

**ECTOR COUNTY HOSPITAL DISTRICT  
MONTHLY STATISTICAL REPORT  
JANUARY 2018**

	CURRENT MONTH					YEAR-TO-DATE				
	BUDGET			PRIOR YEAR		BUDGET			PRIOR YEAR	
	ACTUAL	AMOUNT	VAR.%	AMOUNT	VAR.%	ACTUAL	AMOUNT	VAR.%	AMOUNT	VAR.%
<b>Hospital InPatient Admissions</b>										
Acute / Adult	1,238	1,245	-0.6%	1,146	8.0%	4,515	4,514	0.0%	4,273	5.7%
Neonatal ICU (NICU)	32	30	6.7%	32	0.0%	109	114	-4.4%	135	-19.3%
<b>Total Admissions</b>	<b>1,270</b>	<b>1,275</b>	<b>-0.4%</b>	<b>1,178</b>	<b>7.8%</b>	<b>4,624</b>	<b>4,628</b>	<b>-0.1%</b>	<b>4,408</b>	<b>4.9%</b>
<b>Patient Days</b>										
Adult & Pediatric	4,935	4,413	11.8%	4,744	4.0%	17,454	16,550	5.5%	17,135	1.9%
ICU	455	465	-2.2%	455	0.0%	1,714	1,776	-3.5%	1,694	1.2%
CCU	467	421	10.9%	434	7.6%	1,631	1,608	1.4%	1,537	6.1%
NICU	502	535	-6.2%	333	50.8%	1,999	1,863	7.3%	1,642	21.7%
<b>Total Patient Days</b>	<b>6,359</b>	<b>5,833</b>	<b>9.0%</b>	<b>5,966</b>	<b>6.6%</b>	<b>22,798</b>	<b>21,797</b>	<b>4.6%</b>	<b>22,008</b>	<b>3.6%</b>
Observation (Obs) Days	763	744	2.6%	733	4.1%	2,879	2,842	1.3%	2,664	8.1%
Nursery Days	278	236	17.8%	206	35.0%	1,005	900	11.7%	913	10.1%
<b>Total Occupied Beds / Bassinets</b>	<b>7,400</b>	<b>6,813</b>	<b>8.6%</b>	<b>6,905</b>	<b>7.2%</b>	<b>26,682</b>	<b>25,539</b>	<b>4.5%</b>	<b>25,585</b>	<b>4.3%</b>
<b>Average Length of Stay (ALOS)</b>										
Acute / Adult & Pediatric	4.73	4.26	11.2%	4.92	-3.8%	4.61	4.42	4.3%	4.77	-3.3%
NICU	15.69	17.83	-12.0%	10.41	50.8%	18.34	16.34	12.2%	12.16	50.8%
<b>Total ALOS</b>	<b>5.01</b>	<b>4.58</b>	<b>9.4%</b>	<b>5.06</b>	<b>-1.1%</b>	<b>4.93</b>	<b>4.71</b>	<b>4.7%</b>	<b>4.99</b>	<b>-1.2%</b>
<b>Average Daily Census</b>	<b>205.1</b>	<b>188.2</b>	<b>9.0%</b>	<b>192.5</b>	<b>6.6%</b>	<b>185.3</b>	<b>177.2</b>	<b>4.6%</b>	<b>178.9</b>	<b>3.6%</b>
<b>Hospital Case Mix Index (CMI)</b>	<b>1.4447</b>	<b>1.4657</b>	<b>-1.4%</b>	<b>1.4913</b>	<b>-3.1%</b>	<b>1.4963</b>	<b>1.4657</b>	<b>2.1%</b>	<b>1.4091</b>	<b>6.2%</b>
<b>Medicare</b>										
Admissions	531	533	-0.4%	483	9.9%	1,887	1,886	0.1%	1,738	8.6%
Patient Days	2,883	3,766	-23.5%	2,239	28.8%	9,849	14,430	-31.7%	9,274	6.2%
Average Length of Stay	5.43	7.07	-23.2%	4.64	17.1%	5.22	7.65	-31.8%	5.34	-2.2%
Case Mix Index	1.5752			1.5757	0.0%	1.6269			1.7111	-4.9%
<b>Medicaid</b>										
Admissions	166	167	-0.6%	152	9.2%	548	550	-0.4%	605	-9.4%
Patient Days	804	738	8.9%	737	9.1%	2,853	2,733	4.4%	2,788	2.3%
Average Length of Stay	4.84	4.42	9.6%	4.85	-0.1%	5.21	4.97	4.8%	4.61	13.0%
Case Mix Index	1.0606			1.0865	-2.4%	1.1249			0.8939	25.8%
<b>Commercial</b>										
Admissions	284	285	-0.4%	247	15.0%	1,157	1,160	-0.3%	1,039	11.4%
Patient Days	1,223	1,122	9.0%	1,040	17.6%	5,232	5,022	4.2%	4,670	12.0%
Average Length of Stay	4.31	3.94	9.4%	4.21	2.3%	4.52	4.33	4.5%	4.49	0.6%
Case Mix Index	1.5056			1.4208	6.0%	1.5507			1.4522	6.8%
<b>Self Pay</b>										
Admissions	270	271	-0.4%	238	13.4%	934	933	0.1%	799	16.9%
Patient Days	1,342	1,231	9.0%	1,411	-4.9%	4,414	4,201	5.1%	4,593	-3.9%
Average Length of Stay	4.97	4.54	9.4%	5.93	-16.2%	4.73	4.50	5.0%	5.75	-17.8%
Case Mix Index	1.3107			1.5614	-16.1%	1.3278			1.2295	8.0%
<b>All Other</b>										
Admissions	19	19	0.0%	58	-67.2%	98	99	-1.0%	227	-56.8%
Patient Days	107	98	9.2%	235	-54.5%	450	433	3.9%	1,056	-57.4%
Average Length of Stay	5.63	5.16	9.2%	4.05	39.0%	4.59	4.37	5.0%	4.65	-1.3%
Case Mix Index	1.6625			2.1388	-22.3%	1.7398			1.6795	3.6%
<b>Radiology</b>										
InPatient	4,760	3,672	29.6%	4,222	12.7%	17,312	14,020	23.5%	15,158	14.2%
OutPatient	7,018	7,429	-5.5%	7,151	-1.9%	30,374	28,366	7.1%	28,424	6.9%
<b>Cath Lab</b>										
InPatient	300	438	-31.5%	377	-20.4%	2,038	1,672	21.9%	1,152	76.9%
OutPatient	266	460	-42.2%	298	-10.7%	1,814	1,756	3.3%	1,225	48.1%
<b>Laboratory</b>										
InPatient	77,698	60,015	29.5%	65,751	18.2%	277,614	229,148	21.2%	233,766	18.8%
OutPatient	47,701	44,027	8.3%	38,425	24.1%	190,157	168,102	13.1%	141,086	34.8%
NonPatient	13,527	2,387	466.7%	7,423	82.2%	29,948	9,114	228.6%	30,724	-2.5%
<b>Other</b>										
Deliveries	178	146	21.9%	126	41.3%	650	558	16.6%	557	16.7%
<b>Surgical Cases</b>										
InPatient	270	328	-17.7%	296	-8.8%	1,212	1,252	-3.2%	1,256	-3.5%
OutPatient	557	642	-13.2%	564	-1.2%	2,313	2,452	-5.7%	2,342	-1.2%
<b>Total Surgical Cases</b>	<b>827</b>	<b>970</b>	<b>-14.7%</b>	<b>860</b>	<b>-3.8%</b>	<b>3,525</b>	<b>3,704</b>	<b>-4.8%</b>	<b>3,598</b>	<b>-2.0%</b>
<b>GI Procedures (Endo)</b>										
InPatient	116	111	4.5%	120	-3.3%	414	424	-2.4%	403	2.7%
OutPatient	243	267	-9.0%	197	23.4%	1,130	1,020	10.8%	954	18.4%
<b>Total GI Procedures</b>	<b>359</b>	<b>378</b>	<b>-5.0%</b>	<b>317</b>	<b>13.2%</b>	<b>1,544</b>	<b>1,444</b>	<b>6.9%</b>	<b>1,357</b>	<b>13.8%</b>

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	BUDGET			PRIOR YEAR		BUDGET			PRIOR YEAR	
	ACTUAL	AMOUNT	VAR.%	AMOUNT	VAR.%	ACTUAL	AMOUNT	VAR.%	AMOUNT	VAR.%
<b>OutPatient (O/P)</b>										
Emergency Room Visits	5,350	3,811	40.4%	4,411	21.3%	18,015	15,504	16.2%	16,108	11.8%
Observation Days	763	744	2.6%	733	4.1%	2,879	2,842	1.3%	2,664	8.1%
Other O/P Occasions of Service	18,545	24,029	-22.8%	24,708	-24.9%	71,564	91,748	-22.0%	93,828	-23.7%
<b>Total O/P Occasions of Svc.</b>	<b>24,658</b>	<b>28,584</b>	<b>-13.7%</b>	<b>29,852</b>	<b>-17.4%</b>	<b>92,458</b>	<b>110,094</b>	<b>-16.0%</b>	<b>112,600</b>	<b>-17.9%</b>
<b>Hospital Operations</b>										
Manhours Paid	276,474	274,915	0.6%	276,526	0.0%	1,124,742	1,058,067	6.3%	1,111,805	1.2%
FTE's	1,560.7	1,551.9	0.6%	1,561.0	0.0%	1,600.2	1,505.4	6.3%	1,581.8	1.2%
Adjusted Patient Days	11,188	10,979	1.9%	10,704	4.5%	41,060	40,973	0.2%	40,473	1.5%
Hours / Adjusted Patient Day	24.71	25.04	-1.3%	25.83	-4.3%	27.39	25.82	6.1%	27.47	-0.3%
Occupancy - Actual Beds	58.8%	53.9%	9.0%	55.1%	6.6%	53.1%	50.8%	4.6%	51.3%	3.6%
FTE's / Adjusted Occupied Bed	4.3	4.4	-1.3%	4.5	-4.3%	4.8	4.5	6.1%	4.8	-0.3%
<b>InPatient Rehab Unit</b>										
Admissions	31	33	-6.1%	37	-16.2%	119	132	-9.8%	157	-24.2%
Patient Days	379	405	-6.4%	422	-10.2%	1,549	1,620	-4.4%	1,809	-14.4%
Average Length of Stay	12.2	12.3	-0.4%	11.4	7.2%	13.0	12.3	6.1%	11.5	13.0%
Manhours Paid	6,102	6,491	-6.0%	6,778	-10.0%	23,711	23,692	0.1%	26,460	-10.4%
FTE's	34.4	36.6	-6.0%	38.3	-10.0%	33.7	33.7	0.1%	37.6	-10.4%
<b>Center for Primary Care - Clements</b>										
Total Medical Visits	1,117	1,326	-15.8%	1,508	-25.9%	3,887	4,306	-9.7%	5,363	-27.5%
Total Dental Visits	-	763	-100.0%	668	-100.0%	350	2,743	-87.2%	2,530	-86.2%
Manhours Paid	543	769	-29.4%	876	-38.0%	2,374	3,050	-22.2%	3,636	-34.7%
FTE's	3.1	4.3	-29.4%	4.9	-38.0%	3.4	4.3	-22.2%	5.2	-34.7%
<b>Center for Primary Care - West University</b>										
Total Medical Visits	904	803	12.6%	692	30.6%	2,689	3,086	-12.9%	2,654	1.3%
Total Optometry	274	330	-17.0%	314	-12.7%	1,095	1,083	1.2%	1,031	6.2%
Manhours Paid	182	169	8.2%	178	2.6%	694	669	3.8%	690	0.5%
FTE's	1.0	1.0	8.2%	1.0	2.6%	1.0	1.0	3.8%	1.0	0.5%
<b>Total ECHD Operations</b>										
Total Admissions	1,301	1,308	-0.5%	1,215	7.1%	4,743	4,760	-0.4%	4,565	3.9%
Total Patient Days	6,738	6,238	8.0%	6,388	5.5%	24,347	23,417	4.0%	23,817	2.2%
Total Patient and Obs Days	7,501	6,982	7.4%	7,121	5.3%	27,226	26,259	3.7%	26,481	2.8%
Total FTE's	1,599.3	1,593.9	0.3%	1,605.2	-0.4%	1,638.3	1,544.4	6.1%	1,625.6	0.8%
FTE's / Adjusted Occupied Bed	4.2	4.2	-0.6%	4.3	-3.7%	4.6	4.3	6.7%	4.6	0.7%
<b>Total Adjusted Patient Days</b>	<b>11,855</b>	<b>11,741</b>	<b>1.0%</b>	<b>11,461</b>	<b>3.4%</b>	<b>43,854</b>	<b>44,018</b>	<b>-0.4%</b>	<b>43,814</b>	<b>0.1%</b>
<b>Hours / Adjusted Patient Day</b>	<b>23.90</b>	<b>24.05</b>	<b>-0.6%</b>	<b>24.81</b>	<b>-3.7%</b>	<b>26.26</b>	<b>24.66</b>	<b>6.5%</b>	<b>26.08</b>	<b>0.7%</b>
<b>Outpatient Factor</b>	<b>1.7594</b>	<b>1.8820</b>	<b>-6.5%</b>	<b>1.7942</b>	<b>-1.9%</b>	<b>1.8016</b>	<b>1.8798</b>	<b>-4.2%</b>	<b>1.8396</b>	<b>-2.1%</b>
<b>Blended O/P Factor</b>	<b>1.9918</b>	<b>2.1225</b>	<b>-6.2%</b>	<b>2.0564</b>	<b>-3.1%</b>	<b>2.0648</b>	<b>2.1295</b>	<b>-3.0%</b>	<b>2.1211</b>	<b>-2.7%</b>
<b>Total Adjusted Admissions</b>	<b>2,289</b>	<b>2,450</b>	<b>-6.6%</b>	<b>2,180</b>	<b>5.0%</b>	<b>8,541</b>	<b>8,925</b>	<b>-4.3%</b>	<b>8,398</b>	<b>1.7%</b>
<b>Hours / Adjusted Admission</b>	<b>123.77</b>	<b>115.24</b>	<b>7.4%</b>	<b>130.45</b>	<b>-5.1%</b>	<b>134.82</b>	<b>121.62</b>	<b>10.9%</b>	<b>136.06</b>	<b>-0.9%</b>
<b>FTE's - Hospital Contract</b>	<b>62.1</b>	<b>60.1</b>	<b>3.4%</b>	<b>70.5</b>	<b>-12.0%</b>	<b>64.5</b>	<b>57.5</b>	<b>12.2%</b>	<b>66.0</b>	<b>-2.2%</b>
<b>FTE's - Mgmt Services</b>	<b>37.7</b>	<b>49.9</b>	<b>-24.5%</b>	<b>46.8</b>	<b>-19.6%</b>	<b>44.4</b>	<b>49.9</b>	<b>-11.0%</b>	<b>50.1</b>	<b>-11.4%</b>
<b>Total FTE's (including Contract)</b>	<b>1,699.0</b>	<b>1,703.8</b>	<b>-0.3%</b>	<b>1,722.6</b>	<b>-1.4%</b>	<b>1,747.2</b>	<b>1,651.8</b>	<b>5.8%</b>	<b>1,741.7</b>	<b>0.3%</b>
<b>Total FTE'S per Adjusted Occupied Bed (including Contract)</b>	<b>4.4</b>	<b>4.5</b>	<b>-1.2%</b>	<b>4.7</b>	<b>-4.6%</b>	<b>4.9</b>	<b>4.6</b>	<b>6.3%</b>	<b>4.9</b>	<b>0.2%</b>
<b>ProCare FTEs</b>	<b>223.8</b>	<b>262.6</b>	<b>-14.8%</b>	<b>242.7</b>	<b>-7.8%</b>	<b>240.1</b>	<b>262.6</b>	<b>-8.6%</b>	<b>230.6</b>	<b>4.1%</b>
<b>Total System FTEs</b>	<b>1,922.8</b>	<b>1,966.5</b>	<b>-2.2%</b>	<b>1,965.3</b>	<b>-2.2%</b>	<b>1,987.3</b>	<b>1,914.4</b>	<b>3.8%</b>	<b>1,972.3</b>	<b>0.8%</b>
<b>Urgent Care Visits</b>										
Health & Wellness	-	-	0.0%	-	0.0%	-	-	0.0%	396	-100.0%
Golder	-	-	0.0%	555	-100.0%	-	-	0.0%	1,862	-100.0%
JBS Clinic	1,616	1,127	43.4%	1,064	51.9%	4,825	3,736	29.1%	3,527	36.8%
West University	1,112	682	63.0%	570	95.1%	3,350	2,283	46.7%	1,906	75.8%
42nd Street	1,267	594	113.3%	483	162.3%	3,196	2,063	54.9%	1,044	206.1%
<b>Total Urgent Care Visits</b>	<b>3,995</b>	<b>2,403</b>	<b>66.3%</b>	<b>2,672</b>	<b>49.5%</b>	<b>11,371</b>	<b>8,082</b>	<b>40.7%</b>	<b>8,735</b>	<b>30.2%</b>
<b>Wal-Mart Clinic Visits</b>										
East Clinic	723	447	61.7%	443	63.2%	2,154	1,527	41.1%	1,336	61.2%
West Clinic	625	308	102.9%	305	104.9%	1,761	976	80.4%	847	107.9%
<b>Total Wal-Mart Visits</b>	<b>1,348</b>	<b>755</b>	<b>78.5%</b>	<b>748</b>	<b>80.2%</b>	<b>3,915</b>	<b>2,503</b>	<b>56.4%</b>	<b>2,183</b>	<b>79.3%</b>

**ECTOR COUNTY HOSPITAL DISTRICT  
BALANCE SHEET - BLENDED  
JANUARY 2018**

	CURRENT YEAR	PRIOR FISCAL YEAR END		CURRENT YEAR CHANGE
		HOSPITAL AUDITED	PRO CARE AUDITED	
<b>ASSETS</b>				
CURRENT ASSETS:				
Cash and Cash Equivalents	\$ 39,722,663	\$ 28,731,391	\$ 3,182,405	\$ 7,808,867
Investments	9,777,475	9,944,475	-	(167,000)
Patient Accounts Receivable - Gross	349,068,912	276,458,244	31,937,883	40,672,785
Less: 3rd Party Allowances	(138,942,777)	(111,292,583)	(19,277,473)	(8,372,722)
Bad Debt Allowance	(158,223,189)	(137,060,537)	(7,312,604)	(13,850,048)
Net Patient Accounts Receivable	51,902,946	28,105,124	5,347,806	18,450,015
Taxes Receivable	7,854,295	7,863,699	-	(9,404)
Accounts Receivable - Other	26,875,211	25,055,983	3,400,671	(1,581,444)
Inventories	7,223,465	6,963,047	239,016	21,401
Prepaid Expenses	4,977,574	3,944,229	345,688	687,657
Total Current Assets	148,333,628	110,607,950	12,515,586	25,210,092
CAPITAL ASSETS:				
Property and Equipment	457,498,963	452,939,678	517,888	4,041,397
Construction in Progress	2,399,037	3,407,537	-	(1,008,500)
	459,898,000	456,347,215	517,888	3,032,897
Less: Accumulated Depreciation and Amortization	(261,777,511)	(254,567,501)	(285,754)	(6,924,255)
Total Capital Assets	198,120,489	201,779,714	232,134	(3,891,358)
INTANGIBLE ASSETS / GOODWILL - NET	360,452	115,702	315,368	(70,618)
RESTRICTED ASSETS:				
Restricted Assets Held by Trustee	5,627,952	4,673,001	-	954,951
Restricted Assets Held in Endowment	6,204,799	6,224,654	-	(19,855)
Restricted MCH West Texas Services	2,128,601	1,985,952	-	142,649
Pension, Deferred Outflows of Resources	31,204,964	31,204,964	-	-
Assets whose use is Limited	36,627	-	15,603	21,024
TOTAL ASSETS	\$ 392,518,188	\$ 357,092,612	\$ 13,078,691	\$ 22,346,885
<b>LIABILITIES AND FUND BALANCE</b>				
CURRENT LIABILITIES:				
Current Maturities of Long-Term Debt	\$ 4,637,900	\$ 4,637,900	\$ -	\$ -
Self-Insurance Liability - Current Portion	3,833,600	3,833,600	-	-
Accounts Payable	45,758,509	19,556,683	5,605,329	20,596,496
Accrued Interest	1,112,188	49,802	-	1,062,386
Accrued Salaries and Wages	11,603,179	2,935,542	6,391,578	2,276,059
Accrued Compensated Absences	4,325,947	4,316,028	255,178	(245,258)
Due to Third Party Payors	1,013,661	1,158,950	-	(145,289)
Deferred Revenue	3,530,198	653,546	859,437	2,017,215
Total Current Liabilities	75,815,182	37,142,050	13,111,522	25,561,609
ACCRUED POST RETIREMENT BENEFITS	72,526,466	67,655,988	-	4,870,478
SELF-INSURANCE LIABILITIES - Less Current Portion	2,161,470	2,161,470	-	-
LONG-TERM DEBT - Less Current Maturities	48,859,653	49,892,633	-	(1,032,980)
Total Liabilities	199,362,771	156,852,142	13,111,522	29,399,107
FUND BALANCE	193,155,417	200,240,470	(32,831)	(7,052,222)
TOTAL LIABILITIES AND FUND BALANCE	\$ 392,518,188	\$ 357,092,612	\$ 13,078,691	\$ 22,346,885

**ECTOR COUNTY HOSPITAL DISTRICT  
BLENDED OPERATIONS SUMMARY  
JANUARY 2018**

	CURRENT MONTH					YEAR TO DATE				
	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR
<b><u>PATIENT REVENUE</u></b>										
Inpatient Revenue	\$ 55,139,389	\$ 50,196,126	9.8%	\$ 47,602,298	15.8%	\$ 204,106,981	\$ 193,822,133	5.3%	\$ 180,367,814	13.2%
Outpatient Revenue	54,687,925	56,345,853	-2.9%	50,285,918	8.8%	217,339,689	218,920,530	-0.7%	202,204,258	7.5%
<b>TOTAL PATIENT REVENUE</b>	<b>\$ 109,827,314</b>	<b>\$ 106,541,978</b>	<b>3.1%</b>	<b>\$ 97,888,217</b>	<b>12.2%</b>	<b>\$ 421,446,670</b>	<b>\$ 412,742,663</b>	<b>2.1%</b>	<b>\$ 382,572,072</b>	<b>10.2%</b>
<b><u>DEDUCTIONS FROM REVENUE</u></b>										
Contractual Adjustments	\$ 69,763,356	\$ 62,464,796	11.7%	\$ 58,556,906	19.1%	\$ 276,145,469	\$ 242,887,419	13.7%	\$ 223,756,298	23.4%
Policy Adjustments	(207,874)	6,891,268	-103.0%	5,539,661	-103.8%	11,575,115	26,732,505	-56.7%	24,684,750	-53.1%
Uninsured Discount	5,115,928	3,395,080	50.7%	4,021,928	27.2%	21,356,954	13,158,125	62.3%	13,477,488	58.5%
Indigent	70,824	2,299,898	-96.9%	2,611,507	-97.3%	1,035,781	8,933,818	-88.4%	9,425,154	-89.0%
Provision for Bad Debts	14,562,068	9,897,657	47.1%	7,112,209	104.7%	28,344,511	38,353,570	-26.1%	29,228,088	-3.0%
<b>TOTAL REVENUE DEDUCTIONS</b>	<b>\$ 89,304,302</b>	<b>\$ 84,948,700</b>	<b>5.1%</b>	<b>\$ 77,842,213</b>	<b>14.7%</b>	<b>\$ 338,457,830</b>	<b>\$ 330,065,437</b>	<b>2.5%</b>	<b>\$ 300,571,777</b>	<b>12.6%</b>
	<b>81.31%</b>	<b>79.73%</b>		<b>79.52%</b>		<b>80.31%</b>	<b>79.97%</b>		<b>78.57%</b>	
<b><u>OTHER PATIENT REVENUE</u></b>										
Medicaid Supplemental Payments	\$ 1,156,242	\$ 1,156,242	0.0%	\$ 85,746	1248.5%	\$ 4,624,970	4,624,970	0.0%	\$ 945,252	389.3%
DSRIP	1,000,000	1,000,000	0.0%	1,000,000	0.0%	3,773,262	4,000,000	-5.7%	4,000,000	-5.7%
Medicaid Meaningful Use Subsidy	-	-	0.0%	-	0.0%	-	-	0.0%	-	0.0%
Medicare Meaningful Use Subsidy	-	-	0.0%	-	0.0%	-	-	0.0%	-	0.0%
<b>TOTAL OTHER PATIENT REVENUE</b>	<b>\$ 2,156,242</b>	<b>\$ 2,156,242</b>	<b>0.0%</b>	<b>\$ 1,085,746</b>	<b>98.6%</b>	<b>\$ 8,398,232</b>	<b>\$ 8,624,970</b>	<b>-2.6%</b>	<b>\$ 4,945,252</b>	<b>69.8%</b>
<b>NET PATIENT REVENUE</b>	<b>\$ 22,679,255</b>	<b>\$ 23,749,521</b>	<b>-4.5%</b>	<b>\$ 21,131,750</b>	<b>7.3%</b>	<b>\$ 91,387,072</b>	<b>\$ 91,302,196</b>	<b>0.1%</b>	<b>\$ 86,945,546</b>	<b>5.1%</b>
<b><u>OTHER REVENUE</u></b>										
Tax Revenue	\$ 5,165,539	\$ 4,734,343	9.1%	\$ 3,578,302	44.4%	\$ 20,425,385	\$ 18,503,601	10.4%	\$ 14,064,638	45.2%
Other Revenue	753,232	918,448	-18.0%	963,944	-21.9%	3,064,505	3,587,546	-14.6%	3,411,862	-10.2%
<b>TOTAL OTHER REVENUE</b>	<b>\$ 5,918,771</b>	<b>\$ 5,652,792</b>	<b>4.7%</b>	<b>\$ 4,542,246</b>	<b>30.3%</b>	<b>\$ 23,489,891</b>	<b>\$ 22,091,147</b>	<b>6.3%</b>	<b>\$ 17,476,500</b>	<b>34.4%</b>
<b>NET OPERATING REVENUE</b>	<b>\$ 28,598,027</b>	<b>\$ 29,402,313</b>	<b>-2.7%</b>	<b>\$ 25,673,995</b>	<b>11.4%</b>	<b>\$ 114,876,962</b>	<b>\$ 113,393,343</b>	<b>1.3%</b>	<b>\$ 104,422,046</b>	<b>10.0%</b>
<b><u>OPERATING EXPENSES</u></b>										
Salaries and Wages	\$ 13,243,548	\$ 12,837,425	3.2%	\$ 11,826,973	12.0%	\$ 51,786,309	\$ 50,291,431	3.0%	\$ 49,709,157	4.2%
Benefits	2,997,080	3,932,403	-23.8%	2,551,756	17.5%	14,408,106	15,319,240	-5.9%	12,537,280	14.9%
Temporary Labor	902,625	941,994	-4.2%	958,747	-5.9%	3,971,707	3,739,417	6.2%	3,883,602	2.3%
Physician Fees	2,734,838	2,241,277	22.0%	387,509	605.7%	9,898,763	8,995,803	10.0%	1,455,445	580.1%
Texas Tech Support	-	-	0.0%	-	-	-	-	0.0%	-	-
Purchased Services	1,709,420	2,371,952	-27.9%	2,444,375	-30.1%	8,155,259	8,974,341	-9.1%	9,287,126	-12.2%
Supplies	4,406,934	4,646,386	-5.2%	4,676,450	-5.8%	19,059,376	18,056,259	5.6%	18,539,930	2.8%
Utilities	346,917	398,139	-12.9%	403,640	-14.1%	1,348,747	1,314,142	2.6%	1,386,067	-2.7%
Repairs and Maintenance	961,002	1,180,121	-18.6%	945,641	1.6%	3,882,409	4,734,365	-18.0%	3,996,268	-2.8%
Leases and Rent	143,046	132,367	8.1%	126,133	13.4%	504,719	532,069	-5.1%	508,106	-0.7%
Insurance	134,249	114,760	17.0%	145,035	-7.4%	519,879	458,790	13.3%	539,935	-3.7%
Interest Expense	275,225	274,727	0.2%	263,627	4.4%	1,106,634	1,101,891	0.4%	1,054,509	4.9%
ECHDA	29,835	45,325	-34.2%	32,226	-7.4%	115,849	180,067	-35.7%	121,734	-4.8%
Other Expense	148,751	227,467	-34.6%	192,684	-22.8%	646,338	875,659	-26.2%	738,226	-12.4%
<b>TOTAL OPERATING EXPENSES</b>	<b>\$ 28,033,469</b>	<b>\$ 29,344,343</b>	<b>-4.5%</b>	<b>\$ 24,954,795</b>	<b>12.3%</b>	<b>\$ 115,404,094</b>	<b>\$ 114,573,475</b>	<b>0.7%</b>	<b>\$ 103,757,385</b>	<b>11.2%</b>
Depreciation/Amortization	\$ 1,773,391	\$ 1,876,282	-5.5%	\$ 1,587,662	11.7%	\$ 6,994,873	\$ 7,627,246	-8.3%	\$ 6,553,067	6.7%
(Gain) Loss on Sale of Assets	-	-	0.0%	-	0.0%	(452)	-	0.0%	-	0.0%
<b>TOTAL OPERATING COSTS</b>	<b>\$ 29,806,860</b>	<b>\$ 31,220,625</b>	<b>-4.5%</b>	<b>\$ 26,542,457</b>	<b>12.3%</b>	<b>\$ 122,398,516</b>	<b>\$ 122,200,721</b>	<b>0.2%</b>	<b>\$ 110,310,451</b>	<b>11.0%</b>
<b>NET GAIN (LOSS) FROM OPERATIONS</b>	<b>\$ (1,208,833)</b>	<b>\$ (1,818,312)</b>	<b>-33.5%</b>	<b>\$ (868,461)</b>	<b>39.2%</b>	<b>\$ (7,521,553)</b>	<b>\$ (8,807,378)</b>	<b>-14.6%</b>	<b>\$ (5,888,405)</b>	<b>27.7%</b>
Operating Margin	-4.23%	-6.18%	-31.6%	-3.38%	25.0%	-6.55%	-7.77%	-15.7%	-5.64%	16.1%
<b><u>NONOPERATING REVENUE/EXPENSE</u></b>										
Interest Income	\$ 43,457	\$ 25,764	68.7%	\$ 39,929	8.8%	\$ 122,217	\$ 99,475	22.9%	\$ 131,224	-6.9%
Tobacco Settlement	-	-	0.0%	-	0.0%	-	-	-	-	-
Donations	-	-	-	4,410	-100.0%	923	-	-	14,165	-93.5%
Build America Bonds Subsidy	84,413	84,323	0.1%	84,233	0.2%	337,382	337,292	0.0%	336,930	0.1%
<b>CHANGE IN NET POSITION BEFORE INVESTMENT ACTIVITY</b>	<b>\$ (1,080,963)</b>	<b>\$ (1,708,225)</b>	<b>-36.7%</b>	<b>\$ (739,890)</b>	<b>46.1%</b>	<b>\$ (7,061,031)</b>	<b>\$ (8,370,611)</b>	<b>-15.6%</b>	<b>\$ (5,406,086)</b>	<b>30.6%</b>
Unrealized Gain/(Loss) on Investments	\$ -	\$ -	0.0%	\$ -	-	\$ (52,622)	\$ -	0.0%	\$ (423,757)	-87.6%
Investment in Subsidiaries	16,199	39,019	-58.5%	36,123	-55.2%	61,432	156,077	-60.6%	61,676	-0.4%
<b>CHANGE IN NET POSITION</b>	<b>\$ (1,064,765)</b>	<b>\$ (1,669,206)</b>	<b>-36.2%</b>	<b>\$ (703,767)</b>	<b>51.3%</b>	<b>\$ (7,052,222)</b>	<b>\$ (8,214,534)</b>	<b>-14.1%</b>	<b>\$ (5,768,166)</b>	<b>22.3%</b>
EBIDA	\$ 983,851	\$ 481,803	104.2%	\$ 1,147,522	-14.3%	\$ 1,049,284	\$ 514,604	103.9%	\$ 1,839,410	-43.0%