRESENT:**

William Webster, President/CEO  
Jon Riggs, Senior Vice President/ CFO  
Tony Ruiz, Senior Vice President/COO  
Gary Barnes, Senior Vice President/CIO  
Chad Dunavan, Vice President/CNO  
Robbi Banks, Vice President, Human Resources  
Matt Collins, Vice President, Support Services  
Jacqui Gore, Vice President, Communications and Marketing  
Ron Griffin, Vice President, Chief Counsel  
Jan Ramos, ECHD Board Secretary  
Various other interested members of the community,  
staff and media

**I. CALL TO ORDER**

Mary Thompson, President, called the meeting to order at 5:30 p.m. in the Board Room of Medical Center Hospital. Notice of the meeting was properly posted as required by the Open Meetings Act.

**II. APPROVAL OF THE FY 2018 OPERATING AND CAPITAL BUDGET**

Mary Thompson opened the floor to Jon Riggs, Senior Vice President/Chief Financial Officer, to provide the review of the FY 2018 Operating and Capital Budget.

David Dunn moved and Ben Quiroz seconded the motion to approve the FY 2018 Operating and Capital Budget as presented. The motion carried by a vote of 4-2 with Bryn Dodd and Don Hallmark voting against the motion.



### **III. APPROVAL OF THE FY 2018 MCH PROFESSIONAL CARE FUNDING AGREEMENT**

Mary Thompson opened the floor to Julian Beseril, Vice President MCH ProCare. Mr. Beseril presented the FY 2018 MCH Professional Care Funding Agreement. In consideration of listed medical services provided by MCH ProCare, Ector County Hospital District agrees to pay MCH ProCare a Support Payment for the covered services not to exceed \$14,600,000.00 for the Ector County Hospital District's fiscal year ending September 30, 2018. The Support Payment shall be paid in an amount determined by Ector County Hospital District to approximately equal any anticipated or incurred Pro Care deficiency in operating expenses for medical services.

Ben Quiroz moved and David Dunn seconded the motion to approve the FY 2018 MCH Professional Care Funding Agreement as presented. The motion carried by a vote of 4-2 with Bryn Dodd and Don Hallmark voting against the motion.

### **IV. APPROVAL OF THE 2017 AD VALOREM TAX RATE**

Ron Griffin, Chief Legal Counsel, presented the Resolution of the Board of Directors of the Ector County Hospital District as follows:

#### **TAX RESOLUTION OF THE BOARD OF DIRECTORS OF THE ECTOR COUNTY HOSPITAL DISTRICT IN ECTOR COUNTY, TEXAS**

On the 26<sup>th</sup> day of September 2017, at a Special Meeting of the Board of Directors for the Ector County Hospital District (ECHD), a government entity, held in the City of Odessa, Ector County, Texas with a quorum of the Board Members present, the following Resolution was adopted:

WHEREAS, the ECHD has been duly organized in accordance with the laws of the State of Texas; and

WHEREAS, it is necessary that the ad valorem taxes be levied for the Maintenance and Operations of ECHD for the fiscal year 2018 and tax year 2017;

WHEREAS, the Tax Assessor-Collector has certified and published an effective tax rate for 2017 of \$0.081095 on each one hundred dollars (\$100) of valuation and a proposed tax rate of \$0.117920 on each one hundred dollars (\$100) of valuation as required by the Texas Tax Code;

WHEREAS, the Board of Directors of the ECHD has previously adopted and approved a budget for the 2018 fiscal year in compliance with state law;

WHEREAS, the Board of Directors of the ECHD has complied with all procedural requirements for the setting of the 2017 ad valorem tax rate as specified by the Texas Tax Code; and

WHEREAS, upon motion made by \_\_\_\_\_ and seconded by \_\_\_\_\_ to pass, approve and adopt this Resolution setting the ad valorem tax rate for 2017.

NOW, THEREFORE BE IT RESOLVED by the Board of Directors of ECHD to adopt the following ad valorem tax rate:

\$0.000 per \$100 valuation for debt service and \$0.117920 per \$100 valuation for Maintenance and Operations with a total tax rate of \$0.117920 per \$100 valuation for tax year 2017.

THE FOLLOWING VOTE WAS RECORDED:

Bryn Dodd (District 1)	Yes: _____	No: _____	Absent: _____
Mary Lou Anderson (District 2)	Yes: _____	No: _____	Absent: _____
David Dunn (District 4)	Yes: _____	No: _____	Absent: _____
Don Hallmark (District 5)	Yes: _____	No: _____	Absent: _____
Mary Thompson (District 6)	Yes: _____	No: _____	Absent: _____
Ben Quiroz (District 7)	Yes: _____	No: _____	Absent: _____
Vacant (District 3)			

THIS TAX RATE WILL RAISE MORE TAXES FOR MAINTENANCE AND OPERATIONS THAN LAST YEAR'S TAX RATE.

BE IT FURTHER RESOLVED that, upon the adoption of this Resolution, the Secretary of the Board of Directors of the ECHD shall certify to a copy of this Resolution and forward to the Ector County Assessor and Collector of Taxes.

This Resolution shall take effect from and immediately upon its adoption.

\_\_\_\_\_  
 Mary Thompson, President  
 Ector County Hospital District  
 Board of Directors

\_\_\_\_\_  
 Jan Ramos, Secretary  
 Ector County Hospital District  
 Board of Directors

Ben Quiroz moved and David Dunn seconded the motion to adopt the TAX RESOLUTION OF THE BOARD OF DIRECTORS OF THE ECTOR COUNTY HOSPITAL DISTRICT IN ECTOR COUNTY, TEXAS, as presented. The following vote was recorded:

Bryn Dodd	No
Mary Lou Anderson	Yes
David Dunn	Yes
Don Hallmark	No
Mary Thompson	Yes
Ben Quiroz	Yes

There being four votes for and two against, NOW, THEREFORE BE IT RESOLVED AND ORDERED by the Board of Directors of ECHD to adopt the following ad valorem tax rate: \$0.000 per \$100 valuation for debt service and \$0.117920 per \$100 valuation for Maintenance and Operations with a total tax rate of \$0.117920 per \$100 valuation for tax year 2017.

**V. ADJOURNMENT**

There being no further business to come before the Board, the meeting was adjourned at 6:20 p.m.

Respectfully submitted,

A handwritten signature in cursive script, appearing to read "Jan Ramos", written over a horizontal line.

Jan Ramos, ECHD Board Secretary  
Ector County Hospital District Board of Directors



**THE BOARD OF DIRECTORS  
OF THE  
ECTOR COUNTY HOSPITAL DISTRICT**

**A RESOLUTION**

We, the Board of Directors of the Ector County Hospital District, resolve that we will support the Trauma Program at Medical Center Hospital attaining Level II Trauma verification and designation. We will be committed to providing the resources necessary to ensure quality care of the trauma patient to achieve optimal outcomes throughout the continuum of care. This we do to further our commitment as the lead trauma facility for all citizens of Ector County and Trauma Service Area “J”.

The Trauma Program is the cornerstone of our regional outreach plan and an integral component of our hospital strategic plan. Our support encompasses funding for uncompensated care, physician coverage, contracts, professional education, injury prevention education, clinical facilities, modern technologies, and dedicated staff.

Medical Center Hospital will continue to be active in leadership roles in Texas “J” Regional Advisory Council. Our Trauma Program staff will be supported in participating at the state level in the Texas Trauma Coordinators Forum; The Texas Emergency, Trauma, and Acute Care Foundation and the Governor’s Emergency and Trauma Advisory Council and Committees. We are committed to furthering the development of the Texas Trauma System in our region and the state.

**PASSED AND APPROVED** by the Board of Directors of the Ector County Hospital District of Odessa, Texas this the 3rd day of October 2017.

\_\_\_\_\_  
Mary Thompson, ECHD Board President


ATTEST:

\_\_\_\_\_  
Jan Ramos, ECHD Board Secretary



DATE: September 29, 2017

TO: Board of Directors  
Ector County Hospital District

FROM: Jon E. Riggs   
Senior Vice President and Chief Financial Officer

Subject: Financial Report for the month ended August 31, 2017

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Attached are the Financial Statements for the month ended August 31, 2017 and a high level summary of the months activity.

Operating Results - Hospital Operations:

For the month ended August, earnings before interest depreciation and amortization (EBIDA) was a deficit of \$10.6M comparing unfavorably to the budget of \$612K by 1,832.9%. Inpatient (I/P) revenue was above budget by \$4.4M driven by increased admissions, a longer average length of stay, and associated ancillary tests as compared to budget. Outpatient (O/P) revenue was above budget by \$3.2M due to increased Cath Lab, Radiology, and Lab volumes. Net Patient Revenue was \$2.7M or 14.2% below the budget of \$19.2M due to increased contractual allowances resulting from decreased cash collections associated with the electronic medical record (EMR) conversion. Net operating revenue was only \$1.5M, or 6.4%, below budget due to an increase in sales tax that offset the weaker net patient revenue cash collections. On a year-to-date (YTD) basis net operating revenue of \$239.8M was 1.9% below budget.

Operating expenses for the month were over budget by \$9.5M due to unfavorable benefits created by the recording of the YTD GASB 68 adjustment of \$9.3M, \$221K in temporary labor to cover open positions, and \$239K in purchased services driven by increased cost associated with MCH<sup>1</sup> (Cerner) training. For the month ended August, EBIDA was <\$10.6M> which is 1,832.9% unfavorable to the budgeted \$612K. For the eleven months ended August, EBIDA is <\$5.6M> or -172.2% unfavorable to the budgeted \$7.7M.

Operating Results - ProCare (501a) Operations:

For the month of August the net loss from operations before capital contributions was \$1.7M compared to a budgeted loss of \$1.3M. Net operating revenue was below budget by \$574K due to weaker cash collections associated with the MCH<sup>1</sup> conversion. Total operating costs were below budget by \$253K. The favorable variance was caused by a

combination of salaries \$101K, benefits \$275K, physician fees \$129K, and purchased services \$129K. This was partially offset by increased temporary labor of \$327K. After MCH capital contributions of \$1.6M for the month and \$15.9M YTD, ProCare showed a negative contribution of \$39K for the month and a positive \$86K YTD.

#### Operating Results - Family Health Center Operations:

For the month of August the net loss from operations by location:

- Clements: \$190K loss compared to a budgeted loss of \$125K. Net revenue was unfavorable by \$37K due to decreased cash collections. Operating costs were \$27K unfavorable to budget due to the recording of the GASB 68 adjustment.
- West University: \$103K loss compared to a budgeted loss of \$79K. Net revenue was unfavorable by \$80K due to decreased cash collections and was partially offset by \$55K in favorable operating costs related to decreased physician utilization.

#### Blended Operating Results - Ector County Hospital District:

For the month of August EBIDA was <\$10.6M> compared to a budget of \$639K that was created by an accumulation of the variances previously described. On a YTD basis EBIDA was <\$5.2M> compared to a budget of \$8.0M.

#### Volume:

Total admissions for the month were 1,179 or 3.8% above budget and 5.5% above last year. YTD admissions were 12,193 or 1.1% above budget and 3.1% above last year. Patient days for the month were 5,895 or 7.2% above budget and 9.8% above last year. YTD patient days were 62,543, or 5.9% above budget and 0.9% below last year. Due to the preceding, total average length of stay (ALOS) was 5.0 for the month, and 5.1 YTD. Observation days were below budget by 25.2% and below prior year by 17.6%. On a YTD basis, observation days are 11.3% below budget and 1.6% below prior year.

Emergency room visits totaled 3,908 resulting in an increase compared to budget of 10.4% and a decrease as compared to last year of 0.8%. YTD ED visits were 45,097 or 10.7% above budget and 1.1% above prior year. Total O/P occasions of service were 17.5% below budget for the month and 13.3% below last year. YTD O/P occasions were 6.0% below budget and 9.5% below last year.

#### Revenues:

I/P revenues were above budget for the month by \$4.4M due to increased admissions, ALOS and the resulting IP ancillary services. O/P revenues were above budget for the month by \$3.2M as a result of increased OP volumes in Cath Lab, Radiology and Surgery. Total patient revenue was above budget by \$7.6M, or 9%, and total revenue deductions were \$10.3M above budget due to weaker cash collections previously described, leaving net patient revenue below budget by \$2.7M.

#### Operating Expenses:

Total operating expenses for the month were 43.5% above budget. Major unfavorable variances include benefits by \$9.2M, purchased services by \$239K and temporary labor by \$222K, that were partially offset by favorable salaries of \$176K. Benefits unfavorable expense was the result of GASB 68 adjustment previously mentioned. The unfavorable temporary labor variance was caused by increased use of temporary labor to fill open positions. The unfavorable purchased services expense variance was caused by the need for additional MCH<sup>1</sup> training.

**ECTOR COUNTY HOSPITAL DISTRICT  
MONTHLY STATISTICAL REPORT  
AUGUST 2017**

	CURRENT MONTH					YEAR-TO-DATE				
	ACTUAL	BUDGET		PRIOR YEAR		ACTUAL	BUDGET		PRIOR YEAR	
		AMOUNT	VAR.%	AMOUNT	VAR.%		AMOUNT	VAR.%	AMOUNT	VAR.%
<b>Hospital InPatient Admissions</b>										
Acute / Adult	1,146	1,105	3.7%	1,089	5.2%	11,860	11,756	0.9%	11,535	2.8%
Neonatal ICU (NICU)	33	31	7.2%	29	13.8%	333	310	7.3%	286	16.4%
<b>Total Admissions</b>	<b>1,179</b>	<b>1,136</b>	<b>3.8%</b>	<b>1,118</b>	<b>5.5%</b>	<b>12,193</b>	<b>12,066</b>	<b>1.1%</b>	<b>11,821</b>	<b>3.1%</b>
<b>Patient Days</b>										
Adult & Pediatric	4,816	4,040	19.2%	4,095	17.6%	49,450	44,191	11.9%	48,893	1.1%
ICU	346	490	-29.3%	388	-10.8%	4,588	4,940	-7.1%	4,843	-5.3%
CCU	338	487	-30.6%	381	-11.3%	4,197	4,912	-14.6%	4,783	-12.3%
NICU	395	482	-18.1%	503	-21.5%	4,308	4,997	-13.8%	4,602	-6.4%
<b>Total Patient Days</b>	<b>5,895</b>	<b>5,499</b>	<b>7.2%</b>	<b>5,367</b>	<b>9.8%</b>	<b>62,543</b>	<b>59,040</b>	<b>5.9%</b>	<b>63,121</b>	<b>-0.9%</b>
Observation (Obs) Days	621	830	-25.2%	754	-17.6%	7,599	8,566	-11.3%	7,721	-1.6%
Nursery Days	161	255	-36.8%	258	-37.6%	2,368	2,569	-7.8%	2,317	2.2%
<b>Total Occupied Beds / Bassinets</b>	<b>6,677</b>	<b>6,584</b>	<b>1.4%</b>	<b>6,379</b>	<b>4.7%</b>	<b>72,510</b>	<b>70,175</b>	<b>3.3%</b>	<b>73,159</b>	<b>-0.9%</b>
<b>Average Length of Stay (ALOS)</b>										
Acute / Adult & Pediatric	4.80	4.54	5.7%	4.47	7.5%	4.91	4.60	6.8%	5.07	-3.2%
NICU	11.97	15.67	-23.6%	17.34	-31.0%	12.94	16.10	-19.6%	16.09	-19.6%
<b>Total ALOS</b>	<b>5.00</b>	<b>4.84</b>	<b>3.3%</b>	<b>4.80</b>	<b>4.2%</b>	<b>5.13</b>	<b>4.89</b>	<b>4.8%</b>	<b>5.34</b>	<b>-3.9%</b>
<b>Average Daily Census</b>	<b>190.2</b>	<b>177.4</b>	<b>7.2%</b>	<b>173.1</b>	<b>9.8%</b>	<b>186.7</b>	<b>176.2</b>	<b>5.9%</b>	<b>187.9</b>	<b>-0.6%</b>
<b>Hospital Case Mix Index (CMI)</b>	<b>1.4882</b>	<b>1.4974</b>	<b>-0.6%</b>	<b>1.5034</b>	<b>-1.0%</b>	<b>1.4623</b>	<b>1.4974</b>	<b>-2.3%</b>	<b>1.4984</b>	<b>-2.4%</b>
<b>Medicare</b>										
Admissions	442	426	3.8%	430	2.8%	4,872	4,817	1.1%	4,646	4.9%
Patient Days	2,312	2,156	7.2%	2,188	5.7%	26,993	24,586	9.8%	27,084	-0.3%
Average Length of Stay	5.23	5.06	3.3%	5.09	2.8%	5.54	5.10	8.6%	5.83	-5.0%
Case Mix Index	1.6173			1.7436	-7.2%	1.6343			1.7595	-7.1%
<b>Medicaid</b>										
Admissions	124	119	4.2%	139	-10.8%	1,452	1,437	1.0%	1,504	-3.5%
Patient Days	557	520	7.1%	743	-25.0%	6,746	6,401	5.4%	7,619	-11.5%
Average Length of Stay	4.49	4.37	2.8%	5.35	-16.0%	4.65	4.45	4.3%	5.07	-8.3%
Case Mix Index	0.9929			1.2108	-18.0%	1.0548			1.1496	-8.2%
<b>Commercial</b>										
Admissions	332	320	3.8%	301	10.3%	3,072	3,046	0.9%	2,959	3.8%
Patient Days	1,737	1,620	7.2%	1,174	48.0%	15,201	14,303	6.3%	13,709	10.9%
Average Length of Stay	5.23	5.06	3.3%	3.90	34.1%	4.95	4.70	5.4%	4.63	6.8%
Case Mix Index	1.5481			1.4410	7.4%	1.4731			1.3767	7.0%
<b>Self Pay</b>										
Admissions	258	249	3.6%	202	27.7%	2,361	2,330	1.3%	2,157	9.5%
Patient Days	1,154	1,077	7.1%	1,049	10.0%	12,280	11,587	6.0%	12,639	-2.8%
Average Length of Stay	4.47	4.33	3.4%	5.19	-13.9%	5.20	4.97	4.6%	5.86	-11.2%
Case Mix Index	1.3912			1.2919	7.7%	1.3703			1.4512	-5.6%
<b>All Other</b>										
Admissions	23	22	4.5%	46	-50.0%	436	436	0.0%	561	-22.3%
Patient Days	135	126	7.1%	219	-38.4%	2,263	2,163	4.6%	2,479	-8.7%
Average Length of Stay	5.87	5.73	2.5%	4.76	23.3%	5.19	4.96	4.6%	4.42	17.5%
Case Mix Index	2.0003			1.9091	4.8%	1.8471			1.6763	10.2%
<b>Radiology</b>										
InPatient	4,363	4,100	6.4%	3,627	20.3%	48,489	41,354	17.3%	40,917	18.5%
OutPatient	8,586	8,077	6.3%	7,696	11.6%	86,600	81,475	6.3%	81,697	6.0%
<b>Cath Lab</b>										
InPatient	543	277	96.1%	328	65.5%	4,903	2,995	63.7%	3,021	62.3%
OutPatient	632	265	138.9%	313	101.9%	5,337	2,870	85.9%	2,796	90.9%
<b>Laboratory</b>										
InPatient	67,765	62,267	8.8%	58,036	16.8%	771,463	658,345	17.2%	652,593	18.2%
OutPatient	46,492	38,043	22.2%	39,352	18.1%	460,827	414,003	11.3%	411,150	12.1%
NonPatient	7,847	7,336	7.0%	7,692	2.0%	78,508	76,522	2.6%	72,320	8.6%
<b>Other</b>										
Deliveries	193	158	22.3%	156	23.7%	1,540	1,542	-0.1%	1,372	12.2%
<b>Surgical Cases</b>										
InPatient	306	338	-9.5%	306	0.0%	3,259	3,409	-4.4%	3,595	-9.3%
OutPatient	636	636	0.0%	624	1.9%	6,481	6,414	1.0%	6,537	-0.9%
<b>Total Surgical Cases</b>	<b>942</b>	<b>974</b>	<b>-3.3%</b>	<b>930</b>	<b>1.3%</b>	<b>9,740</b>	<b>9,823</b>	<b>-0.8%</b>	<b>10,132</b>	<b>-3.9%</b>
<b>GI Procedures (Endo)</b>										
InPatient	97	96	1.0%	79	22.8%	1,218	1,029	18.4%	896	35.9%
OutPatient	300	255	17.6%	228	31.6%	2,596	2,737	-5.2%	2,370	9.5%
<b>Total GI Procedures</b>	<b>397</b>	<b>351</b>	<b>13.1%</b>	<b>307</b>	<b>29.3%</b>	<b>3,814</b>	<b>3,766</b>	<b>1.3%</b>	<b>3,266</b>	<b>16.8%</b>

**ECTOR COUNTY HOSPITAL DISTRICT  
MONTHLY STATISTICAL REPORT  
AUGUST 2017**

	CURRENT MONTH					YEAR-TO-DATE				
	ACTUAL	BUDGET		PRIOR YEAR		ACTUAL	BUDGET		PRIOR YEAR	
		AMOUNT	VAR.%	AMOUNT	VAR.%		AMOUNT	VAR.%	AMOUNT	VAR.%
<b>OutPatient (O/P)</b>										
Emergency Room Visits	3,908	3,541	10.4%	3,940	-0.8%	45,097	40,738	10.7%	44,601	1.1%
Observation Days	621	830	-25.2%	754	-17.6%	7,599	8,566	-11.3%	7,721	-1.6%
Other O/P Occasions of Service	19,375	24,589	-21.2%	22,880	-15.3%	239,128	261,052	-8.4%	270,211	-11.5%
<b>Total O/P Occasions of Svc.</b>	<b>23,904</b>	<b>28,960</b>	<b>-17.5%</b>	<b>27,574</b>	<b>-13.3%</b>	<b>291,824</b>	<b>310,356</b>	<b>-6.0%</b>	<b>322,533</b>	<b>-9.5%</b>
<b>Hospital Operations</b>										
Manhours Paid	290,856	293,344	-0.8%	292,392	-0.5%	3,060,716	3,058,006	0.1%	3,139,135	-2.5%
FTE's	1,641.9	1,656.0	-0.8%	1,650.6	-0.5%	1,598.9	1,597.5	0.1%	1,635.0	-2.2%
Adjusted Patient Days	10,907	9,357	16.6%	9,132	19.4%	113,937	99,635	14.4%	106,475	7.0%
Hours / Adjusted Patient Day	26.67	31.35	-14.9%	32.02	-16.7%	26.86	30.69	-12.5%	29.48	-8.9%
Occupancy - Actual Beds	54.5%	50.8%	7.2%	61.2%	-10.9%	53.5%	50.5%	5.9%	66.4%	-19.4%
FTE's / Adjusted Occupied Bed	4.7	5.5	-14.9%	5.6	-16.7%	4.7	5.4	-12.5%	5.2	-8.9%
<b>InPatient Rehab Unit</b>										
Admissions	32	41	-22.0%	37	-13.5%	396	371	6.7%	387	2.3%
Patient Days	269	422	-36.3%	390	-31.0%	4,569	4,476	2.1%	4,682	-2.4%
Average Length of Stay	8.4	10.3	-18.4%	10.5	-20.2%	11.5	12.1	-4.4%	12.1	-4.6%
Manhours Paid	6,246	6,908	-9.6%	7,243	-13.8%	73,125	74,123	-1.3%	74,146	-1.4%
FTE's	35.3	39.0	-9.6%	40.9	-13.8%	38.2	38.7	-1.3%	38.6	-1.1%
<b>Center for Primary Care - Clements</b>										
Total Medical Visits	1,097	1,098	-0.1%	1,152	-4.8%	12,518	13,186	-5.1%	12,924	-3.1%
Total Dental Visits	783	784	-0.1%	742	5.5%	7,564	7,940	-4.7%	6,848	10.5%
Manhours Paid	803	920	-12.6%	934	-14.0%	9,263	9,537	-2.9%	12,597	-26.5%
FTE's	4.5	5.2	-12.6%	5.3	-14.0%	4.8	5.0	-2.9%	6.6	-26.2%
<b>Center for Primary Care - West University</b>										
Total Medical Visits	639	813	-21.4%	787	-18.8%	6,295	8,352	-24.6%	7,043	-10.6%
Total Optometry	366	340	7.6%	309	18.4%	3,014	3,042	-0.9%	2,811	7.2%
Manhours Paid	179	170	5.5%	190	-5.4%	1,913	2,058	-7.1%	2,019	-5.2%
FTE's	1.0	1.0	5.5%	1.1	-5.4%	1.0	1.1	-7.1%	1.1	-5.0%
<b>Total ECHD Operations</b>										
Total Admissions	1,211	1,177	2.9%	1,155	4.8%	12,589	12,437	1.2%	12,208	3.1%
Total Patient Days	6,164	5,922	4.1%	5,757	7.1%	67,112	63,516	5.7%	67,803	-1.0%
Total Patient and Obs Days	6,785	6,752	0.5%	6,511	4.2%	74,711	72,082	3.6%	75,524	-1.1%
Total FTE's	1,682.7	1,701.1	-1.1%	1,698.9	-0.9%	1,642.9	1,642.2	0.0%	1,682.2	-2.3%
FTE's / Adjusted Occupied Bed	4.6	4.8	-4.4%	4.8	-3.7%	4.5	4.7	-3.4%	4.5	0.0%
Hours / Adjusted Patient Day	26.14	27.33	-4.4%	27.15	-3.7%	25.72	26.61	-3.4%	25.72	0.0%
Outpatient Factor	1.8502	1.8621	-0.6%	1.9254	-3.9%	1.8213	1.8598	-2.1%	1.8521	-1.7%
Blended O/P Factor	2.0603	2.0772	-0.8%	2.1737	-5.2%	2.0665	2.0710	-0.2%	2.0526	0.7%
Total Adjusted Admissions	2,241	2,180	2.8%	2,224	0.8%	22,944	23,040	-0.4%	22,611	1.5%
Hours / Adjusted Admisssion	133.04	138.20	-3.7%	135.32	-1.7%	137.07	136.44	0.5%	142.85	-4.0%
FTE's - Hospital Contract	68.4	50.2	36.1%	65.5	4.4%	67.9	49.3	37.9%	47.6	42.7%
FTE's - Mgmt Services	50.2	62.2	-19.3%	55.7	-9.8%	49.2	62.2	-20.8%	49.8	-1.2%
Total FTE's (including Contract)	1,801.3	1,813.5	-0.7%	1,820.0	-1.0%	1,760.1	1,753.7	0.4%	1,779.6	-1.1%
Total FTE'S per Adjusted Occupied Bed (including Contract)	4.9	5.1	-4.0%	5.1	-3.8%	4.8	5.0	-3.0%	4.8	1.3%
<b>Urgent Care Visits</b>										
Health & Wellness	-	-	0.0%	346	-100.0%	396	589	-32.8%	5,816	-93.2%
Golder	479	713	-32.8%	452	6.0%	5,153	6,920	-25.5%	6,756	-23.7%
JBS Clinic	988	662	49.2%	609	62.2%	9,774	7,906	23.6%	9,593	1.9%
West University	500	403	24.1%	397	25.9%	5,452	5,310	2.7%	5,499	-0.9%
42nd Street	422	464	-9.1%	-	0.0%	4,055	3,891	4.2%	-	0.0%
<b>Total Urgent Care Visits</b>	<b>2,389</b>	<b>2,242</b>	<b>6.6%</b>	<b>1,804</b>	<b>32.4%</b>	<b>24,830</b>	<b>24,616</b>	<b>0.9%</b>	<b>27,664</b>	<b>-10.2%</b>
<b>Wal-Mart Clinic Visits</b>										
East Clinic	561	432	29.9%	474	18.4%	4,260	3,320	28.3%	3,367	26.5%
West Clinic	588	344	70.9%	472	24.6%	2,999	1,920	56.2%	2,044	46.7%
<b>Total Wal-Mart Visits</b>	<b>1,149</b>	<b>776</b>	<b>48.1%</b>	<b>946</b>	<b>21.5%</b>	<b>7,259</b>	<b>5,241</b>	<b>38.5%</b>	<b>5,411</b>	<b>34.2%</b>



**ECTOR COUNTY HOSPITAL DISTRICT  
BALANCE SHEET - BLENDED  
AUGUST 2017**

	<b>HOSPITAL</b>	<b>PRO CARE</b>	<b>ECTOR COUNTY HOSPITAL DISTRICT</b>
<b>ASSETS</b>			
<b>CURRENT ASSETS:</b>			
Cash and Cash Equivalents	\$ 32,662,451	\$ 3,803,557	\$ 36,466,008
Investments	10,185,885	-	10,185,885
Patient Accounts Receivable - Gross	261,053,000	23,989,934	285,042,934
Less: 3rd Party Allowances	(108,767,933)	(13,569,351)	(122,337,284)
Bad Debt Allowance	(113,306,679)	(3,632,517)	(116,939,196)
Net Patient Accounts Receivable	38,978,389	6,788,065	45,766,455
Taxes Receivable	5,434,457	-	5,434,457
Accounts Receivable - Other	22,825,816	2,382,056	25,207,872
Inventories	6,779,130	306,059	7,085,188
Prepaid Expenses	4,311,044	158,181	4,469,225
	121,177,171	13,437,919	134,615,090
<b>CAPITAL ASSETS:</b>			
Property and Equipment	449,839,368	517,888	450,357,256
Construction in Progress	2,846,878	-	2,846,878
	452,686,246	517,888	453,204,134
Less: Accumulated Depreciation and Amortization	(254,143,255)	(281,072)	(254,424,327)
	198,542,992	236,816	198,779,808
<b>INTANGIBLE ASSETS / GOODWILL - NET</b>	122,981	325,744	448,724
<b>RESTRICTED ASSETS:</b>			
Restricted Assets Held by Trustee	6,933,195	-	6,933,195
Restricted Assets Held in Endowment	6,189,509	-	6,189,509
Restricted Cerner Escrow	1,513,225	-	1,513,225
Restricted TPC, LLC	686,412	-	686,412
Restricted MCH West Texas Services	1,963,096	-	1,963,096
Pension, Deferred Outflows of Resources	37,430,525	-	37,430,525
Assets whose use is Limited	-	6,220	6,220
	-	6,220	6,220
<b>TOTAL ASSETS</b>	<b>\$ 374,559,105</b>	<b>\$ 14,006,698</b>	<b>\$ 388,565,803</b>
<b>LIABILITIES AND FUND BALANCE</b>			
<b>CURRENT LIABILITIES:</b>			
Current Maturities of Long-Term Debt	\$ 4,509,421	\$ -	\$ 4,509,421
Self-Insurance Liability - Current Portion	4,863,777	-	4,863,777
Accounts Payable	23,376,833	5,400,363	28,777,196
Accrued Interest	1,364,810	-	1,364,810
Accrued Salaries and Wages	5,047,799	5,348,405	10,396,204
Accrued Compensated Absences	4,620,212	261,537	4,881,748
Due to Third Party Payors	2,611,484	-	2,611,484
Deferred Revenue	1,540,697	992,756	2,533,453
	47,935,032	12,003,060	59,938,092
<b>ACCRUED POST RETIREMENT BENEFITS</b>	75,696,430	-	75,696,430
<b>SELF-INSURANCE LIABILITIES - Less Current Portion</b>	1,927,389	-	1,927,389
<b>LONG-TERM DEBT - Less Current Maturities</b>	51,912,416	-	51,912,416
	177,471,268	12,003,060	189,474,328
<b>FUND BALANCE</b>	197,087,837	2,003,638	199,091,475
<b>TOTAL LIABILITIES AND FUND BALANCE</b>	<b>\$ 374,559,105</b>	<b>\$ 14,006,698</b>	<b>\$ 388,565,803</b>

**ECTOR COUNTY HOSPITAL DISTRICT  
BALANCE SHEET - BLENDED  
AUGUST 2017**

	CURRENT YEAR	PRIOR FISCAL YEAR END		CURRENT YEAR CHANGE
		HOSPITAL AUDITED	PRO CARE AUDITED	
<b>ASSETS</b>				
CURRENT ASSETS:				
Cash and Cash Equivalents	\$ 36,466,008	\$ 45,227,505	\$ 2,734,905	\$ (11,496,402)
Investments	10,185,885	35,050,242	-	(24,864,357)
Patient Accounts Receivable - Gross	285,042,934	148,713,694	16,584,930	119,744,311
Less: 3rd Party Allowances	(122,337,284)	(60,195,113)	(6,708,166)	(55,434,004)
Bad Debt Allowance	(116,939,196)	(58,888,563)	(5,103,621)	(52,947,012)
Net Patient Accounts Receivable	45,766,455	29,630,017	4,773,143	11,363,294
Taxes Receivable	5,434,457	5,446,479	-	(12,023)
Accounts Receivable - Other	25,207,872	20,974,403	2,482,086	1,751,383
Inventories	7,085,188	6,694,960	230,652	159,577
Prepaid Expenses	4,469,225	2,769,408	391,597	1,308,220
Total Current Assets	134,615,090	145,793,014	10,612,383	(21,790,307)
CAPITAL ASSETS:				
Property and Equipment	450,357,256	409,630,693	597,374	40,129,189
Construction in Progress	2,846,878	19,810,539	-	(16,963,661)
	453,204,134	429,441,232	597,374	23,165,528
Less: Accumulated Depreciation and Amortization	(254,424,327)	(234,529,317)	(299,182)	(19,595,827)
Total Capital Assets	198,779,808	194,911,915	298,192	3,569,701
INTANGIBLE ASSETS / GOODWILL - NET	448,724	203,049	439,873	(194,198)
RESTRICTED ASSETS:				
Restricted Assets Held by Trustee	6,933,195	4,661,597	-	2,271,598
Restricted Assets Held in Endowment	6,189,509	6,351,234	-	(161,726)
Restricted MCH West Texas Services	1,963,096	1,759,115	-	203,981
Pension, Deferred Outflows of Resources	37,430,525	37,430,525	-	-
Assets whose use is Limited	6,220	-	19,273	(13,053)
TOTAL ASSETS	\$ 388,565,803	\$ 394,377,686	\$ 11,369,721	\$ (17,181,604)
<b>LIABILITIES AND FUND BALANCE</b>				
CURRENT LIABILITIES:				
Current Maturities of Long-Term Debt	\$ 4,509,421	\$ 4,594,799	\$ -	\$ (85,378)
Self-Insurance Liability - Current Portion	4,863,777	4,863,777	-	-
Accounts Payable	28,777,196	24,328,868	3,332,924	1,115,404
Accrued Interest	1,364,810	96,889	-	1,267,921
Accrued Salaries and Wages	10,396,204	6,125,126	4,774,793	(503,714)
Accrued Compensated Absences	4,881,748	4,239,710	239,077	402,961
Due to Third Party Payors	2,611,484	2,483,539	-	127,945
Deferred Revenue	2,533,453	416,599	1,105,510	1,011,344
Total Current Liabilities	59,938,092	47,149,306	9,452,303	3,336,484
ACCRUED POST RETIREMENT BENEFITS	75,696,430	65,346,188	-	10,350,242
SELF-INSURANCE LIABILITIES - Less Current Portion	1,927,389	1,927,389	-	-
LONG-TERM DEBT - Less Current Maturities	51,912,416	54,724,037	-	(2,811,621)
Total Liabilities	189,474,328	169,146,920	9,452,303	10,875,105
FUND BALANCE	199,091,475	225,230,766	1,917,418	(28,056,710)
TOTAL LIABILITIES AND FUND BALANCE	\$ 388,565,803	\$ 394,377,686	\$ 11,369,721	\$ (17,181,604)

**ECTOR COUNTY HOSPITAL DISTRICT  
BLENDED OPERATIONS SUMMARY  
AUGUST 2017**

	CURRENT MONTH					YEAR TO DATE				
	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR
<b><u>PATIENT REVENUE</u></b>										
Inpatient Revenue	\$ 49,698,891	\$ 45,287,165	9.7%	\$ 43,167,702	15.1%	\$ 510,678,065	\$ 482,792,890	5.8%	\$ 473,810,393	7.8%
Outpatient Revenue	52,693,748	48,782,261	8.0%	50,666,470	4.0%	544,612,633	517,069,035	5.3%	498,729,401	9.2%
<b>TOTAL PATIENT REVENUE</b>	<b>\$ 102,392,639</b>	<b>\$94,069,426</b>	<b>8.8%</b>	<b>\$93,834,172</b>	<b>9.1%</b>	<b>\$ 1,055,290,698</b>	<b>\$ 999,861,925</b>	<b>5.5%</b>	<b>\$ 972,539,794</b>	<b>8.5%</b>
<b>TOTAL REVENUE DEDUCTIONS</b>	<b>\$ 83,916,447</b>	<b>\$ 72,317,079</b>	<b>16.0%</b>	<b>\$ 74,278,714</b>	<b>13.0%</b>	<b>\$ 839,660,885</b>	<b>\$ 773,008,102</b>	<b>8.6%</b>	<b>\$ 749,390,330</b>	<b>12.0%</b>
	<b>81.96%</b>	<b>76.88%</b>		<b>79.16%</b>		<b>79.57%</b>	<b>77.31%</b>		<b>77.05%</b>	
<b><u>OTHER PATIENT REVENUE</u></b>										
Medicaid Supplemental Payments	\$ 297,632	\$ 297,632	0.0%	\$ 491,667	-39.5%	\$ 2,673,149	3,273,952	-18.4%	\$ 3,389,389	-21.1%
DSRIP	1,000,000	1,000,000	0.0%	1,000,000	0.0%	11,000,000	11,000,000	0.0%	11,000,000	0.0%
Medicaid Meaningful Use Subsidy	-	-	0.0%	-	0.0%	-	-	0.0%	-	0.0%
Medicare Meaningful Use Subsidy	-	-	0.0%	(10,025)	-100.0%	-	-	0.0%	501,218	-100.0%
<b>TOTAL OTHER PATIENT REVENUE</b>	<b>\$ 1,297,632</b>	<b>\$ 1,297,632</b>	<b>0.0%</b>	<b>\$ 1,481,642</b>	<b>-12.4%</b>	<b>\$ 13,673,149</b>	<b>\$ 14,273,952</b>	<b>-4.2%</b>	<b>\$ 14,890,608</b>	<b>-8.2%</b>
<b>NET PATIENT REVENUE</b>	<b>\$ 19,773,825</b>	<b>\$ 23,049,979</b>	<b>-14.2%</b>	<b>\$ 21,037,100</b>	<b>-6.0%</b>	<b>\$ 229,302,962</b>	<b>\$ 241,127,775</b>	<b>-4.9%</b>	<b>\$ 238,040,072</b>	<b>-3.7%</b>
<b><u>OTHER REVENUE</u></b>										
Tax Revenue	\$ 4,510,296	\$ 3,416,027	32.0%	\$ 3,245,708	39.0%	\$ 42,351,380	\$ 36,181,979	17.1%	\$ 36,981,021	14.5%
Other Revenue	961,124	839,531	14.5%	891,421	7.8%	10,283,399	9,722,278	5.8%	10,560,047	-2.6%
<b>TOTAL OTHER REVENUE</b>	<b>\$ 5,471,420</b>	<b>\$ 4,255,558</b>	<b>28.6%</b>	<b>\$ 4,137,129</b>	<b>32.3%</b>	<b>\$ 52,634,779</b>	<b>\$ 45,904,258</b>	<b>14.7%</b>	<b>\$ 47,541,067</b>	<b>10.7%</b>
<b>NET OPERATING REVENUE</b>	<b>\$ 25,245,245</b>	<b>\$ 27,305,537</b>	<b>-7.5%</b>	<b>\$ 25,174,230</b>	<b>0.3%</b>	<b>\$ 281,937,741</b>	<b>\$ 287,032,033</b>	<b>-1.8%</b>	<b>\$ 285,581,139</b>	<b>-1.3%</b>
<b><u>OPERATING EXPENSES</u></b>										
Salaries and Wages	\$ 13,089,673	\$ 13,366,034	-2.1%	\$ 12,485,813	4.8%	\$ 140,033,301	\$ 141,244,896	-0.9%	\$ 135,906,031	3.0%
Benefits	11,971,362	3,089,328	287.5%	3,430,655	249.0%	38,042,645	30,526,367	24.6%	33,022,096	15.2%
Temporary Labor	1,199,338	650,361	84.4%	934,058	28.4%	12,335,498	6,842,393	80.3%	7,912,210	55.9%
Physician Fees	228,163	356,481	-36.0%	381,771	-40.2%	3,741,724	4,128,540	-9.4%	3,886,294	-3.7%
Texas Tech Support	-	-	0.0%	16,696	-100.0%	-	-	0.0%	183,657	-100.0%
Purchased Services	2,813,708	2,704,017	4.1%	1,992,303	41.2%	25,891,673	27,318,483	-5.2%	26,429,580	-2.0%
Supplies	4,777,822	4,665,790	2.4%	4,830,935	-1.1%	50,928,228	51,081,741	-0.3%	51,898,804	-1.9%
Utilities	339,064	302,162	12.2%	425,131	-20.2%	3,738,447	3,395,151	10.1%	3,558,398	5.1%
Repairs and Maintenance	1,117,908	1,152,593	-3.0%	952,841	17.3%	10,828,397	10,661,502	1.6%	10,618,285	2.0%
Leases and Rent	143,033	136,842	4.5%	153,884	-7.1%	1,414,560	1,623,738	-12.9%	1,568,317	-9.8%
Insurance	118,861	132,075	-10.0%	149,260	-20.4%	1,575,431	1,449,044	8.7%	1,412,962	11.5%
Interest Expense	282,609	277,571	1.8%	268,440	5.3%	2,999,726	2,998,204	0.1%	2,740,964	9.4%
ECHDA	16,027	67,109	-76.1%	34,134	-53.0%	316,007	738,200	-57.2%	375,308	-15.8%
Other Expense	202,733	188,226	7.7%	238,096	-14.9%	1,953,189	2,489,342	-21.5%	2,664,394	-26.7%
<b>TOTAL OPERATING EXPENSES</b>	<b>\$ 36,300,302</b>	<b>\$ 27,088,589</b>	<b>34.0%</b>	<b>\$ 26,294,017</b>	<b>38.1%</b>	<b>\$ 293,798,826</b>	<b>\$ 284,497,600</b>	<b>3.3%</b>	<b>\$ 282,177,300</b>	<b>4.1%</b>
Depreciation/Amortization	\$ 2,103,269	\$ 1,888,482	11.4%	\$ 1,739,868	20.9%	\$ 19,863,862	\$ 18,808,889	5.6%	\$ 19,126,903	3.9%
(Gain) Loss on Sale of Assets	1,096	-	0.0%	-	0.0%	(53,427)	-	0.0%	(6,540)	716.9%
<b>TOTAL OPERATING COSTS</b>	<b>\$ 38,404,667</b>	<b>\$ 28,977,072</b>	<b>32.5%</b>	<b>\$ 28,033,885</b>	<b>37.0%</b>	<b>\$ 313,609,261</b>	<b>\$ 303,306,489</b>	<b>3.4%</b>	<b>\$ 301,297,663</b>	<b>4.1%</b>
<b>NET GAIN (LOSS) FROM OPERATIONS</b>	<b>\$ (13,159,422)</b>	<b>\$ (1,671,534)</b>	<b>687.3%</b>	<b>\$ (2,859,655)</b>	<b>360.2%</b>	<b>\$ (31,671,520)</b>	<b>\$ (16,274,456)</b>	<b>94.6%</b>	<b>\$ (15,716,524)</b>	<b>101.5%</b>
Operating Margin	-52.13%	-6.12%	751.5%	-11.36%	358.9%	-11.23%	-5.67%	98.1%	-5.50%	104.1%
<b><u>NONOPERATING REVENUE/EXPENSE</u></b>										
Interest Income	\$ 35,068	\$ 34,112	2.8%	\$ 34,296	2.3%	\$ 478,179	\$ 368,626	29.7%	\$ 346,807	37.9%
Tobacco Settlement	-	-	0.0%	-	0.0%	859,458	777,932	10.5%	777,932	10.5%
Donations	15,361	12,665	21.3%	564,348	-97.3%	479,717	289,988	65.4%	1,289,122	-62.8%
Build America Bonds Subsidy	84,142	81,320	3.5%	84,233	-0.1%	925,474	894,515	3.5%	927,010	-0.2%
<b>CHANGE IN NET POSITION BEFORE INVESTMENT ACTIVITY</b>	<b>\$ (13,024,852)</b>	<b>\$ (1,543,438)</b>	<b>743.9%</b>	<b>\$ (2,176,779)</b>	<b>498.4%</b>	<b>\$ (28,928,692)</b>	<b>\$ (13,943,394)</b>	<b>107.5%</b>	<b>\$ (12,375,652)</b>	<b>133.8%</b>
Unrealized Gain/(Loss) on Investments	\$ -	\$ -	0.0%	\$ -		\$ (414,595)	\$ -	0.0%	\$ (17,634)	2251.2%
Investment in Subsidiaries	22,462	16,373	37.2%	11,847	89.6%	1,286,577	180,101	614.4%	165,378	678.0%
<b>CHANGE IN NET POSITION</b>	<b>\$ (13,002,390)</b>	<b>\$ (1,527,065)</b>	<b>751.5%</b>	<b>\$ (2,164,932)</b>	<b>500.6%</b>	<b>\$ (28,056,710)</b>	<b>\$ (13,763,293)</b>	<b>103.9%</b>	<b>\$ (12,227,908)</b>	<b>129.4%</b>
EBIDA	\$ (10,616,511)	\$ 638,988	-1761.5%	\$ (156,624)	6678.3%	\$ (5,193,122)	\$ 8,043,799	-164.6%	\$ 9,639,958	-153.9%

**ECTOR COUNTY HOSPITAL DISTRICT  
HOSPITAL OPERATIONS SUMMARY  
AUGUST 2017**

	CURRENT MONTH					YEAR TO DATE				
	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR
<b>PATIENT REVENUE</b>										
Inpatient Revenue	\$ 49,698,891	\$ 45,287,165	9.7%	\$ 43,167,702	15.1%	\$ 510,678,065	\$ 482,792,890	5.8%	\$ 473,810,393	7.8%
Outpatient Revenue	42,255,905	39,043,400	8.2%	39,949,144	5.8%	419,402,593	415,126,044	1.0%	403,740,095	3.9%
<b>TOTAL PATIENT REVENUE</b>	<b>\$ 91,954,796</b>	<b>\$ 84,330,566</b>	<b>9.0%</b>	<b>\$ 83,116,846</b>	<b>10.6%</b>	<b>\$ 930,080,658</b>	<b>\$ 897,918,934</b>	<b>3.6%</b>	<b>\$ 877,550,488</b>	<b>6.0%</b>
<b>TOTAL REVENUE DEDUCTIONS</b>	<b>\$ 75,933,800</b>	<b>\$ 65,598,851</b>	<b>15.8%</b>	<b>\$ 66,384,262</b>	<b>14.4%</b>	<b>\$ 745,434,872</b>	<b>\$ 702,527,529</b>	<b>6.1%</b>	<b>\$ 683,029,429</b>	<b>9.1%</b>
	<b>82.58%</b>	<b>77.79%</b>		<b>79.87%</b>		<b>80.15%</b>	<b>78.24%</b>		<b>77.83%</b>	
<b>OTHER PATIENT REVENUE</b>										
Medicaid Supplemental Payments	\$ (577,368)	\$ (577,368)	0.0%	\$ (383,333)	50.6%	\$ (6,951,851)	\$ (6,351,048)	9.5%	\$ (6,235,611)	11.5%
DSRIP	1,000,000	1,000,000	0.0%	1,000,000	0.0%	11,000,000	11,000,000	0.0%	11,000,000	0.0%
Medicaid Meaningful Use Subsidy	-	-	0.0%	-	0.0%	-	-	0.0%	-	0.0%
Medicare Meaningful Use Subsidy	-	-	0.0%	(10,025)	-100.0%	-	-	0.0%	501,218	-100.0%
<b>TOTAL OTHER PATIENT REVENUE</b>	<b>\$ 422,632</b>	<b>\$ 422,632</b>	<b>0.0%</b>	<b>\$ 606,642</b>	<b>-30.3%</b>	<b>\$ 4,048,149</b>	<b>\$ 4,648,952</b>	<b>-12.9%</b>	<b>\$ 5,265,608</b>	<b>-23.1%</b>
<b>NET PATIENT REVENUE</b>	<b>\$ 16,443,629</b>	<b>\$ 19,154,346</b>	<b>-14.2%</b>	<b>\$ 17,339,227</b>	<b>-5.2%</b>	<b>\$ 188,693,935</b>	<b>\$ 200,040,358</b>	<b>-5.7%</b>	<b>\$ 199,786,667</b>	<b>-5.6%</b>
<b>OTHER REVENUE</b>										
Tax Revenue	\$ 4,510,296	\$ 3,416,027	32.0%	\$ 3,245,708	39.0%	\$ 42,351,380	\$ 36,181,979	17.1%	\$ 36,981,021	14.5%
Other Revenue	827,225	696,744	18.7%	730,784	13.2%	8,768,566	8,161,025	7.4%	8,968,243	-2.2%
<b>TOTAL OTHER REVENUE</b>	<b>\$ 5,337,521</b>	<b>\$ 4,112,771</b>	<b>29.8%</b>	<b>\$ 3,976,493</b>	<b>34.2%</b>	<b>\$ 51,119,946</b>	<b>\$ 44,343,004</b>	<b>15.3%</b>	<b>\$ 45,949,263</b>	<b>11.3%</b>
<b>NET OPERATING REVENUE</b>	<b>\$ 21,781,150</b>	<b>\$ 23,267,118</b>	<b>-6.4%</b>	<b>\$ 21,315,719</b>	<b>2.2%</b>	<b>\$ 239,813,881</b>	<b>\$ 244,383,362</b>	<b>-1.9%</b>	<b>\$ 245,735,930</b>	<b>-2.4%</b>
<b>OPERATING EXPENSE</b>										
Salaries and Wages	\$ 9,123,419	\$ 9,299,081	-1.9%	\$ 8,643,038	5.6%	\$ 97,145,737	\$ 97,016,956	0.1%	\$ 96,099,072	1.1%
Benefits	11,729,901	2,572,697	355.9%	2,963,464	295.8%	33,067,078	24,498,005	35.0%	27,800,992	18.9%
Temporary Labor	757,091	535,531	41.4%	644,966	17.4%	8,862,857	5,579,263	58.9%	5,440,272	62.9%
Physician Fees	71,413	70,966	0.6%	87,433	-18.3%	785,540	820,578	-4.3%	855,520	-8.2%
Texas Tech Support	-	-	0.0%	16,696	-100.0%	-	-	-	183,657	-100.0%
Purchased Services	3,022,948	2,783,908	8.6%	2,158,440	40.1%	27,356,250	28,168,248	-2.9%	27,781,574	-1.5%
Supplies	4,631,978	4,528,594	2.3%	4,689,102	-1.2%	49,461,221	49,637,677	-0.4%	50,571,593	-2.2%
Utilities	334,804	297,577	12.5%	418,551	-20.0%	3,693,786	3,346,521	10.4%	3,492,319	5.8%
Repairs and Maintenance	1,117,477	1,151,793	-3.0%	946,455	18.1%	10,817,946	10,649,702	1.6%	10,584,006	2.2%
Leases and Rentals	(42,121)	(56,519)	-25.5%	(22,008)	91.4%	(575,282)	(433,091)	32.8%	(287,146)	100.3%
Insurance	71,790	85,992	-16.5%	102,273	-29.8%	1,061,078	945,916	12.2%	932,564	13.8%
Interest Expense	282,609	277,571	1.8%	268,440	5.3%	2,999,726	2,998,204	0.1%	2,740,964	9.4%
ECHDA	16,027	67,109	-76.1%	34,134	-53.0%	316,007	738,200	-57.2%	375,308	-15.8%
Other Expense	91,379	128,965	-29.1%	172,911	-47.2%	1,184,654	1,651,087	-28.3%	1,814,234	-34.7%
<b>TOTAL OPERATING EXPENSES</b>	<b>\$ 31,208,715</b>	<b>\$ 21,743,265</b>	<b>43.5%</b>	<b>\$ 21,123,895</b>	<b>47.7%</b>	<b>\$ 236,176,599</b>	<b>\$ 225,617,265</b>	<b>4.7%</b>	<b>\$ 228,384,928</b>	<b>3.4%</b>
Depreciation/Amortization	\$ 2,076,881	\$ 1,861,392	11.6%	\$ 1,711,725	21.3%	\$ 19,560,169	\$ 18,502,067	5.7%	\$ 18,819,105	3.9%
(Gain)/Loss on Disposal of Assets	-	-	0.0%	-	0.0%	(55,325)	-	100.0%	(6,500)	751.2%
<b>TOTAL OPERATING COSTS</b>	<b>\$ 33,285,596</b>	<b>\$ 23,604,658</b>	<b>41.0%</b>	<b>\$ 22,835,620</b>	<b>45.8%</b>	<b>\$ 255,681,442</b>	<b>\$ 244,119,332</b>	<b>4.7%</b>	<b>\$ 247,197,534</b>	<b>3.4%</b>
<b>NET GAIN (LOSS) FROM OPERATION</b>	<b>\$ (11,504,446)</b>	<b>\$ (337,540)</b>	<b>3308.3%</b>	<b>\$ (1,519,900)</b>	<b>656.9%</b>	<b>\$ (15,867,561)</b>	<b>\$ 264,030</b>	<b>-6109.7%</b>	<b>\$ (1,461,604)</b>	<b>985.6%</b>
Operating Margin	-52.82%	-1.45%	3540.8%	-7.13%	640.7%	-6.62%	0.11%	-6224.3%	-0.59%	1012.4%
<b>NONOPERATING REVENUE/EXPENSE</b>										
Interest Income	\$ 35,068	\$ 34,112	2.8%	\$ 34,296	2.3%	\$ 478,179	\$ 368,626	29.7%	\$ 346,807	37.9%
Tobacco Settlement	-	-	0.0%	-	0.0%	859,458	777,932	10.5%	777,932	10.5%
Donations	15,361	12,665	21.3%	564,348	-97.3%	479,717	289,988	65.4%	1,289,122	-62.8%
Build America Bonds Subsidy	84,142	81,320	3.5%	84,233	-0.1%	925,474	894,515	3.5%	927,010	-0.2%
<b>CHANGE IN NET POSITION BEFORE CAPITAL CONTRIBUTION</b>	<b>\$ (11,369,875)</b>	<b>\$ (209,443)</b>	<b>5328.6%</b>	<b>\$ (837,024)</b>	<b>1258.4%</b>	<b>\$ (13,124,733)</b>	<b>\$ 2,595,092</b>	<b>-605.8%</b>	<b>\$ 1,879,268</b>	<b>-798.4%</b>
Procure Capital Contribution	(1,615,508)	(1,333,994)	21.1%	(1,024,673)	57.7%	(15,890,178)	(16,538,484)	-3.9%	(14,269,575)	11.4%
<b>CHANGE IN NET POSITION BEFORE INVESTMENT ACTIVITY</b>	<b>\$ (12,985,383)</b>	<b>\$ (1,543,437)</b>	<b>741.3%</b>	<b>\$ (1,861,696)</b>	<b>597.5%</b>	<b>\$ (29,014,911)</b>	<b>\$ (13,943,392)</b>	<b>108.1%</b>	<b>\$ (12,390,307)</b>	<b>134.2%</b>
Unrealized Gain/(Loss) on Investments	\$ -	\$ -	0.0%	\$ -	0.0%	\$ (414,595)	\$ -	0.0%	\$ (17,634)	2251.2%
Investment in Subsidiaries	22,462	16,373	37.2%	11,847	89.6%	1,286,577	180,101	614.4%	165,378	678.0%
<b>CHANGE IN NET POSITION</b>	<b>\$ (12,962,922)</b>	<b>\$ (1,527,065)</b>	<b>748.9%</b>	<b>\$ (1,849,850)</b>	<b>600.8%</b>	<b>\$ (28,142,929)</b>	<b>\$ (13,763,291)</b>	<b>104.5%</b>	<b>\$ (12,242,563)</b>	<b>129.9%</b>
EBIDA	\$ (10,603,431)	\$ 611,899	-1832.9%	\$ 130,315	-8236.8%	\$ (5,583,034)	\$ 7,736,979	-172.2%	\$ 9,317,507	-159.9%

**ECTOR COUNTY HOSPITAL DISTRICT  
PROCARE OPERATIONS SUMMARY  
AUGUST 2017**

	CURRENT MONTH					YEAR TO DATE				
	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR
<b>PATIENT REVENUE</b>										
Outpatient Revenue	\$ 10,437,843	\$ 9,738,860	7.2%	\$ 10,717,326	-2.6%	\$ 125,210,040	\$ 101,942,991	22.8%	\$ 94,989,306	31.8%
<b>TOTAL PATIENT REVENUE</b>	<b>\$ 10,437,843</b>	<b>\$ 9,738,860</b>	<b>7.2%</b>	<b>\$ 10,717,326</b>	<b>-2.6%</b>	<b>\$ 125,210,040</b>	<b>\$ 101,942,991</b>	<b>22.8%</b>	<b>\$ 94,989,306</b>	<b>31.8%</b>
<b>TOTAL REVENUE DEDUCTIONS</b>	<b>\$ 7,982,647</b>	<b>\$ 6,718,227</b>	<b>18.8%</b>	<b>\$ 7,894,452</b>	<b>1.1%</b>	<b>\$ 94,226,014</b>	<b>\$ 70,480,574</b>	<b>33.7%</b>	<b>\$ 66,360,902</b>	<b>42.0%</b>
	76.48%	68.98%		73.66%		75.25%	69.14%		69.86%	
Medicaid Supplemental Payments	\$ 875,000	\$ 875,000	0.0%	\$ 875,000	0.0%	9,625,000	9,625,000	0.0%	\$ 9,625,000	0.0%
<b>NET PATIENT REVENUE</b>	<b>\$ 3,330,196</b>	<b>\$ 3,895,633</b>	<b>-14.5%</b>	<b>\$ 3,697,874</b>	<b>-9.9%</b>	<b>\$ 40,609,027</b>	<b>\$ 41,087,417</b>	<b>-1.2%</b>	<b>\$ 38,253,405</b>	<b>6.2%</b>
<b>OTHER REVENUE</b>										
Other Income	\$ 133,899	\$ 142,787	-6.2%	\$ 160,636	-16.6%	\$ 1,514,833	\$ 1,561,253	-3.0%	\$ 1,591,804	-4.8%
<b>TOTAL OTHER REVENUE</b>										
<b>NET OPERATING REVENUE</b>	<b>\$ 3,464,095</b>	<b>\$ 4,038,420</b>	<b>-14.2%</b>	<b>\$ 3,858,510</b>	<b>-10.2%</b>	<b>\$ 42,123,859</b>	<b>\$ 42,648,671</b>	<b>-1.2%</b>	<b>\$ 39,845,209</b>	<b>5.7%</b>
<b>OPERATING EXPENSE</b>										
Salaries and Wages	\$ 3,966,254	\$ 4,066,952	-2.5%	\$ 3,842,776	3.2%	\$ 42,887,564	\$ 44,227,940	-3.0%	\$ 39,806,959	7.7%
Benefits	241,461	516,631	-53.3%	467,191	-48.3%	4,975,568	6,028,362	-17.5%	5,221,105	-4.7%
Temporary Labor	442,248	114,830	285.1%	289,092	53.0%	3,472,640	1,263,130	174.9%	2,471,938	40.5%
Physician Fees	156,750	285,514	-45.1%	294,338	-46.7%	2,956,184	3,307,961	-10.6%	3,030,774	-2.5%
Purchased Services	(209,240)	(79,890)	161.9%	(166,137)	25.9%	(1,464,577)	(849,765)	72.4%	(1,351,994)	8.3%
Supplies	145,844	137,197	6.3%	141,833	2.8%	1,467,007	1,444,064	1.6%	1,327,212	10.5%
Utilities	4,260	4,585	-7.1%	6,580	-35.3%	44,662	48,630	-8.2%	66,079	-32.4%
Repairs and Maintenance	430	800	-46.2%	6,386	-93.3%	10,452	11,800	-11.4%	34,280	-69.5%
Leases and Rentals	185,154	193,362	-4.2%	175,891	5.3%	1,989,841	2,056,829	-3.3%	1,855,463	7.2%
Insurance	47,071	46,082	2.1%	46,987	0.2%	514,353	503,128	2.2%	480,398	7.1%
Other Expense	111,354	59,261	87.9%	65,185	70.8%	768,535	838,255	-8.3%	850,160	-9.6%
<b>TOTAL OPERATING EXPENSES</b>	<b>\$ 5,091,587</b>	<b>\$ 5,345,324</b>	<b>-4.7%</b>	<b>\$ 5,170,122</b>	<b>-1.5%</b>	<b>\$ 57,622,227</b>	<b>\$ 58,880,335</b>	<b>-2.1%</b>	<b>\$ 53,792,372</b>	<b>7.1%</b>
Depreciation/Amortization	\$ 26,388	\$ 27,090	-2.6%	\$ 28,143	-6.2%	\$ 303,693	\$ 306,822	-1.0%	\$ 307,797	-1.3%
(Gain)/Loss on Sale of Assets	1,096	-	0.0%	-	0.0%	1,899	-	0.0%	(40)	0.0%
<b>TOTAL OPERATING COSTS</b>	<b>\$ 5,119,071</b>	<b>\$ 5,372,414</b>	<b>-4.7%</b>	<b>\$ 5,198,265</b>	<b>-1.5%</b>	<b>\$ 57,927,819</b>	<b>\$ 59,187,157</b>	<b>-2.1%</b>	<b>\$ 54,100,129</b>	<b>7.1%</b>
<b>NET GAIN (LOSS) FROM OPERATIONS</b>	<b>\$ (1,654,976)</b>	<b>\$ (1,333,994)</b>	<b>24.1%</b>	<b>\$ (1,339,755)</b>	<b>23.5%</b>	<b>\$ (15,803,959)</b>	<b>\$ (16,538,486)</b>	<b>-4.4%</b>	<b>\$ (14,254,920)</b>	<b>10.9%</b>
Operating Margin	-47.78%	-33.03%	44.6%	-34.72%	37.6%	-37.52%	-38.78%	-3.3%	-35.78%	4.9%
Regional UPL										
MCH Contribution	\$ 1,615,508	\$ 1,333,994	21.1%	\$ 1,024,673	57.7%	\$ 15,890,179	\$ 16,538,484	-3.9%	\$ 14,269,575	11.4%
<b>CAPITAL CONTRIBUTION</b>	<b>\$ (39,468)</b>	<b>\$ -</b>	<b>-100.0%</b>	<b>\$ (315,082)</b>	<b>-87.5%</b>	<b>\$ 86,219</b>	<b>\$ -</b>	<b>-100.0%</b>	<b>\$ 14,654</b>	<b>488.4%</b>
EBIDA	\$ (13,080)	\$ 27,090	-148.3%	\$ (286,939)	-95.4%	\$ 389,913	\$ 306,822	27.1%	\$ 322,451	20.9%

**MONTHLY STATISTICAL REPORT**

	CURRENT MONTH					YEAR TO DATE				
Total Office Visits	10,926	10,080	8.39%	10,140	7.75%	104,728	98,775	6.03%	94,792	10.48%
Total Hospital Visits	4,449	4,661	-4.55%	3,933	13.12%	48,509	48,706	-0.40%	48,061	0.93%
Total Procedures	58,478	59,037	-0.95%	58,941	-0.79%	596,185	617,810	-3.50%	621,204	-4.03%
Total Surgeries	992	763	30.01%	681	45.67%	8,793	7,843	12.11%	6,800	29.31%
Total Provider FTE's	86.2	94.8	-9.07%	81.3	6.03%	85.2	93.2	-8.61%	82.1	3.78%
Total Staff FTE's	128.3	135.3	-5.17%	114.0	12.54%	127.7	133.8	-4.59%	113.9	12.12%
Total Administrative FTE's	34.7	39.5	-12.15%	36.0	-3.61%	34.7	39.5	-12.15%	33.5	3.58%
Total FTE's	249.2	269.6	-7.57%	231.3	7.74%	247.6	266.6	-7.12%	229.5	7.89%

**ECTOR COUNTY HOSPITAL DISTRICT  
CENTER FOR PRIMARY CARE CLEMENTS - OPERATIONS SUMMARY  
AUGUST 2017**

	CURRENT MONTH					YEAR TO DATE				
	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR
<b><u>PATIENT REVENUE</u></b>										
Outpatient Revenue	\$ 393,175	\$ 346,094	13.6%	\$ 320,667	22.6%	\$ 4,247,599	\$ 3,885,671	9.3%	\$ 3,482,664	22.0%
<b>TOTAL PATIENT REVENUE</b>	<b>\$ 393,175</b>	<b>\$ 346,094</b>	<b>13.6%</b>	<b>\$ 320,667</b>	<b>22.6%</b>	<b>\$ 4,247,599</b>	<b>\$ 3,885,671</b>	<b>9.3%</b>	<b>\$ 3,482,664</b>	<b>22.0%</b>
<b>TOTAL REVENUE DEDUCTIONS</b>	<b>\$ 240,682</b>	<b>\$ 165,299</b>	<b>45.6%</b>	<b>\$ 155,506</b>	<b>54.8%</b>	<b>\$ 2,540,124</b>	<b>\$ 1,736,680</b>	<b>46.3%</b>	<b>\$ 1,954,673</b>	<b>30.0%</b>
	61.2%	47.8%		48.5%		59.8%	44.7%		56.1%	
<b>NET PATIENT REVENUE</b>	<b>\$ 152,493</b>	<b>\$ 180,795</b>	<b>-15.7%</b>	<b>\$ 165,161</b>	<b>-7.7%</b>	<b>\$ 1,707,475</b>	<b>\$ 2,148,991</b>	<b>-20.5%</b>	<b>\$ 1,527,990</b>	<b>11.7%</b>
<b><u>OTHER REVENUE</u></b>										
FHC Other Revenue	\$ -	\$ 8,802	0.0%	\$ -	0.0%	\$ 6,108	\$ 96,827	0.0%	\$ -	0.0%
<b>TOTAL OTHER REVENUE</b>	<b>\$ -</b>	<b>\$ 8,802</b>	<b>-100.0%</b>	<b>\$ -</b>	<b>0.0%</b>	<b>\$ 6,108</b>	<b>\$ 96,827</b>	<b>-93.7%</b>	<b>\$ -</b>	<b>0.0%</b>
<b>NET OPERATING REVENUE</b>	<b>\$ 152,493</b>	<b>\$ 189,598</b>	<b>-19.6%</b>	<b>\$ 165,161</b>	<b>-7.7%</b>	<b>\$ 1,713,582</b>	<b>\$ 2,245,817</b>	<b>-23.7%</b>	<b>\$ 1,527,990</b>	<b>12.1%</b>
<b><u>OPERATING EXPENSE</u></b>										
Salaries and Wages	\$ 32,495	\$ 34,496	-5.8%	\$ 34,488	-5.8%	\$ 345,642	\$ 357,778	-3.4%	\$ 418,884	-17.5%
Benefits	41,779	9,544	337.8%	11,825	253.3%	117,652	90,343	30.2%	121,181	-2.9%
Physician Services	248,108	240,431	3.2%	248,975	-0.3%	2,612,141	2,646,864	-1.3%	2,282,242	14.5%
Cost of Drugs Sold	3,432	5,522	-37.9%	13,033	-73.7%	52,647	61,858	-14.9%	65,439	-19.5%
Supplies	3,599	11,466	-68.6%	7,547	-52.3%	90,310	128,008	-29.4%	93,291	-3.2%
Utilities	3,767	2,988	26.1%	4,213	-10.6%	48,462	35,335	37.2%	36,655	32.2%
Repairs and Maintenance	2,093	3,056	-31.5%	3,488	-40.0%	39,407	25,792	52.8%	25,487	54.6%
Leases and Rentals	451	525	-13.9%	478	-5.5%	5,112	5,649	-9.5%	5,525	-7.5%
Other Expense	1,633	1,687	-3.2%	1,000	63.3%	13,228	13,012	1.7%	14,176	-6.7%
<b>TOTAL OPERATING EXPENSES</b>	<b>\$ 337,357</b>	<b>\$ 309,714</b>	<b>8.9%</b>	<b>\$ 325,046</b>	<b>3.8%</b>	<b>\$ 3,324,601</b>	<b>\$ 3,364,638</b>	<b>-1.2%</b>	<b>\$ 3,062,880</b>	<b>8.5%</b>
Depreciation/Amortization	\$ 5,421	\$ 5,246	3.3%	\$ 5,206	4.1%	\$ 60,085	\$ 58,157	3.3%	\$ 58,331	3.0%
<b>TOTAL OPERATING COSTS</b>	<b>\$ 342,778</b>	<b>\$ 314,960</b>	<b>8.8%</b>	<b>\$ 330,252</b>	<b>3.8%</b>	<b>\$ 3,384,686</b>	<b>\$ 3,422,795</b>	<b>-1.1%</b>	<b>\$ 3,121,211</b>	<b>8.4%</b>
<b>NET GAIN (LOSS) FROM OPERATIONS</b>	<b>\$ (190,285)</b>	<b>\$ (125,362)</b>	<b>51.8%</b>	<b>\$ (165,091)</b>	<b>15.3%</b>	<b>\$ (1,671,104)</b>	<b>\$ (1,176,977)</b>	<b>42.0%</b>	<b>\$ (1,593,221)</b>	<b>4.9%</b>
Operating Margin	-124.78%	-66.12%	88.7%	-99.96%	24.8%	-97.52%	-52.41%	86.1%	-104.27%	-6.5%
<b>EBIDA</b>	<b>\$ (184,864)</b>	<b>\$ (120,116)</b>	<b>53.9%</b>	<b>\$ (159,885)</b>	<b>15.6%</b>	<b>\$ (1,611,019)</b>	<b>\$ (1,118,821)</b>	<b>44.0%</b>	<b>\$ (1,534,890)</b>	<b>5.0%</b>

	CURRENT MONTH					YEAR TO DATE				
	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR
Medical Visits	1,097	1,098	-0.1%	1,152	-4.8%	12,518	13,186	-5.1%	12,924	-3.1%
Dental Visits	783	784	-0.1%	742	5.5%	7,564	7,940	-4.7%	6,848	10.5%
<b>Total Visits</b>	<b>1,880</b>	<b>1,882</b>	<b>-0.1%</b>	<b>1,894</b>	<b>-0.7%</b>	<b>20,082</b>	<b>21,126</b>	<b>-4.9%</b>	<b>19,772</b>	<b>1.6%</b>
Average Revenue per Office Visit	209.14	183.90	13.7%	169.31	23.5%	211.51	183.93	15.0%	176.14	20.1%
Hospital FTE's (Salaries and Wages)	4.5	5.2	-12.6%	5.3	-14.0%	4.8	5.0	-2.9%	6.6	-26.2%
Clinic FTE's - (Physician Services)	22.6	28.6	-20.9%	23.4	-3.3%	21.9	28.6	-23.3%	17.5	24.9%

**ECTOR COUNTY HOSPITAL DISTRICT  
CENTER FOR PRIMARY CARE WEST UNIVERSITY - OPERATIONS SUMMARY  
AUGUST 2017**

	CURRENT MONTH					YEAR TO DATE				
	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR
<b><u>PATIENT REVENUE</u></b>										
Outpatient Revenue	\$ 305,837	\$ 275,417	11.0%	\$ 259,892	17.7%	\$ 2,506,744	\$ 2,721,611	-7.9%	\$ 2,312,533	8.4%
<b>TOTAL PATIENT REVENUE</b>	<b>\$ 305,837</b>	<b>\$ 275,417</b>	<b>11.0%</b>	<b>\$ 259,892</b>	<b>17.7%</b>	<b>\$ 2,506,744</b>	<b>\$ 2,721,611</b>	<b>-7.9%</b>	<b>\$ 2,312,533</b>	<b>8.4%</b>
<b>TOTAL REVENUE DEDUCTIONS</b>	<b>\$ 225,430</b>	<b>\$ 115,510</b>	<b>95.2%</b>	<b>\$ 258,301</b>	<b>-12.7%</b>	<b>\$ 1,855,088</b>	<b>\$ 1,202,723</b>	<b>54.2%</b>	<b>\$ 1,891,559</b>	<b>-1.9%</b>
	73.71%	41.94%		99.39%		74.00%	44.19%		81.80%	
<b>NET PATIENT REVENUE</b>	<b>\$ 80,407</b>	<b>\$ 159,907</b>	<b>-49.7%</b>	<b>\$ 1,591</b>	<b>4953.7%</b>	<b>\$ 651,656</b>	<b>\$ 1,518,888</b>	<b>-57.1%</b>	<b>\$ 420,974</b>	<b>54.8%</b>
<b><u>OTHER REVENUE</u></b>										
FHC Other Revenue	\$ -	\$ -	0.0%	\$ -	0.0%	\$ -	\$ -	0.0%	\$ -	0.0%
<b>TOTAL OTHER REVENUE</b>	<b>\$ -</b>	<b>\$ -</b>	<b>0.0%</b>	<b>\$ -</b>	<b>0.0%</b>	<b>\$ -</b>	<b>\$ -</b>	<b>0.0%</b>	<b>\$ -</b>	<b>0.0%</b>
<b>NET OPERATING REVENUE</b>	<b>\$ 80,407</b>	<b>\$ 159,907</b>	<b>-49.7%</b>	<b>\$ 1,591</b>	<b>4953.7%</b>	<b>\$ 651,656</b>	<b>\$ 1,518,888</b>	<b>-57.1%</b>	<b>\$ 420,974</b>	<b>54.8%</b>
<b><u>OPERATING EXPENSE</u></b>										
Salaries and Wages	\$ 3,579	\$ 3,182	12.5%	\$ 3,865	-7.4%	\$ 37,927	\$ 38,512	-1.5%	\$ 37,738	0.5%
Benefits	4,601	880	422.8%	1,325	247.2%	12,910	9,725	32.8%	10,917	18.3%
Physician Services	124,944	182,556	-31.6%	172,213	-27.4%	1,549,013	1,983,906	-21.9%	1,789,882	-13.5%
Cost of Drugs Sold	-	2,623	-100.0%	3,279	-100.0%	19,328	25,919	-25.4%	27,243	-29.1%
Supplies	5,932	5,694	4.2%	9,462	-37.3%	58,954	60,001	-1.7%	67,568	-12.7%
Utilities	2,070	2,011	3.0%	2,730	-24.2%	25,093	22,256	12.7%	24,156	3.9%
Repairs and Maintenance	1,538	301	410.6%	1,227	25.4%	13,704	7,747	76.9%	11,956	14.6%
Leases and Rentals	-	-	0.0%	-	0.0%	-	-	0.0%	-	0.0%
Other Expense	-	-	0.0%	-	0.0%	-	200	-100.0%	200	-100.0%
<b>TOTAL OPERATING EXPENSES</b>	<b>\$ 142,665</b>	<b>\$ 197,246</b>	<b>-27.7%</b>	<b>\$ 194,101</b>	<b>-26.5%</b>	<b>\$ 1,716,929</b>	<b>\$ 2,148,265</b>	<b>-20.1%</b>	<b>\$ 1,969,660</b>	<b>-12.8%</b>
Depreciation/Amortization	\$ 41,241	\$ 41,241	0.0%	\$ 41,241	0.0%	\$ 453,650	\$ 453,650	0.0%	\$ 453,650	0.0%
<b>TOTAL OPERATING COSTS</b>	<b>\$ 183,905</b>	<b>\$ 238,487</b>	<b>-22.9%</b>	<b>\$ 235,342</b>	<b>-21.9%</b>	<b>\$ 2,170,579</b>	<b>\$ 2,601,916</b>	<b>-16.6%</b>	<b>\$ 2,423,310</b>	<b>-10.4%</b>
<b>NET GAIN (LOSS) FROM OPERATIONS</b>	<b>\$ (103,499)</b>	<b>\$ (78,580)</b>	<b>31.7%</b>	<b>\$ (233,751)</b>	<b>-55.7%</b>	<b>\$ (1,518,924)</b>	<b>\$ (1,083,028)</b>	<b>40.2%</b>	<b>\$ (2,002,336)</b>	<b>-24.1%</b>
Operating Margin	-128.72%	-49.14%	161.9%	-14691.82%	-99.1%	-233.09%	-71.30%	226.9%	-475.64%	-51.0%
<b>EBIDA</b>	<b>\$ (62,258)</b>	<b>\$ (37,339)</b>	<b>66.7%</b>	<b>\$ (192,510)</b>	<b>-67.7%</b>	<b>\$ (1,065,274)</b>	<b>\$ (629,378)</b>	<b>69.3%</b>	<b>\$ (1,548,686)</b>	<b>-31.2%</b>

	CURRENT MONTH					YEAR TO DATE				
	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR
Medical Visits	639	813	-21.4%	787	-18.8%	6,295	8,352	-24.6%	7,043	-10.6%
Optometry Visits	366	340	7.6%	309	18.4%	3,014	3,042	-0.9%	2,811	7.2%
Total Visits	1,005	1,153	-12.8%	1,096	-8.3%	9,309	11,394	-18.3%	9,854	-5.5%
Average Revenue per Office Visit	304.32	238.87	27.4%	237.13	28.3%	269.28	238.87	12.7%	234.68	14.7%
Hospital FTE's (Salaries and Wages)	1.0	1.0	5.5%	1.1	-5.4%	1.0	1.1	-7.1%	1.1	-5.0%
Clinic FTE's - (Physician Services)	13.6	14.6	-6.7%	12.2	12.1%	13.0	14.6	-11.0%	14.2	-8.5%

**ECTOR COUNTY HOSPITAL DISTRICT  
AUGUST 2017**

**REVENUE BY PAYOR**

	CURRENT MONTH				YEAR TO DATE			
	CURRENT YEAR		PRIOR YEAR		CURRENT YEAR		PRIOR YEAR	
	GROSS REVENUE	%	GROSS REVENUE	%	GROSS REVENUE	%	GROSS REVENUE	%
Medicare	\$ 34,170,206	37.2%	\$ 33,428,355	40.2%	\$ 372,139,783	40.0%	\$ 370,743,269	42.2%
Medicaid	7,034,337	7.6%	8,066,673	9.7%	100,823,444	10.8%	101,355,369	11.5%
Commercial	27,156,079	29.6%	24,683,484	29.7%	269,746,434	29.0%	249,054,019	28.4%
Self Pay	18,238,545	19.8%	12,060,182	14.5%	131,607,179	14.2%	102,386,390	11.7%
Other	5,355,629	5.8%	4,878,153	5.9%	55,763,818	6.0%	54,011,441	6.2%
<b>TOTAL</b>	<b>\$ 91,954,796</b>	<b>100.0%</b>	<b>\$ 83,116,846</b>	<b>100.0%</b>	<b>\$ 930,080,658</b>	<b>100.0%</b>	<b>\$ 877,550,488</b>	<b>100.0%</b>

**PAYMENTS BY PAYOR**

	CURRENT MONTH				YEAR TO DATE			
	CURRENT YEAR		PRIOR YEAR		CURRENT YEAR		PRIOR YEAR	
	PAYMENTS	%	PAYMENTS	%	PAYMENTS	%	PAYMENTS	%
Medicare	\$ 7,041,712	38.5%	\$ 5,715,737	30.7%	\$ 54,475,729	31.4%	\$ 60,885,338	31.8%
Medicaid	1,115,956	6.1%	1,894,471	10.2%	15,292,389	8.8%	17,701,903	9.3%
Commercial	4,845,656	26.5%	8,079,311	43.2%	70,010,576	40.4%	86,673,774	45.3%
Self Pay	1,251,938	6.8%	1,596,350	8.6%	12,693,929	7.3%	15,376,703	8.0%
Other	4,052,616	22.1%	1,358,117	7.3%	20,906,504	12.1%	10,653,169	5.6%
<b>TOTAL</b>	<b>\$ 18,307,877</b>	<b>100.0%</b>	<b>\$ 18,643,986</b>	<b>100.0%</b>	<b>\$ 173,379,127</b>	<b>100.0%</b>	<b>\$ 191,290,886</b>	<b>100.0%</b>
TOTAL NET REVENUE	16,020,996		16,732,585		184,645,787		194,521,059	
% OF GROSS REVENUE	17.4%		20.1%		19.9%		22.2%	
VARIANCE	2,286,881		1,911,402		(11,266,660)		(3,230,173)	
% VARIANCE TO CASH COLLECTIONS	14.3%		11.4%		-6.1%		-1.7%	



**ECTOR COUNTY HOSPITAL DISTRICT  
FAMILY HEALTH CLINIC CLEMENTS  
AUGUST 2017**

**REVENUE BY PAYOR**

	CURRENT MONTH				YEAR TO DATE			
	CURRENT YEAR		PRIOR YEAR		CURRENT YEAR		PRIOR YEAR	
	GROSS REVENUE	%	GROSS REVENUE	%	GROSS REVENUE	%	GROSS REVENUE	%
Medicare	\$ 31,905	8.1%	\$ 50,567	15.8%	\$ 483,686	11.4%	\$ 450,069	12.9%
Medicaid	74,119	18.9%	70,318	21.9%	1,114,145	26.2%	869,783	25.0%
PHC	62,979	16.0%	108,973	34.0%	1,081,384	25.5%	1,210,852	34.8%
Commercial	63,752	16.2%	58,099	18.1%	692,403	16.3%	507,626	14.6%
Self Pay	159,793	40.6%	24,663	7.7%	787,552	18.5%	334,648	9.6%
Other	627	0.2%	8,047	2.5%	88,429	2.1%	109,687	3.1%
<b>TOTAL</b>	<b>\$ 393,175</b>	<b>100.0%</b>	<b>\$ 320,667</b>	<b>100.0%</b>	<b>\$ 4,247,599</b>	<b>100.0%</b>	<b>\$ 3,482,664</b>	<b>100.0%</b>

**PAYMENTS BY PAYOR**

	CURRENT MONTH				YEAR TO DATE			
	CURRENT YEAR		PRIOR YEAR		CURRENT YEAR		PRIOR YEAR	
	PAYMENTS	%	PAYMENTS	%	PAYMENTS	%	PAYMENTS	%
Medicare	\$ 215	1.3%	\$ 30,080	17.6%	\$ 99,536	8.9%	\$ 219,872	14.4%
Medicaid	4,662	28.6%	59,556	34.8%	460,994	41.4%	491,867	32.2%
PHC	1,734	10.6%	27,496	16.1%	147,797	13.3%	259,871	17.0%
Commercial	3,749	23.0%	27,176	15.9%	156,201	14.0%	269,346	17.6%
Self Pay	5,942	36.4%	26,741	15.6%	249,463	22.4%	285,844	18.7%
Other	9	0.1%	-	0.0%	168	0.0%	1,051	0.1%
<b>TOTAL</b>	<b>\$ 16,311</b>	<b>100.0%</b>	<b>\$ 171,049</b>	<b>100.0%</b>	<b>\$ 1,114,158</b>	<b>100.0%</b>	<b>\$ 1,527,851</b>	<b>100.0%</b>
TOTAL NET REVENUE	152,493		165,161		1,707,475		1,527,990	
% OF GROSS REVENUE	38.8%		51.5%		40.2%		43.9%	
VARIANCE	(136,181)		5,888		(593,316)		(139)	
% VARIANCE TO CASH COLLECTIONS	-89.3%		3.6%		-34.7%		0.0%	

**ECTOR COUNTY HOSPITAL DISTRICT  
FAMILY HEALTH CLINIC WEST UNIVERSITY  
AUGUST 2017**

**REVENUE BY PAYOR**

	CURRENT MONTH				YEAR TO DATE			
	CURRENT YEAR		PRIOR YEAR		CURRENT YEAR		PRIOR YEAR	
	GROSS REVENUE	%	GROSS REVENUE	%	GROSS REVENUE	%	GROSS REVENUE	%
Medicare	\$ 48,336	15.8%	\$ 37,739	14.5%	\$ 410,313	16.4%	\$ 439,903	19.0%
Medicaid	92,727	30.3%	91,153	35.1%	941,270	37.6%	727,757	31.5%
PHC	17,109	5.6%	47,094	18.1%	294,156	11.7%	434,035	18.8%
Commercial	58,633	19.2%	44,529	17.1%	434,842	17.3%	391,266	16.9%
Self Pay	87,000	28.4%	27,840	10.7%	371,520	14.8%	220,430	9.5%
Other	2,032	0.7%	11,537	4.4%	54,642	2.2%	99,142	4.3%
<b>TOTAL</b>	<b>\$ 305,837</b>	<b>100.0%</b>	<b>\$ 259,892</b>	<b>100.0%</b>	<b>\$ 2,506,744</b>	<b>100.0%</b>	<b>\$ 2,312,533</b>	<b>100.0%</b>

**PAYMENTS BY PAYOR**

	CURRENT MONTH				YEAR TO DATE			
	CURRENT YEAR		PRIOR YEAR		CURRENT YEAR		PRIOR YEAR	
	PAYMENTS	%	PAYMENTS	%	PAYMENTS	%	PAYMENTS	%
Medicare	\$ 2,802	6.4%	\$ 10,905	43.7%	\$ 99,090.86	20.3%	\$ 35,173	14.0%
Medicaid	14,313	32.9%	6,089	24.4%	151,129	30.9%	89,610	35.6%
PHC	2,068	4.8%	1,136	4.5%	31,289	6.4%	19,216	7.6%
Commercial	5,972	13.7%	3,038	12.2%	82,694	16.9%	43,929	17.5%
Self Pay	18,057	41.6%	3,780	15.1%	124,300	25.4%	63,251	25.2%
Other	281	0.6%	12	0.0%	713	0.1%	249	0.1%
<b>TOTAL</b>	<b>\$ 43,494</b>	<b>100.0%</b>	<b>\$ 24,959</b>	<b>100.0%</b>	<b>\$ 489,216</b>	<b>100.0%</b>	<b>\$ 251,427</b>	<b>100.0%</b>
TOTAL NET REVENUE	80,407		1,591		651,656		420,974	
% OF GROSS REVENUE	26.3%		0.6%		26.0%		18.2%	
VARIANCE	(36,912)		23,368		(162,439)		(169,547)	
% VARIANCE TO CASH COLLECTIONS	-45.9%		1468.8%		-24.9%		-40.3%	

**ECTOR COUNTY HOSPITAL DISTRICT  
SCHEDULE OF CASH AND INVESTMENTS - HOSPITAL ONLY  
AUGUST 2017**

<u>Cash and Cash Equivalents</u>	<u>Frost</u>	<u>Hilltop</u>	<u>Total</u>
Operating	\$ 631,486	\$ -	\$ 631,486
Payroll	15,517	-	15,517
Worker's Comp Claims	11,384	-	11,384
UMR Group Medical	110,997	-	110,997
Flex Benefits	30,912	-	30,912
Mission Fitness	237,091	-	237,091
Petty Cash	9,420	-	9,420
Dispro	883	8,159,965	8,160,848
			-
Debt Service	45,666	-	45,666
Tobacco Settlement	423	-	423
General Liability	-	2,898,612	2,898,612
Professional Liability	-	2,976,493	2,976,493
Funded Worker's Compensation	-	3,200,252	3,200,252
Funded Depreciation	-	11,215,047	11,215,047
Designated Funds	-	3,118,302	3,118,302
	<hr/>	<hr/>	<hr/>
Total Cash and Cash Equivalents	\$ 1,093,779	\$ 31,568,672	\$ <b>32,662,451</b>

<u>Investments</u>	<u>Other</u>	<u>Hilltop</u>	<u>Total</u>
Dispro	\$ -	\$ 2,098,695	\$ 2,098,695
Funded Depreciation	-	8,069,015	8,069,015
Funded Worker's Compensation	-	-	-
General Liability	-	-	-
Professional Liability	-	-	-
Designated Funds	90,510	(47,635)	42,875
Allowance for Change in Market Values	-	(24,700)	(24,700)
	<hr/>	<hr/>	<hr/>
Total Investments	\$ 90,510	\$ 10,095,375	\$ <b>10,185,885</b>
Total Unrestricted Cash and Investments			\$ <b>42,848,336</b>

<u>Restricted Assets</u>	<u>Reserves</u>	<u>Prosperity</u>	<u>Total</u>
Assets Held By Trustee - Bond Reserves	\$ 4,665,806	\$ -	\$ 4,665,806
Assets Held By Trustee - Debt Payment Reserves	\$ 2,267,389	-	2,267,389
Assets Held In Endowment	-	6,189,509	6,189,509
Escrow Account - Cerner Financing	1,513,225	-	1,513,225
Restricted TPC, LLC	686,412	-	686,412
Restricted MCH West Texas Services	1,963,096	-	1,963,096
Total Restricted Assets	<hr/>	<hr/>	<hr/>
	\$ 11,095,928	\$ 6,189,509	\$ <b>17,285,436</b>

Total Cash & Investments **\$ 60,133,772**

**ECTOR COUNTY HOSPITAL DISTRICT  
STATEMENT OF CASH FLOW  
AUGUST 2017**

	<b>Hospital</b>	<b>Procure</b>	<b>Blended</b>
<b>Cash Flows from Operating Activities and Nonoperating Revenue:</b>			
Excess of Revenue over Expenses	\$ (28,142,929)	\$ 86,219	\$ (28,056,709)
Noncash Expenses:			
Depreciation and Amortization	19,694,006	96,020	19,790,026
Unrealized Gain/Loss on Investments	(414,595)	-	(414,595)
Accretion (Bonds)	(3,868)	-	(3,868)
Changes in Assets and Liabilities			
Patient Receivables, Net	(9,348,372)	(2,014,922)	(11,363,294)
Taxes Receivable/Deferred	1,136,121	(112,754)	1,023,366
Inventories, Prepays and Other	(3,477,219)	258,039	(3,219,180)
Accounts Payable	(952,035)	2,067,439	1,115,404
Accrued Expenses	571,096	609,125	1,180,221
Due to Third Party Payors	127,945	-	127,945
Accrued Post Retirement Benefit Costs	10,350,242	-	10,350,242
Net Cash Provided by Operating Activities	\$ (10,459,607)	\$ 989,166	\$ (9,470,441)
<b>Cash Flows from Investing Activities:</b>			
Investments	\$ 25,278,951	\$ -	\$ 25,278,951
Acquisition of Property and Equipment	\$ (14,701,868)	\$ 79,486	\$ (14,622,381)
Cerner Project Costs	\$ (8,543,147)	\$ -	\$ (8,543,147)
Net Cash used by Investing Activities	\$ 2,033,937	\$ 79,486	\$ 2,113,423
<b>Cash Flows from Financing Activities:</b>			
Net Repayment of Long-term Debt/Bond Issuance	\$ (2,893,131)	\$ -	\$ (2,893,131)
Net Cash used by Financing Activities	\$ (2,893,131)	\$ -	\$ (2,893,131)
Net Increase (Decrease) in Cash	\$ (11,318,801)	\$ 1,068,652	\$ (10,250,149)
Beginning Cash & Cash Equivalents @ 9/30/2016	\$ 61,266,687	\$ 2,734,905	\$ 64,001,593
Ending Cash & Cash Equivalents @ 8/31/2017	\$ 49,947,887	\$ 3,803,557	\$ 53,751,444
<hr/>			
<b>Balance Sheet</b>			
Cash and Cash Equivalents	\$ 32,662,451	\$ 3,803,557	\$ 36,466,008
Restricted Assets	17,285,436	-	17,285,436
Ending Cash & Cash Equivalents @ 8/31/2017	\$ 49,947,887	\$ 3,803,557	\$ 53,751,444

**ECTOR COUNTY HOSPITAL DISTRICT**  
**TAX COLLECTIONS**  
**FISCAL 2017**

	<u>ACTUAL COLLECTIONS</u>	<u>BUDGETED COLLECTIONS</u>	<u>VARIANCE</u>	<u>PRIOR YEAR COLLECTIONS</u>	<u>VARIANCE</u>
<b><u>AD VALOREM</u></b>					
OCTOBER	\$ 249,105	\$ 994,737	\$ (745,632)	\$ 124,292	\$ 124,813
NOVEMBER	924,056	994,737	(70,681)	658,003	266,053
DECEMBER	2,885,709	994,737	1,890,972	1,147,214	1,738,495
JANUARY	3,390,679	994,737	2,395,942	3,102,060	288,619
FEBRUARY	2,266,373	994,737	1,271,636	4,653,270	(2,386,897)
MARCH	327,882	994,737	(666,855)	246,383	81,499
APRIL	152,119	994,737	(842,618)	133,624	18,494
MAY	102,583	710,479	(607,896)	100,892	1,691
JUNE	96,229	727,372	(631,143)	76,218	20,011
JULY	66,209	727,372	(661,163)	42,534	23,675
AUGUST	45,614	727,372	(681,758)	62,650	(17,036)
<b>TOTAL</b>	<b><u>\$ 10,506,557</u></b>	<b><u>\$ 9,855,751</u></b>	<b><u>\$ 650,806</u></b>	<b><u>\$ 10,347,140</u></b>	<b><u>\$ 159,417</u></b>
<b><u>SALES</u></b>					
OCTOBER	\$ 2,339,047	\$ 2,362,971	\$ (23,924)	\$ 2,887,145	\$ (548,098)
NOVEMBER	2,839,057	2,553,727	285,330	3,053,244	(214,187)
DECEMBER	2,324,023	2,256,215	67,808	2,631,851	(307,828)
JANUARY	2,583,565	2,171,303	412,261	2,457,544	126,020
FEBRUARY	3,162,907	2,692,643	470,265	2,973,484	189,424
MARCH	2,759,040	2,068,447	690,593	2,225,281	533,760
APRIL	3,121,450	2,238,917	882,533	2,330,153	791,296
MAY	3,168,533	2,813,220	355,313	2,828,891	339,643
JUNE	3,036,516	2,205,288	831,228	2,202,976	833,540
JULY	3,398,566	2,274,843	1,123,723	2,232,204	1,166,362
AUGUST	3,802,924	2,688,655	1,114,269	2,663,855	1,139,070
<b>TOTAL</b>	<b><u>\$ 32,535,628</u></b>	<b><u>\$ 26,326,228</u></b>	<b><u>\$ 6,209,400</u></b>	<b><u>\$ 28,486,628</u></b>	<b><u>\$ 4,049,001</u></b>
<b>TAX REVENUE</b>	<b><u>\$ 43,042,186</u></b>	<b><u>\$ 36,181,979</u></b>	<b><u>\$ 6,860,207</u></b>	<b><u>\$ 38,833,768</u></b>	<b><u>\$ 4,208,418</u></b>

**ECTOR COUNTY HOSPITAL DISTRICT  
MEDICAID SUPPLEMENTAL PAYMENTS  
FISCAL YEAR 2017**

<b>CASH ACTIVITY</b>	<b>TAX (IGT) ASSESSED</b>	<b>GOVERNMENT PAYOUT</b>	<b>BURDEN ALLEVIATION</b>	<b>NET INFLOW</b>
<b>DSH</b>				
1st Qtr	\$ (2,597,000)	\$ 5,926,518		\$ 3,329,518
2nd Qtr	(1,301,163)	2,969,335		1,668,173
3rd Qtr	(4,056,592)	9,257,397		5,200,806
4th Qtr	-	109,132		109,132
<b>DSH TOTAL</b>	<b>\$ (7,954,754)</b>	<b>\$ 18,262,382</b>		<b>\$ 10,307,628</b>
<b>UC</b>				
1st Qtr	\$ -	\$ -		-
2nd Qtr	(2,237,518)	5,195,968		2,958,449
3rd Qtr	-	-		-
4th Qtr	-	-		-
<b>UC TOTAL</b>	<b>\$ (2,237,518)</b>	<b>\$ 5,195,968</b>		<b>\$ 2,958,449</b>
<b>Regional UPL (Community Benefit)</b>				
1st Qtr	\$ -	\$ -		\$ -
2nd Qtr	(22,123,615)	-		(22,123,615)
3rd Qtr	-	-		-
4th Qtr	(1,362,211)	-		(1,362,211)
<b>REGIONAL UPL TOTAL</b>	<b>\$ (23,485,826)</b>	<b>\$ -</b>		<b>\$ (23,485,826)</b>
<b>DSRIP</b>				
1st Qtr	\$ -	\$ -		\$ -
2nd Qtr	(7,530,059)	17,097,519		9,567,460
3rd Qtr	-	-		-
4th Qtr	(1,102,051)	2,428,404		1,326,353
<b>DSRIP UPL TOTAL</b>	<b>\$ (8,632,110)</b>	<b>\$ 19,525,922</b>		<b>\$ 10,893,812</b>
<b>Nursing Home MPAP</b>				
1st Qtr	\$ (18,941)	\$ 254,245		\$ 235,304
2nd Qtr	-	259,925		259,925
3rd Qtr	-	89,320		89,320
4th Qtr	(446,738)	446,738		-
<b>Nursing Home MPAP TOTAL</b>	<b>\$ (465,679)</b>	<b>\$ 1,050,229</b>		<b>\$ 584,549</b>
<b>MCH Cash Activity</b>	<b>\$ (42,775,888)</b>	<b>\$ 44,034,501</b>		<b>\$ 1,258,612</b>
<b>ProCare Cash Activity</b>			\$ 9,625,000	<b>\$ 9,625,000</b>
<b>Blended Cash Activity</b>	<b>\$ (42,775,888)</b>	<b>\$ 44,034,501</b>	<b>\$ 9,625,000</b>	<b>\$ 10,883,612</b>

**INCOME STATEMENT ACTIVITY:**

**FY 2017 Accrued / (Deferred) Adjustments:**

	<b>MCH</b>	<b>PROCARE</b>	<b>BLENDED</b>
DSH Accrual	\$ 3,598,086	\$ -	\$ 3,598,086
Uncompensated Care Accrual	10,098,450	-	10,098,450
Regional UPL Accrual	(20,848,387)	-	(20,848,387)
Nursing Home UPL	200,000	-	200,000
Regional UPL Benefit	-	9,625,000	9,625,000
<b>Medicaid Supplemental Payments</b>	<b>(6,951,851)</b>	<b>9,625,000</b>	<b>2,673,149</b>
DSRIP Accrual	11,000,000	-	11,000,000
<b>Total Adjustments</b>	<b>\$ 4,048,149</b>	<b>\$ 9,625,000</b>	<b>\$ 13,673,149</b>

**ECTOR COUNTY HOSPITAL DISTRICT  
CONSTRUCTION IN PROGRESS - HOSPITAL ONLY  
AS OF AUGUST 31, 2017**

	A	B	C	D	E=A+B+C+D	F	G=E+F	H	H-G
<b>ITEM</b>	<b>CIP BALANCE AS OF 8/1/2017</b>	<b>August "+" ADDITIONS</b>	<b>August "-." ADDITIONS</b>	<b>August TRANSFERS</b>	<b>CIP BALANCE AS OF 8/31/2017</b>	<b>ADD: AMOUNTS CAPITALIZED</b>	<b>PROJECT TOTAL</b>	<b>BUDGETED AMOUNT</b>	<b>UNDER/(OVER) BOARD APRVD/BUDGET</b>
<b><u>MINOR BUILDING IMPROVEMENT</u></b>									
FAMILY HEALTH CLINIC IMPROVEMENT	\$ 21,208	\$ -	\$ -	\$ -	\$ 21,208	\$ -	\$ 21,208	\$ 45,000	\$ 23,792
PBX - FLOORING REMEDIATION (MAIN HOSPITAL 1ST FLOOR)	13,030	-	-	-	13,030	-	13,030	45,000	31,970
PROCARE ENT	288,943	110,926	-	-	399,868	-	399,868	896,000	496,132
WTCC VAULT	5,408	-	-	-	5,408	-	5,408	10,000	4,592
ONE DOCTORS PLACE	11,632	-	-	-	11,632	-	11,632	45,000	33,368
OR ROOF REPAIR	20,776	-	-	-	20,776	-	20,776	45,000	24,224
PROFESSIONAL BUILDING STORM DAMAGE	-	19,879	-	-	19,879	-	19,879	45,000	25,121
OR MED ROOM MODIFICATION	-	26,982	-	-	26,982	-	26,982	40,000	13,018
750 WEST 5TH FLOORING PROJECT	-	10,391	-	-	10,391	-	10,391	15,000	4,609
<b>SUB-TOTAL</b>	<b>\$ 360,997</b>	<b>\$ 168,178</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 529,174</b>	<b>\$ -</b>	<b>\$ 529,174</b>	<b>\$ 1,186,000</b>	<b>\$ 656,826</b>
<b><u>EQUIPMENT &amp; SOFTWARE PROJECTS - CIP INCOMPLETE</u></b>									
VARIOUS CAPITAL EXPENDITURE PROJECTS	\$ 2,282,937	\$ -	\$ 34,767	\$ -	\$ 2,317,704	\$ -	\$ 2,317,704	\$ 2,500,000	\$ 182,296
<b>SUB-TOTAL</b>	<b>\$ 2,282,937</b>	<b>\$ -</b>	<b>\$ 34,767</b>	<b>\$ -</b>	<b>\$ 2,317,704</b>	<b>\$ -</b>	<b>\$ 2,317,704</b>	<b>\$ 2,500,000</b>	<b>\$ 182,296</b>
<b>TOTAL CONSTRUCTION IN PROGRESS</b>	<b>\$ 2,643,934</b>	<b>\$ 168,178</b>	<b>\$ 34,767</b>	<b>\$ -</b>	<b>\$ 2,846,878</b>	<b>\$ -</b>	<b>\$ 2,846,878</b>	<b>\$ 3,686,000</b>	<b>\$ 839,122</b>

**ECTOR COUNTY HOSPITAL DISTRICT**  
**CAPITAL PROJECT & EQUIPMENT EXPENDITURES**  
**AUGUST 2017**

<u>DEPT</u>	<u>ITEM</u>	<u>CLASS</u>	<u>BOOKED AMOUNT</u>
<b>TRANSFERRED FROM CONSTRUCTION IN PROGRESS/RENOVATION PROJECTS</b>			
None			\$ -
<b>TOTAL PROJECT TRANSFERS</b>			<b>\$ -</b>
<b>EQUIPMENT PURCHASES</b>			
None			\$ -
<b>TOTAL EQUIPMENT PURCHASES</b>			<b>\$ -</b>
<b>TOTAL TRANSFERS FROM CIP/EQUIPMENT PURCHASES</b>			<b>\$ -</b>



**ECTOR COUNTY HOSPITAL DISTRICT  
FISCAL 2017 CAPITAL EQUIPMENT  
CONTINGENCY FUND  
AUGUST 2017**

<b>MONTH/ YEAR</b>	<b>DESCRIPTION</b>	<b>DEPT NUMBER</b>	<b>BUDGETED AMOUNT</b>	<b>P.O AMOUNT</b>	<b>ACTUAL AMOUNT</b>	<b>TO/(FROM) CONTINGENCY</b>
	<b>Available funds from budget</b>		<b>\$ 600,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 600,000</b>
Oct-16	Concrete Wheel Stops	8500	-	-	2,800	(2,800)
Oct-16	(2) Alarms in ER	8200	-	-	4,945	(4,945)
Oct-16	Sliding Glass Doors	8200	-	-	11,200	(11,200)
Oct-16	Sidewalk and Ramp	8200	-	-	7,100	(7,100)
Nov-16	Carpet	8200	-	-	2,352	(2,352)
Nov-16	Reach-in Refrigerator	8020	-	-	3,910	(3,910)
Nov-16	Boilerless Steamer	8020	13,491	-	13,653	(162)
Dec-16	InnerSpace Cabinets	7310	9,769	-	9,769	-
Dec-16	Blanket Warmer	7290	3,761	-	3,577	184
Jan-17	Ultrasound Machine, Trauma Bay	7800	55,750	-	62,875	(7,125)
Feb-17	Mini Split AC System	8200	-	-	3,888	(3,888)
Feb-17	Grille Operaton and Transformer	8560	-	-	2,900	(2,900)
Mar-17	Ultrasound Unit	7320	208,741	-	172,178	36,563
Mar-17	Vacuum Pumps	8200	80,000	-	35,925	44,075
Mar-17	Ultrasound Machine - EMT	7800	-	-	469	(469)
Mar-17	Biological Safety Cabinet - EMT	7060	-	-	111	(111)
Mar-17	Annex Fire System	8200	-	-	28,585	(28,585)
Mar-17	Annex Fire System - Installation	8200	-	-	10,000	(10,000)
Mar-17	Fitness Rowing Machine	9310	1,262	-	2,524	(1,262)
Apr-17	BioChem Guard	7330	10,682	-	10,682	-
Apr-17	Heart Bypass	6620	197,349	-	197,349	-
Apr-17	Heart Bypass	6620	50,070	-	52,581	(2,511)
Apr-17	Bariatric Instrument Set	6620	21,475	-	21,475	-
May-17	Police Radios	8380	59,338	54,173	3,956	1,209
May-17	Ice Cuber and Water Dispenser	8020	3,910	-	3,910	-
May-17	Clear Led Monile Barrier Full Window	7920	4,095	-	4,095	-
May-17	Nihn Kohden Monitoring	6850	268,851	-	268,851	-
Jun-17	EIZO Analog to DVI Converter Box	6620	6,779	-	6,779	-
Jun-17	Ultrasound Unit - EMT	8380	-	-	429	(429)
Jun-17	Police Radios	8380	-	-	1,772	(1,772)
Jun-17	Vacuum Pumps- EMT	8200	-	-	312	(312)
Jun-17	Luminance Meter- EMT	7250	-	-	25	(25)
Jun-17	Clear Led Monile Barrier Full Window	7290	-	-	394	(394)
Jul-17	Annex AHU Condensor	8200	45,000	-	33,217	11,783
Jul-17	Sewer Basement Pump	8200	-	-	11,200	(11,200)
Jul-17	Generator #1 Radiator	8200	-	-	22,105	(22,105)
Jul-17	Replacing Burner on #2 Boiler	8200	-	-	44,500	(44,500)
Jul-17	BioChem Guard	7330	-	-	10,682	(10,682)
Jul-17	USP Hazardous Drug Clean Room	7330	-	-	20,250	(20,250)
Aug-17	Downtime PCs	9070	-	-	3,396	(3,396)
Aug-17	Additional Client PC thins	9070	50,000	21,942	(21,942)	50,000
Aug-17	Cerner Contingency Capex	9070	-	-	35,231	(35,231)
			<b>\$ 1,690,322</b>	<b>\$ 76,115</b>	<b>\$ 1,110,007</b>	<b>\$ 504,200</b>

**ECTOR COUNTY HOSPITAL DISTRICT  
SUPPLEMENTAL SCHEDULE OF ACCOUNTS RECEIVABLE - OTHER  
AUGUST 2017**

	<u>CURRENT YEAR</u>	<u>PRIOR YEAR</u>		<u>CURRENT YEAR CHANGE</u>
		<u>HOSPITAL AUDITED</u>	<u>PRO CARE AUDITED</u>	
AR DISPRO/UPL	\$ (6,709,542)	\$ -	\$ -	\$ (6,709,542)
AR UNCOMPENSATED CARE	7,020,918	-	-	7,020,918
AR DSRIP	9,265,983	9,159,795	-	106,188
AR NURSING HOME UPL	199,049	583,599	-	(384,549)
AR BAB REVENUE	(18)	84,233	-	(84,250)
AR PHYSICIAN GUARANTEES	513,396	-	-	513,396
AR ACCRUED INTEREST	115,649	79,286	-	36,363
AR OTHER:	6,194,971	4,636,431	2,482,086	(923,546)
Procure On-Call Fees	79,150	-	46,500	32,650
Procure A/R - FHC	350,984	-	391,968	(40,984)
Other Misc A/R	5,764,837	4,636,431	2,043,618	(915,212)
AR DUE FROM THIRD PARTY PAYOR	4,830,896	4,975,920	-	(145,024)
PROCARE-INTERCOMPANY RECEIVABLE	3,776,569	1,455,140	-	2,321,429
<b>TOTAL ACCOUNTS RECEIVABLE - OTHER</b>	<b>\$ 25,207,872</b>	<b>\$ 20,974,403</b>	<b>\$ 2,482,086</b>	<b>\$ 1,751,383</b>
PROCARE-INTERCOMPANY LIABILITY	\$ (3,776,569)	\$ -	\$ (1,455,140)	\$ (2,321,429)

**ECTOR COUNTY HOSPITAL DISTRICT  
SUPPLEMENTAL SCHEDULE OF HOSPITAL TEMPORARY LABOR FTE'S  
AUGUST 2017**

TEMPORARY LABOR DEPARTMENT	CURRENT MONTH					YEAR TO DATE				
	ACTUAL	BUDGET	VAR	PRIOR YR	YR VAR	ACTUAL	BUDGET	VAR	PRIOR YR	YR VAR
OPERATING ROOM	3.4	1.0	234.2%	6.5	-47.8%	4.3	1.0	331.9%	6.9	-37.5%
LABOR AND DELIVERY	1.4	-	0.0%	4.5	-68.7%	1.9	-	0.0%	2.6	-27.5%
NEO-NATAL INTENSIVE CARE	1.5	-	0.0%	5.0	-69.4%	1.8	-	0.0%	1.8	0.5%
7 CENTRAL	-	0.1	-100.0%	5.7	-100.0%	1.1	0.1	651.0%	5.6	-80.4%
INPATIENT REHAB	0.3	0.6	-53.3%	4.9	-93.9%	1.0	0.6	54.4%	3.2	-69.1%
INTENSIVE CARE UNIT 4 (CCU)	-	1.0	-100.0%	4.0	-100.0%	0.9	1.0	-8.1%	1.4	-37.1%
4 EAST	-	-	0.0%	3.2	-100.0%	0.8	-	0.0%	1.2	-32.3%
EMERGENCY DEPARTMENT	1.1	1.2	-12.3%	1.7	-38.2%	0.8	1.3	-37.6%	2.2	-62.5%
INTENSIVE CARE UNIT 2	-	-	0.0%	4.4	-100.0%	0.6	-	0.0%	3.3	-81.0%
PERFORMANCE IMPROVEMENT (QA)	-	-	0.0%	-	0.0%	0.6	-	0.0%	-	0.0%
6 CENTRAL	-	-	0.0%	4.3	-100.0%	0.6	-	0.0%	1.3	-54.0%
9 CENTRAL	-	0.9	-100.0%	-	0.0%	0.6	0.9	-35.6%	0.8	-26.2%
8 CENTRAL	-	-	0.0%	3.8	-100.0%	0.5	-	0.0%	1.6	-69.3%
PM&R - OCCUPATIONAL	0.6	0.8	-14.5%	1.0	-36.0%	0.5	0.8	-35.3%	0.9	-47.3%
STERILE PROCESSING	1.1	-	0.0%	-	0.0%	0.5	-	0.0%	2.7	-83.1%
CHW - SPORTS MEDICINE	-	-	0.0%	3.4	-100.0%	0.4	-	0.0%	2.9	-84.7%
TRAUMA SERVICE	0.2	-	0.0%	-	0.0%	0.4	-	0.0%	-	0.0%
6 WEST	-	0.6	-100.0%	2.6	-100.0%	0.4	0.6	-43.9%	1.7	-79.0%
HUMAN RESOURCES	-	-	0.0%	-	0.0%	0.3	-	0.0%	-	0.0%
PATIENT ACCOUNTING	-	-	0.0%	-	0.0%	0.3	-	0.0%	-	0.0%
4 CENTRAL	-	0.1	-100.0%	1.1	-100.0%	0.3	0.1	168.0%	1.1	-75.9%
PM&R - PHYSICAL	-	0.3	-100.0%	2.5	-100.0%	0.3	0.3	-1.8%	1.0	-72.9%
FINANCIAL ACCOUNTING	1.0	-	0.0%	-	0.0%	0.2	-	0.0%	-	0.0%
5 CENTRAL	-	-	0.0%	2.1	-100.0%	0.2	-	0.0%	2.2	-91.3%
OP SURGERY	-	0.4	-100.0%	1.2	-100.0%	0.1	0.4	-76.8%	0.6	-85.4%
PHARMACY DRUGS/I.V. SOLUTIONS	0.6	-	0.0%	-	0.0%	0.1	-	0.0%	-	0.0%
IMAGING - ULTRASOUND	-	-	0.0%	2.9	-100.0%	0.0	-	0.0%	0.3	-86.8%
CERNER	-	-	0.0%	-	0.0%	0.0	-	0.0%	-	0.0%
5 WEST	-	0.3	-100.0%	0.4	-100.0%	-	0.3	-100.0%	0.3	-100.0%
RECOVERY ROOM	-	0.1	-100.0%	-	0.0%	-	0.1	-100.0%	0.1	-100.0%
LABORATORY - CHEMISTRY	-	0.4	-100.0%	-	0.0%	-	0.4	-100.0%	0.4	-100.0%
LABORATORY - MICROBIOLOGY	-	0.5	-100.0%	-	0.0%	-	0.4	-100.0%	0.4	-100.0%
LABORATORY - TRANFUSION SERVICES	-	0.8	-100.0%	-	0.0%	-	0.8	-100.0%	0.6	-100.0%
PM&R - SPEECH	-	0.2	-100.0%	0.4	-100.0%	-	0.2	-100.0%	0.4	-100.0%
MEDICAL STAFF	-	0.3	-100.0%	-	0.0%	-	0.3	-100.0%	0.2	-100.0%
<b>SUBTOTAL</b>	<b>11.3</b>	<b>9.7</b>	<b>16.9%</b>	<b>65.5</b>	<b>-82.8%</b>	<b>19.4</b>	<b>9.6</b>	<b>101.6%</b>	<b>47.6</b>	<b>-59.2%</b>
<b>TRANSITION LABOR</b>										
INTENSIVE CARE UNIT 4 (CCU)	10.1	1.1	843.5%	-	0.0%	6.9	1.0	588.3%	-	0.0%
7 CENTRAL	6.5	5.0	31.0%	-	0.0%	5.2	5.0	4.5%	-	0.0%
8 CENTRAL	3.8	2.0	92.1%	-	0.0%	3.5	2.0	75.4%	-	0.0%
INPATIENT REHAB	4.4	2.0	116.9%	-	0.0%	3.3	2.0	65.1%	-	0.0%
4 EAST	3.7	1.0	262.9%	-	0.0%	3.1	1.0	214.0%	-	0.0%
6 CENTRAL	3.2	4.0	-19.5%	-	0.0%	3.1	4.0	-22.5%	-	0.0%
9 CENTRAL	3.1	-	0.0%	-	0.0%	3.0	-	0.0%	-	0.0%
NEO-NATAL INTENSIVE CARE	4.3	3.1	37.0%	-	0.0%	2.9	3.0	-5.3%	-	0.0%
EMERGENCY DEPARTMENT	2.6	0.5	481.0%	-	0.0%	2.7	0.5	454.1%	-	0.0%
INTENSIVE CARE UNIT 2	2.5	6.4	-61.3%	-	0.0%	2.7	6.0	-55.9%	-	0.0%
5 CENTRAL	2.3	2.0	16.8%	-	0.0%	2.2	2.0	7.3%	-	0.0%
OPERATING ROOM	1.9	4.0	-52.9%	-	0.0%	2.0	4.0	-51.1%	-	0.0%
CHW - SPORTS MEDICINE	2.3	3.5	-35.4%	-	0.0%	1.8	3.5	-47.9%	-	0.0%
LABORATORY - CHEMISTRY	2.5	-	0.0%	-	0.0%	1.7	-	0.0%	-	0.0%
OP SURGERY	0.8	-	0.0%	-	0.0%	1.0	-	0.0%	-	0.0%
4 CENTRAL	0.3	1.0	-72.1%	-	0.0%	0.8	1.0	-16.0%	-	0.0%
LABORATORY - HEMATOLOGY	1.2	-	0.0%	-	0.0%	0.7	-	0.0%	-	0.0%
6 WEST	0.1	0.6	-86.5%	-	0.0%	0.6	0.6	-4.6%	-	0.0%
PM&R - OCCUPATIONAL	0.2	-	0.0%	-	0.0%	0.5	-	0.0%	-	0.0%
PM&R - PHYSICAL	1.2	-	0.0%	-	0.0%	0.4	-	0.0%	-	0.0%
LABOR AND DELIVERY	-	4.3	-100.0%	-	0.0%	0.3	4.0	-93.6%	-	0.0%
CERNER	-	-	0.0%	-	0.0%	0.2	-	0.0%	-	0.0%
5 WEST	-	-	0.0%	-	0.0%	0.1	-	0.0%	-	0.0%
TRAUMA SERVICE	-	-	0.0%	-	0.0%	0.1	-	0.0%	-	0.0%
<b>SUBTOTAL</b>	<b>57.1</b>	<b>40.6</b>	<b>40.7%</b>	<b>-</b>	<b>0.0%</b>	<b>48.5</b>	<b>39.7</b>	<b>22.4%</b>	<b>-</b>	<b>0.0%</b>
<b>GRAND TOTAL</b>	<b>68.4</b>	<b>50.2</b>	<b>36.1%</b>	<b>65.5</b>	<b>4.4%</b>	<b>67.9</b>	<b>49.3</b>	<b>37.9%</b>	<b>47.6</b>	<b>42.7%</b>

**ECTOR COUNTY HOSPITAL DISTRICT  
SUPPLEMENTAL SCHEDULE OF TEMPORARY LABOR, TRANSITION LABOR & PURCHASED SERVICES - HOSPITAL ONLY  
AUGUST 2017**

	CURRENT MONTH						YEAR TO DATE					
	ACTUAL	BUDGET	\$ VAR	% VAR	PRIOR YR	% VAR	ACTUAL	BUDGET	\$ VAR	% VAR	PRIOR YR	% VAR
OR TEMPORARY LABOR	\$ 54,511	\$ 22,224	\$ 32,287	145.3%	\$ 109,198	-50.1%	\$ 671,796	\$ 232,932	\$ 438,864	188.4%	\$ 957,597	-29.8%
PI TEMPORARY LABOR	-	-	-	100.0%	-	100.0%	180,930	-	180,930	100.0%	-	100.0%
L & D TEMPORARY LABOR	22,553	-	22,553	100.0%	35,928	-37.2%	166,098	-	166,098	100.0%	275,666	-39.7%
NICU TEMPORARY LABOR	11,776	-	11,776	100.0%	51,511	-77.1%	126,821	-	126,821	100.0%	205,903	-38.4%
TRAUMA TEMPORARY LABOR	1,000	-	1,000	100.0%	-	100.0%	105,333	-	105,333	100.0%	-	100.0%
ED TEMPORARY LABOR	11,918	12,907	(989)	-7.7%	4,859	145.3%	214,642	146,245	68,397	46.8%	238,682	-10.1%
OT TEMPORARY LABOR	8,702	10,666	(1,964)	-18.4%	11,460	-24.1%	62,827	114,513	(51,686)	-45.1%	130,232	-51.8%
ALL OTHER	32,195	78,487	(46,292)	-59.0%	432,010	-92.5%	420,562	821,853	(401,291)	-48.8%	3,632,193	-88.4%
<b>TOTAL TEMPORARY LABOR</b>	<b>\$ 142,655</b>	<b>\$ 124,285</b>	<b>\$ 18,370</b>	<b>14.8%</b>	<b>\$ 644,966</b>	<b>-77.9%</b>	<b>\$ 1,949,010</b>	<b>\$ 1,315,543</b>	<b>\$ 633,466</b>	<b>48.2%</b>	<b>\$ 5,440,272</b>	<b>-64.2%</b>
ICU4 TRANSITION LABOR	\$ 121,394	\$ 9,631	\$ 111,763	1160.5%	\$ -	100.0%	\$ 1,059,333	\$ 93,357	\$ 965,976	1034.7%	\$ -	100.0%
4E TRANSITION LABOR	33,455	10,556	22,899	216.9%	-	100.0%	483,485	105,325	378,160	359.0%	-	100.0%
IMCU9 TRANSITION LABOR	35,017	-	35,017	100.0%	-	100.0%	355,792	-	355,792	100.0%	-	100.0%
ED TRANSITION LABOR	17,929	3,667	14,263	389.0%	-	100.0%	331,978	41,543	290,436	699.1%	-	100.0%
REHAB TRANSITION LABOR	40,721	20,899	19,822	94.8%	-	100.0%	502,232	224,233	277,999	124.0%	-	100.0%
8C TRANSITION LABOR	51,006	22,152	28,854	130.3%	-	100.0%	503,399	229,939	273,460	118.9%	-	100.0%
7C TRANSITION LABOR	67,272	47,803	19,469	40.7%	-	100.0%	732,700	504,341	228,359	45.3%	-	100.0%
5C TRANSITION LABOR	9,479	19,781	(10,302)	-52.1%	-	100.0%	320,157	210,399	109,759	52.2%	-	100.0%
CHEM TRANSITION LABOR	25,074	-	25,074	100.0%	-	100.0%	140,395	-	140,395	100.0%	-	100.0%
NICU TRANSITION LABOR	51,091	32,474	18,617	57.3%	-	100.0%	441,356	316,066	125,290	39.6%	-	100.0%
OP SURGERY TRANSITION LABOR	14,434	-	14,434	100.0%	-	100.0%	120,146	-	120,146	100.0%	-	100.0%
IMCU4 TRANSITION LABOR	6,218	7,754	(1,536)	-19.8%	-	100.0%	140,696	86,146	54,550	63.3%	-	100.0%
HEMA TRANSITION LABOR	9,742	-	9,742	100.0%	-	100.0%	62,676	-	62,676	100.0%	-	100.0%
ORTHO/NEURO TRANSITION LABOR	(3)	4,657	(4,659)	-100.1%	-	100.0%	87,799	50,640	37,159	73.4%	-	100.0%
OR TRANSITION LABOR	34,592	41,313	(6,721)	-16.3%	-	100.0%	294,386	432,997	(138,611)	-32.0%	-	100.0%
ICU2 TRANSITION LABOR	32,022	69,267	(37,245)	-53.8%	-	100.0%	469,566	679,615	(210,048)	-30.9%	-	100.0%
OP PM&R TRANSITION LABOR	14,685	37,377	(22,692)	-60.7%	-	100.0%	209,073	418,509	(209,436)	-50.0%	-	100.0%
ALL OTHER	50,306	89,917	(39,610)	-40.1%	-	100.0%	658,677	870,610	(211,933)	-24.3%	-	100.0%
<b>TOTAL TRANSITION LABOR</b>	<b>\$ 614,436</b>	<b>\$ 411,246</b>	<b>\$ 203,189</b>	<b>49.4%</b>	<b>\$ -</b>	<b>100.0%</b>	<b>\$ 6,913,848</b>	<b>\$ 4,263,720</b>	<b>\$ 2,650,128</b>	<b>62.2%</b>	<b>\$ -</b>	<b>100.0%</b>
<b>GRAND TOTAL TEMPORARY LABOR</b>	<b>\$ 757,091</b>	<b>\$ 535,531</b>	<b>\$ 221,559</b>	<b>41.4%</b>	<b>\$ 644,966</b>	<b>17.4%</b>	<b>\$ 8,862,857</b>	<b>\$ 5,579,263</b>	<b>\$ 3,283,594</b>	<b>58.9%</b>	<b>\$ 5,440,272</b>	<b>62.9%</b>
CERNER OTHER PURCH SVCS	\$ 774,622	\$ 102,080	\$ 672,542	658.8%	\$ 49,501	1464.9%	\$ 1,719,224	\$ 1,122,884	\$ 596,340	53.1%	\$ 823,361	108.8%
ADM CONSULTANT FEES	181,111	63,202	117,909	186.6%	(209,200)	-186.6%	1,060,345	695,223	365,121	52.5%	633,127	67.5%
HK SVC CONTRACT PURCH SVC	71,035	37,371	33,664	90.1%	59,105	20.2%	656,010	405,880	250,131	61.6%	465,652	40.9%
ADM OTHER	-	-	-	100.0%	-	100.0%	205,210	-	205,210	100.0%	-	100.0%
PI FEES ( TRANSITION NURSE PROGRAM)	33,566	46,131	(12,565)	-27.2%	31,765	5.7%	443,402	311,027	132,375	42.6%	286,363	54.8%
ADMIN LEGAL FEES	26,767	77,057	(50,290)	-65.3%	65,924	-59.4%	611,414	508,860	102,554	20.2%	435,245	40.5%
COMPLIANCE CONSULTING FEES	7,127	3,695	3,432	92.9%	8,230	-13.4%	148,235	60,765	87,470	143.9%	58,470	153.5%
COMM REL MEDIA PLACEMENT	33,863	59,768	(25,905)	-43.3%	12,086	180.2%	569,732	483,733	85,999	17.8%	549,563	3.7%
ED FEES ( BCA FEES )	390	-	390	100.0%	-	100.0%	90,410	6,429	83,981	1306.3%	6,954	1200.1%
HISTOLOGY SERVICES	39,684	23,504	16,180	68.8%	30,826	28.7%	351,564	270,754	80,810	29.8%	311,863	12.7%
ADMIN OTHER FEES	239	4,812	(4,573)	-95.0%	18,070	-98.7%	125,032	52,935	72,097	136.2%	69,889	78.9%
4E OTHER PURCH SVCS	11,610	-	11,610	100.0%	-	100.0%	87,872	23,927	63,945	267.3%	6,567	1238.0%
PRO OTHER PURCH SVCS	6,818	6,134	684	11.2%	3,249	109.8%	114,767	67,477	47,290	70.1%	68,080	68.6%
REHAB OTHER PURCH SVCS	22,405	11,764	10,641	90.4%	1,908	1074.3%	174,878	129,409	45,469	35.1%	128,373	36.2%
PHARMACY SERVICES	36,549	3,557	32,992	927.5%	15,689	133.0%	248,572	206,246	42,326	20.5%	130,314	90.7%
COMM REL ADVERTISEMENT PURCH SVCS	51,534	17,917	33,617	187.6%	16,183	218.5%	238,443	197,083	41,360	21.0%	220,984	7.9%
TELECOM SERVICES	17,471	15,703	1,768	11.3%	21,872	-20.1%	199,235	160,697	38,538	24.0%	140,814	41.5%
NSG OTHER PURCH SVCS	(3,542)	3,539	(7,082)	-200.1%	-	100.0%	75,210	38,933	36,277	93.2%	59,604	26.2%
PH CONTRACT PURCH SVC	14,223	7,373	6,849	92.9%	6,723	111.6%	66,194	51,154	15,040	29.4%	129,961	-49.1%
DC AM HEALTHWAYS MGMT FEE	4,157	7,938	(3,781)	-47.6%	7,750	-46.4%	94,528	82,031	12,497	15.2%	79,890	18.3%
PT CODING PURCH SVCS	4,323	8,614	(4,291)	-49.8%	2,392	80.7%	55,921	46,510	9,411	20.2%	53,042	5.4%
WOUND CARE CODING FEES	5,100	5,805	(705)	-12.1%	5,786	-11.8%	52,652	63,857	(11,205)	-17.5%	64,087	-17.8%
NSG ED OTHER PURCH SVCS	9,111	7,906	1,205	15.2%	5,993	52.0%	63,286	82,523	(19,237)	-23.3%	75,458	-16.1%
LTH OTHER PURCH SVCS	2,100	19,132	(17,032)	-89.0%	4,560	-53.9%	55,435	78,004	(22,569)	-28.9%	72,610	-23.7%
ADM APPRAISAL DIST FEE	-	16,045	(16,045)	-100.0%	-	100.0%	78,647	114,890	(36,244)	-31.5%	96,660	-18.6%
MED STAFF REVIEW FEES	451	4,451	(4,000)	-89.9%	4,008	-88.7%	59,607	98,826	(39,219)	-39.7%	74,996	-20.5%
COMM REL WELLNESS WORKS	21,530	21,314	215	1.0%	20,694	4.0%	190,803	234,458	(43,655)	-18.6%	228,701	-16.6%
OR FEES ( PERFUSION SERVICES )	22,725	18,795	3,930	20.9%	32,954	-31.0%	240,785	305,190	(64,405)	-21.1%	293,215	-17.9%
AMBULANCE FEES	4,764	24,477	(19,713)	-80.5%	25,195	-81.1%	203,649	269,247	(65,598)	-24.4%	279,647	-27.2%
UC-CPC 42ND STREET PURCH SVCS-OTHER	31,419	39,901	(8,482)	-21.3%	-	100.0%	358,571	464,673	(106,102)	-22.8%	-	100.0%
ADM LEGAL SETTLEMENT FEES	-	37,500	(37,500)	-100.0%	-	100.0%	78,592	193,363	(114,771)	-59.4%	311,725	-74.8%
IT INFORMATION SOLUTIONS SVCS	134,086	84,583	49,502	58.5%	96,486	39.0%	785,425	930,417	(144,992)	-15.6%	844,369	-7.0%
ADMT OTHER PURCH SVCS	45	436	(391)	-89.7%	29,355	-99.8%	141,777	304,029	(162,252)	-53.4%	393,661	-64.0%
PA ELIGIBILITY FEES	27,300	112,999	(85,699)	-75.8%	64,096	-57.4%	561,105	762,511	(201,406)	-26.4%	630,818	-11.1%
UOM ( EHR FEES )	12,030	50,689	(38,659)	-76.3%	18,784	-36.0%	243,869	502,153	(258,284)	-51.4%	432,163	-43.6%
PRIMARY CARE WEST OTHER PURCH SVCS	124,944	182,556	(57,612)	-31.6%	172,213	-27.4%	1,549,013	1,983,906	(434,893)	-21.9%	1,740,042	-11.0%
ALL OTHERS	1,293,392	1,657,155	(363,764)	-22.0%	1,536,244	-15.8%	15,356,836	16,858,246	(1,501,410)	-8.9%	17,585,305	-12.7%
<b>TOTAL PURCHASED SERVICES</b>	<b>\$ 3,022,946</b>	<b>\$ 2,783,908</b>	<b>\$ 239,040</b>	<b>8.6%</b>	<b>\$ 2,158,440</b>	<b>40.1%</b>	<b>\$ 27,356,250</b>	<b>\$ 28,168,248</b>	<b>\$ (811,998)</b>	<b>-2.9%</b>	<b>\$ 27,761,574</b>	<b>-1.5%</b>

Ector County Hospital District  
 Debt Service Coverage Calculation  
 AUGUST 2017

**Average Annual Debt Service Requirements of 110%:**

	FYTD			Annualized
	ProCare	ECHD	Consolidated	Consolidated
Decrease in net position	86,219	(28,142,929)	(28,056,709)	(30,432,563)
Deficiency of revenues over expenses	86,219	(28,142,929)	(28,056,709)	(30,432,563)
Depreciation/amortization	303,693	19,560,169	19,863,862	21,538,420
Interest expense	-	2,999,726	2,999,726	3,281,842
(Gain) or loss on fixed assets	1,899	(55,325)	(53,427)	803
Unusual / infrequent / extraordinary items	-	(1,069,016)	(1,069,016)	(1,166,199)
Unrealized (gains) / losses on investments	-	414,595	414,595	463,600
Consolidated net revenues	391,812	(6,292,781)	(5,900,969)	(6,314,097)
GASB 68	0	9,311,121	9,311,121	10,157,586
Consolidated net revenues (without GASB 68)	391,812	3,018,340	3,410,151	3,843,489

**Note:** Average annual debt service requirements is defined to mean the greater of the following 2 calculations:

1.) Average annual debt service of future maturities

	Bonds	Cap Lease	Total	110%
2017	3,708,207.37	93,139.20	3,801,346.57	4,181,481.23
2018	3,704,144.87		3,704,144.87	4,074,559.36
2019	3,704,003.09		3,704,003.09	4,074,403.40
2020	3,703,513.46		3,703,513.46	4,073,864.81
2021	3,703,965.62		3,703,965.62	4,074,362.19
2022	3,703,363.82		3,703,363.82	4,073,700.20
2023	3,704,094.49		3,704,094.49	4,074,503.94
2024	3,703,936.71		3,703,936.71	4,074,330.38
2025	3,703,757.92		3,703,757.92	4,074,133.71
2026	3,703,381.35		3,703,381.35	4,073,719.49
2027	3,702,861.24		3,702,861.24	4,073,147.36
2028	3,703,256.93		3,703,256.93	4,073,582.63
2029	3,702,288.56		3,702,288.56	4,072,517.42
2030	3,701,769.56		3,701,769.56	4,071,946.52
2031	3,701,420.06		3,701,420.06	4,071,562.06
2032	3,701,960.19		3,701,960.19	4,072,156.21
2033	3,701,063.45		3,701,063.45	4,071,169.79
2034	3,700,496.62		3,700,496.62	4,070,546.28
2035	3,700,933.18		3,700,933.18	4,071,026.50
	3,703,074.66	93,139.20	3,707,976.72	

OR

2.) Next Year Debt Service - sum of principal and interest due in the next fiscal year:

	Bonds	
Debt Service	3,801,347	← higher of the two

	Current FYTD		Annualized
Covenant Computation (with GASB 68)	-155.2%	(needs to be 110% or higher)	-166.1%
Covenant Computaiton (without GASB 68)	89.7%		101.1%



# Financial Presentation

For the Month Ended

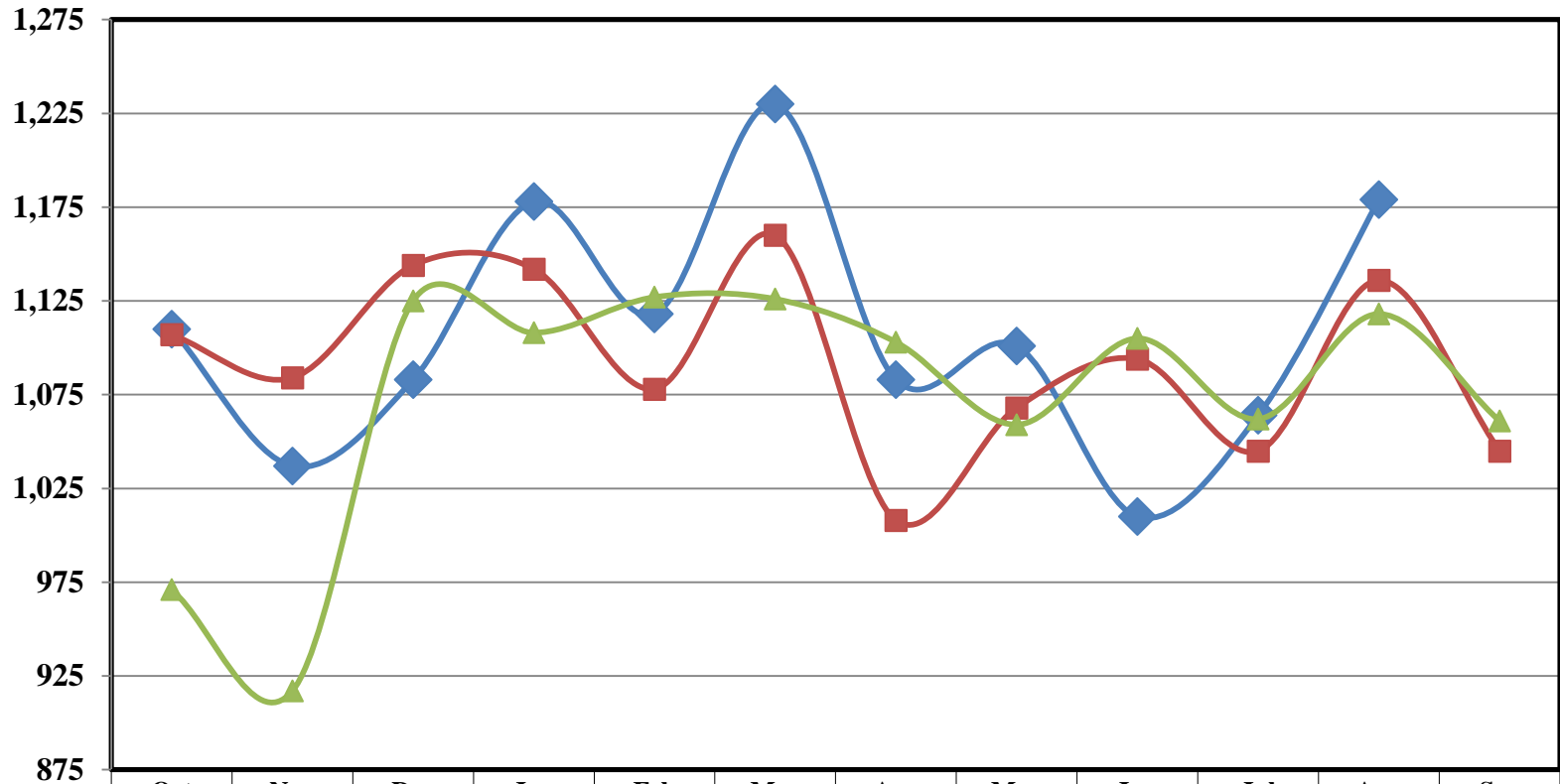
August 31, 2017

# Volume



# Admissions

Total – Adults and NICU

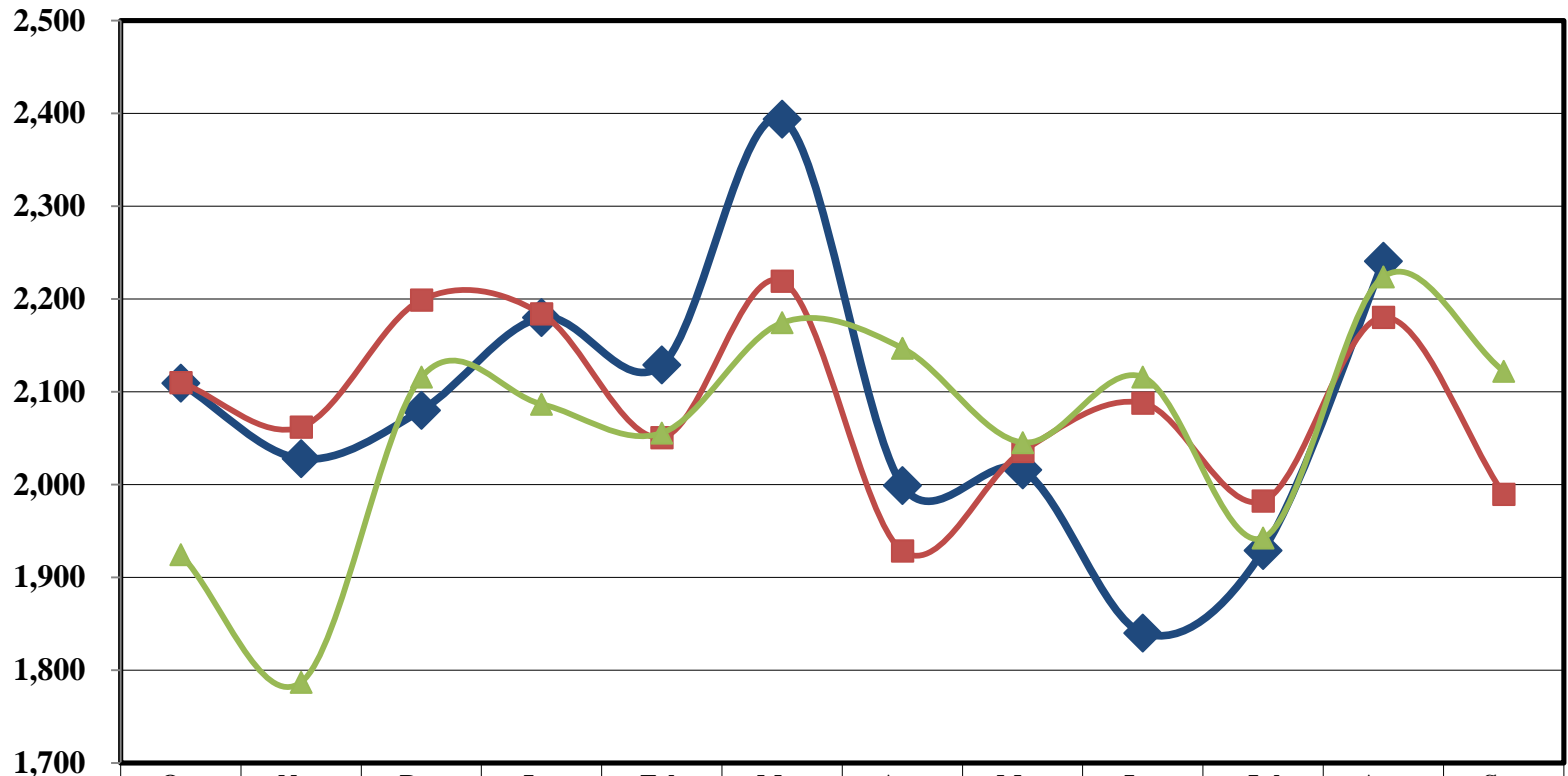


	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep
FY 2017	1,110	1,037	1,083	1,178	1,118	1,230	1,083	1,101	1,010	1,064	1,179	1,061
FY 2017 Budget	1,107	1,084	1,144	1,142	1,078	1,160	1,008	1,068	1,094	1,045	1,136	1,045
FY 2016	971	917	1,125	1,108	1,127	1,126	1,103	1,059	1,105	1,062	1,118	1,061



# Adjusted Admissions

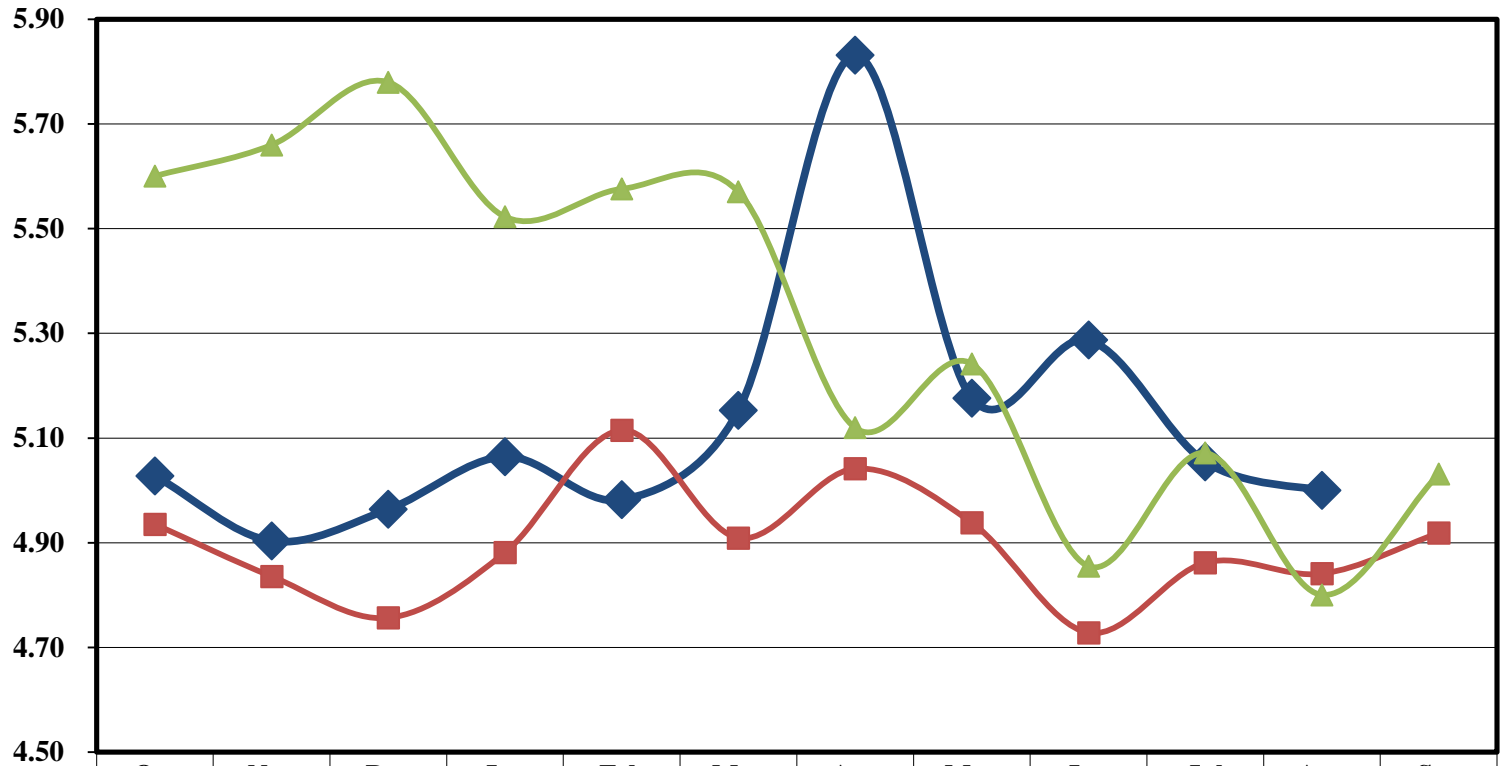
Including Acute & Rehab Unit



	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep
FY 2017	2,109	2,028	2,080	2,180	2,129	2,394	1,999	2,016	1,840	1,929	2,241	
FY 2017 Budget	2,110	2,062	2,199	2,184	2,051	2,219	1,929	2,036	2,088	1,982	2,180	1,990
FY 2016	1,925	1,787	2,116	2,087	2,056	2,174	2,147	2,045	2,116	1,942	2,224	2,122

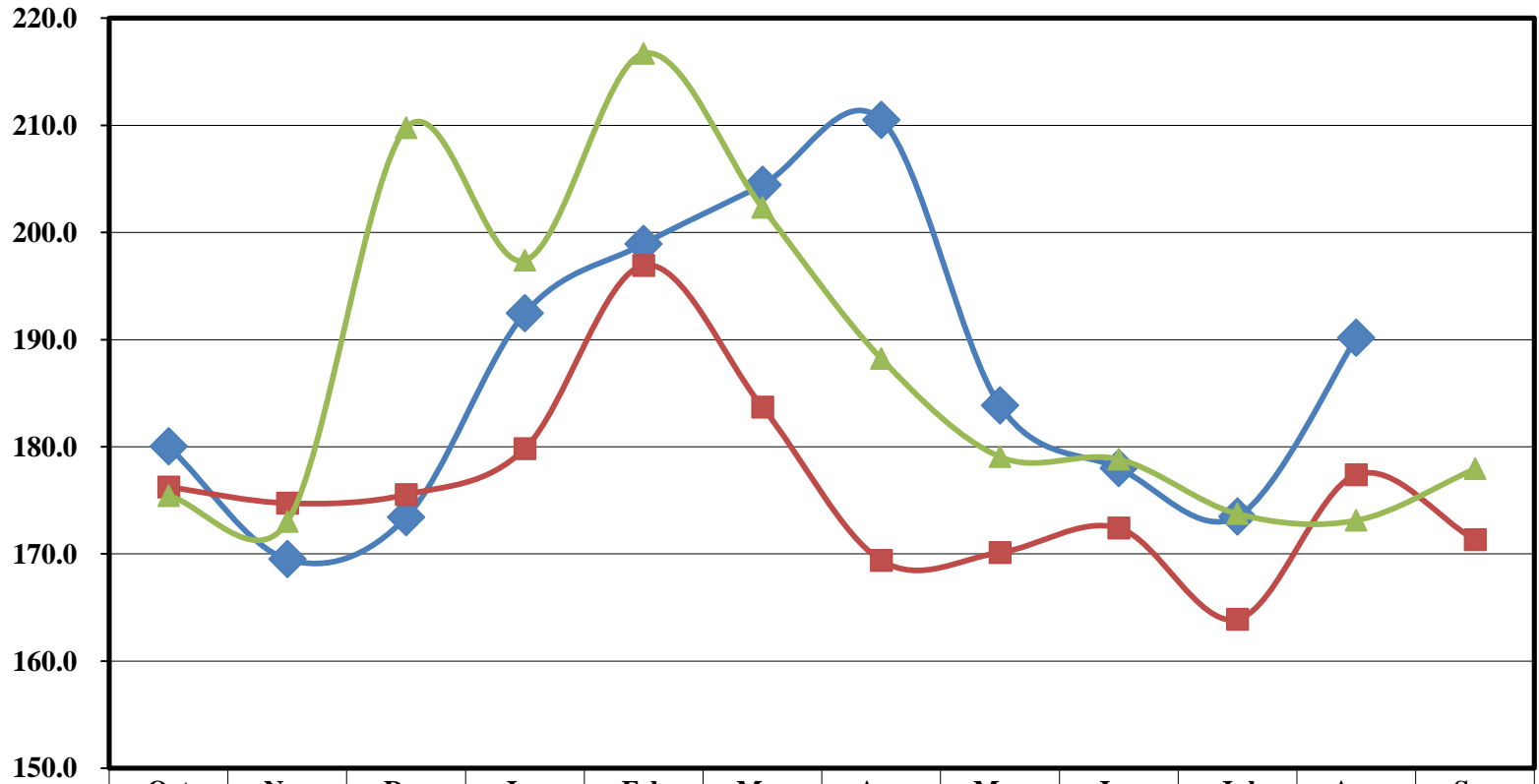
# Average Length of Stay

Total – Adults and NICU



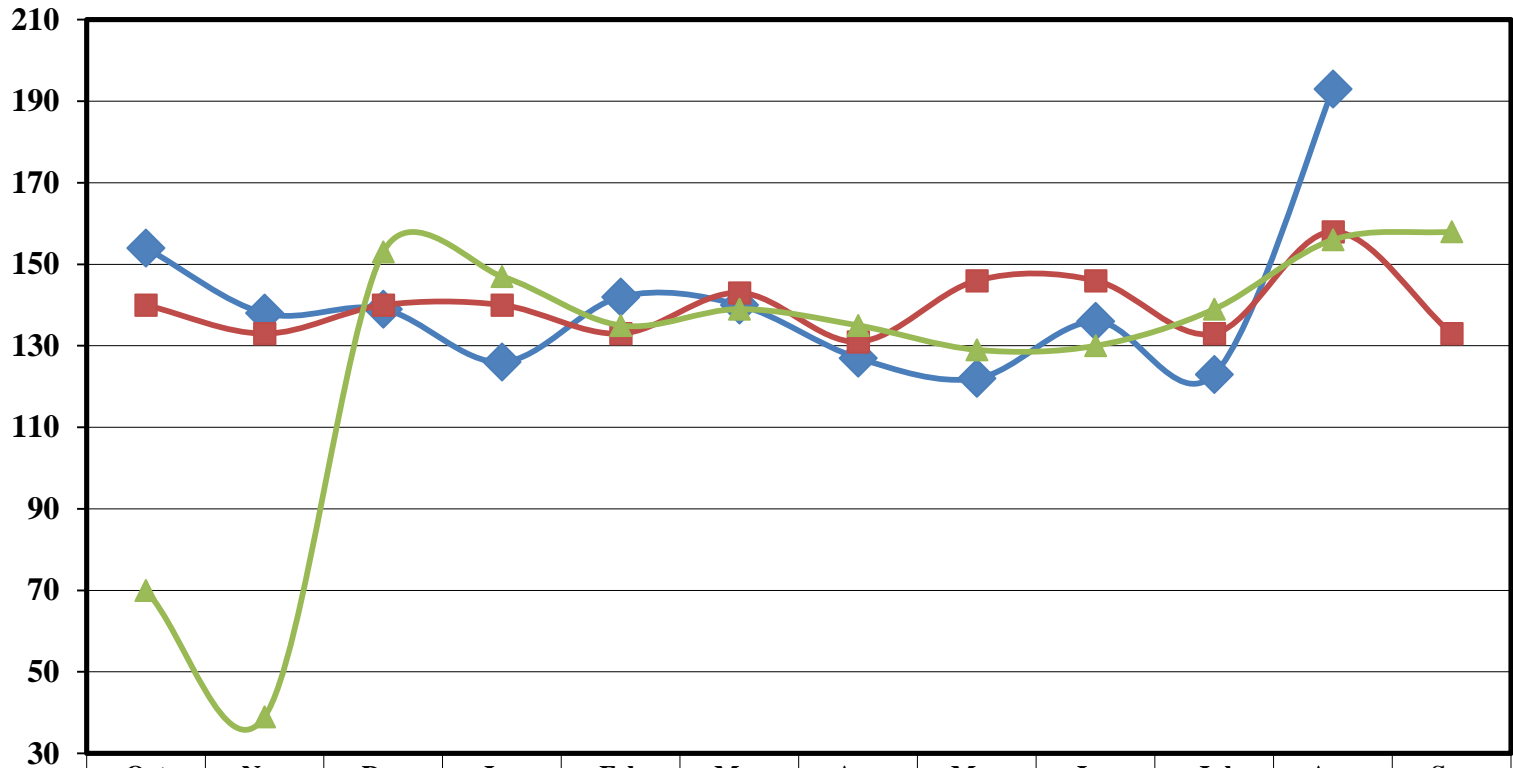
	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep
◆ FY 2017	5.03	4.90	4.96	5.06	4.98	5.15	5.83	5.18	5.29	5.05	5.00	
■ FY 2017 Budget	4.94	4.84	4.76	4.88	5.12	4.91	5.04	4.94	4.73	4.86	4.84	4.92
▲ FY 2016	5.60	5.66	5.78	5.52	5.58	5.57	5.12	5.24	4.86	5.07	4.80	5.03

# Average Daily Census



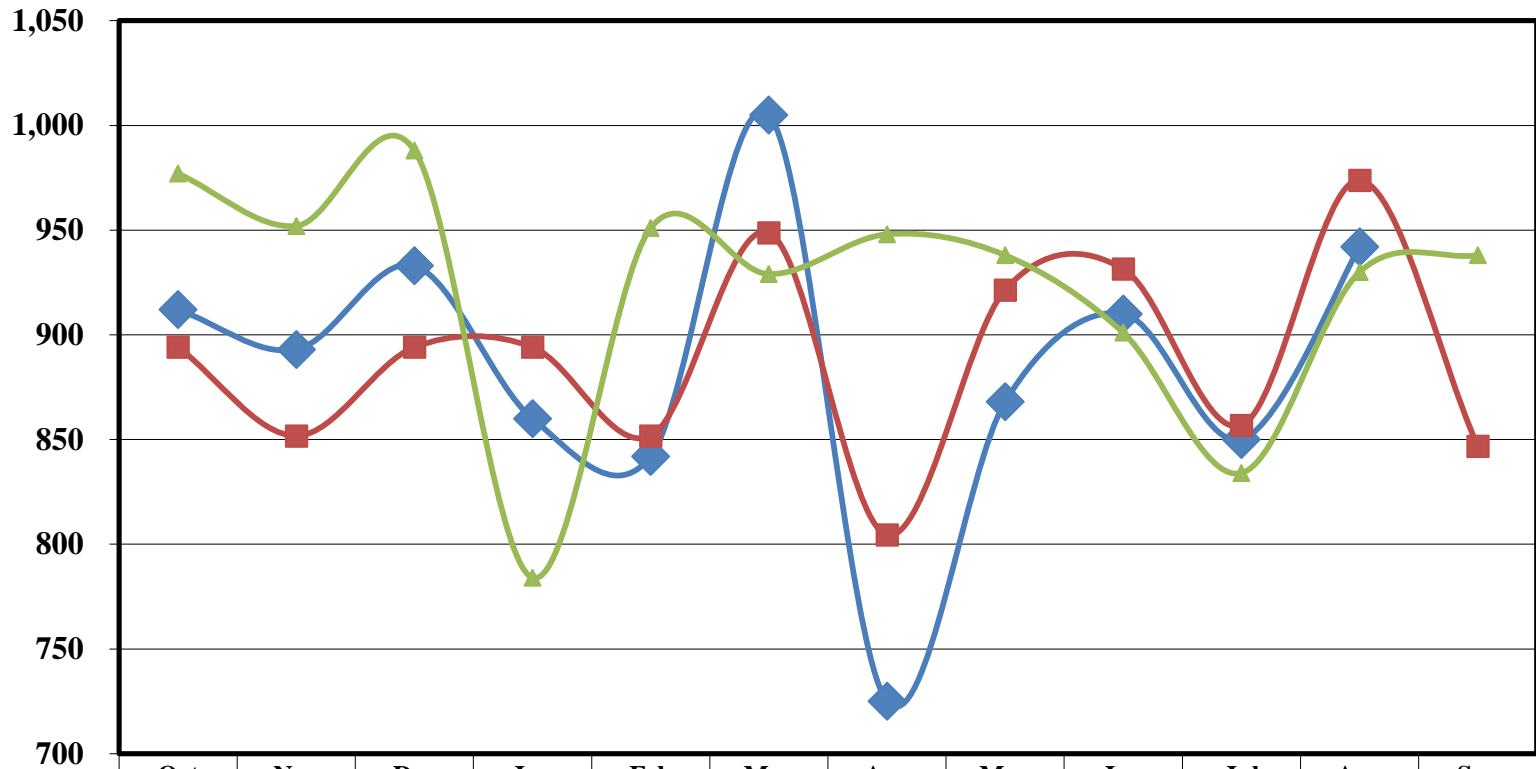
	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep
◆ FY 2017	180.0	169.5	173.4	192.5	198.9	204.5	210.5	183.8	178.0	173.5	190.2	
■ FY 2017 Budget	176.2	174.7	175.5	179.8	196.9	183.7	169.4	170.1	172.4	163.9	177.4	171.3
▲ FY 2016	175.4	173.0	209.7	197.4	216.7	202.3	188.2	179.1	178.8	173.7	173.1	177.9

# Deliveries



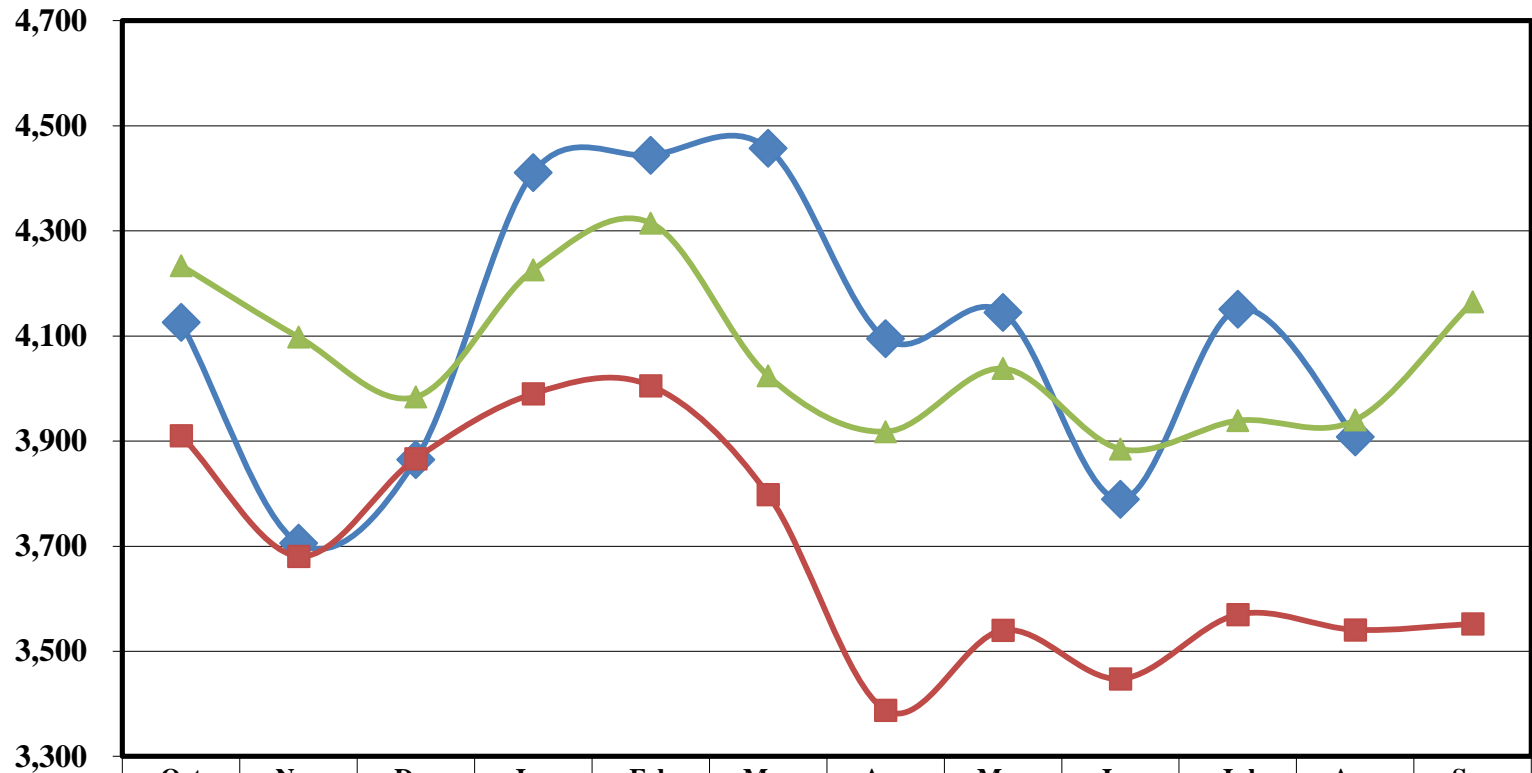
	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep
—◆— FY 2017	154	138	139	126	142	140	127	122	136	123	193	
—■— FY 2017 Budget	140	133	140	140	133	143	131	146	146	133	158	133
—▲— FY 2016	70	39	153	147	135	139	135	129	130	139	156	158

# Total Surgical Cases



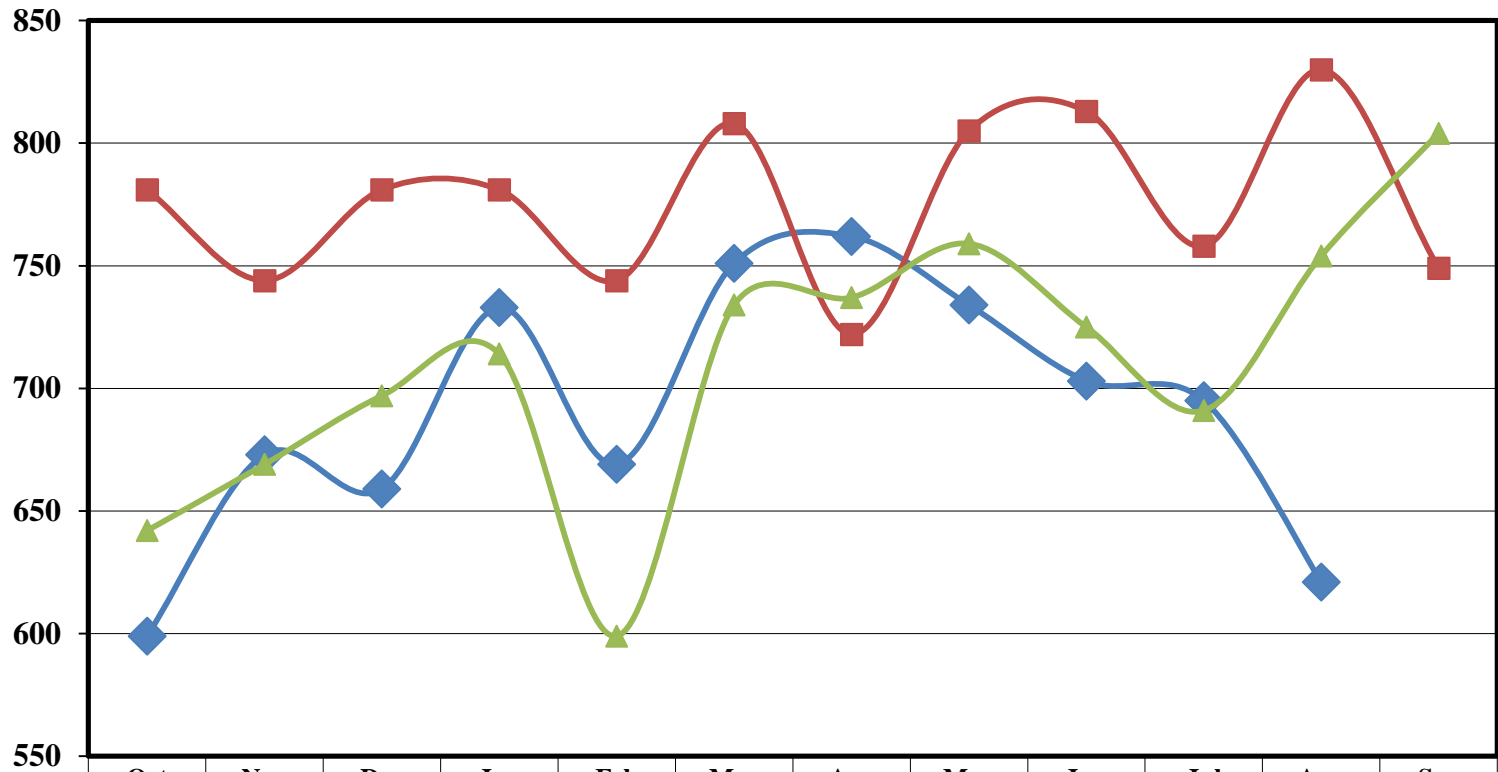
	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep
<span style="color: blue;">◆</span> FY 2017	912	893	933	860	842	1,005	725	868	910	850	942	
<span style="color: red;">■</span> FY 2017 Budget	894	852	894	894	852	949	804	921	931	857	974	847
<span style="color: green;">▲</span> FY 2016	977	952	988	784	951	929	948	938	901	834	930	938

# Emergency Room Visits



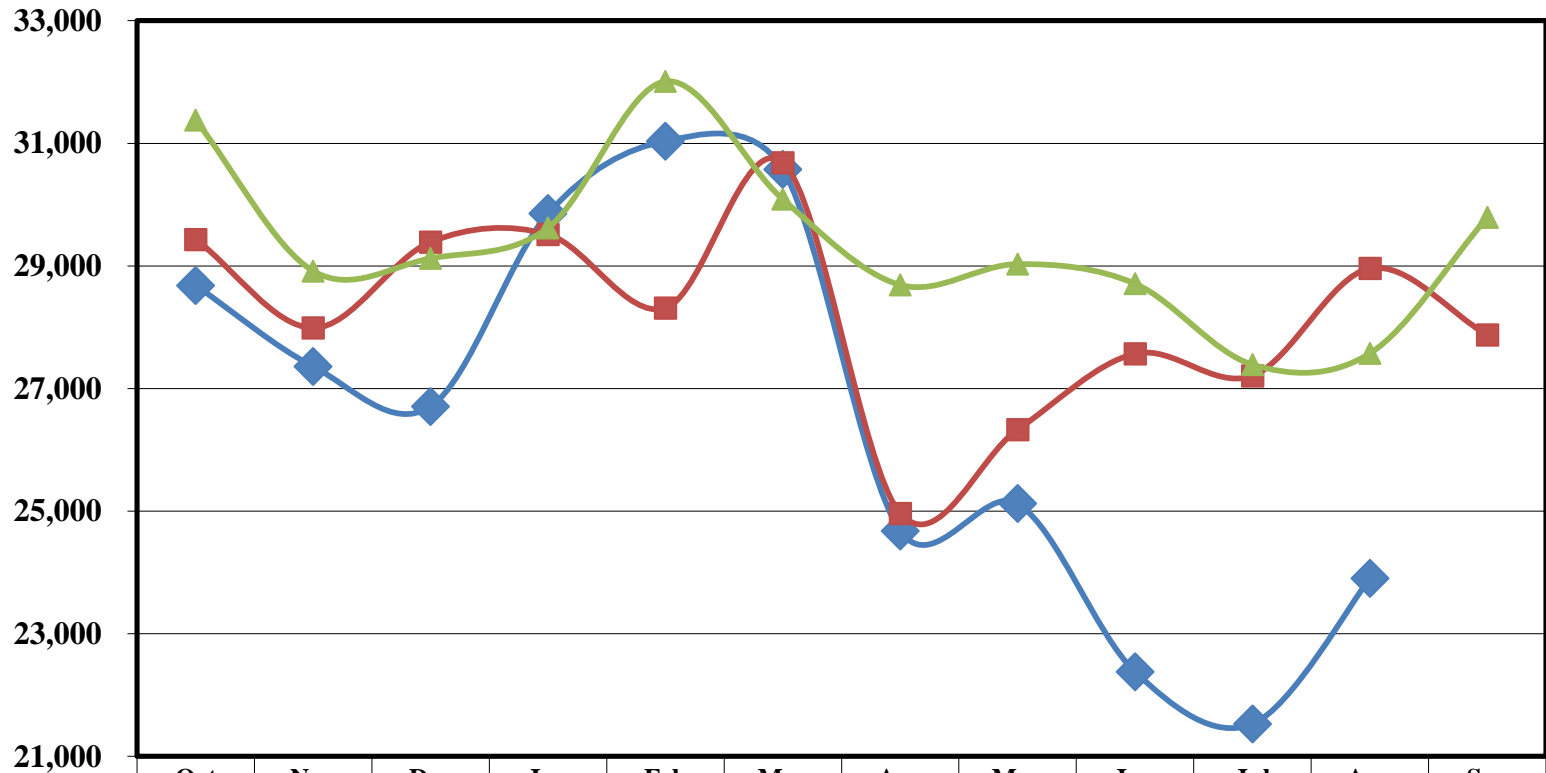
	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep
◆ FY 2017	4,126	3,706	3,865	4,411	4,444	4,457	4,095	4,145	3,789	4,151	3,908	
■ FY 2017 Budget	3,911	3,681	3,867	3,990	4,005	3,798	3,388	3,540	3,447	3,570	3,541	3,552
▲ FY 2016	4,234	4,098	3,984	4,226	4,315	4,024	3,918	4,038	3,885	3,939	3,940	4,165

# Observation Days



	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep
◆ FY 2017	599	673	659	733	669	751	762	734	703	695	621	
■ FY 2017 Budget	781	744	781	781	744	808	722	805	813	758	830	749
▲ FY 2016	642	669	697	714	599	734	737	759	725	691	754	804

# Total Outpatient Occasions of Service

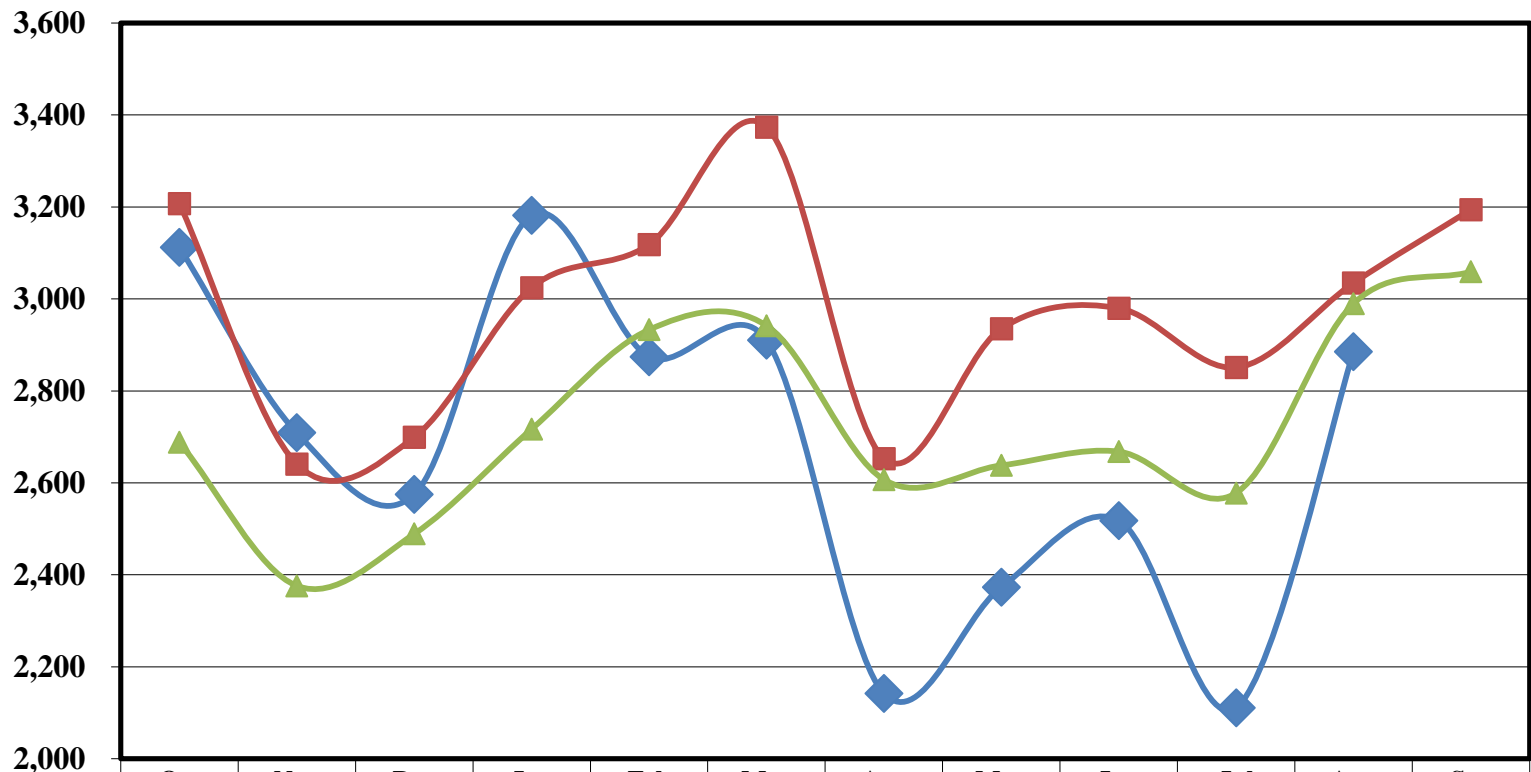


	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep
◆ FY 2017	28,681	27,360	26,707	29,852	31,036	30,575	24,678	25,123	22,380	21,528	23,904	
■ FY 2017 Budget	29,434	27,989	29,390	29,513	28,313	30,685	24,965	26,330	27,568	27,209	28,960	27,875
▲ FY 2016	31,379	28,917	29,124	29,622	32,010	30,087	28,690	29,030	28,710	27,390	27,574	29,793



# Center for Primary Care Total Visits

(FQHC - Clements & West University)

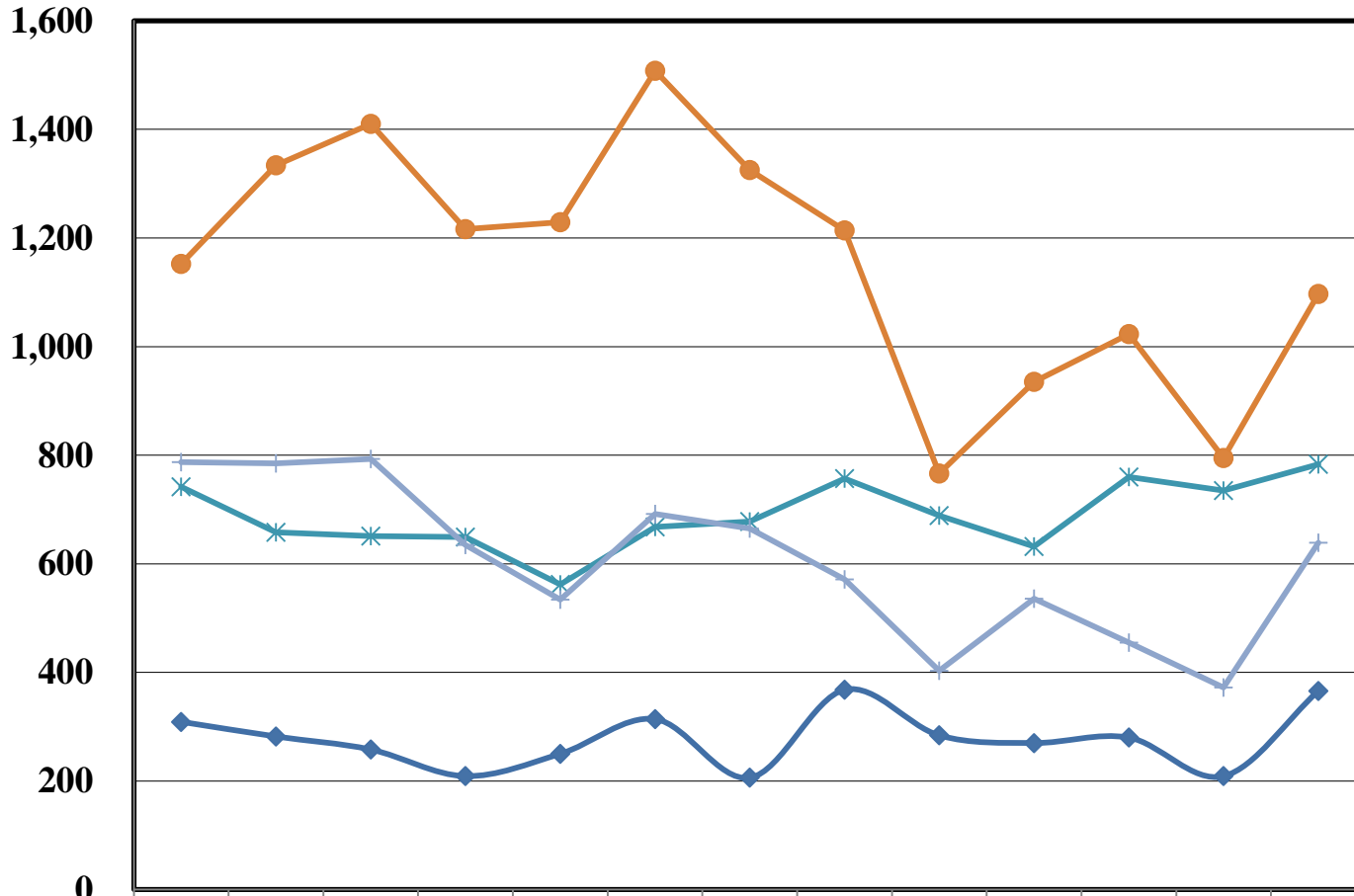


	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep
—◆— FY 2017	3,112	2,709	2,575	3,182	2,874	2,910	2,142	2,373	2,518	2,111	2,885	
—■— FY 2017 Budget	3,208	2,641	2,700	3,025	3,118	3,374	2,653	2,935	2,980	2,851	3,035	3,194
—▲— FY 2016	2,688	2,376	2,489	2,717	2,933	2,942	2,607	2,638	2,668	2,578	2,990	3,059

# Center for Primary Care Visits

(FQHC - Clements and West University)

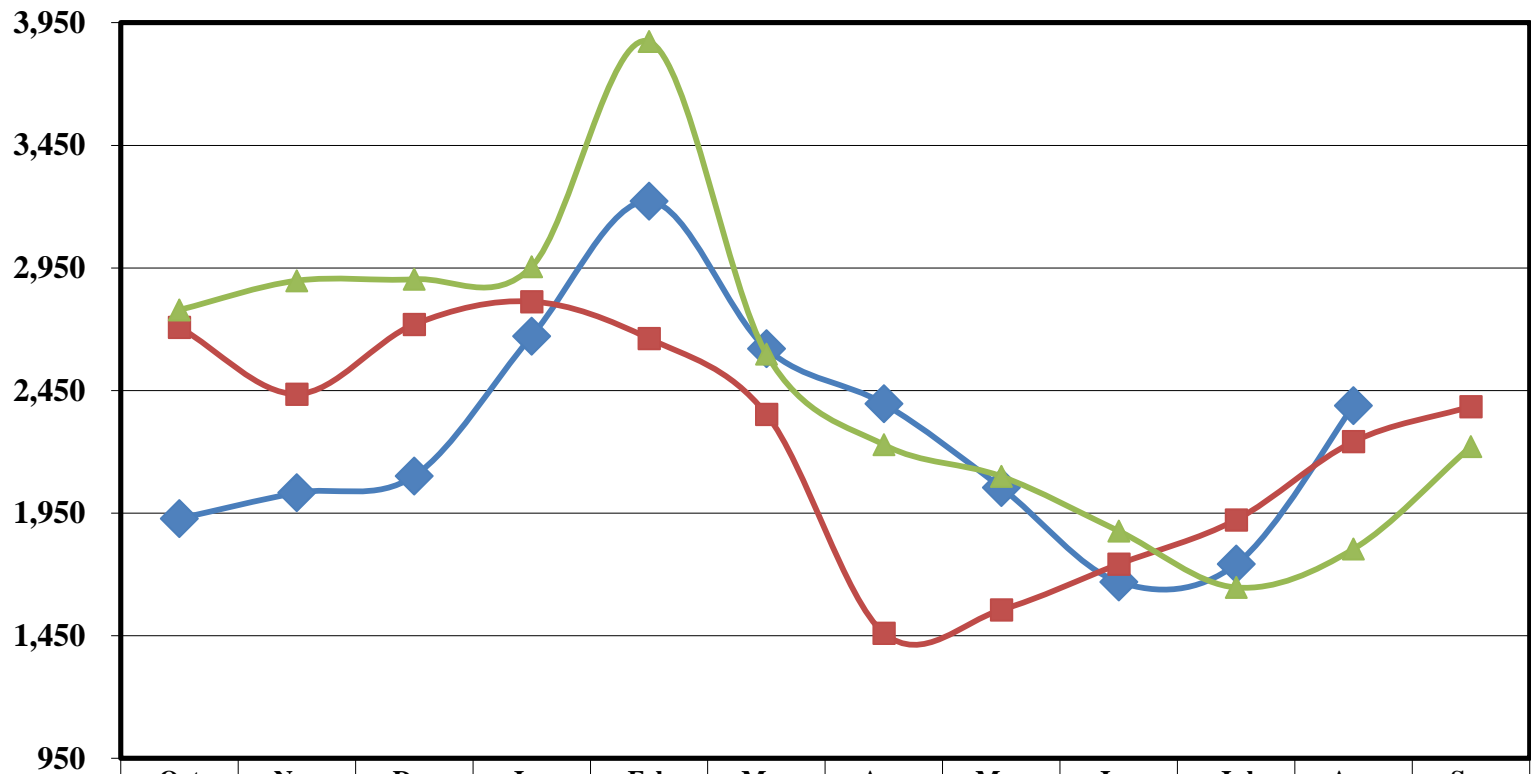
Thirteen Month Trending



	Aug	Sep	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug
Clements Dental	742	658	651	649	562	668	678	757	689	632	760	735	783
Clements Medical	1,152	1,334	1,410	1,216	1,229	1,508	1,325	1,214	766	935	1,023	795	1,097
W. University Medical	787	785	793	635	534	692	665	571	403	536	455	372	639
W. University Optometry	309	282	258	209	250	314	206	368	284	270	280	209	366

# Urgent Care Visits

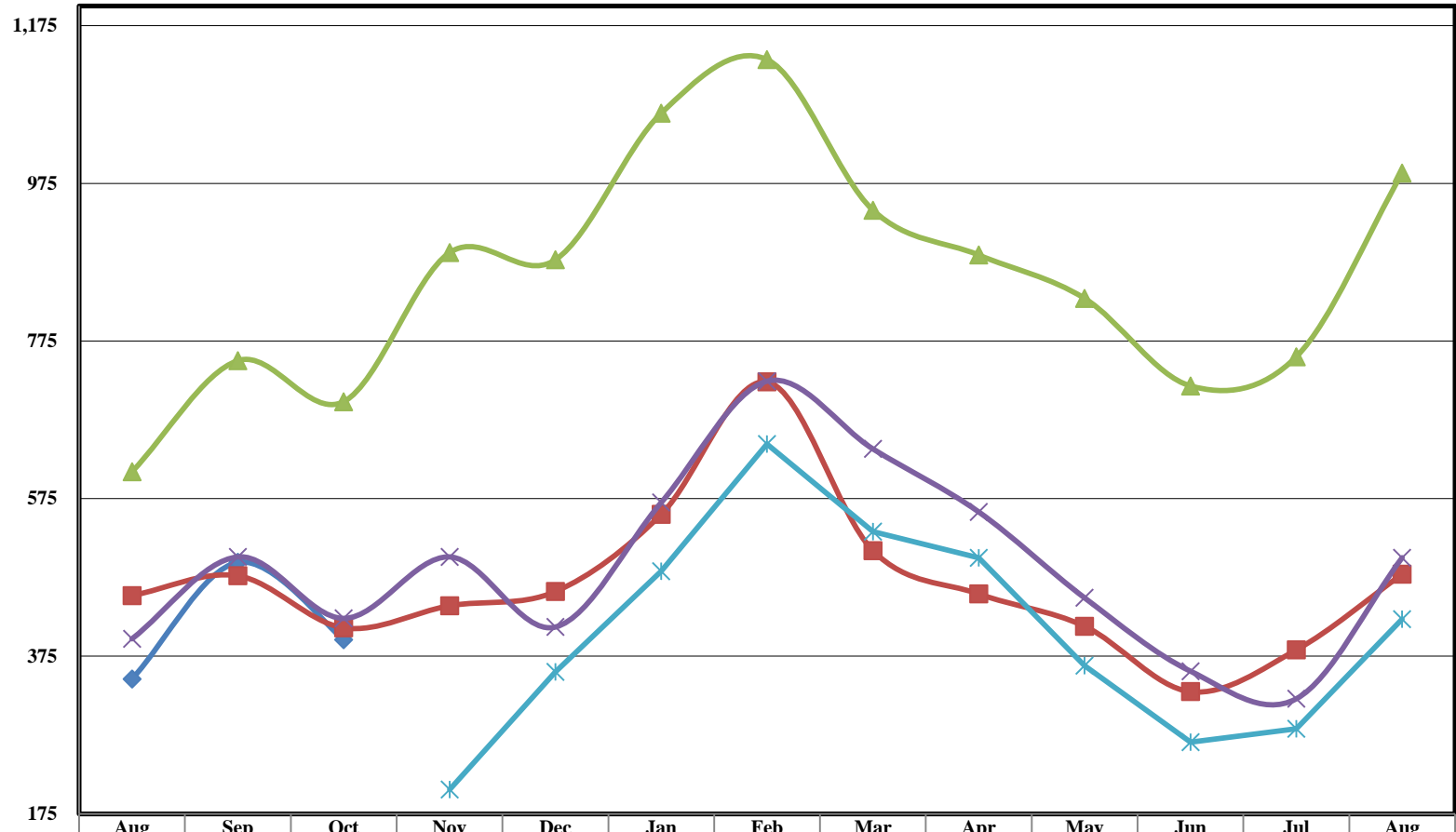
(Health and Wellness, Golder, JBS Clinic, West University & 42<sup>nd</sup> Street)



	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep
FY 2017	1,928	2,033	2,102	2,672	3,223	2,621	2,396	2,054	1,670	1,742	2,389	
FY 2017 Budget	2,708	2,436	2,720	2,813	2,662	2,353	1,461	1,556	1,742	1,923	2,242	2,385
FY 2016	2,779	2,898	2,904	2,955	3,873	2,598	2,229	2,100	1,877	1,647	1,804	2,222

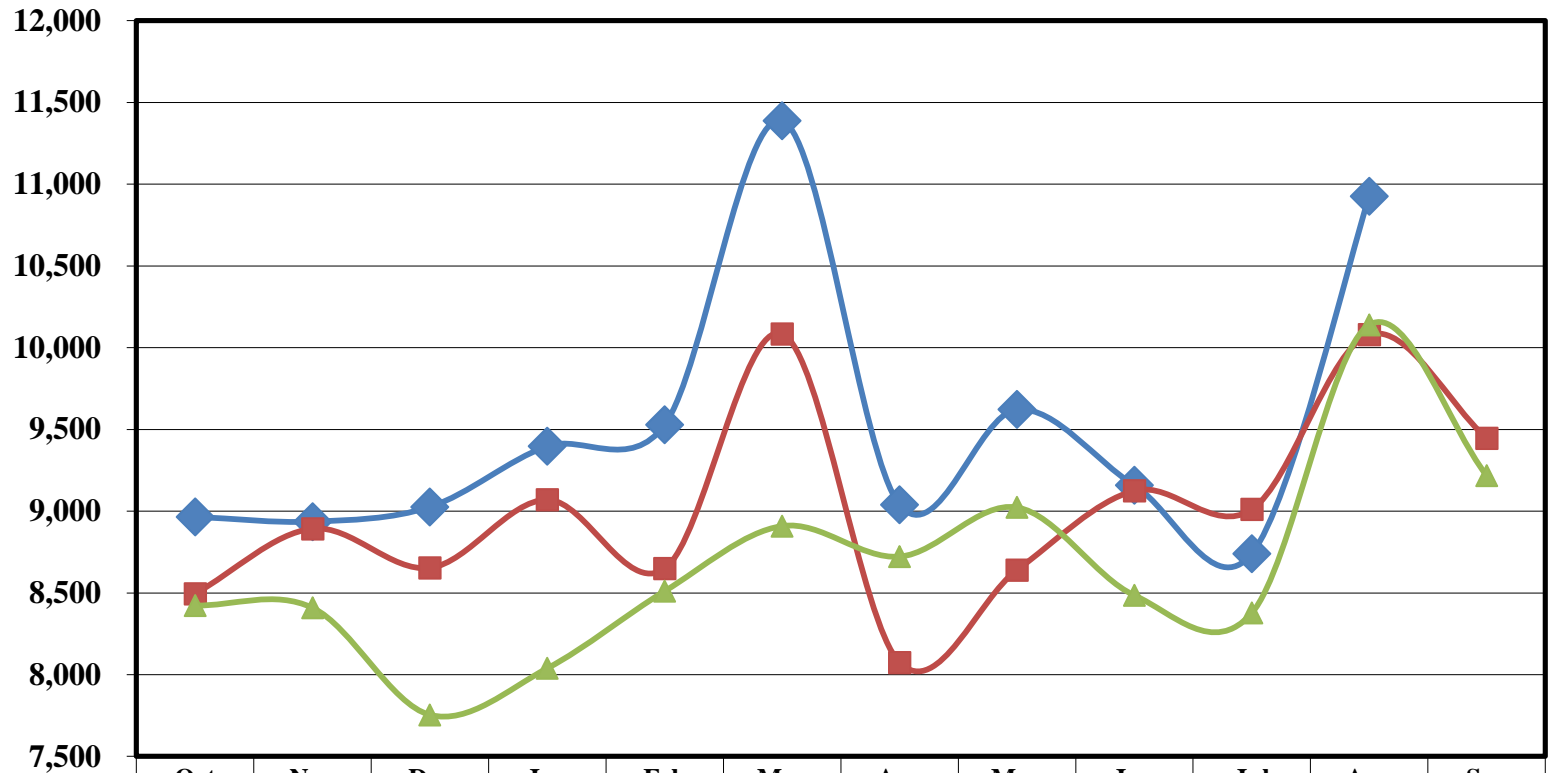
# Urgent Care Visits

(Health and Wellness, Golder, JBS Clinic, West University & 42<sup>nd</sup> Street)  
Thirteen Month Trending



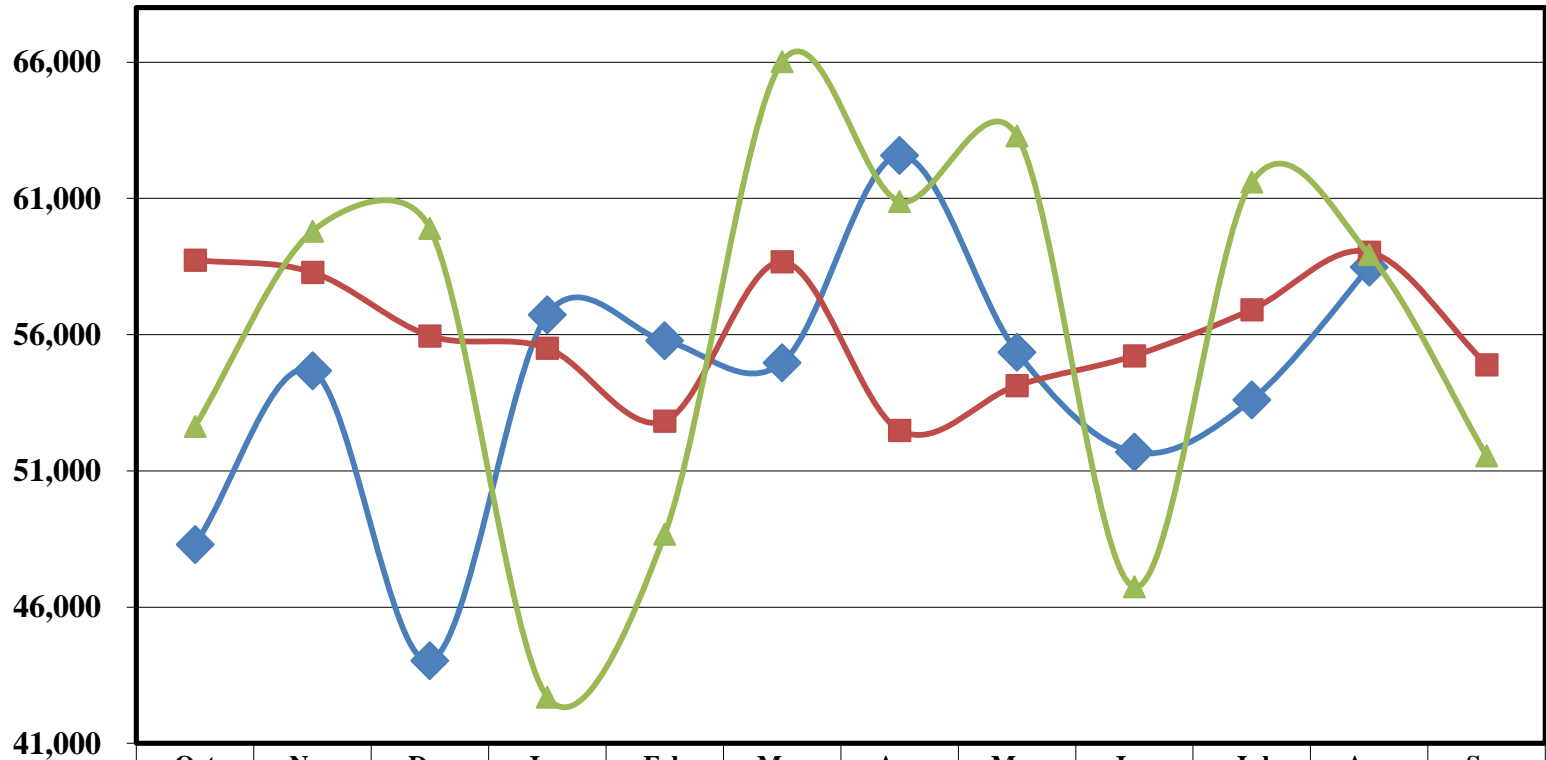
	Aug	Sep	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug
Health & Wellness	346	494	396										
Golder	452	477	411	439	457	555	723	509	454	413	330	383	479
JBS Clinic	609	750	698	887	878	1,064	1,132	941	884	829	718	755	988
West University	397	501	423	501	412	570	724	638	558	449	356	321	500
42nd Street				206	355	483	644	533	500	363	266	283	422

# Total ProCare Office Visits



	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep
◆ FY 2017	8,965	8,936	9,026	9,398	9,529	11,389	9,039	9,622	9,158	8,740	10,926	
■ FY 2017 Budget	8,495	8,893	8,653	9,070	8,649	10,085	8,074	8,640	9,125	9,011	10,080	9,446
▲ FY 2016	8,423	8,409	7,754	8,039	8,511	8,909	8,722	9,023	8,485	8,377	10,140	9,218

# Total ProCare Procedures



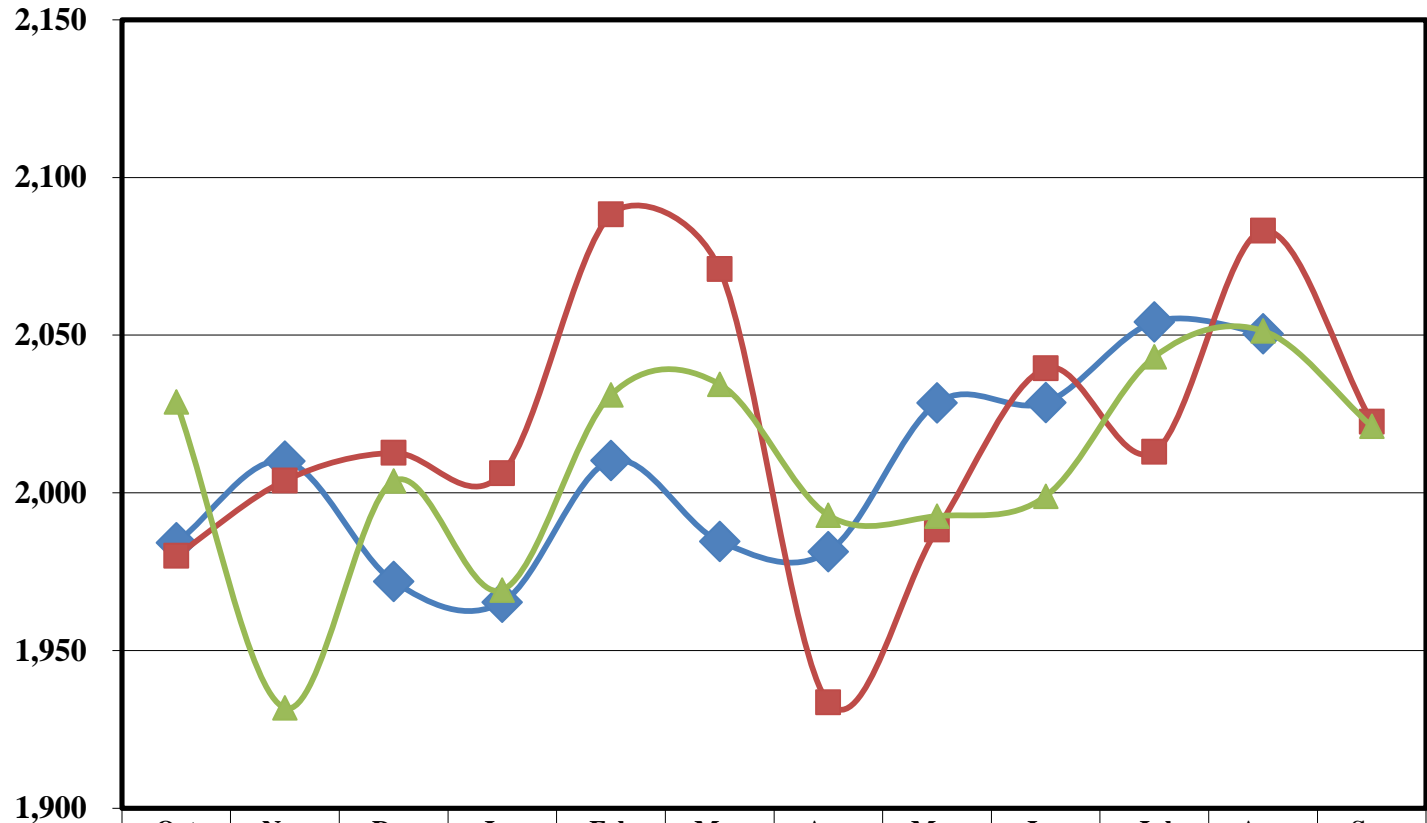
	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep
◆ FY 2017	48,296	54,671	44,033	56,732	55,777	54,967	62,578	55,355	51,688	53,610	58,478	
■ FY 2017 Budget	58,737	58,287	55,958	55,504	52,829	58,677	52,491	54,137	55,231	56,922	59,037	54,902
▲ FY 2016	52,632	59,799	59,902	42,701	48,679	66,015	60,891	63,300	46,743	61,601	58,941	51,547

# Staffing



# Blended FTE's

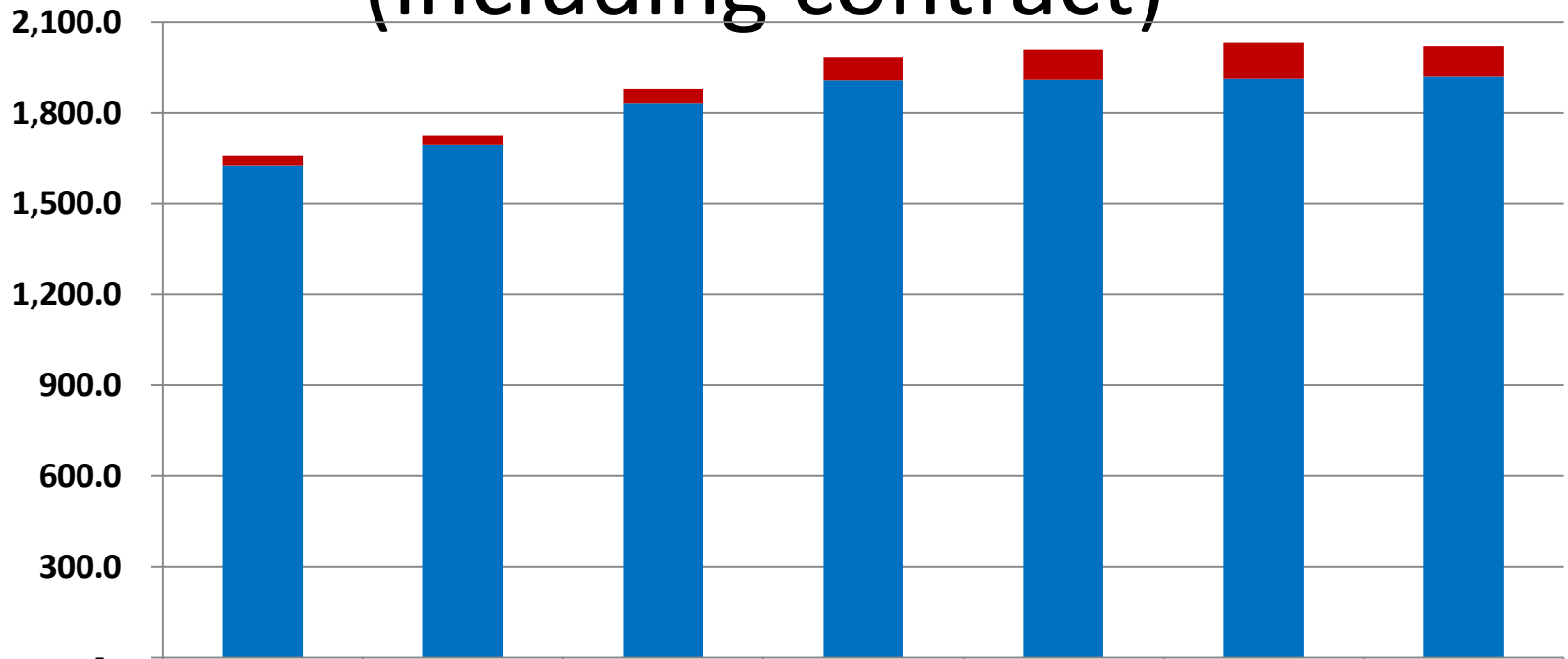
Including Contract Labor and Management Services



	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep
—◆— FY 2017	1,984	2,010	1,972	1,965	2,010	1,985	1,981	2,029	2,029	2,054	2,051	
—■— FY 2017 Budget	1,980	2,004	2,013	2,006	2,088	2,071	1,934	1,988	2,039	2,013	2,083	2,023
—▲— FY 2016	2,029	1,932	2,004	1,969	2,031	2,034	1,993	1,993	1,999	2,043	2,051	2,021

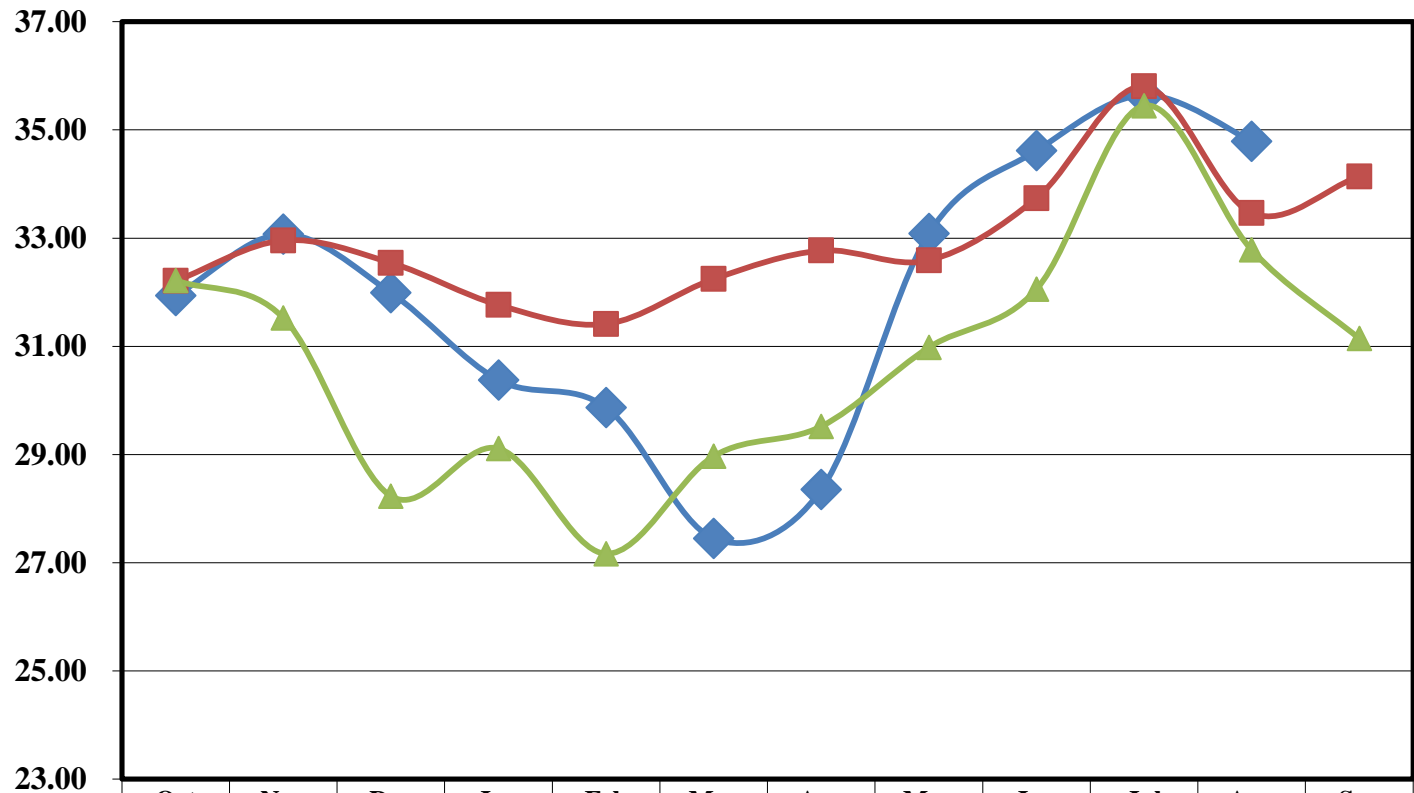


# Full Time Equivalent Employees (including contract)



	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	FY2017 Projection	FY2017 Budget
<b>Total</b>	1,658.6	1,725.2	1,879.2	1,981.9	2,010.2	2,031.9	2,020.7
<b>Contracted</b>	31.8	29.5	49.3	75.5	98.8	117.3	98.7
<b>Employed</b>	1,626.8	1,695.7	1,829.9	1,906.4	1,911.4	1,914.6	1,922.0

# Paid Hours per Adjusted Patient Day (Blended)



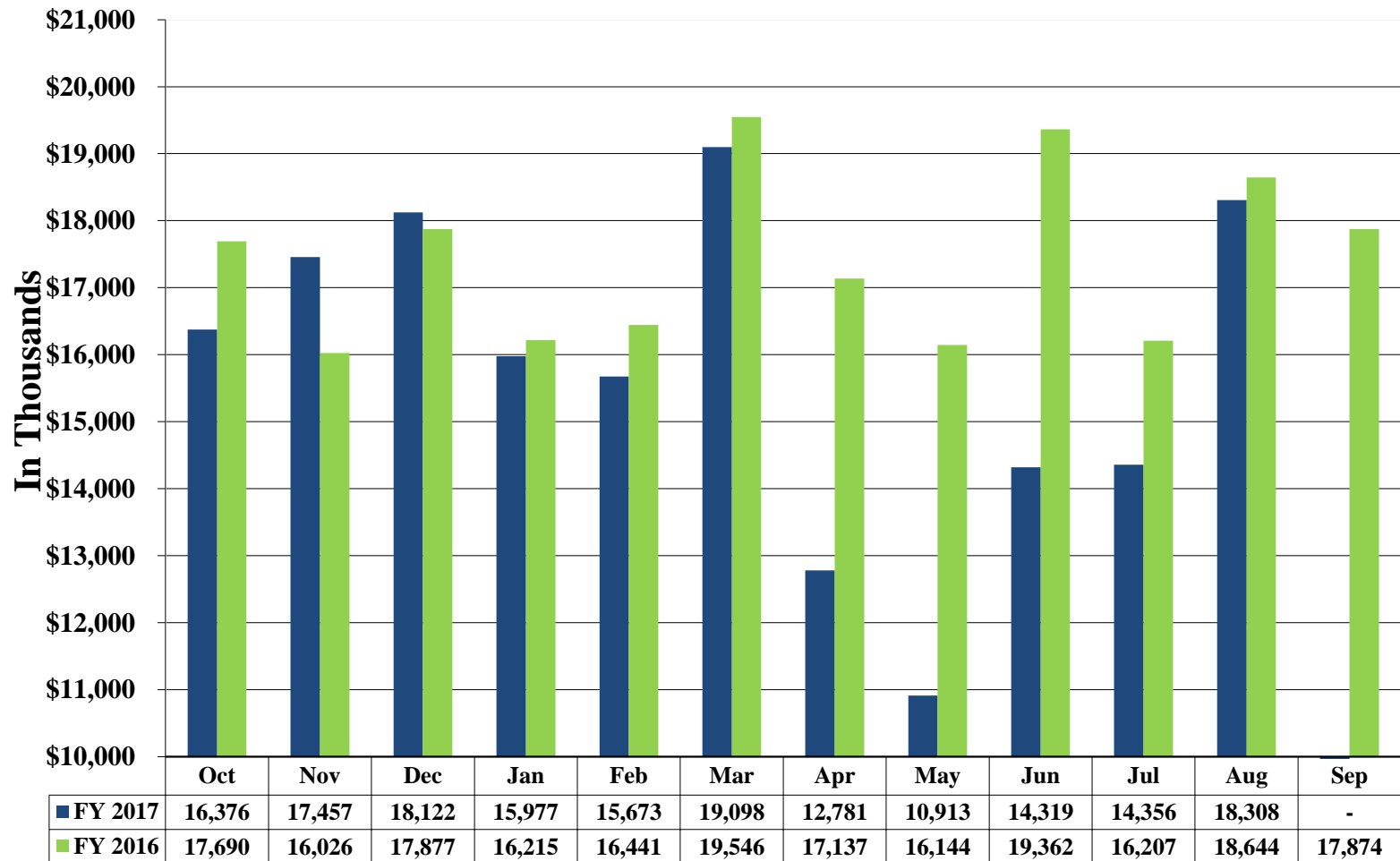
	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep
FY 2017	31.94	33.07	31.99	30.38	29.87	27.45	28.35	33.08	34.62	35.64	34.79	
FY 2017 Budget	32.21	32.96	32.54	31.76	31.41	32.24	32.77	32.59	33.74	35.80	33.46	34.14
FY 2016	32.22	31.53	28.23	29.11	27.17	28.97	29.52	30.98	32.06	35.45	32.78	31.14

# Accounts Receivable

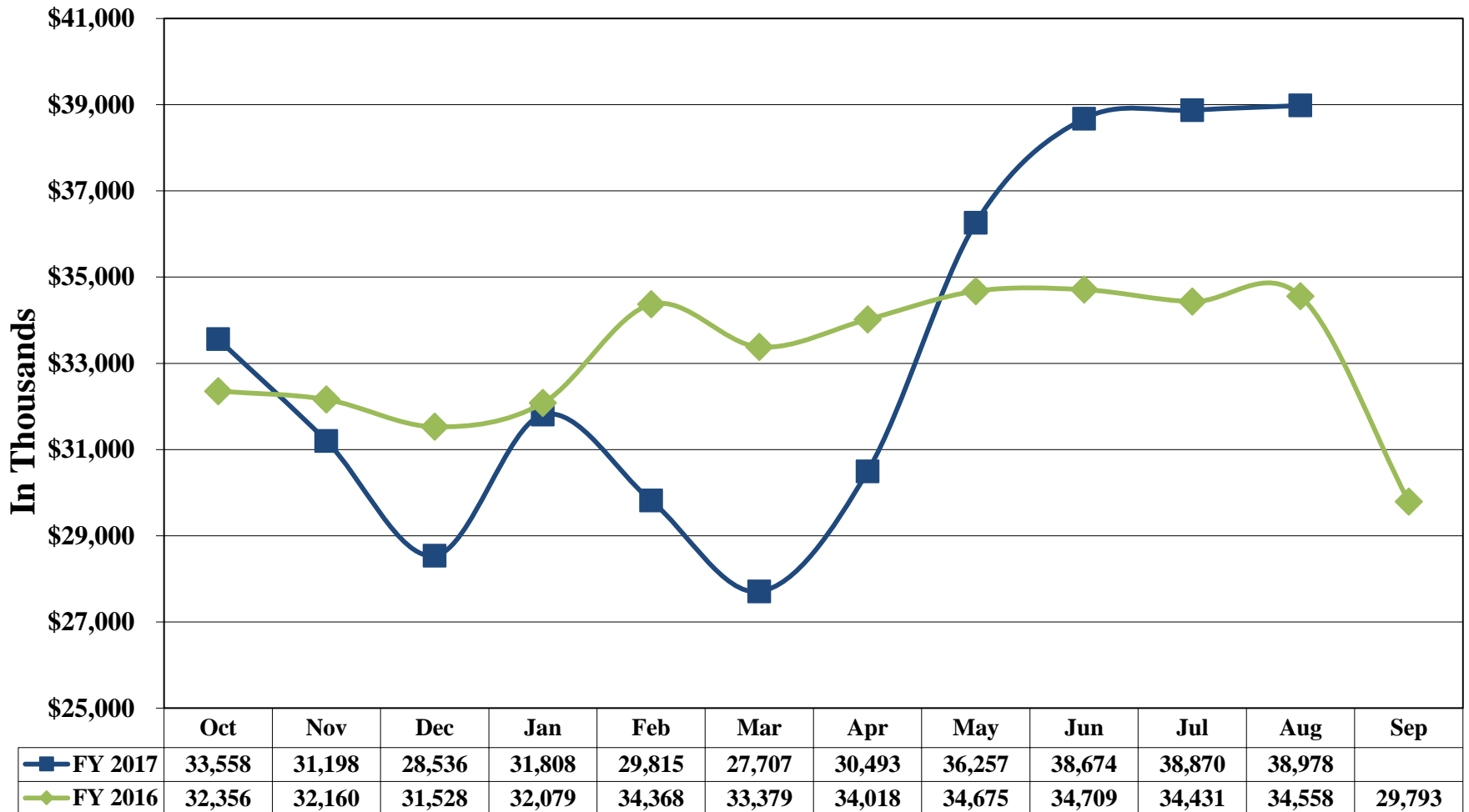


# AR Cash Receipts

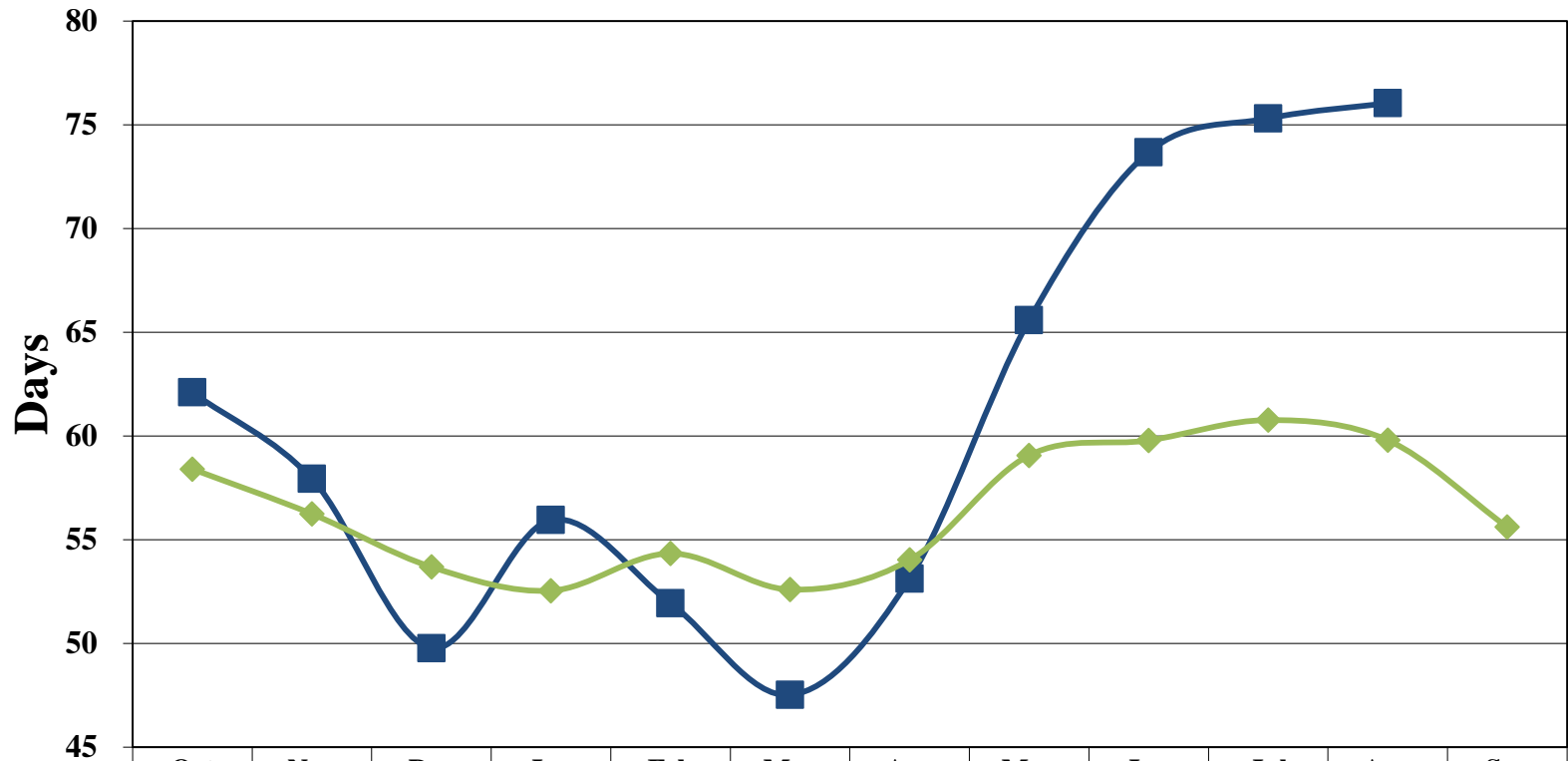
Compared to Prior Year



# Accounts Receivable - Net



# Net Days in Accounts Receivable – Rolling 3 Month



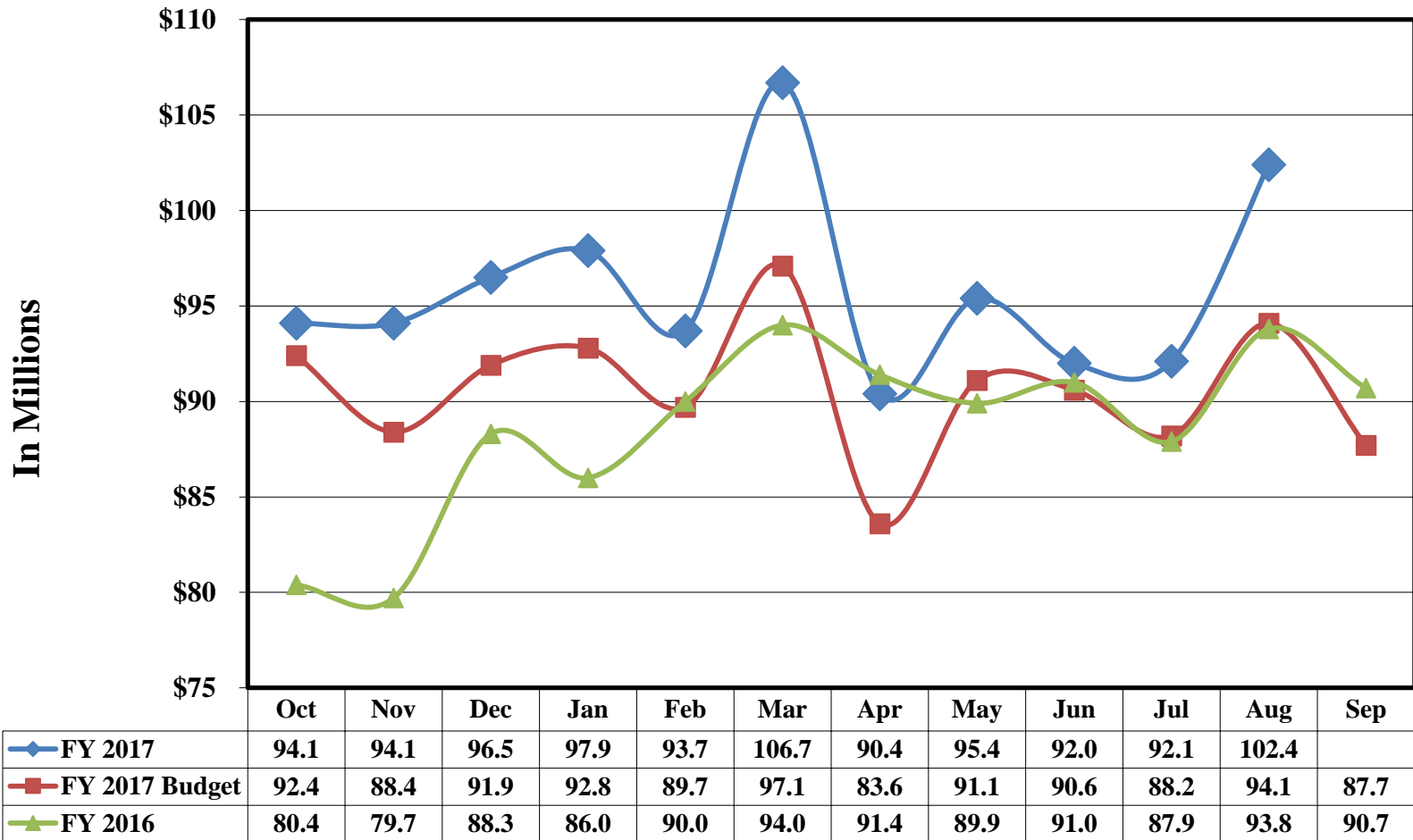
■ FY 2017	62.1	57.9	49.8	55.9	51.9	47.5	53.1	65.6	73.7	75.3	76.0	
◆ FY 2016	58.4	56.2	53.7	52.5	54.3	52.6	54.0	59.1	59.8	60.8	59.8	55.6

# Revenues & Revenue Deductions



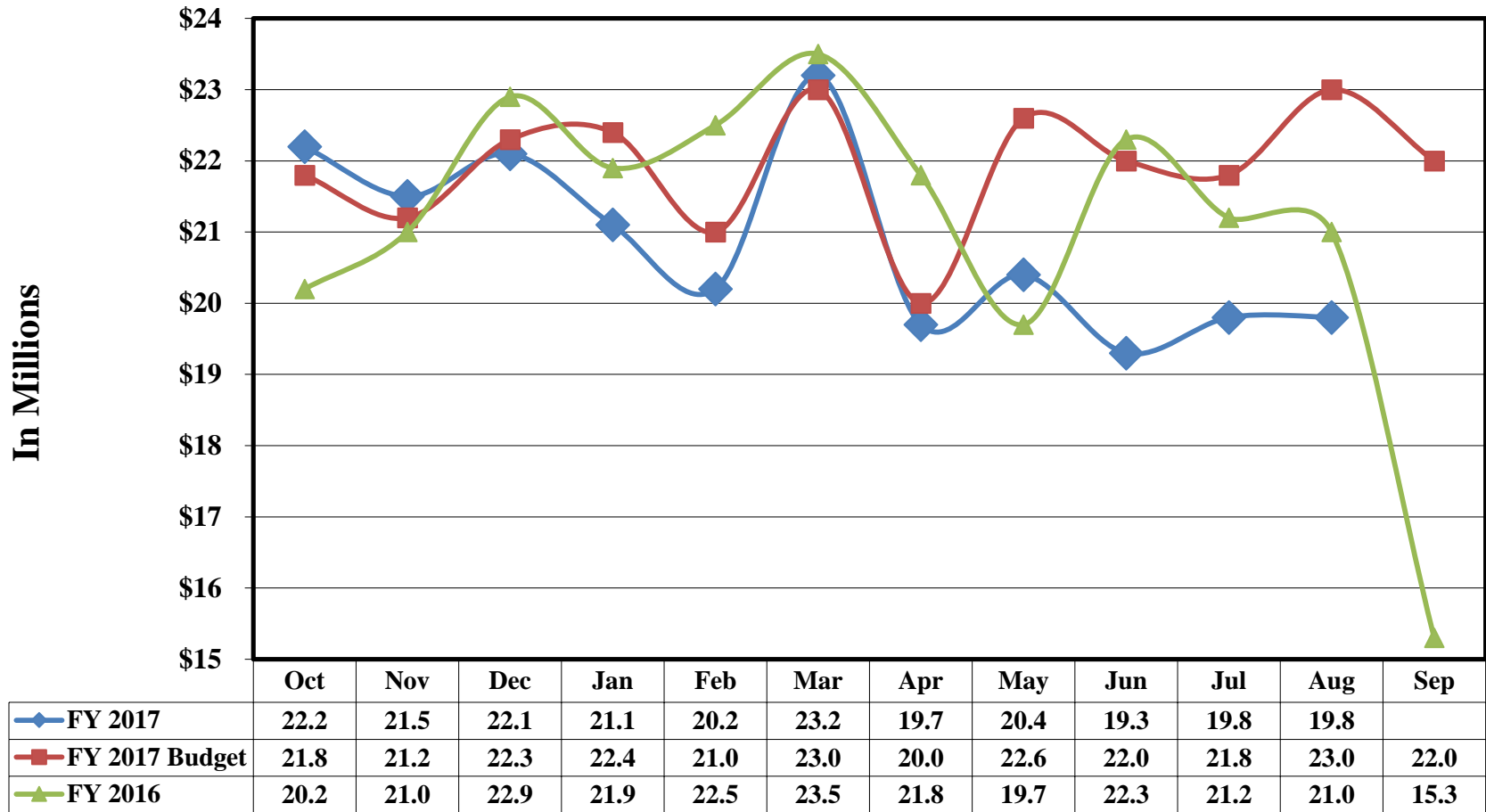
# Total Patient Revenues

(Blended)

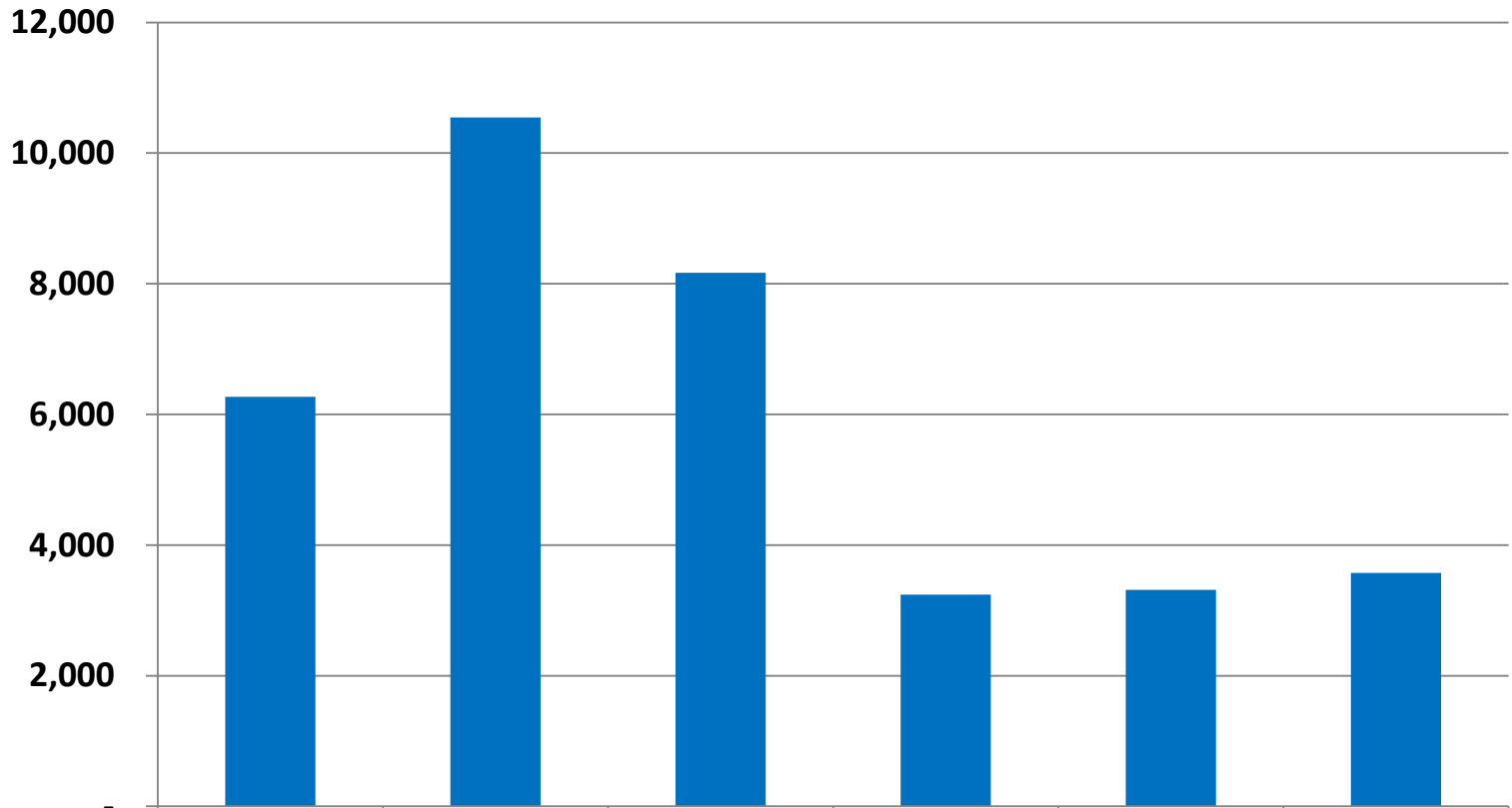




# Net Patient Revenues (Blended)



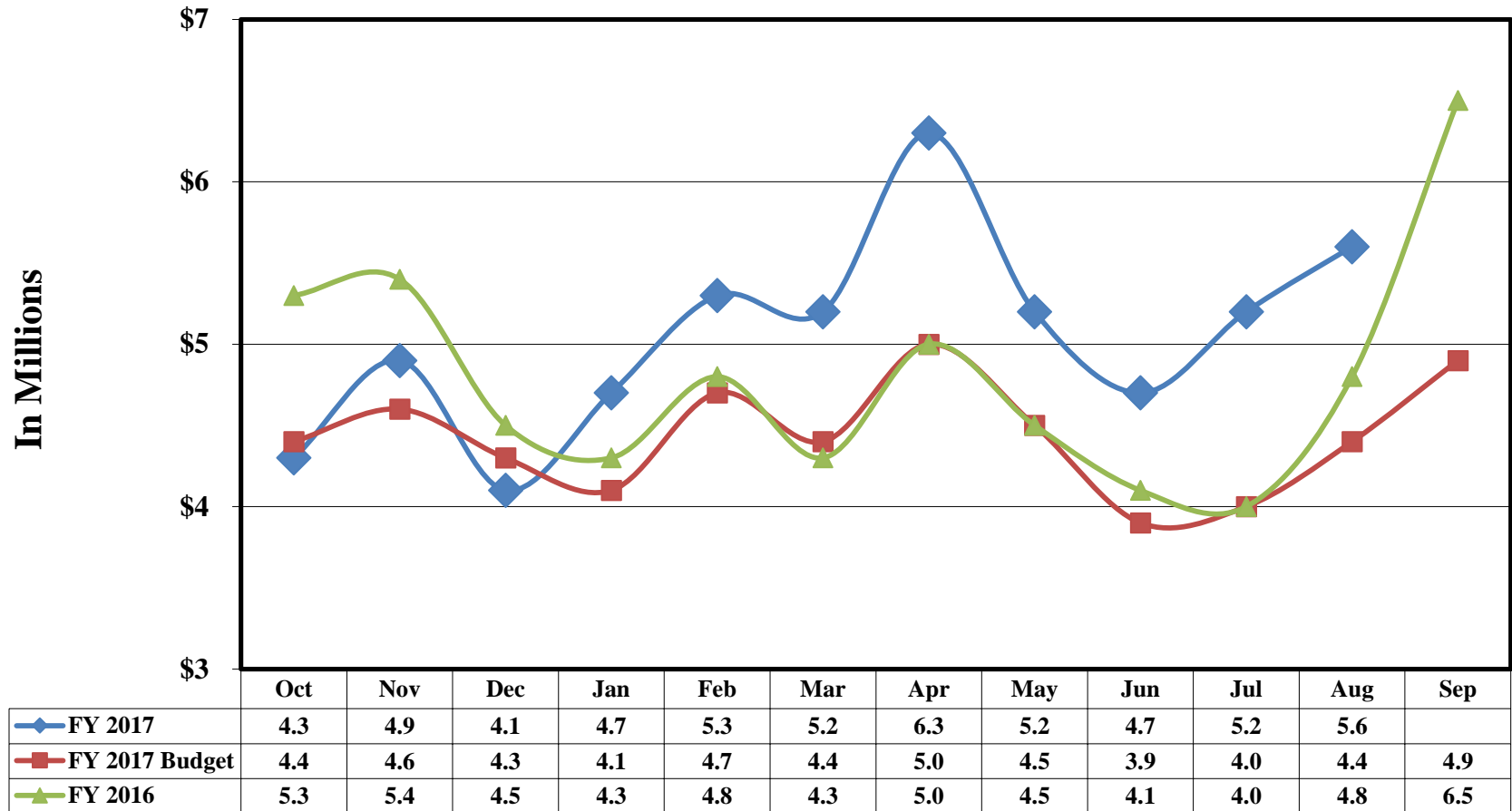
# Medicaid Supplemental Payments



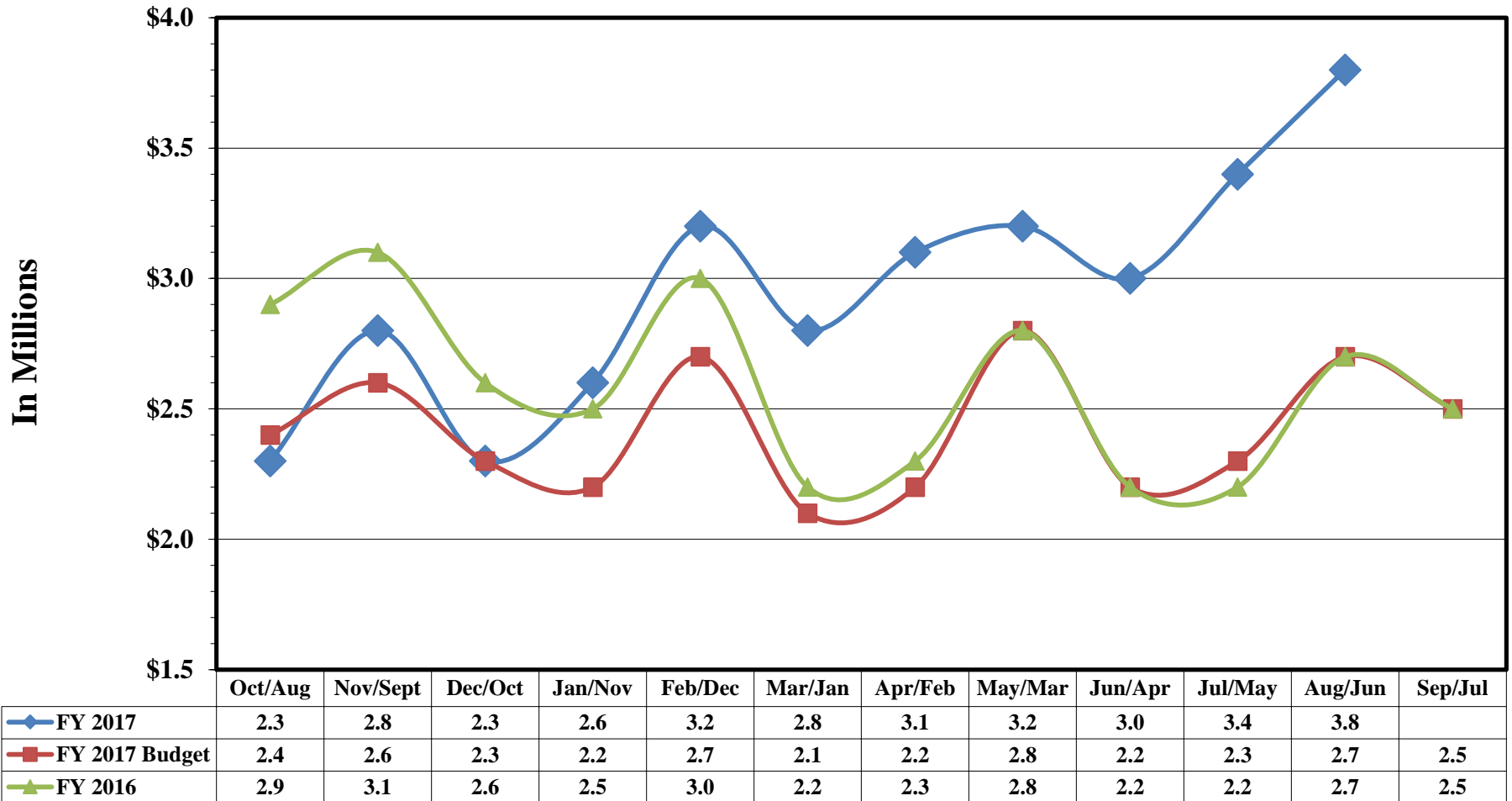
	FY 2013	FY 2014	FY 2015	FY 2016	FY2017 Projection	FY2017 Budget
<b>Total</b>	<b>6,269</b>	<b>10,547</b>	<b>8,169</b>	<b>3,242</b>	<b>3,313</b>	<b>3,572</b>
<b>Community Benefit</b>	<b>(13,417)</b>	<b>(7,099)</b>	<b>(4,775)</b>	<b>(12,839)</b>	<b>(11,889)</b>	<b>(11,500)</b>
<b>UC</b>	<b>12,369</b>	<b>9,619</b>	<b>7,100</b>	<b>11,931</b>	<b>11,277</b>	<b>11,146</b>
<b>DSH</b>	<b>7,317</b>	<b>8,027</b>	<b>5,844</b>	<b>4,150</b>	<b>3,925</b>	<b>3,925</b>

# Other Revenue - Blended

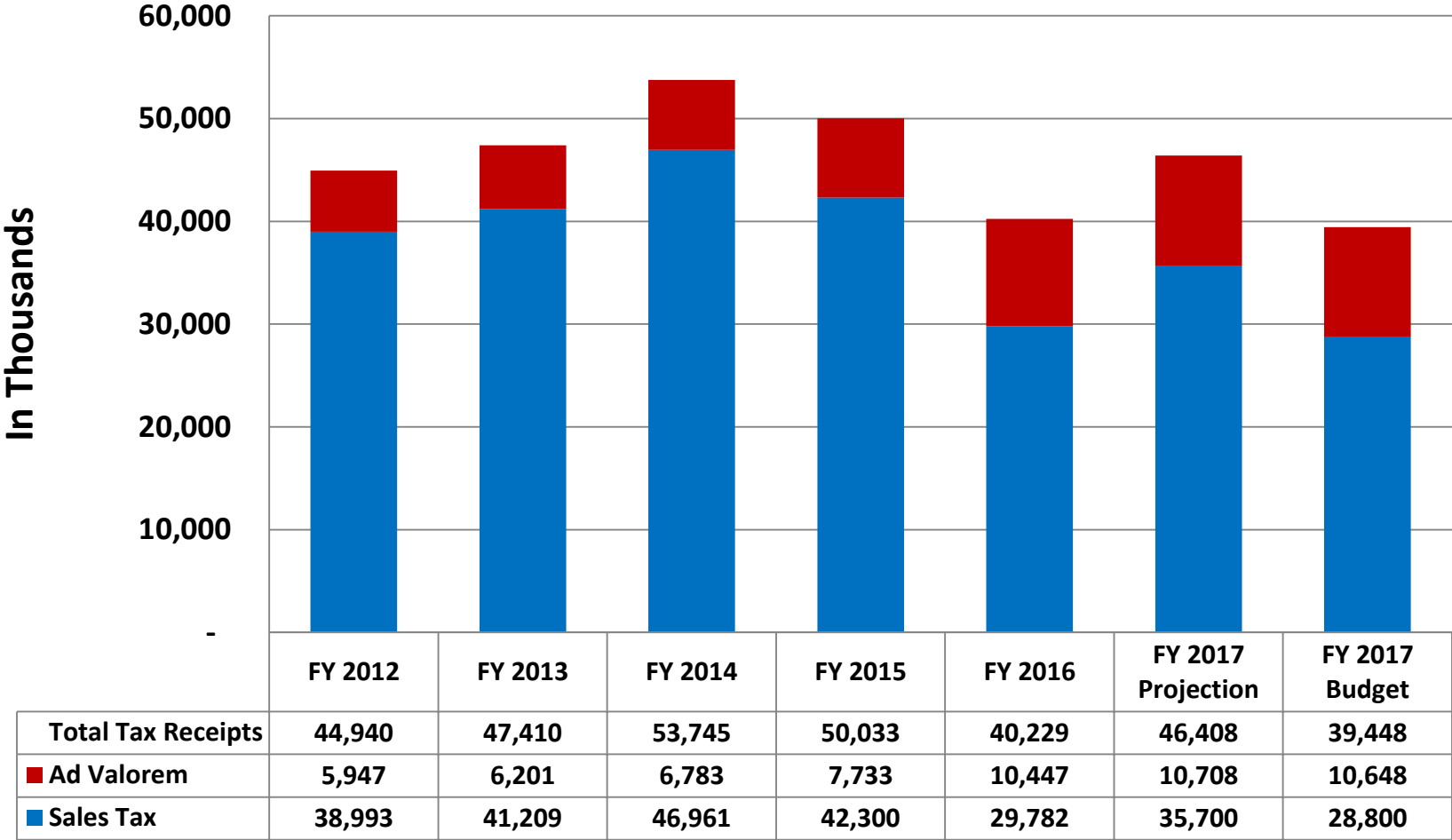
Including Tax Receipts, Interest & Other Operating Income



# Sales Tax Receipts



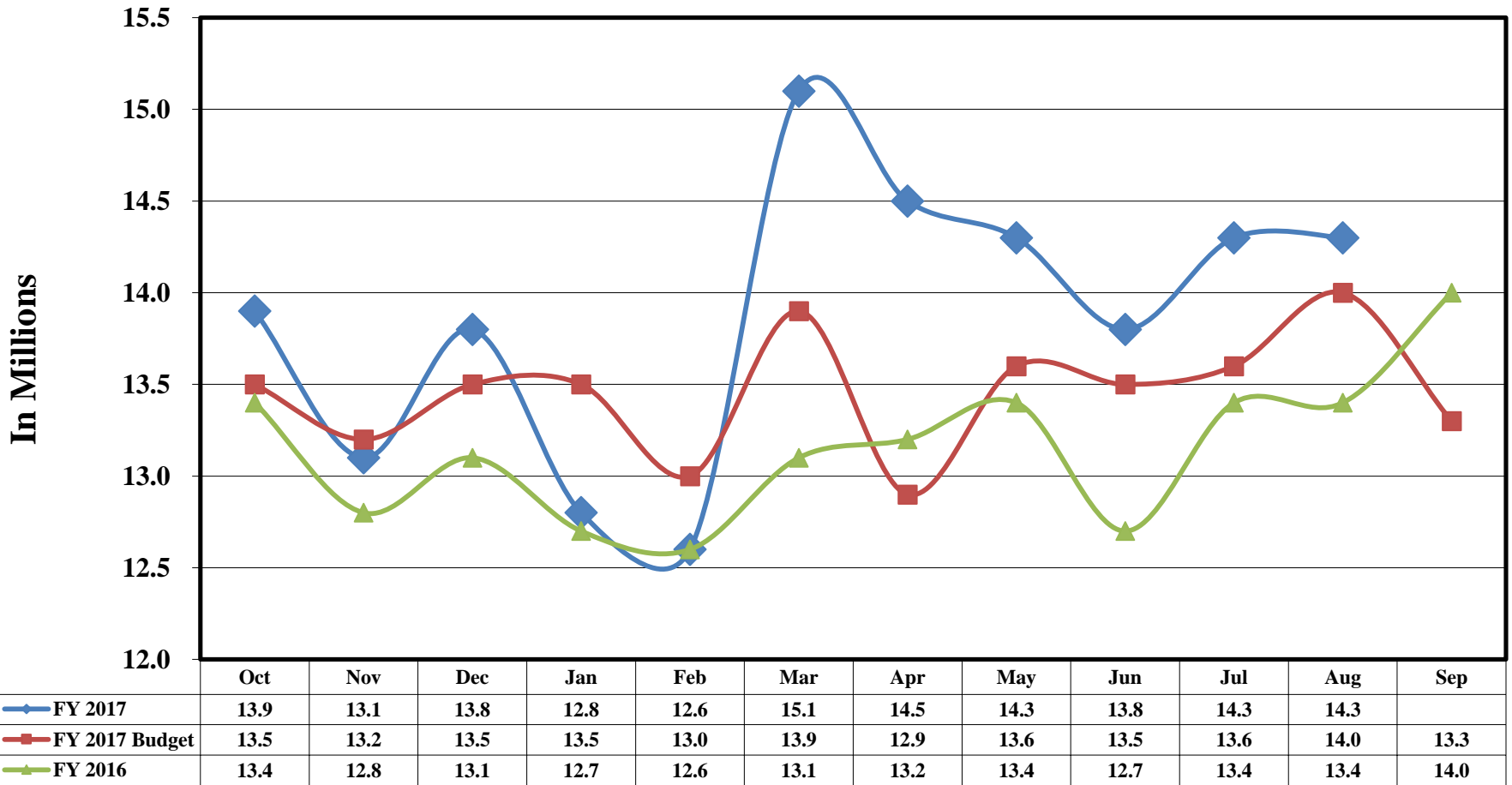
# Total Tax Receipt History



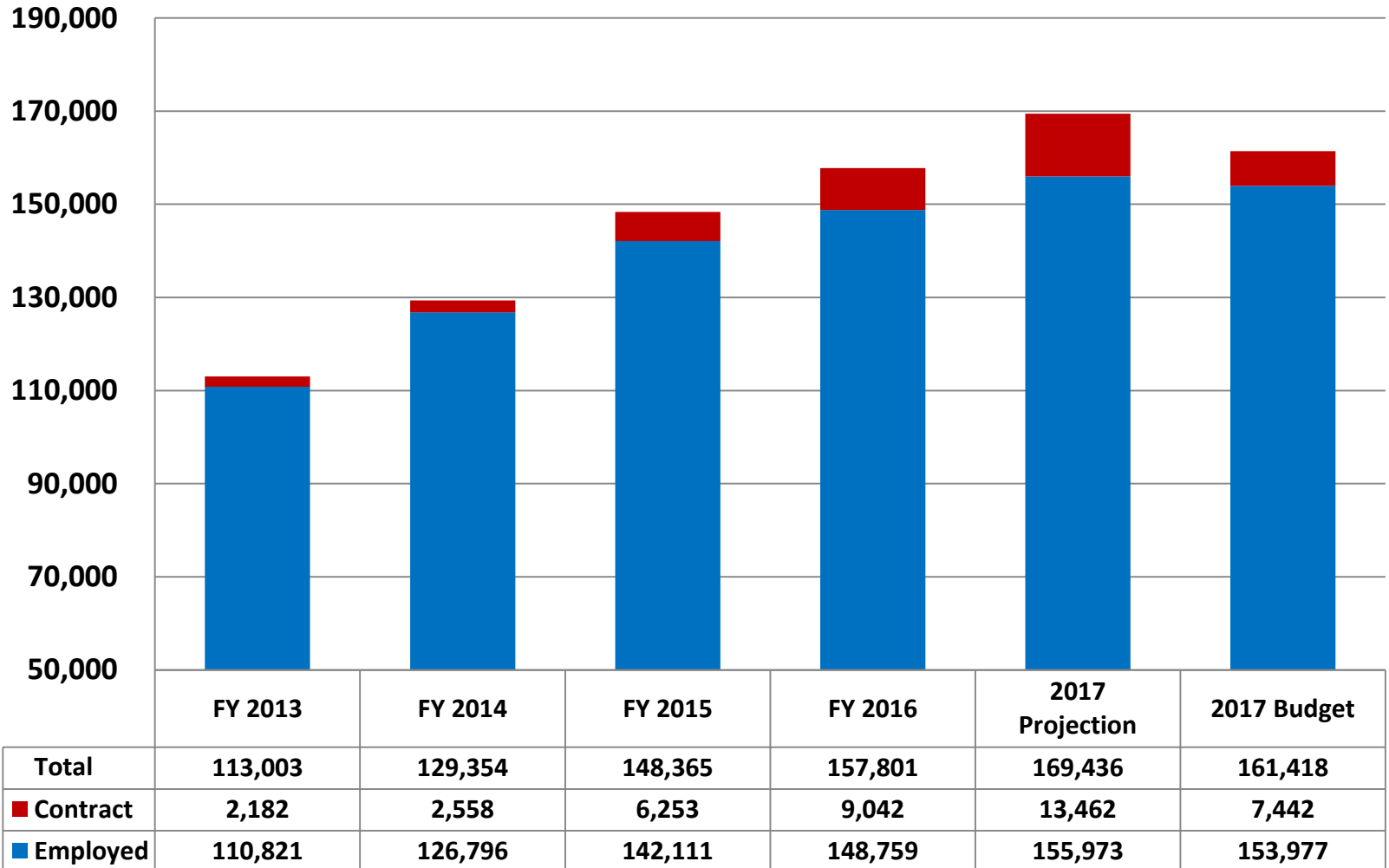
# Operating Expenses



# Salaries, Wages & Contract Labor (Blended)



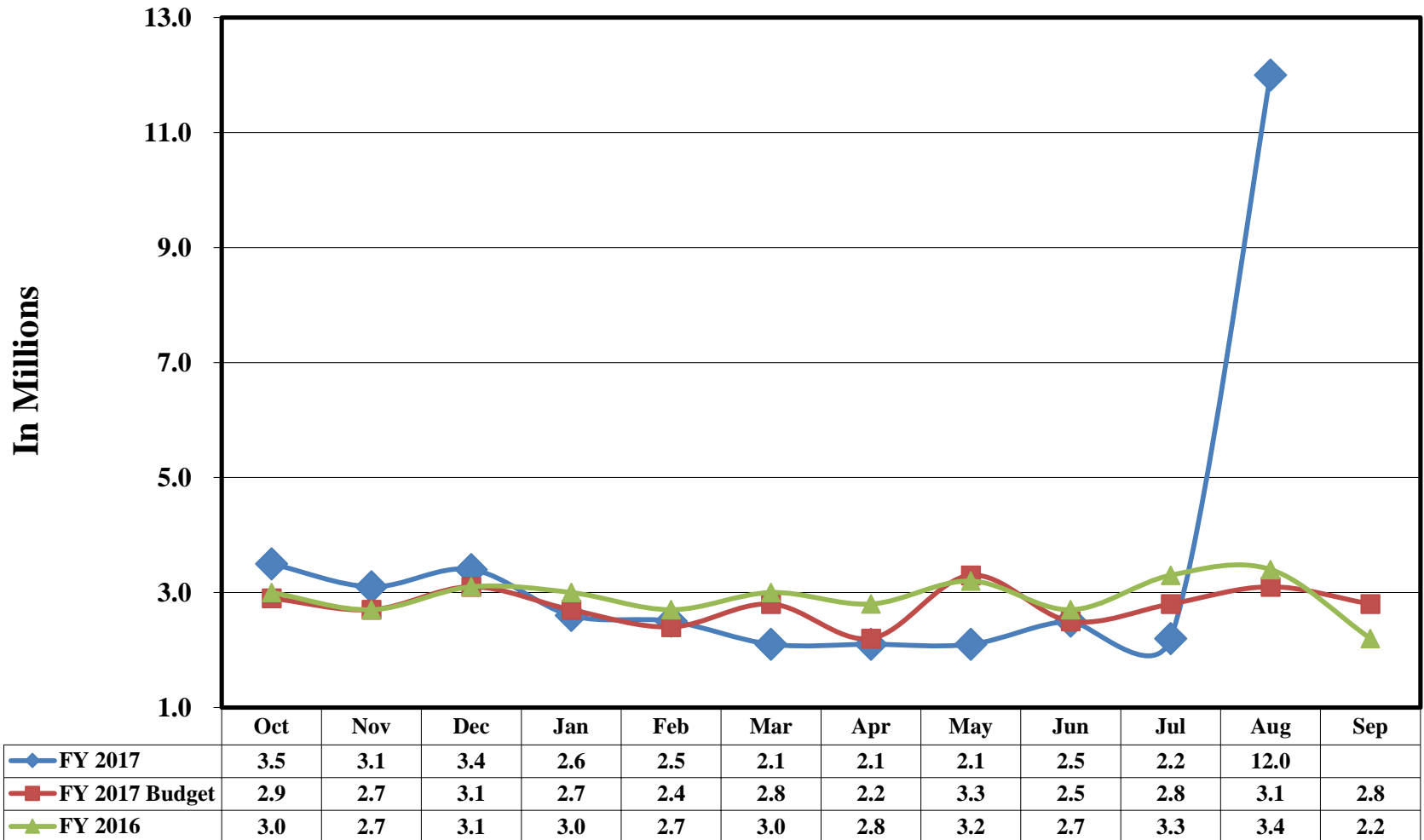
# Total Salaries, Wages and Temporary Labor



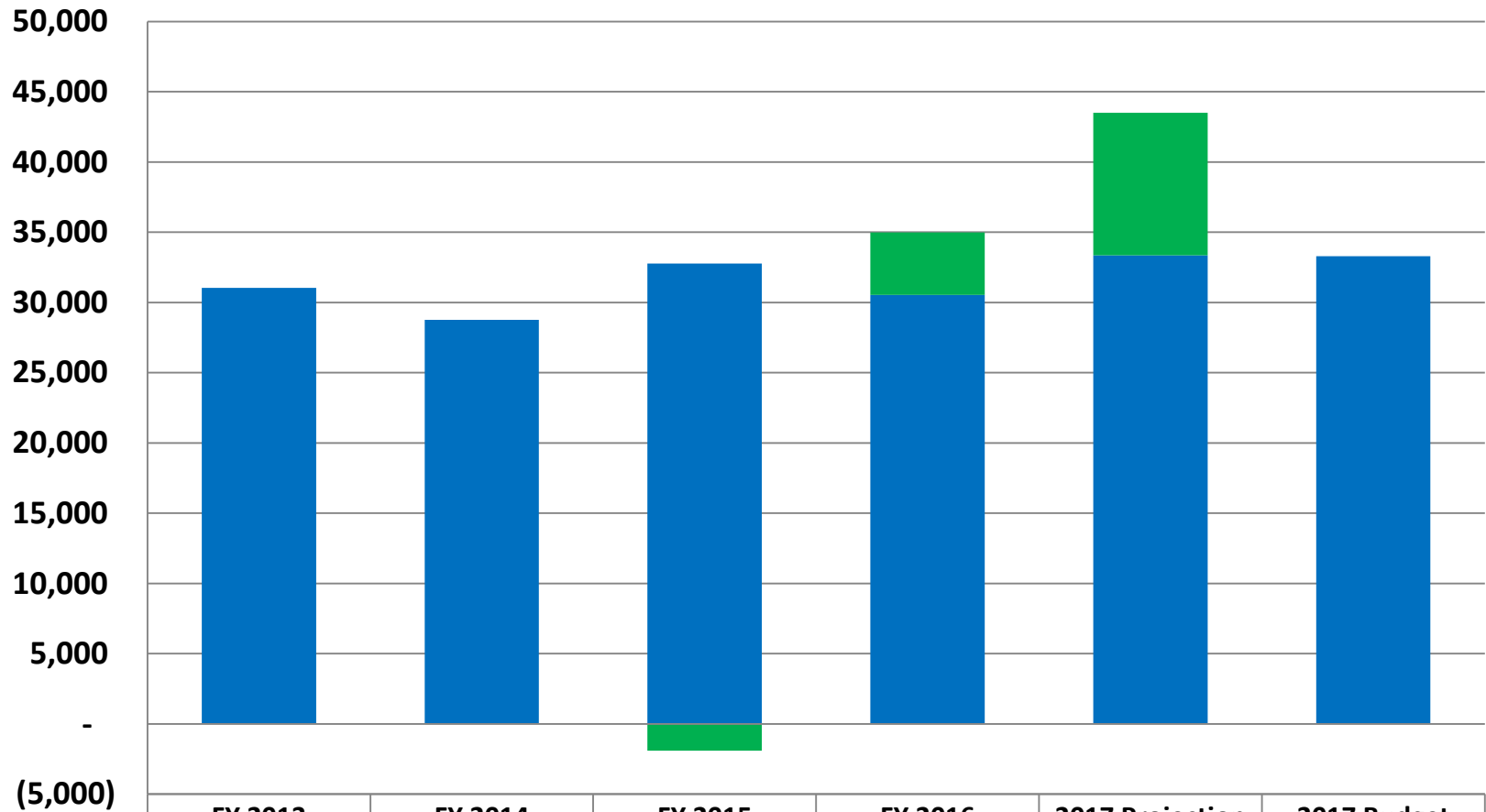


# Employee Benefit Expense

## (Blended)

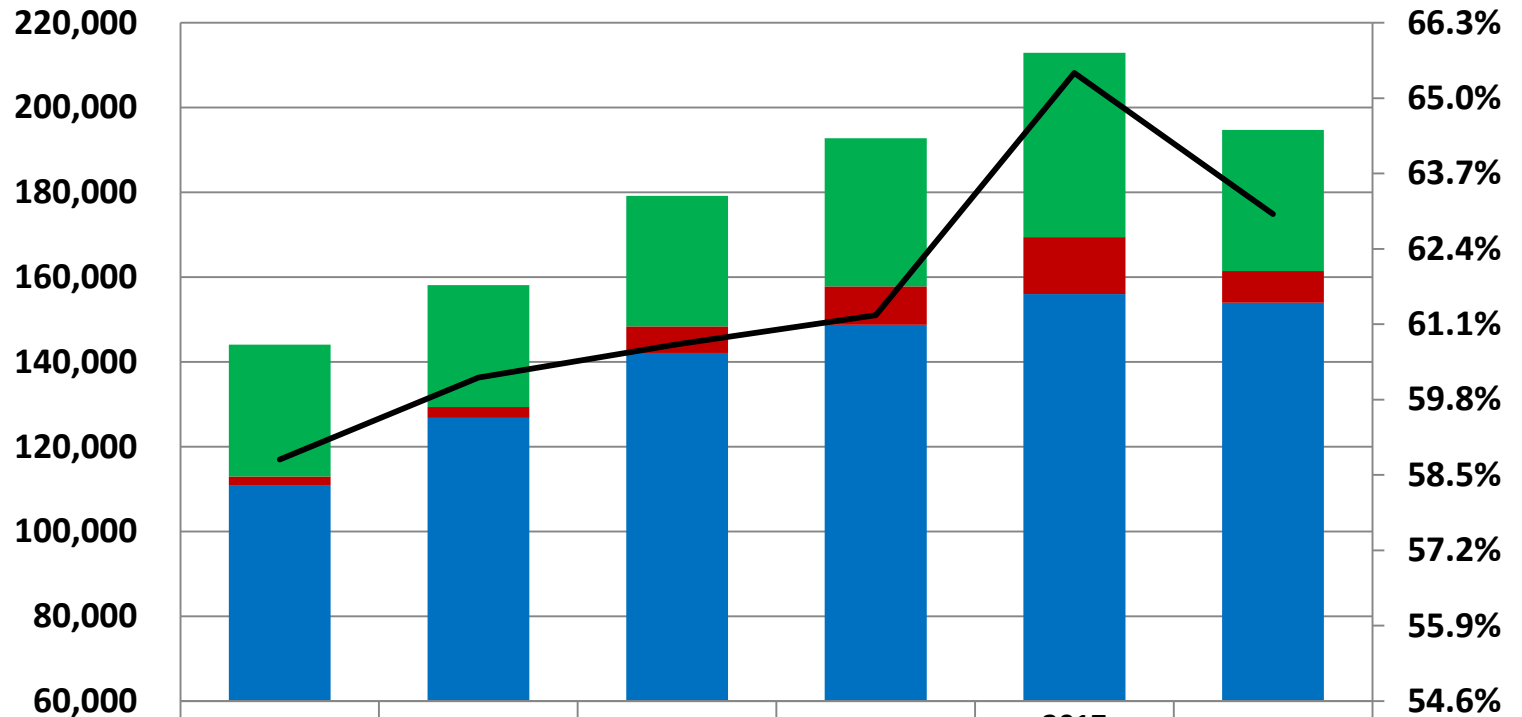


# Total Employee Benefit Expense



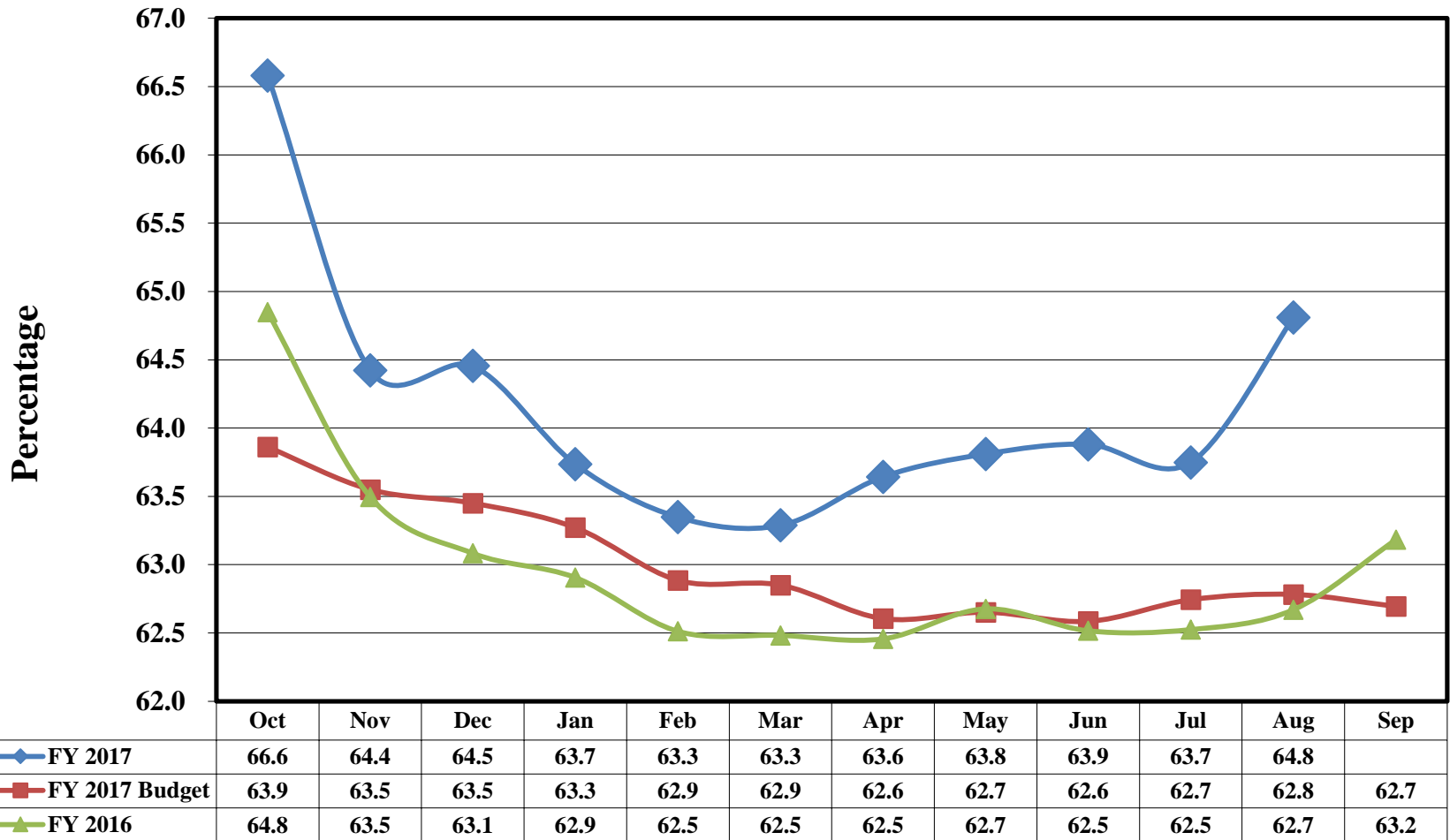
	FY 2013	FY 2014	FY 2015	FY 2016	2017 Projection	2017 Budget
■ GASB 68	-	-	(1,913)	4,456	10,158	-
■ Blended	31,045	28,772	32,766	30,535	33,345	33,291

# Total Salaries, Wages, Benefits and Temporary Labor



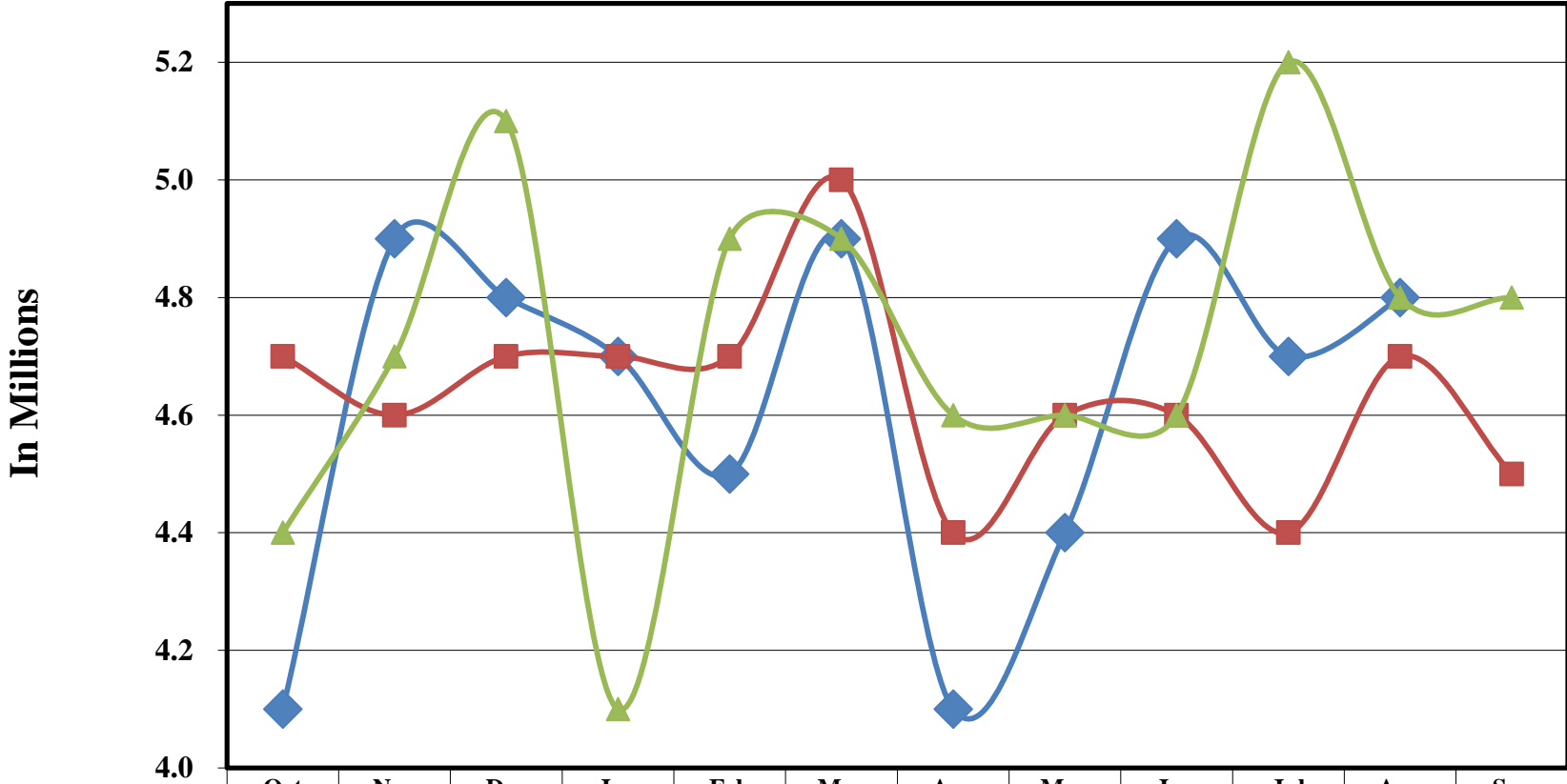
	FY 2013	FY 2014	FY 2015	FY 2016	2017 Projection	2017 Budget
Total	144,048	158,125	179,218	192,792	212,939	194,709
Benefits	31,045	28,772	30,853	34,992	43,503	33,291
Contract	2,182	2,558	6,253	9,042	13,462	7,442
Employed	110,821	126,796	142,111	148,759	155,973	153,977
% of Operating Expense	58.8%	60.2%	60.8%	61.3%	65.4%	63.0%

# Salaries, Wages, Benefits, and Temp Labor as a % of Total Operating Expense Year-to-Date (Blended)



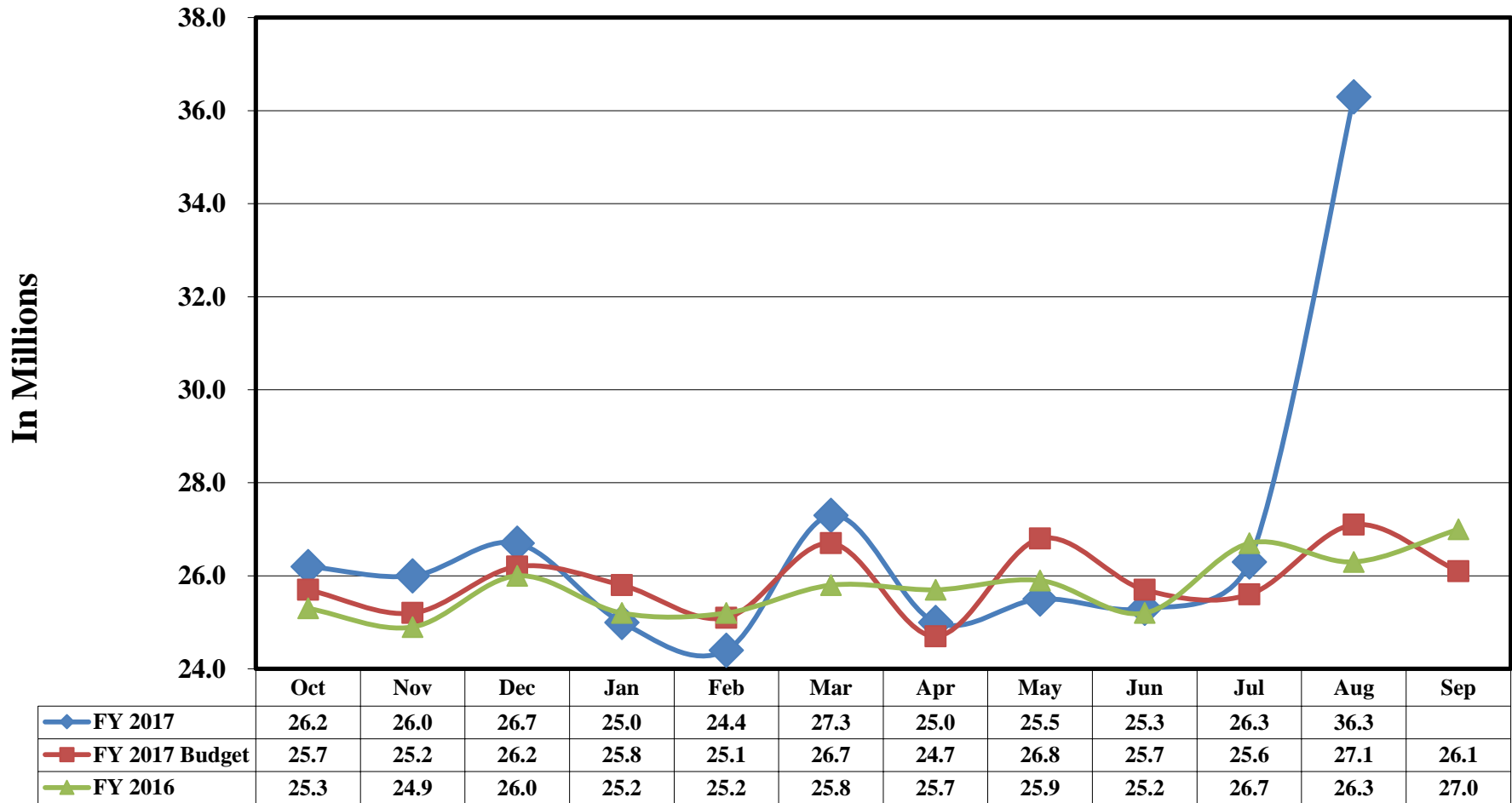
# Supply Expense

(Blended)



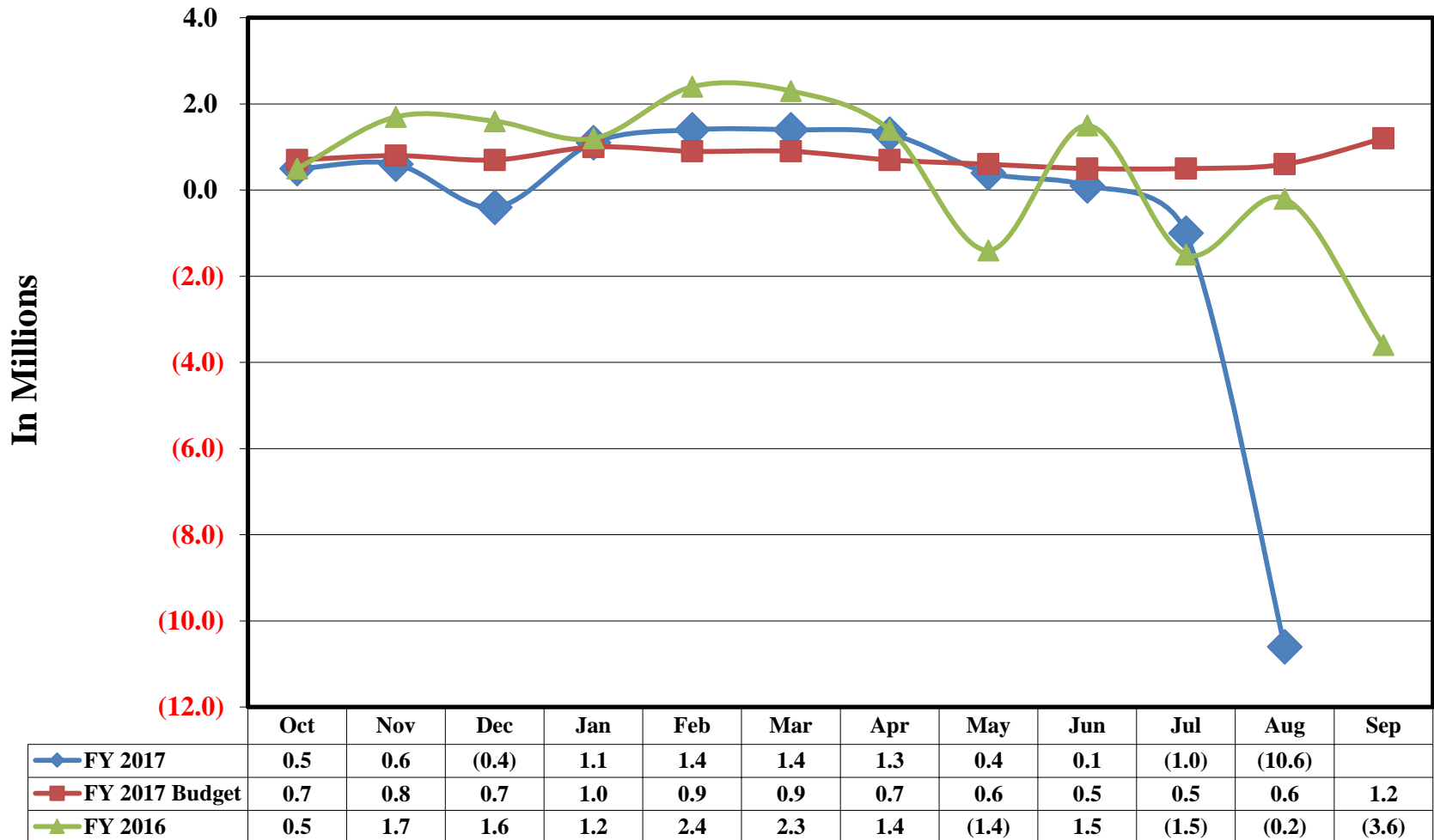
	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep
◆ FY 2017	4.1	4.9	4.8	4.7	4.5	4.9	4.1	4.4	4.9	4.7	4.8	
■ FY 2017 Budget	4.7	4.6	4.7	4.7	4.7	5.0	4.4	4.6	4.6	4.4	4.7	4.5
▲ FY 2016	4.4	4.7	5.1	4.1	4.9	4.9	4.6	4.6	4.6	5.2	4.8	4.8

# Total Operating Expense (Blended)

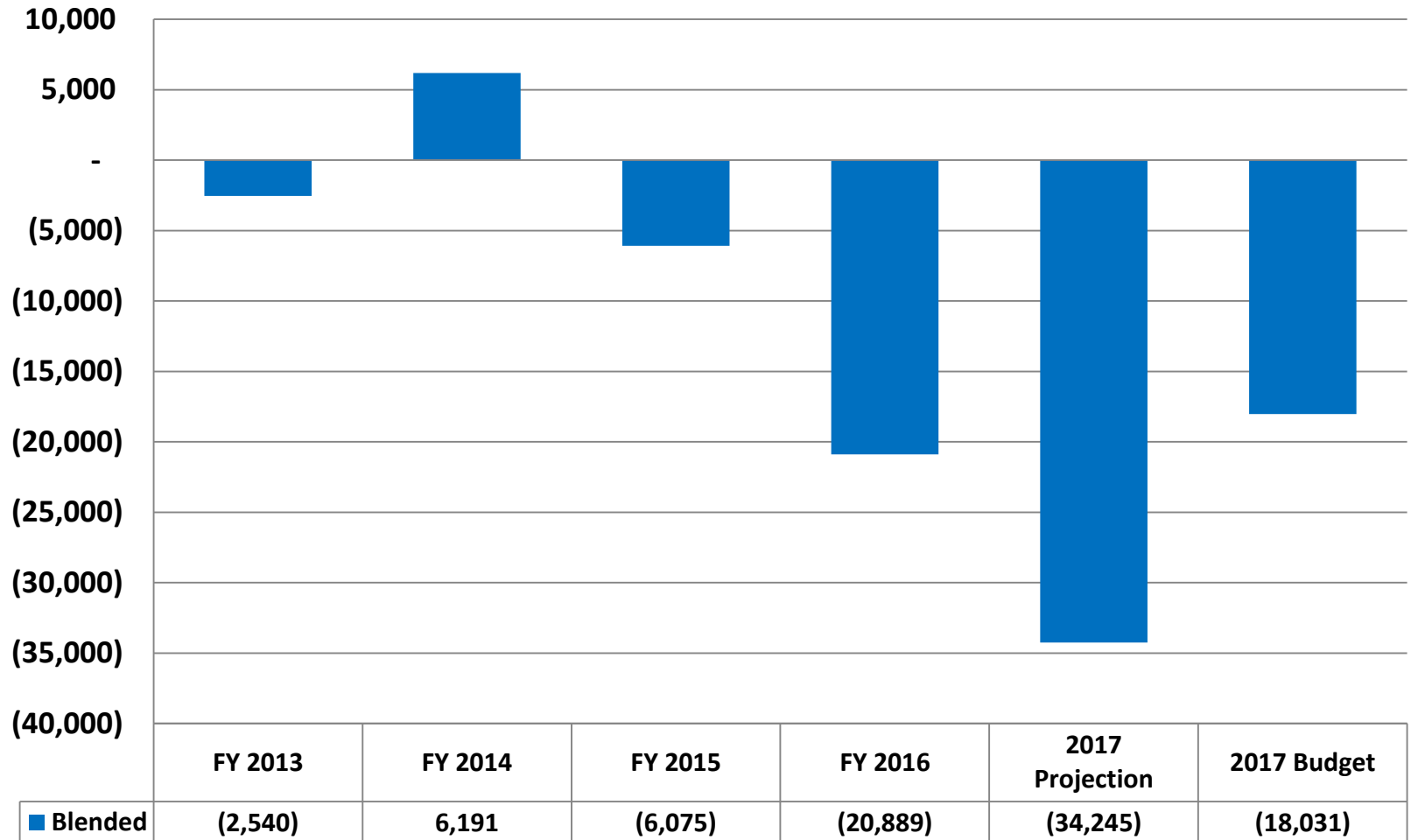


# Earnings Before Interest, Depreciation & Amortization (EBIDA)

Blended Operations

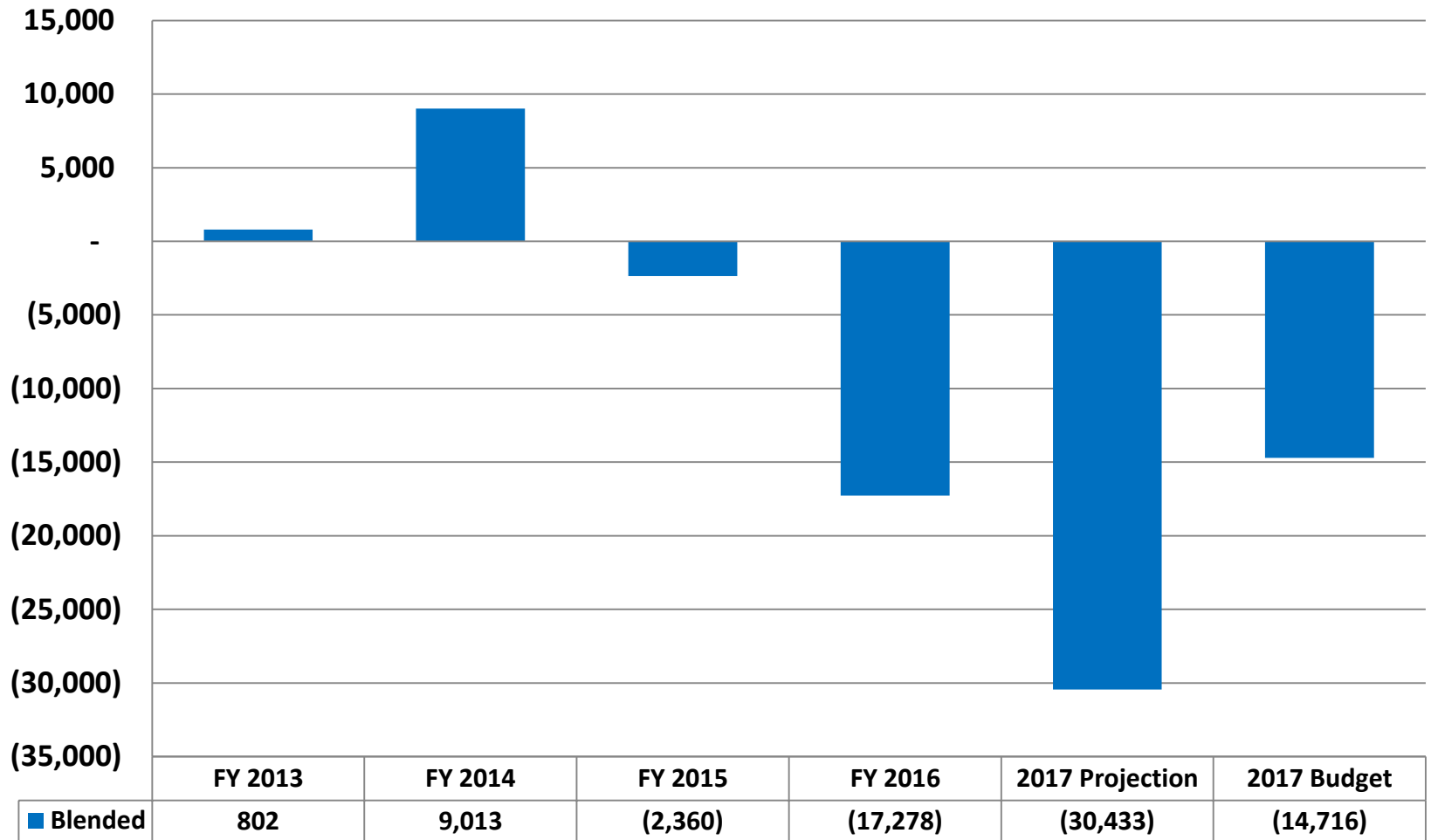


# Net Gain (Loss) from Operations



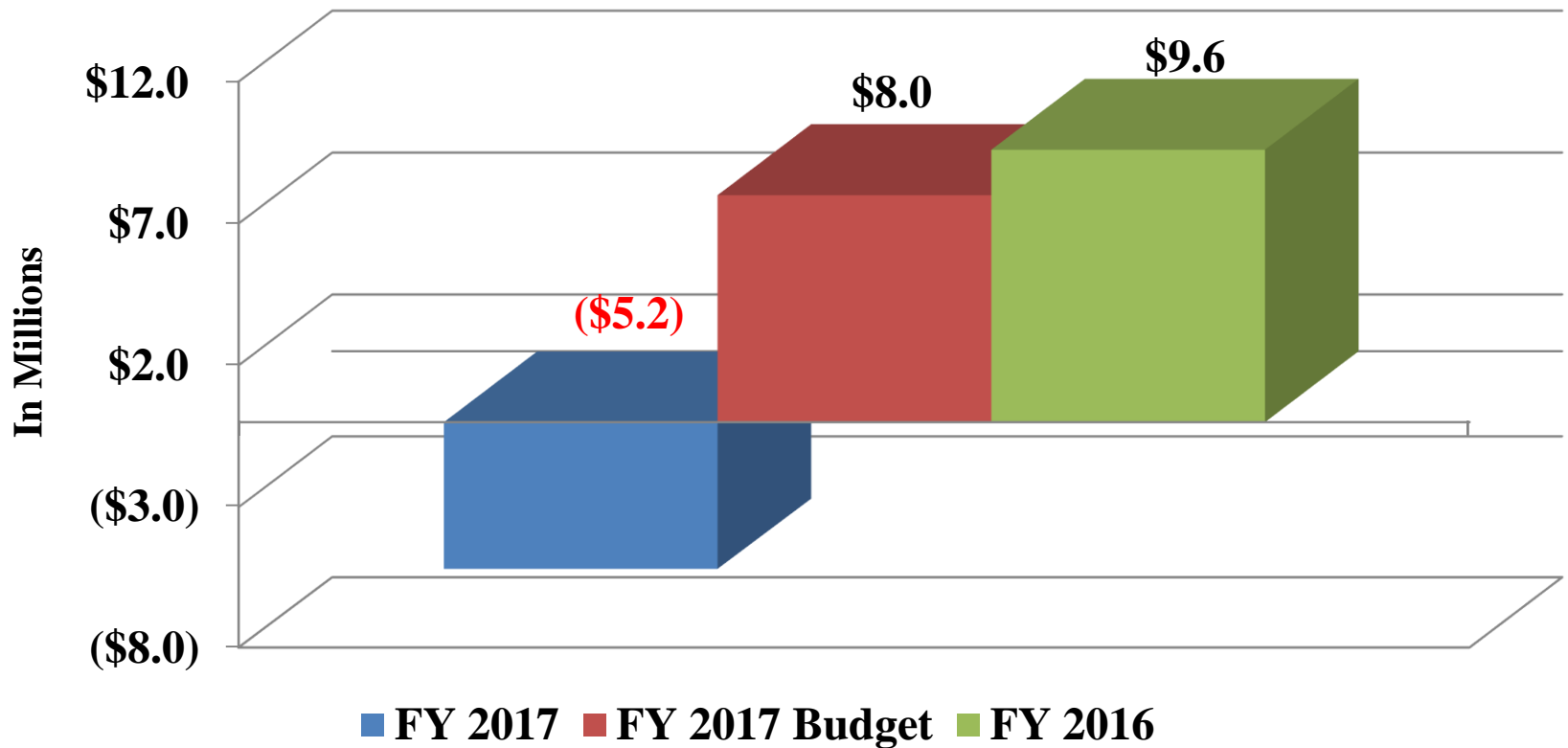


# Change in Net Position

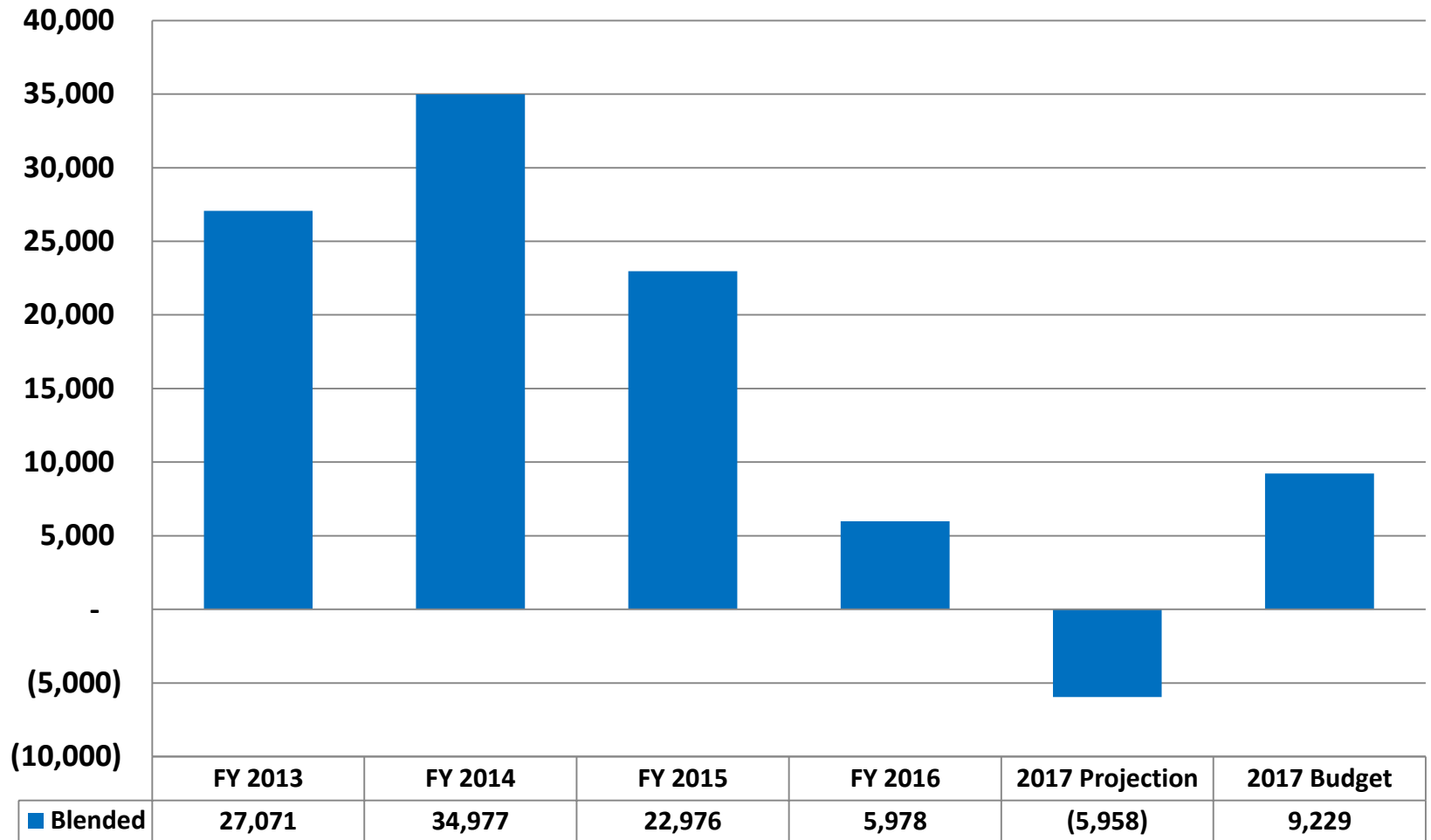


# Earnings Before Interest, Depreciation & Amortization (EBIDA)

Blended Operations – Year to Date



# EBIDA







To: ECHD Board of Directors  
 Through: Bill Webster, CEO  
 Through: Tony Ruiz, COO  
 From: Catherine Stuart, Divisional Director of Laboratory Services  
 Date: September 28, 2017

RE: Stago Coagulation Analyzers

Cost:	(2) Stago STA Compact Max	\$76,408.00
	Cerner Interface for both instruments	\$15,000.00
	<b>Total:</b>	<b>\$91,408.00</b>

This was budgeted FY2018 \$142,363.00

**REQUEST**

The Department of Laboratory is requesting approval to purchase two Stago STA Compact Max in the amount of \$91,408.00 to replace our existing units in the Core Lab Coagulation section.

**OBJECTIVE**

The current Coagulation Analyzers, Trinity AMAX Destiny, were purchased in 2007 and are used for all coagulation testing for inpatient and outpatient needs. Due to the age and high volume of testing on these instruments we are experiencing frequent downtimes due to the need for repairs. The current equipment has passed its useful life. We are also currently sending out Fibrinogen and D-Dimer testing due to our current instruments not being able to perform the testing accurately. Our current volumes are four to five thousand tests per month which generate over eight million dollars of gross revenue per year.

**VENDOR CONSIDERATION**

<b>Stago Compact Max</b>	<b>\$76,408.00</b>
<b>Stago Star Max</b>	<b>\$142,363.00</b>
<b>Sysmex CS 2500</b>	<b>\$99,800.00</b>

Stago Compact Max is the vendor of choice after comparison with other vendors, due to the advanced technology and low cost for both units. The new technology will improve efficiency by helping technologists reduce the time currently spent on repairs and maintenance of our current systems. This will also allow for us to return Fibrinogen and D-Dimer testing in-house.

**FTE IMPACT**

No additional FTEs are needed.

**WARRANTY**

Stago provides warranty for one year parts and labor.

**MD BUYLINE**

For this analysis MD Buyline factored out the known trade-in of \$10,000 in order to facilitate a comparison to other discounting that did not include trade-in equipment. A target discount of 75.31% was recommended and that is the discount received.

**DISPOSITION OF EXISTING EQUIPMENT**

Trade-in on purchase.

**COMMITTEE APPROVALS**

Due to the urgent and essential nature of this purchase we are requesting that committee approval be suspended due to the time involved. Dr. Charles Burns, Medical Director of Laboratory is recommending the immediate purchase of a two coagulation analyzers in order to continue services in house.



October 3, 2017

**ECTOR COUNTY HOSPITAL DISTRICT  
BOARD OF DIRECTORS**

**Item to be considered:**

Medical Staff and Allied Health Professionals Staff Applicants

**Statement of Pertinent Facts:**

Pursuant to Sections 4.1-4 and 6.2-6 of the Medical Staff Bylaws, the application process for the following Medical Staff and Allied Health Professional applicants is complete. The Joint Conference Committee and the Medical Executive Committee recommend approval of privileges or scope of practice and membership to the Medical Staff or Allied Health Professionals Staff for the following applicants, effective upon Board Approval:

Medical Staff:

Applicant	Department	Specialty/Privileges	Group	Dates
* Kakarala, Bharat, MD	Radiology	Diagnostic Radiology	Procure	10/03/2017 – 10/02/2018

Allied Health:

Applicant	Department	Specialty/Privileges	Group	Sponsoring Physician(s)	Dates
Griffin, Brian NP	Surgery	Nurse Practitioner	Acute Surgical	Dr. Paul Merkle; Dr. Benjamin Turnbow	10/03/2017 – 10/02/2019
* Roeder, Hannah, PA	Medicine	Physician Assistant	Procure	Dr. Johany Herrera	10/03/2017 – 10/02/2019

\*Please grant temporary Privileges

**Advice, Opinions, Recommendations and Motions:**

If the Hospital District Board of Directors concurs, the following motion is in order: Accept the recommendation of the Medical Executive Committee and the Joint Conference Committee and approve privileges and membership to the Medical Staff as well as scope of practice and Allied Health Professional Staff membership for the above listed applicants.

Gregory Shipkey, MD, Chief of Staff  
Executive Committee Chair  
/TL





October 3, 2017

**ECTOR COUNTY HOSPITAL DISTRICT  
BOARD OF DIRECTORS**

**Item to be considered:**

Reappointment of the Medical Staff and/or Allied Health Professional Staff

**Statement of Pertinent Facts:**

The Medical Executive Committee and the Joint Conference Committee recommends approval of the following reappointments of the Medical Staff and Allied Health Professional Staff as submitted. These reappointment recommendations are made pursuant to and in accordance with Medical Staff Bylaws sections 4.4-4 and 6.6-3.

**Medical Staff:**

Applicant	Department	Staff Category	Specialty/Privileges	Group	Dates
Adams, Scott, MD	Radiology	Associate	Diagnostic Radiology	American Radiology	11/1/2017 – 10/31/2018
Alamo, Jorge, MD	Family Medicine	Associate	Family Medicine	Procare	11/01/2017 – 10/31/2018
Benson, Kevin, MD	Pediatrics	Associate to Active	Pediatrics	Procare	11/01/2017 – 10/31/2019
Boe, Justin, MD	Radiology	Telemedicine	Telemedicine	VRAD	11/01/2017 – 10/31/2019
Buitrago, William, MD	Surgery	Associate	General /Trauma Surgery	Acute Surgical	11/01/2017 – 10/31/2018
Daniel, Craig, MD	Surgery	Active	General Surgery	Acute Surgical	11/01/2017 – 10/31/2019
Davenport, Donald, DO	Surgery	Active	General Surgery		11/01/2017 – 10/31/2019
Davison, David, MD	Family Medicine	Associate	Family Medicine	Procare	11/01/2017 – 10/31/2018
Deaver, Tara, DPM	Surgery	Active	Podiatry	Texas Tech	11/01/2017 – 10/31/2019
Deme, Srikanth, MD	Surgery	Active	Neuro Surgery		11/01/2017 – 10/31/2019
Dorman, John, MD	Surgery	Active	Neuro Surgery		11/01/2017 – 10/31/2019
Ellis, Zachary, DDS	Surgery	Associate to Active	Pediatric Dentistry		11/01/2017 – 10/31/2019
Furst, Matthew, MD	Surgery	Active	Plastic Surgery		11/01/2017 – 10/31/2019
Garza, Orlando, MD	Surgery	Active	Orthopedic Surgery		11/01/2017 – 10/31/2019
Halpert, Michael, MD	Surgery	Active	General Surgery	Acute Surgical	11/01/2017 – 10/31/2019
Ingram, James, DO	Surgery	Active	Orthopedic Surgery	Procare	11/01/2017 – 10/31/2019
Jabur, Razzak, MD	Surgery	Active	Urology		11/01/2017 – 10/31/2019
Li, James, MD	Surgery	Active	Vascular Surgery		11/01/2017 – 10/31/2019



Mayans, Jose, MD	Surgery	Active	Ophthalmology		11/01/2017 – 10/31/2019
Miller, James, DDS	Surgery	Active	Pediatric Dentistry		11/01/2017 – 10/31/2019
Mocherla, Bhavana, MD	Family Medicine	Associate	Family Medicine	Texas Tech	11/01/2017 – 10/31/2018
Morgan, Joseph, DPM	Surgery	Courtesy	Podiatry		11/01/2017 – 10/31/2018
Pal, Vabhava, MD	Medicine	Associate	Internal Medicine	Texas Tech	11/01/2017 – 10/31/2018
Patel, Kirit, MD	Surgery	Active	Vascular /Thoracic Surgery		11/01/2017 – 10/31/2019
Sajja, Narendra, MD	Medicine	Active	Internal Medicine	Texas Tech	11/01/2017 – 10/31/2019
Shah, Harshad, MD	Surgery	Active	Ophthalmology		11/01/2017 – 10/31/2019
Stockbridge, Glenn, DPM	Surgery	Active	Podiatry		11/01/2017 – 10/31/2019
Thummala, Harika, MD	Medicine	Associate	Internal Medicine/ Hospitalist	Procure	11/01/2017 – 10/31/2018
Tolia, Nalin, MD	Surgery	Active	Ophthalmology		11/01/2017 – 10/31/2019
Trivedi, Hariprasad, MD	Medicine	Associate	Nephrology		11/01/2017 – 10/31/2018
Unruh, Terry, MD	Surgery	Active	General Surgery		11/01/2017 – 10/31/2019
Vyas, Arpita, MD	Pediatric	Associate	Pediatric Endocrinology		11/01/2017 – 10/31/2018
Wiehle, Steven, MD	Surgery	Active	Urology		11/01/2017 – 10/31/2019
Zeeck, Phillip, MD	Surgery	Active	Orthopedic Surgery		11/01/2017 – 10/31/2019

**Allied Health Professionals:**

Applicant	Department	Specialty/Privileges	Group	Sponsoring Physician(s)	Dates
Alexander, Alexis, CCP	Surgery	Certified Cardiovascular Perfusionist		Dr. Kirit Patel	11/01/2017 – 10/31/2019
Alexandre, Michelle, NP	Surgery	Nurse Practitioner	Acute Surgical	Dr. Paul Merkle	11/01/2017 – 10/31/2019
Dominguez, Jason, PA	Medicine	Physician Assistant		Dr. Vemulapalli; Dr. Chappell	11/01/2017 – 10/31/2019
Johnson, Donna, FNP	Surgery	Nurse Practitioner		Dr. Donald Davenport	11/01/2017 – 10/31/2019
Marshall, Anita, FNP	Emergency Medicine	Nurse Practitioner	BEPO	Dr. Neil Slater	11/01/2017 – 10/31/2019
Novicio, Benedict, CRNA	Anesthesia	CRNA	Procure	Meghana Gillala, MD; MD; Jannie Tang, MD; Marlys Munnell, MD; Luke Young, MD; Bhari	11/01/2017 – 10/31/2019

				Jayadevappa, MD	
Samford, Robin Renee, CSFA	Surgery	Certified Surgical First Asst.		Dr. Donald Davenport	11/01/2017 – 10/31/2019
Sanchez, Matthew, FNP	Family Medicine	Nurse Practitioner	Procure	Dr. Michael Auringer	11/01/2017 – 10/31/2019
Varner, Mark, CCP	Surgery	Certified Cardiovascular Perfusionist		Dr. Kirit Patel	11/01/2017 – 10/31/2019

**Advice, Opinions, Recommendations and Motions:**

If the Hospital District Board of Directors concurs, the following motion is in order Accept and approve the recommendations of the Medical Executive Committee and the Joint Conference Committee relating to the reappointment of the Medical Staff and/or Allied Health Professional Staff.

Gregory Shipkey, MD, Chief of Staff  
Executive Committee Chair  
/TL



October 3, 2017

**ECTOR COUNTY HOSPITAL DISTRICT  
BOARD OF DIRECTORS**

**Item to be considered:**

Change in Clinical Privileges

**Statement of Pertinent Facts:**

The Medical Executive Committee and the Joint Conference Committee recommends the request below on change in clinical privileges. These clinical changes in privileges are recommendations made pursuant to and in accordance with Medical Staff Bylaws sections 4.2-11.

**Change in Clinical Privileges:**

Staff Member	Department	Privilege
Bastidas Palacios, Alexander MD	Medicine	ADD: Internal Medicine Privilege Form
Daniel, Craig, MD	Surgery	ADD: Pulmonary Artery Catherization (PAC) central line catherization; Colonoscopy-diagnostic; Trauma Privilege Form
Flaherty, Stephen MD	Surgery	ADD : Moderate Sedation; Deep Sedation; Sepsis, treatment of; Ventilator Management
Halpert, Michael, MD	Surgery	ADD: Adhesiolysis; Bile duct, investigations and manipulations of; Chest tube placement, (tube thoracostomy); Cholecystectomy with common bile duct exploration; Oophorectomy, incidental to G.I. Surgery; Ostomy Creation and Reversal; Pulmonary Artery Catheterization (PAC) central line catheterization; Laparoscopic appendectomy; Percutaneous Endoscopic Gastrostomy (PEG) non-intraoperative (must be reviewed by Endoscopy Subcommittee; Trauma Privilege Form; DELETE: Arteriovenous graft; Parathyroidectomy; Thyroidectomy
Mayans, Jose, MD	Surgery	ADD: Intraocular gas injection of posterior segment and pneumatic retinopexy
*Nelson, Jonathan, MD	Urology	ADD: daVinci Surgical Ssystem
Sajja, Narendra, MD	Medicine	ADD: Central Venous Catheterization; Punch Biopsy; Arterial Line Placement
Thummala, Harika, MD	Medicine	ADD: Gram stains of sputum, interpretation of; Peripheral blood smear technique/interpretation; Urine analysis, including microscopic; Vaginal discharge, KOH and wet prep examinations
Unruh, Terry, MD	Surgery	ADD: Abdominal Ultrasound, performance/interpretation for guidance of

		invasive procedures; Amputations-lower extremity including toe, transmetatarsal and digits; Intraoperative Endoscopy(does not require Endoscopy subcommittee review; Oophorectomy, incidental to G.I. surgery; Pulmonary Artery Catheterization
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**Advice, Opinions, Recommendations and Motions:**

If the Hospital District Board of Directors concurs, the following motion is in order: Accept and approve the recommendations of the Medical Executive Committee and the Joint Conference Committee relating to the change in clinical privileges of the Allied Health Professional Staff.

Gregory Shipkey, MD, Chief of Staff  
 Executive Committee Chair  
 /TL



October 3, 2017

**ECTOR COUNTY HOSPITAL DISTRICT  
BOARD OF DIRECTORS**

Item to be considered:

Change in Medical Staff or AHP Staff Status– Resignations/ Lapse of Privileges

**Statement of Pertinent Facts:**

The Medical Executive Committee and the Joint Conference Committee recommends approval of the following changes in staff status. These resignations/lapse of privileges are recommendations made pursuant to and in accordance with the Medical Staff Bylaws section 4.4-4.

**Resignation/ Lapse of Privileges:**

Staff Member	Staff Category	Department	Effective Date	Action
Sanchez, Rebecca, PA	Allied Health Provider	Surgery	09/05/2017	Resigned
West, Thomas, MD	Affiliate	Surgery	08/16/2017	Resigned

Advice, Opinions, Recommendations and Motion:

If the Hospital District Board of Directors concurs, the following motion is in order: Accept and approve the recommendations of the Medical Executive Committee and the Joint Conference Committee to approve the Resignation / Lapse of Privileges.

Gregory Shipkey, MD, Chief of Staff  
Executive Committee Chair  
/TL



October 3, 2017

**ECTOR COUNTY HOSPITAL DISTRICT  
BOARD OF DIRECTORS**

**Item to be considered:**

Change in Medical Staff or AHP Staff Category

**Statement of Pertinent Facts:**

The Medical Executive Committee and the Joint Conference Committee recommend approval of the following changes in staff status category. The respective departments determined that the practitioners have complied with all Bylaws requirements and are eligible for the change as noted below.

**Staff Category Change:**

Staff Member	Department	Category
Benson, Kevin, MD	Pediatric	Associate to Active
Ellis, Zachary, DDS	Surgery	Associate to Active
Castillo, Manuel MD	Pediatric	Removal of Provisional Status
Dasari, Vivekanand MD	Pediatric	Removal of Provisional Status
Vyas, Arpita MD	Pediatric	Removal of Provisional Status
LaValle, Dayna PA	OBGYN	Removal of Provisional Status
Zafar, Muhammad Khalid, MD	Medicine	Extension of Provisional Status for 1 year
Trivedi, Hariprasad MD	Medicine	Removal of Provisional Status
Onyia, Barbara MD	Medicine	Removal of Provisional Status
Pal, Vabhava MD	Medicine	Removal of Provisional Status
Thummala, Harika MD	Medicine	Removal of Provisional Status
Kaitha, Sindhu MD	Medicine	Removal of Provisional Status
Bgoya, Kaaneza MD	Medicine	Removal of Provisional Status
Porter, Douglas MD	Medicine	Extension of Provisional Status for 1 Year
Siwald, Lauren PA	Surgery	Removal of Provisional Status
Glass, Darren MD	Surgery	Removal of Provisional Status

York, Caroline PA	Surgery	Removal of Provisional Status
Buitrago, William MD	Surgery	Removal of Provisional Status
Sanchez, Rebecca PA	Surgery	Removal of Provisional Status
Eilers, Mark MD	Surgery	Removal of Provisional Status
Gully, Emily FNP	Surgery	Removal of Provisional Status
Guillen, Phillip MD	Surgery	Extension of Provisional Status for 1 Year
Davison, William David MD	Family Medicine	Removal of Provisional Status
Mocherla, Bhavana, MD	Family Medicine	Removal of Provisional Status
Alamo, Jorge MD	Family Medicine	Removal of Provisional Status
Carter, Bonnie MD	Family Medicine	Removal of Provisional Status
Marmolejo, Jeneva PA	Family Medicine	Removal of Provisional Status
Obafial, Rhoena CRNA	Anesthesia	Removal of Provisional Status
Harvey, Kathy CRNA	Anesthesia	Removal of Provisional Status
Dunaway, Kyle CRNA	Anesthesia	Removal of Provisional Status
Savellano, Felix CRNA	Anesthesia	Removal of Provisional Status
Rosenthal, Jon MD	Emergency Medicine	Removal of Provisional Status

**Advice, Opinions, Recommendations and Motion:**

If the Hospital District Board of Directors concurs, the following motion is in order: Accept and approve the recommendations of the Medical Executive Committee and the Joint Conference Committee to approve the staff category changes.

Gregory Shipkey, MD, Chief of Staff  
 Executive Committee Chair  
 /TL



October 3, 2017

**ECTOR COUNTY HOSPITAL DISTRICT  
BOARD OF DIRECTORS**

**Item to be considered:**

Medical Staff Bylaws / Policies/ Privilege Criteria

**Statement of Pertinent Facts:**

The Medical Executive Committee recommends approval of the following:

- Bylaws Amendment No. 1 – Section B. Article Two No. 7 Prenatal Record
- Bylaws Amendment No. 2 – Section B. Article Two No. 5 Operative /Procedure Reports

**Advice, Opinions, Recommendations and Motion:**

If the Hospital District Board of Directors concurs, the following motion is in order: Accept and approve the recommendations of the Medical Executive Committee and the Joint Conference Committee to approve the Bylaw Amendments.

Gregory Shipkey, MD, Chief of Staff  
Executive Committee Chair  
/TL



## Bylaws Amendments

### Proposed Bylaws Amendment: Amendment No. 1

#### ARTICLE TWO: CONTENTS OF HEALTH RECORD

##### 7. Prenatal Records

A copy of an office or clinic prenatal record must be in the patient's chart together with any updated prenatal note. ~~Such note must be in the mother's health record and accessible either in writing or orally through the hospital's dictation system immediately following the mother's admission and promptly dated and timed. The note shall be signed within 14 days after discharge.~~ *For schedule deliveries (induction or C-sections) occurring prior to 39 weeks by best EGA (estimated gestational age) that note shall include a) the reason for delivery, selected from the indication list b) the best EGA and c) basis for that EGA.*

### Proposed Bylaws Amendment: Amendment No. 2

#### ARTICLE TWO: CONTENTS OF HEALTH RECORD

4. Operative/ procedure Note is completed\_ immediately after the procedure and contains (i)preoperative diagnosis (ii)post operative diagnosis (iii)procedure/operation (iv)surgeon (v)assistants (vi)specimens (vii)blood loss

##### 5. Operative/ procedure Reports

Operative/ procedure reports shall include the name of the primary surgeon and any assistants, a detailed account of the findings at surgery/procedure, the details of the surgical/ procedure technique, and a post-operative diagnosis. Dentists, in addition, shall record the number of teeth and/or fragments removed.

*5a. If the Operative/Procedure report is dictated and visible immediately after the procedure, it supersedes and alleviates the need for a post-operative note describes in 4 above.*



**THE BOARD OF DIRECTORS  
OF THE  
ECTOR COUNTY HOSPITAL DISTRICT**

**A RESOLUTION**

We, the Board of Directors of the Ector County Hospital District, resolve that we will support the Neonatal Intensive Care Program at Medical Center Hospital attaining Level III Neonatal verification and designation. We are committed to providing the resources necessary to ensure quality care for our neonatal patients to achieve optimal outcomes throughout the continuum of care.

The Neonatal Intensive Care Unit is an integral component of our hospital strategic plan for Women & Children Services. Our support encompasses the following: dedicated personnel and resources specific to the neonatal program, physician coverage and contracts for neonatal response, high neonatal clinical standards of care, professional education, outstanding clinical facilities, leadership, and community outreach.

Medical Center Hospital NICU designated leaders will continue to be active in leadership roles of the Perinatal Care Region (PCR) section in the Texas "J" Regional Advisory Council. Our NICU Program staff will be supported to participate in leadership roles at the local, regional, and state level in Texas. We are committed to furthering the development of the Neonatal Intensive Care program for all families of Ector County and the Trauma Service Area "J".

PASSED AND APPROVED by the Board of Directors of the Ector County Hospital District of Odessa, Texas this the 3<sup>rd</sup> day of October 2017.

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Mary Thompson, ECHD Board President

ATTEST:

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Jan Ramos, ECHD Board Secretary



To: MCHS Board of Directors  
Through: Bill Webster, President and CEO  
From: John O’Hearn, MCHS Vice President: Chief Strategy Officer  
Date: October 3, 2017  
Subject: InTouch Healthcare

### **Engagement Objective**

Over the past two years, MCH administration has been working to determine how to address the growing healthcare trend that is telemedicine. We have been cautious to dive in due to the uncertainty surrounding payment structures and patient/physician adoption, but we now feel that we must get off the sidelines and start our program. Our region is truly what Telemedicine was created to serve. MCHS covers 38,000 square miles within our service area, which creates an entire myriad of problems when it comes to quick access to care.

Our first telemedicine offering will seek to create a telestroke network that works with our rural partners. The network will be provided by InTouch Healthcare and will place units in 7 rural communities. Telestroke is a logical starting place for us in this journey, since it is the most proven form of telemedicine and has the most data behind it in terms of outcomes. Medicare does reimburse for telemedicine and even this week that reimbursement was expanded through two Senate Bills: The CHRONIC Act and the FAST Act, were both passed this week. Our plan is to roll this out over the next 3 months with a January 1, 2018 start date.

The network will also connect MCHS’s NICU to Cook Childrens Hospital in Fort Worth to provide cardiology and neurology consults for our smallest patients in a timelier manner. This will ensure compliance with the new NICU certification requirements that are being put in place and will allow us to remain a Level III facility.

We did look at multiple vendors over the course of the last two years and consistently found that InTouch was the network of choice for most of the top networks in the country. Their experience and customer service was noted by all references we contacted.

### **Work Plan**

If approved, the plan would be to roll out the units in a very organized manner. We would begin with setting up two units at MCH and training our providers and staff. We would then go by mileage to begin installing the units in the regional hospitals, beginning with Alpine and working our way back in. The target go-live date for the network would be January 1, 2018.

## **Estimated Fees**

The initial proposal is broken into three parts:

1. System Rental, Network, and Support
  - a. 9 Units @ \$2350.00 per month: Total Monthly Payment: \$21,150
  - b. Annual Costs: \$253,800
2. Start-up Fees
  - a. Includes Training, Install, and a few components (Stethoscopes, Servers)
  - b. One-time costs: \$150,090
3. Software Fees:
  - a. Image Viewer, Stroke Respond, and Provider Licenses:
  - b. Annual Costs: \$68,400
4. Summary of Cost: Annual \$322,200 One-Time: \$150,090

## **Summary and Recommendation**

We recommend moving forward with this engagement.

## **Funding**

Budgeted in 2018, Funded through MCHS Foundation up to \$500,000 for the initial year.



**InTouch Health**  
 7402 Hollister Avenue  
 Goleta, CA 93117  
 (805) 562-8686

**Quote Name** Q-01342

**Created Date** 9/27/2017

**Expiration Date** 10/27/2017

**Prepared By** Jon Boals

**Prepared For** Medical Center Hospital

**Phone** 512-595-4954

**Email** jboals@intouchhealth.com

**Bill To** Medical Center Hospital  
 500 West Fourth Street  
 Odessa, TX 79761-5059  
 United States

**Ship To** 500 West Fourth Street  
 Odessa, TX 79761-5059  
 United States

<b>System Rental, Network and Support</b>				
<b>Product Description</b>	<b>Unit</b>	<b>Monthly Payment Per Unit</b>	<b>Term</b>	<b>Total Monthly Payment</b>
InTouch Lite   Network & Support / 20-13333	9	\$2,350.00	36	\$21,150.00

<b>Start-up Fees</b>			
<b>Product Description</b>	<b>Unit</b>	<b>Per Unit Price</b>	<b>Extended Price</b>
InTouch Patient Access Device Installation / SV-20005	8	\$5,000.00	\$40,000.00
InTouch Patient Access Device Installation, existing site / SV-20015	1	\$2,500.00	\$2,500.00
User Training, 5 Day Package / SV-20009	3	\$5,000.00	\$15,000.00
Littmann Bluetooth Stethoscope Assembly / 20-20166	9	\$510.00	\$4,590.00
InTouch Telehealth Server / 20-20011	8	\$6,000.00	\$48,000.00
InTouch Telehealth Server Configuration / SV-20001	8	\$1,500.00	\$12,000.00
Training, Provider Access Software / SV-12674	15	\$300.00	\$4,500.00
Clinical Apps Essential Package / SV-20002	1	\$16,000.00	\$16,000.00
Shipping & Handling / Lite	9	\$700.00	\$6,300.00
Shipping & Handling / Server	8	\$150.00	\$1,200.00

**Purchase Total** \$150,090.00

<b>Software Fees</b>			
<b>Product Description</b>	<b>Unit</b>	<b>Monthly Fee</b>	<b>Total Annual Fees</b>
InTouch PACS Viewer Software / SW-14689	9	\$250.00	\$27,000.00
Provider Access Software License (Qty 1-20) / SW-20034	15	\$50.00	\$9,000.00
StrokeRESPOND® / SW-14798	9	\$300.00	\$32,400.00

**Additional Provisions**

All pricing above is provided for your evaluation and budgetary planning, and does not include any applicable taxes. Pending your acceptance of the pricing contained herein, your sales representative will provide you with formal customer agreement which will include InTouch Health's terms and conditions.



Date: October 3, 2017

To: Board of Directors  
Ector County Hospital District

From: Robbi Banks  
Vice President, Human Resources

Subject: TCDRS Plan Provisions Plan Year 2018

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The Ector County Hospital District (ECHD) is a sponsor of a retirement plan with the Texas County & District Retirement System (TCDRS). Any plan changes to the ECHD retirement plan with TCDRS require authorization from the ECHD Board of Directors.

In the Fiscal Year (FY) 2018 budget, the ECHD Board of Directors approved the following changes to the TCDRS plan. Beginning January 1, 2018, the employee contribution rate will be increased from 5% to 6%. The employer match rate will be decreased from 200% to 125%.

The TCDRS actuaries have calculated that these changes will result in approximately \$1.9M savings in calendar year 2018 and \$1.4M in FY 2018. Further, this change will align ECHD retirement benefits with other industry healthcare providers as recommended by an independent external consultant and will decrease the impact of GASB 68 in future years.

This change was not taken lightly; however, modifications became necessary due to the declining reimbursements and increasing expenses in healthcare. The retirement plan with TCDRS remains competitive to other employer sponsored retirement plans. We are requesting the ECHD Board to ratify this change that was approved in the FY 2018 Budget to the TCDRS employee contribution rate from 5% to 6% and a change in the employer match from 200% to 125% effective January 1, 2018.



# PLAN CUSTOMIZER FOR PLAN YEAR 2018

Ector County Hospital District

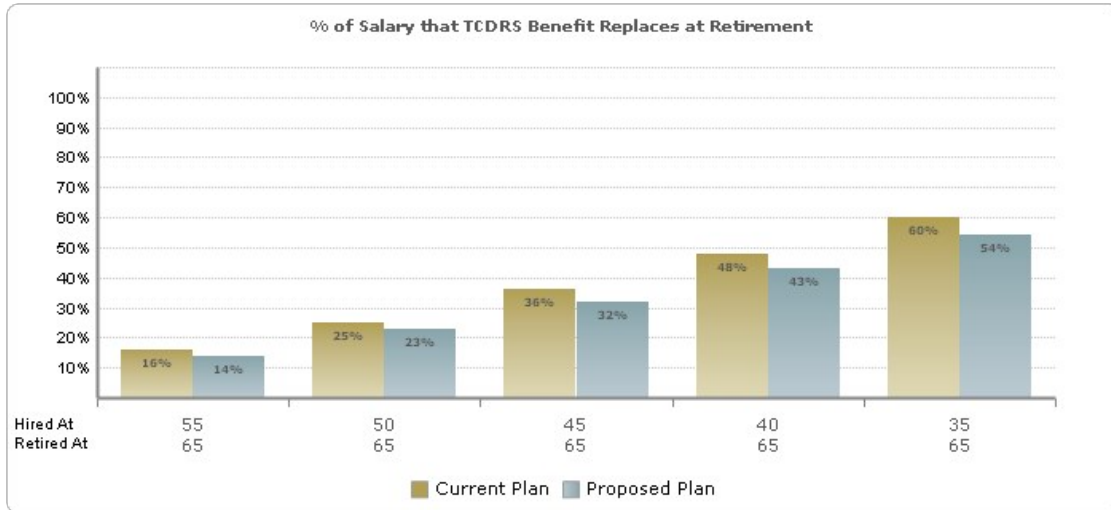
## CURRENT AND PROPOSED PLAN COMPARISON

	Current Plan	6% / 125%
<b>Basic Plan Options</b>		
Employee Deposit Rate	5%	6%
Employer Matching	200%	125%
Application of Matching	Future Only	Future Only
Prior Service Credit	0%	0%
<b>Retirement Eligibility</b>		
Age 60 (Vesting)	8 yrs of service	8 yrs of service
Rule Of	75 yrs total age + service	75 yrs total age + service
At Any Age	30 yrs of service	30 yrs of service
<b>Optional Benefits</b>		
Partial Lump-Sum Payment at Retirement	No	No
Group Term Life	ACTIVE-ONLY	ACTIVE-ONLY
COLA	N/A	N/A
<b>Retirement Plan Funding</b>		
Normal Cost Rate	4.18%	2.77%
UAAL/(OAAL) Rate	4.34%	4.00%
Required Rate	8.52%	6.77%
Elected Rate	0.00%	0.00%
Additional Employer Contribution	\$0.00	\$0.00
<b>Total Contribution Rate</b>		
Retirement Plan Rate	8.52%	6.77%
Group Term Life Rate	0.12%	0.12%
Total Contribution Rate	8.64%	6.89%
<b>Valuation Results</b>		
Actuarial Accrued Liability	\$429,605,716	\$424,750,814
Actuarial Value of Assets	\$377,994,330	\$377,994,330
Unfunded/(Overfunded) Actuarial Liability	\$51,611,386	\$46,756,484
Funded Ratio	88.0%	89.0%



## BENEFIT COMPARISON

This graph compares your current plan and your proposed plan in terms of what retiring employees will receive (as a percentage of their final salary) if they retire.

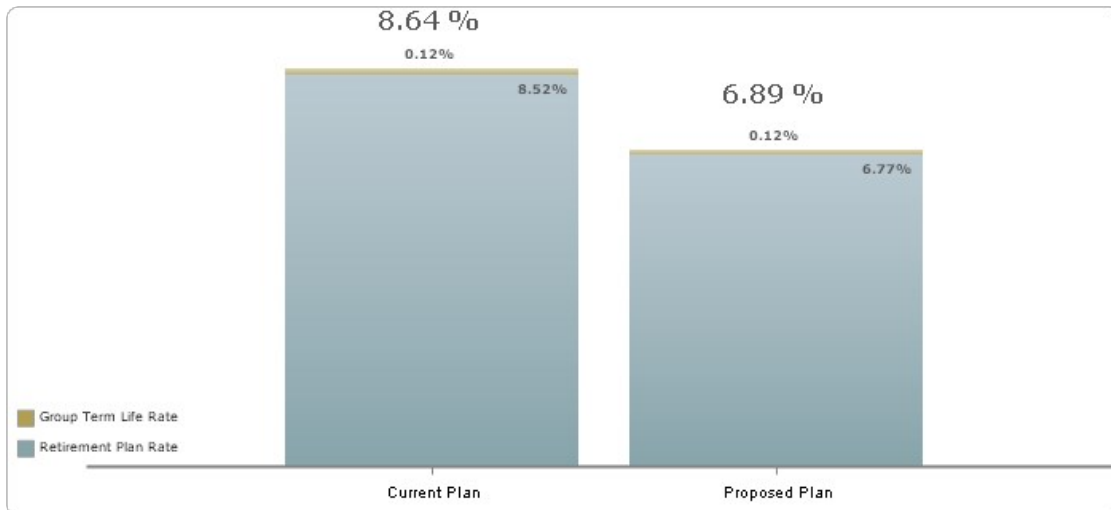


### Assumptions

- Employees are new hires and will work for you until retirement.
- Your current plan provisions will remain in effect through employee's retirement.
- Current laws governing TCDRS will continue as they are.
- Graded salary scales give bigger raises early in careers, with smaller raises later in careers (see Summary Valuation Report at [www.tcdrs.org/employer](http://www.tcdrs.org/employer)).
- Based on Single Life benefit.

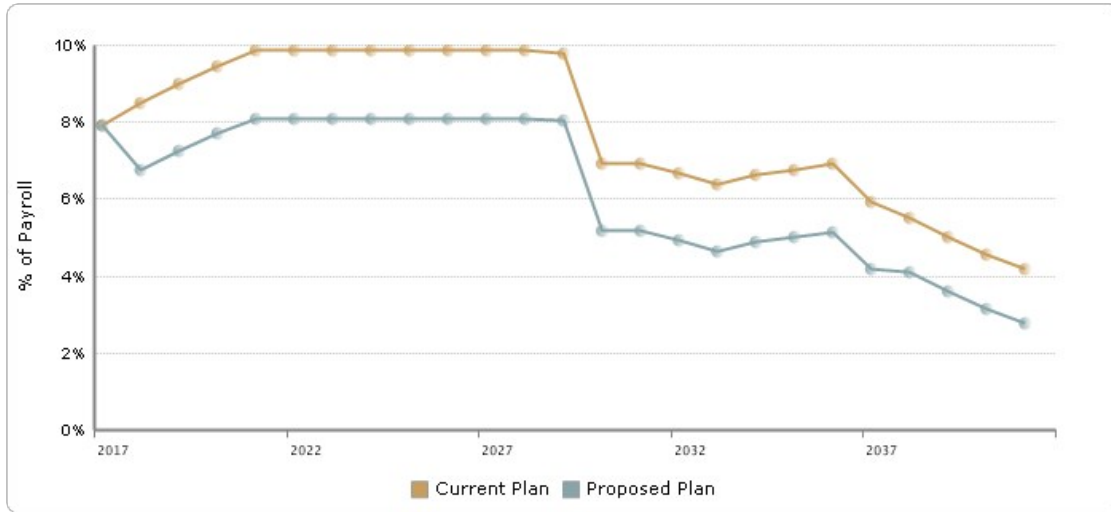
## PLAN RATE COMPARISON

This graph shows your total contribution rate for your current plan and your proposed plan.



# PLAN RATE PROJECTION

This is a projection of your future required contribution rate under your current plan of retirement benefits and a proposed plan from the Plan Customizer. Keep in mind that just by paying your plan's required rate, you are moving your plan toward 100% funded.

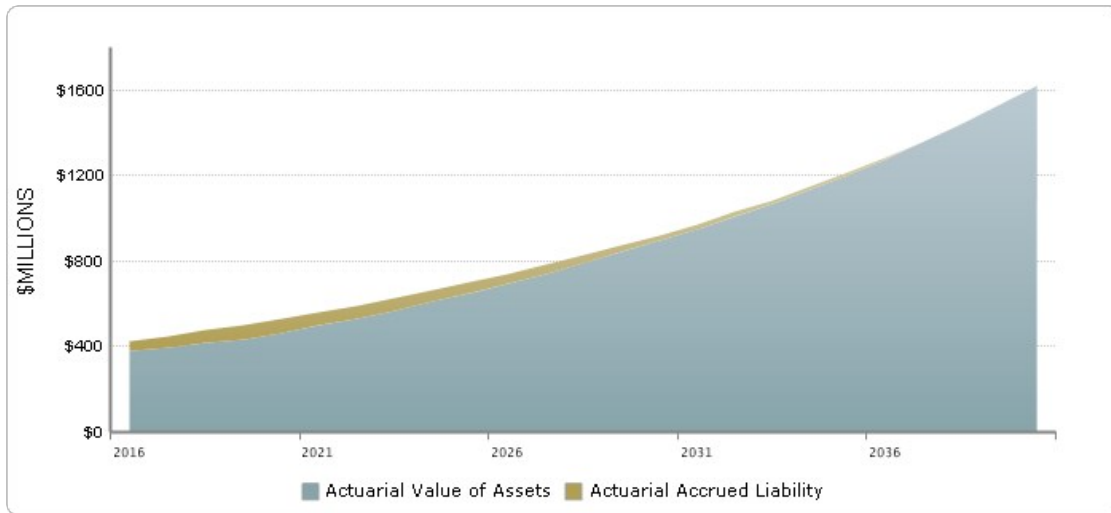


This is a projection and actual results will vary. This projection is based on the same data, methods and assumptions as those used in the December 31, 2016 actuarial valuation.

Year	Current Plan	Proposed Plan	Year	Current Plan	Proposed Plan
2017	7.94 %	7.94 %	2030	6.93 %	5.17 %
2018	8.52 %	6.77 %	2031	6.94 %	5.19 %
2019	9.02 %	7.27 %	2032	6.69 %	4.93 %
2020	9.47 %	7.71 %	2033	6.41 %	4.66 %
2021	9.87 %	8.11 %	2034	6.64 %	4.89 %
2022	9.87 %	8.11 %	2035	6.77 %	5.01 %
2023	9.87 %	8.11 %	2036	6.92 %	5.16 %
2024	9.87 %	8.11 %	2037	5.95 %	4.19 %
2025	9.87 %	8.11 %	2038	5.52 %	4.11 %
2026	9.87 %	8.11 %	2039	5.03 %	3.62 %
2027	9.87 %	8.11 %	2040	4.58 %	3.17 %
2028	9.87 %	8.11 %	2041	4.18 %	2.77 %
2029	9.79 %	8.04 %			

# ASSET & LIABILITY PROJECTION

This graph and table illustrate your plan's estimated assets and liabilities over time. By paying your required contribution rate, you are funding your plan liabilities over a closed 20-year period.



The difference between the actuarial accrued liability and the actuarial value of assets represents the unfunded actuarial accrued liability.

This is a projection and actual results will vary. This projection is based on the same data, methods and assumptions as those used in the actuarial valuation.

## Projected Valuation Results

Valuation Date	Actuarial Accrued Liability	Actuarial Value of Assets	Unfunded/(Overfunded) Actuarial Accrued Liability	Funded Ratio
12/31/2016	\$424,751,000	\$377,994,000	\$46,756,000	89.0 %
12/31/2017	\$449,682,000	\$396,342,000	\$53,340,000	88.1 %
12/31/2018	\$475,053,000	\$415,505,000	\$59,548,000	87.5 %
12/31/2019	\$501,474,000	\$436,466,000	\$65,008,000	87.0 %
12/31/2020	\$528,607,000	\$464,720,000	\$63,887,000	87.9 %
12/31/2021	\$559,658,000	\$497,734,000	\$61,924,000	88.9 %
12/31/2022	\$592,266,000	\$532,710,000	\$59,556,000	89.9 %
12/31/2023	\$626,542,000	\$569,799,000	\$56,743,000	90.9 %
12/31/2024	\$662,464,000	\$609,025,000	\$53,439,000	91.9 %
12/31/2025	\$700,243,000	\$650,646,000	\$49,597,000	92.9 %
12/31/2026	\$739,994,000	\$694,831,000	\$45,163,000	93.9 %
12/31/2027	\$781,732,000	\$741,651,000	\$40,081,000	94.9 %
12/31/2028	\$825,693,000	\$791,406,000	\$34,287,000	95.8 %
12/31/2029	\$872,072,000	\$844,224,000	\$27,848,000	96.8 %
12/31/2030	\$921,205,000	\$895,462,000	\$25,743,000	97.2 %
12/31/2031	\$973,100,000	\$949,810,000	\$23,290,000	97.6 %
12/31/2032	\$1,028,045,000	\$1,007,073,000	\$20,972,000	98.0 %
12/31/2033	\$1,086,492,000	\$1,067,620,000	\$18,872,000	98.3 %
12/31/2034	\$1,148,701,000	\$1,132,704,000	\$15,997,000	98.6 %
12/31/2035	\$1,214,952,000	\$1,202,484,000	\$12,468,000	99.0 %
12/31/2036	\$1,285,692,000	\$1,277,539,000	\$8,153,000	99.4 %

**Projected Valuation Results**

<b>Valuation Date</b>	<b>Actuarial Accrued Liability</b>	<b>Actuarial Value of Assets</b>	<b>Unfunded/(Overfunded) Actuarial Accrued Liability</b>	<b>Funded Ratio</b>
12/31/2037	\$1,361,644,000	\$1,356,105,000	\$5,539,000	99.6 %
12/31/2038	\$1,442,927,000	\$1,440,126,000	\$2,801,000	99.8 %
12/31/2039	\$1,529,925,000	\$1,528,981,000	\$944,000	99.9 %
12/31/2040	\$1,623,429,000	\$1,623,429,000	\$0	100.0 %

**RESOLUTION OF THE BOARD OF DIRECTORS  
OF THE ECTOR COUNTY HOSPITAL DISTRICT  
IN ECTOR COUNTY, TEXAS**

On the 3<sup>rd</sup> day of October 2017, at a Regular Meeting of the Board of Directors for the Ector County Hospital District (“ECHD”), a governmental entity, held in the City of Odessa, Ector County, Texas with a quorum of the Board Members present, the following Resolution was adopted by majority vote:

WHEREAS, the ECHD has been duly organized in accordance with the laws of the State of Texas; and

WHEREAS, the ECHD is a participant in the Texas County & District Retirement System (“TCDRS”) as a retirement plan sponsor; and

WHEREAS, at a special meeting on September 26, 2017 the ECHD approved the District’s Fiscal Year 2018 budget that included proposed changes to the TCDRS; and

WHEREAS, the ECHD Board of Directors now ratifies those changes from the Fiscal Year 2018 budget into this Resolution; and

NOW, THEREFORE BE IT RESOLVED by the Board of Directors of ECHD that the current TCDRS Plan be amended to change the current employee contribution rate from five percent (5%) to six percent (6%) and the current employer match rate from two hundred percent (200%) to one hundred twenty-five percent (125%). These changes shall become effective January 1, 2018.

This Resolution shall take effect from and immediately upon its adoption.

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Mary Thompson, President  
Ector County Hospital District  
Board of Directors

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Jan Ramos, Secretary  
Ector County Hospital District  
Board of Directors

**January 2018 through January 2019 Board/Finance Committee Meeting Dates**

January 9, 2018  
February 6, 2018  
March 6, 2018  
April 3, 2018  
May 1, 2018

*May 17-18, 2018 (Board Retreat)*  
June 5, 2018  
July 10, 2018  
August 7, 2018  
September 4, 2018

October 2, 2018  
November 6, 2018  
December 4, 2018  
January 8, 2019