

ECTOR COUNTY HOSPITAL DISTRICT
MONTHLY STATISTICAL REPORT
FEBRUARY 2018

	CURRENT MONTH					YEAR-TO-DATE				
	BUDGET			PRIOR YEAR		BUDGET			PRIOR YEAR	
	ACTUAL	AMOUNT	VAR.%	AMOUNT	VAR.%	ACTUAL	AMOUNT	VAR.%	AMOUNT	VAR.%
Hospital InPatient Admissions										
Acute / Adult	1,071	1,128	-5.1%	1,087	-1.5%	5,586	5,642	-1.0%	5,360	4.2%
Neonatal ICU (NICU)	30	27	11.1%	31	-3.2%	139	141	-1.4%	166	-16.3%
Total Admissions	1,101	1,155	-4.7%	1,118	-1.5%	5,725	5,783	-1.0%	5,526	3.6%
Patient Days										
Adult & Pediatric	4,335	4,436	-2.3%	4,358	-0.5%	21,789	20,986	3.8%	21,493	1.4%
ICU	449	423	6.1%	445	0.9%	2,163	2,199	-1.6%	2,139	1.1%
CCU	439	383	14.6%	402	9.2%	2,070	1,991	4.0%	1,939	6.8%
NICU	343	508	-32.4%	365	-6.0%	2,342	2,371	-1.2%	2,007	16.7%
Total Patient Days	5,566	5,750	-3.2%	5,570	-0.1%	28,364	27,547	3.0%	27,578	2.9%
Observation (Obs) Days	636	677	-6.1%	669	-4.9%	3,515	3,519	-0.1%	3,333	5.5%
Nursery Days	234	214	9.3%	245	-4.5%	1,239	1,114	11.2%	1,158	7.0%
Total Occupied Beds / Bassinets	6,436	6,641	-3.1%	6,484	-0.7%	33,118	32,180	2.9%	32,069	3.3%
Average Length of Stay (ALOS)										
Acute / Adult & Pediatric	4.88	4.65	4.9%	4.79	1.8%	4.66	4.46	4.4%	4.77	-2.4%
NICU	11.43	18.80	-39.2%	11.77	-2.9%	16.85	16.81	0.2%	12.09	39.4%
Total ALOS	5.06	4.98	1.6%	4.98	1.5%	4.95	4.76	4.0%	4.99	-0.7%
Average Daily Census	198.8	205.4	-3.2%	198.9	-0.1%	187.8	182.4	3.0%	182.6	2.9%
Hospital Case Mix Index (CMI)	1.5706	1.4657	7.2%	1.3195	19.0%	1.5086	1.4657	2.9%	1.4091	7.1%
Medicare										
Admissions	457	480	-4.8%	493	-7.3%	2,344	2,366	-0.9%	2,231	5.1%
Patient Days	2,374	3,707	-36.0%	2,527	-6.1%	12,223	18,137	-32.6%	11,801	3.6%
Average Length of Stay	5.19	7.72	-32.7%	5.13	1.3%	5.21	7.67	-32.0%	5.29	-1.4%
Case Mix Index	1.7249			1.7255	0.0%	1.6612			1.7111	-2.9%
Medicaid										
Admissions	138	145	-4.8%	140	-1.4%	686	695	-1.3%	745	-7.9%
Patient Days	697	720	-3.2%	605	15.2%	3,550	3,453	2.8%	3,393	4.6%
Average Length of Stay	5.05	4.97	1.7%	4.32	16.9%	5.17	4.97	4.2%	4.55	13.6%
Case Mix Index	1.0410			1.0267	1.4%	1.0653			0.8939	19.2%
Commercial										
Admissions	269	282	-4.6%	268	0.4%	1,426	1,442	-1.1%	1,307	9.1%
Patient Days	1,214	1,254	-3.2%	1,124	8.0%	6,446	6,276	2.7%	5,794	11.3%
Average Length of Stay	4.51	4.45	1.5%	4.19	7.6%	4.52	4.35	3.9%	4.43	2.0%
Case Mix Index	1.5380			1.3916	10.5%	1.5372			1.4522	5.9%
Self Pay										
Admissions	212	222	-4.5%	184	15.2%	1,146	1,155	-0.8%	983	16.6%
Patient Days	1,154	1,192	-3.2%	1,098	5.1%	5,568	5,393	3.2%	5,691	-2.2%
Average Length of Stay	5.44	5.37	1.4%	5.97	-8.8%	4.86	4.67	4.1%	5.79	-16.1%
Case Mix Index	1.5347			1.3195	16.3%	1.3572			1.2295	10.4%
All Other										
Admissions	25	26	-3.8%	33	-24.2%	123	125	-1.6%	260	-52.7%
Patient Days	127	131	-3.1%	221	-42.5%	577	564	2.3%	1,277	-54.8%
Average Length of Stay	5.08	5.04	0.8%	6.70	-24.1%	4.69	4.51	4.0%	4.91	-4.5%
Case Mix Index	2.1158			1.9624	7.8%	1.8241			1.6795	8.6%
Radiology										
InPatient	4,336	3,338	29.9%	4,028	7.6%	21,648	17,358	24.7%	19,186	12.8%
OutPatient	6,550	6,754	-3.0%	7,025	-6.8%	36,924	35,120	5.1%	35,449	4.2%
Cath Lab										
InPatient	250	398	-37.2%	470	-46.8%	2,288	2,070	10.5%	1,622	41.1%
OutPatient	382	418	-8.6%	414	-7.7%	2,196	2,174	1.0%	1,639	34.0%
Laboratory										
InPatient	72,312	54,559	32.5%	60,677	19.2%	349,926	283,707	23.3%	294,443	18.8%
OutPatient	44,063	40,024	10.1%	40,465	8.9%	234,220	208,126	12.5%	181,551	29.0%
NonPatient	9,631	2,170	343.8%	6,020	60.0%	39,579	11,284	250.8%	36,744	7.7%
Other										
Deliveries	149	133	12.2%	142	4.9%	799	690	15.7%	699	14.3%
Surgical Cases										
InPatient	218	298	-26.8%	288	-24.3%	1,430	1,550	-7.7%	1,544	-7.4%
OutPatient	618	584	5.8%	554	11.6%	2,931	3,036	-3.5%	2,896	1.2%
Total Surgical Cases	836	882	-5.2%	842	-0.7%	4,361	4,586	-4.9%	4,440	-1.8%
GI Procedures (Endo)										
InPatient	84	101	-16.8%	94	-10.6%	498	525	-5.1%	497	0.2%
OutPatient	219	243	-9.9%	230	-4.8%	1,349	1,263	6.8%	1,184	13.9%
Total GI Procedures	303	344	-11.9%	324	-6.5%	1,847	1,788	3.3%	1,681	9.9%

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FEBRUARY 2018**

	CURRENT MONTH					YEAR-TO-DATE				
	BUDGET			PRIOR YEAR		BUDGET			PRIOR YEAR	
	ACTUAL	AMOUNT	VAR.%	AMOUNT	VAR.%	ACTUAL	AMOUNT	VAR.%	AMOUNT	VAR.%
OutPatient (O/P)										
Emergency Room Visits	4,405	4,323	1.9%	4,444	-0.9%	22,420	19,827	13.1%	20,552	9.1%
Observation Days	636	677	-6.1%	669	-4.9%	3,515	3,519	-0.1%	3,333	5.5%
Other O/P Occasions of Service	16,686	21,845	-23.6%	25,923	-35.6%	88,250	113,593	-22.3%	119,751	-26.3%
Total O/P Occasions of Svc.	21,727	26,845	-19.1%	31,036	-30.0%	114,185	136,939	-16.6%	143,636	-20.5%
Hospital Operations										
Manhours Paid	252,568	253,646	-0.4%	253,801	-0.5%	1,377,310	1,311,713	5.0%	1,365,606	0.9%
FTE's	1,578.6	1,585.3	-0.4%	1,586.3	-0.5%	1,596.2	1,520.2	5.0%	1,582.7	0.9%
Adjusted Patient Days	10,257	10,706	-4.2%	10,240	0.2%	51,316	51,679	-0.7%	50,712	1.2%
Hours / Adjusted Patient Day	24.62	23.69	3.9%	24.79	-0.6%	26.84	25.38	5.7%	26.93	-0.3%
Occupancy - Actual Beds	57.0%	58.8%	-3.2%	57.0%	-0.1%	53.8%	52.3%	3.0%	52.3%	2.9%
FTE's / Adjusted Occupied Bed	4.3	4.1	3.9%	4.3	-0.6%	4.7	4.4	5.7%	4.7	-0.3%
InPatient Rehab Unit										
Admissions	34	33	3.0%	40	-15.0%	153	165	-7.3%	197	-22.3%
Patient Days	379	405	-6.4%	497	-23.7%	1,928	2,025	-4.8%	2,306	-16.4%
Average Length of Stay	11.1	12.3	-9.2%	12.4	-10.3%	12.6	12.3	2.7%	11.7	7.7%
Manhours Paid	5,699	5,480	4.0%	6,867	-17.0%	29,411	29,172	0.8%	33,327	-11.8%
FTE's	35.6	34.2	4.0%	42.9	-17.0%	34.1	33.8	0.8%	38.6	-11.8%
Center for Primary Care - Clements										
Total Medical Visits	994	1,318	-24.6%	1,325	-25.0%	4,881	5,624	-13.2%	6,688	-27.0%
Total Dental Visits	-	728	-100.0%	678	-100.0%	350	3,471	-89.9%	3,208	-89.1%
Manhours Paid	484	694	-30.3%	822	-41.1%	2,858	3,744	-23.7%	4,458	-35.9%
FTE's	3.0	4.3	-30.3%	5.1	-41.1%	3.3	4.3	-23.7%	5.2	-35.9%
Center for Primary Care - West University										
Total Medical Visits	648	786	-17.6%	665	-2.6%	3,337	3,872	-13.8%	3,319	0.5%
Total Optometry	227	216	5.1%	206	10.2%	1,322	1,299	1.8%	1,237	6.9%
Manhours Paid	156	152	2.5%	182	-14.1%	850	821	3.5%	872	-2.5%
FTE's	1.0	1.0	2.5%	1.1	-14.1%	1.0	1.0	3.5%	1.0	-2.5%
Total ECHD Operations										
Total Admissions	1,135	1,188	-4.5%	1,158	-2.0%	5,878	5,948	-1.2%	5,723	2.7%
Total Patient Days	5,945	6,155	-3.4%	6,067	-2.0%	30,292	29,572	2.4%	29,884	1.4%
Total Patient and Obs Days	6,581	6,832	-3.7%	6,736	-2.3%	33,807	33,091	2.2%	33,217	1.8%
Total FTE's	1,618.2	1,624.8	-0.4%	1,635.5	-1.1%	1,634.6	1,559.3	4.8%	1,627.5	0.4%
FTE's / Adjusted Occupied Bed	4.1	4.0	4.2%	4.1	0.7%	4.5	4.2	7.3%	4.5	0.7%
Total Adjusted Patient Days	10,955	11,460	-4.4%	11,153	-1.8%	54,810	55,479	-1.2%	54,968	-0.3%
Hours / Adjusted Patient Day	23.63	22.68	4.2%	23.46	0.7%	25.73	24.25	6.1%	25.55	0.7%
Outpatient Factor	1.8427	1.8620	-1.0%	1.8384	0.2%	1.8095	1.8761	-3.6%	1.8394	-1.6%
Blended O/P Factor	2.0869	2.0993	-0.6%	2.1019	-0.7%	2.0691	2.1233	-2.6%	2.1173	-2.3%
Total Adjusted Admissions	2,092	2,194	-4.7%	2,129	-1.8%	10,633	11,119	-4.4%	10,527	1.0%
Hours / Adjusted Admisssion	123.79	118.51	4.5%	122.92	0.7%	132.65	121.00	9.6%	133.40	-0.6%
FTE's - Hospital Contract	58.3	63.0	-7.5%	70.1	-16.8%	63.3	58.5	8.3%	66.7	-5.1%
FTE's - Mgmt Services	39.7	49.9	-20.4%	47.3	-16.1%	43.5	49.9	-12.8%	49.6	-12.2%
Total FTE's (including Contract)	1,716.1	1,737.7	-1.2%	1,752.8	-2.1%	1,741.5	1,667.7	4.4%	1,743.8	-0.1%
Total FTE'S per Adjusted Occupied Bed (including Contract)	4.4	4.2	3.3%	4.4	-0.3%	4.8	4.5	6.8%	4.8	0.2%
ProCare FTEs	227.6	265.9	-14.4%	257.4	-11.6%	237.8	265.9	-10.6%	244.0	-2.5%
Total System FTEs	1,943.7	2,003.6	-3.0%	2,010.2	-3.3%	1,979.3	1,933.6	2.4%	1,987.8	-0.4%
Urgent Care Visits										
Health & Wellness	-	-	0.0%	-	0.0%	-	-	0.0%	396	-100.0%
Golder	-	-	0.0%	723	-100.0%	-	-	0.0%	2,585	-100.0%
JBS Clinic	1,250	1,211	3.2%	1,132	10.4%	6,075	4,947	22.8%	4,659	30.4%
West University	862	870	-0.9%	724	19.1%	4,212	3,153	33.6%	2,630	60.2%
42nd Street	936	790	18.5%	644	45.3%	4,132	2,853	44.8%	1,688	144.8%
Total Urgent Care Visits	3,048	2,871	6.2%	3,223	-5.4%	14,419	10,953	31.6%	11,958	20.6%
Wal-Mart Clinic Visits										
East Clinic	469	466	0.6%	461	1.7%	2,623	1,993	31.6%	1,797	46.0%
West Clinic	441	316	39.6%	313	40.9%	2,202	1,292	70.4%	1,160	89.8%
Total Wal-Mart Visits	910	782	16.4%	774	17.6%	4,825	3,285	46.9%	2,957	63.2%

**ECTOR COUNTY HOSPITAL DISTRICT
BALANCE SHEET - BLENDED
FEBRUARY 2018**

	CURRENT YEAR	PRIOR FISCAL YEAR END		CURRENT YEAR CHANGE
		HOSPITAL AUDITED	PRO CARE AUDITED	
ASSETS				
CURRENT ASSETS:				
Cash and Cash Equivalents	\$ 30,226,520	\$ 28,613,702	\$ 3,182,405	\$ (1,569,587)
Investments	25,747,275	9,944,475	-	15,802,800
Patient Accounts Receivable - Gross	360,624,975	261,880,248	31,937,883	66,806,844
Less: 3rd Party Allowances	(145,954,223)	(111,292,583)	(19,277,473)	(15,384,167)
Bad Debt Allowance	(164,802,862)	(129,731,137)	(7,312,604)	(27,759,122)
Net Patient Accounts Receivable	49,867,890	20,856,528	5,347,806	23,663,555
Taxes Receivable	8,272,680	7,863,699	-	408,981
Accounts Receivable - Other	25,537,627	24,080,983	3,400,671	(1,944,027)
Inventories	7,196,479	6,963,047	239,016	(5,585)
Prepaid Expenses	4,895,116	3,944,229	345,688	605,200
Total Current Assets	151,743,588	102,266,665	12,515,586	36,961,337
CAPITAL ASSETS:				
Property and Equipment	459,754,763	455,174,078	517,888	4,062,797
Construction in Progress	664,683	1,173,137	-	(508,455)
	460,419,446	456,347,215	517,888	3,554,343
Less: Accumulated Depreciation and Amortization	(263,406,604)	(254,567,501)	(285,754)	(8,553,348)
Total Capital Assets	197,012,842	201,779,714	232,134	(4,999,006)
INTANGIBLE ASSETS / GOODWILL - NET	342,798	115,702	315,368	(88,272)
RESTRICTED ASSETS:				
Restricted Assets Held by Trustee	6,138,446	4,673,001	-	1,465,445
Restricted Assets Held in Endowment	6,204,799	6,224,654	-	(19,855)
Restricted TPC, LLC	447,620	500,676	-	(53,056)
Restricted MCH West Texas Services	2,055,238	1,985,952	-	69,286
Pension, Deferred Outflows of Resources	31,204,964	31,204,964	-	-
Assets whose use is Limited	36,957	-	15,603	21,354
TOTAL ASSETS	\$ 395,187,252	\$ 348,751,327	\$ 13,078,691	\$ 33,357,233
LIABILITIES AND FUND BALANCE				
CURRENT LIABILITIES:				
Current Maturities of Long-Term Debt	\$ 4,637,900	\$ 4,637,900	\$ -	\$ -
Self-Insurance Liability - Current Portion	3,833,600	3,833,600	-	-
Accounts Payable	42,845,082	8,584,204	5,605,329	28,655,548
Accrued Interest	1,369,872	49,802	-	1,320,070
Accrued Salaries and Wages	14,763,324	5,909,425	6,391,578	2,462,321
Accrued Compensated Absences	4,513,153	4,316,028	255,178	(58,053)
Due to Third Party Payors	1,013,661	1,158,950	-	(145,289)
Deferred Revenue	5,058,914	535,857	859,437	3,663,620
Total Current Liabilities	78,035,506	29,025,765	13,111,522	35,898,218
ACCRUED POST RETIREMENT BENEFITS	73,744,144	67,655,988	-	6,088,156
SELF-INSURANCE LIABILITIES - Less Current Portion	2,161,470	2,161,470	-	-
LONG-TERM DEBT - Less Current Maturities	48,594,235	49,892,633	-	(1,298,398)
Total Liabilities	202,535,355	148,735,857	13,111,522	40,687,976
FUND BALANCE	192,651,897	200,015,470	(32,831)	(7,330,743)
TOTAL LIABILITIES AND FUND BALANCE	\$ 395,187,252	\$ 348,751,327	\$ 13,078,691	\$ 33,357,233

**ECTOR COUNTY HOSPITAL DISTRICT
BLENDED OPERATIONS SUMMARY
FEBRUARY 2018**

	CURRENT MONTH					YEAR TO DATE				
	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR
<u>PATIENT REVENUE</u>										
Inpatient Revenue	\$ 49,035,618	\$ 49,446,616	-0.8%	\$ 44,564,333	10.0%	\$ 253,142,598	\$ 243,268,749	4.1%	\$ 224,932,147	12.5%
Outpatient Revenue	53,295,346	54,355,110	-1.9%	49,104,583	8.5%	270,635,035	273,275,640	-1.0%	251,308,841	7.7%
TOTAL PATIENT REVENUE	\$ 102,330,963	\$ 103,801,726	-1.4%	\$ 93,668,916	9.2%	\$ 523,777,633	\$ 516,544,390	1.4%	\$ 476,240,988	10.0%
<u>DEDUCTIONS FROM REVENUE</u>										
Contractual Adjustments	\$ 67,714,805	\$ 61,096,331	10.8%	\$ 53,335,682	27.0%	\$ 343,860,274	\$ 303,983,750	13.1%	\$ 277,091,981	24.1%
Policy Adjustments	216,901	6,742,726	-96.8%	4,626,994	-95.3%	11,792,016	33,475,231	-64.8%	29,311,744	-59.8%
Uninsured Discount	6,712,810	3,314,865	102.5%	2,060,260	225.8%	28,069,764	16,472,990	70.4%	15,537,748	80.7%
Indigent	1,570,513	2,250,027	-30.2%	1,975,682	-20.5%	2,606,293	11,183,845	-76.7%	11,400,836	-77.1%
Provision for Bad Debts	6,620,237	9,678,438	-31.6%	12,429,032	-46.7%	34,964,748	48,032,007	-27.2%	41,657,120	-16.1%
TOTAL REVENUE DEDUCTIONS	\$ 82,835,266	\$ 83,082,387	-0.3%	\$ 74,427,651	11.3%	\$ 421,293,096	\$ 413,147,824	2.0%	\$ 374,999,429	12.3%
	80.95%	80.04%		79.46%		80.43%	79.98%		78.74%	
<u>OTHER PATIENT REVENUE</u>										
Medicaid Supplemental Payments	\$ 1,156,242	\$ 1,156,242	0.0%	\$ (8,551)	-13622.2%	\$ 5,781,212	5,781,212	0.0%	\$ 936,701	517.2%
DSRIP	1,000,000	1,000,000	0.0%	1,000,000	0.0%	4,773,262	5,000,000	-4.5%	5,000,000	-4.5%
Medicaid Meaningful Use Subsidy	-	-	0.0%	-	0.0%	-	-	0.0%	-	0.0%
Medicare Meaningful Use Subsidy	132,051	-	0.0%	-	0.0%	132,051	-	0.0%	-	0.0%
TOTAL OTHER PATIENT REVENUE	\$ 2,288,293	\$ 2,156,242	6.1%	\$ 991,449	130.8%	\$ 10,686,525	\$ 10,781,212	-0.9%	\$ 5,936,701	80.0%
NET PATIENT REVENUE	\$ 21,783,990	\$ 22,875,582	-4.8%	\$ 20,232,714	7.7%	\$ 113,171,062	\$ 114,177,778	-0.9%	\$ 107,178,260	5.6%
<u>OTHER REVENUE</u>										
Tax Revenue	\$ 5,915,478	\$ 5,034,649	17.5%	\$ 4,157,644	42.3%	\$ 26,340,864	\$ 23,538,250	11.9%	\$ 18,222,283	44.6%
Other Revenue	845,337	926,724	-8.8%	969,099	-12.8%	3,909,842	4,514,271	-13.4%	4,380,961	-10.8%
TOTAL OTHER REVENUE	\$ 6,760,815	\$ 5,961,373	13.4%	\$ 5,126,743	31.9%	\$ 30,250,706	\$ 28,052,521	7.8%	\$ 22,603,243	33.8%
NET OPERATING REVENUE	\$ 28,544,806	\$ 28,836,955	-1.0%	\$ 25,359,457	12.6%	\$ 143,421,768	\$ 142,230,298	0.8%	\$ 129,781,503	10.5%
<u>OPERATING EXPENSES</u>										
Salaries and Wages	\$ 12,220,154	\$ 12,045,273	1.5%	\$ 11,494,963	6.3%	\$ 64,006,464	\$ 62,336,704	2.7%	\$ 61,204,121	4.6%
Benefits	3,606,626	3,880,222	-7.1%	2,457,220	46.8%	18,014,732	19,199,461	-6.2%	14,994,499	20.1%
Temporary Labor	840,085	883,779	-4.9%	1,121,135	-25.1%	4,811,792	4,623,196	4.1%	5,004,737	-3.9%
Physician Fees	1,216,387	1,223,429	-0.6%	340,100	257.7%	7,115,150	6,219,232	14.4%	1,795,545	296.3%
Texas Tech Support	26,866	1,000,000	-97.3%	-	-	4,026,866	5,000,000	-19.5%	-	-
Purchased Services	2,344,645	2,255,586	3.9%	2,486,929	-5.7%	10,499,904	11,229,928	-6.5%	11,774,055	-10.8%
Supplies	4,676,887	4,329,618	8.0%	4,535,886	3.1%	23,736,263	22,385,878	6.0%	23,075,816	2.9%
Utilities	335,742	325,011	3.3%	341,304	-1.6%	1,684,489	1,639,153	2.8%	1,727,371	-2.5%
Repairs and Maintenance	1,055,997	1,152,872	-8.4%	943,199	12.0%	4,938,406	5,887,237	-16.1%	4,939,467	0.0%
Leases and Rent	199,041	126,137	57.8%	113,572	75.3%	703,760	658,207	6.9%	621,678	13.2%
Insurance	130,902	114,760	14.1%	148,690	-12.0%	650,781	573,550	13.5%	688,625	-5.5%
Interest Expense	268,946	274,228	-1.9%	263,627	2.0%	1,375,580	1,376,119	0.0%	1,318,137	4.4%
ECHDA	28,158	41,626	-32.4%	22,573	24.7%	144,007	221,692	-35.0%	144,307	-0.2%
Other Expense	278,894	185,643	50.2%	159,920	74.4%	925,232	1,061,303	-12.8%	898,146	3.0%
TOTAL OPERATING EXPENSES	\$ 27,229,332	\$ 27,838,184	-2.2%	\$ 24,429,117	11.5%	\$ 142,633,427	\$ 142,411,659	0.2%	\$ 128,186,502	11.3%
Depreciation/Amortization	\$ 1,646,747	\$ 1,877,752	-12.3%	\$ 1,575,646	4.5%	\$ 8,641,620	\$ 9,504,999	-9.1%	\$ 8,129,575	6.3%
(Gain) Loss on Sale of Assets	-	-	0.0%	-	0.0%	(452)	-	0.0%	-	0.0%
TOTAL OPERATING COSTS	\$ 28,876,080	\$ 29,715,937	-2.8%	\$ 26,004,763	11.0%	\$ 151,274,595	\$ 151,916,658	-0.4%	\$ 136,316,076	11.0%
NET GAIN (LOSS) FROM OPERATIONS	\$ (331,274)	\$ (878,982)	-62.3%	\$ (645,306)	-48.7%	\$ (7,852,827)	\$ (9,686,360)	-18.9%	\$ (6,534,573)	20.2%
Operating Margin	-1.16%	-3.05%	-61.9%	-2.54%	-54.4%	-5.48%	-6.81%	-19.6%	-5.04%	8.7%
<u>NONOPERATING REVENUE/EXPENSE</u>										
Interest Income	\$ 13,168	\$ 26,069	-49.5%	\$ 34,591	-61.9%	\$ 135,385	\$ 125,544	7.8%	\$ 165,815	-18.4%
Tobacco Settlement	-	-	0.0%	-	0.0%	-	-	-	-	-
Donations	-	12,790	-100.0%	30,040	-100.0%	923	12,790	-92.8%	44,205	-97.9%
Build America Bonds Subsidy	84,956	84,323	0.8%	83,690	1.5%	422,338	421,615	0.2%	420,621	0.4%
CHANGE IN NET POSITION BEFORE INVESTMENT ACTIVITY	\$ (233,150)	\$ (755,800)	-69.2%	\$ (496,984)	-53.1%	\$ (7,294,182)	\$ (9,126,411)	-20.1%	\$ (5,903,932)	23.5%
Unrealized Gain/(Loss) on Investments	\$ -	\$ -	0.0%	\$ -	-	\$ (52,622)	\$ -	0.0%	\$ (423,757)	-87.6%
Investment in Subsidiaries	(45,370)	39,019	-216.3%	31,398	-244.5%	16,061	195,097	-91.8%	93,074	-82.7%
CHANGE IN NET POSITION	\$ (278,521)	\$ (716,781)	-61.1%	\$ (465,587)	-40.2%	\$ (7,330,743)	\$ (8,931,314)	-17.9%	\$ (6,234,615)	17.6%
EBIDA	\$ 1,637,173	\$ 1,435,200	14.1%	\$ 1,373,687	19.2%	\$ 2,686,457	\$ 1,949,804	37.8%	\$ 3,213,096	-16.4%