

**ECTOR COUNTY HOSPITAL DISTRICT  
MONTHLY STATISTICAL REPORT  
NOVEMBER 2018**

	CURRENT MONTH					YEAR-TO-DATE				
	ACTUAL	BUDGET		PRIOR YEAR		ACTUAL	BUDGET		PRIOR YEAR	
		AMOUNT	VAR. %	AMOUNT	VAR. %		AMOUNT	VAR. %	AMOUNT	VAR. %
<b>Hospital InPatient Admissions</b>										
Acute / Adult	1,076	1,023	5.1%	1,034	4.1%	2,172	2,116	2.6%	2,138	1.6%
Neonatal ICU (NICU)	34	30	12.9%	29	17.2%	67	58	15.3%	56	19.6%
<b>Total Admissions</b>	<b>1,110</b>	<b>1,053</b>	<b>5.4%</b>	<b>1,063</b>	<b>4.4%</b>	<b>2,239</b>	<b>2,174</b>	<b>3.0%</b>	<b>2,194</b>	<b>2.1%</b>
<b>Patient Days</b>										
Adult & Pediatric	3,782	3,919	-3.5%	3,801	-0.5%	7,899	8,310	-4.9%	8,119	-2.7%
ICU	351	366	-4.1%	437	-19.7%	763	768	-0.7%	827	-7.7%
CCU	375	384	-2.3%	393	-4.6%	781	807	-3.2%	770	1.4%
NICU	580	457	26.9%	565	2.7%	1,061	994	6.7%	1,113	-4.7%
<b>Total Patient Days</b>	<b>5,088</b>	<b>5,126</b>	<b>-0.7%</b>	<b>5,196</b>	<b>-2.1%</b>	<b>10,504</b>	<b>10,879</b>	<b>-3.4%</b>	<b>10,829</b>	<b>-3.0%</b>
Observation (Obs) Days	903	619	45.9%	733	23.2%	1,545	1,291	19.6%	1,425	8.4%
Nursery Days	229	238	-3.8%	248	-7.7%	484	476	1.7%	493	-1.8%
<b>Total Occupied Beds / Bassinets</b>	<b>6,220</b>	<b>5,983</b>	<b>4.0%</b>	<b>6,177</b>	<b>0.7%</b>	<b>12,533</b>	<b>12,646</b>	<b>-0.9%</b>	<b>12,747</b>	<b>-1.7%</b>
<b>Average Length of Stay (ALOS)</b>										
Acute / Adult & Pediatric	4.19	4.56	-8.2%	4.48	-6.5%	4.35	4.67	-6.9%	4.54	-4.3%
NICU	17.06	15.18	12.4%	19.48	-12.4%	15.84	17.10	-7.4%	19.88	-20.3%
<b>Total ALOS</b>	<b>4.58</b>	<b>4.87</b>	<b>-5.8%</b>	<b>4.89</b>	<b>-6.2%</b>	<b>4.69</b>	<b>5.00</b>	<b>-6.2%</b>	<b>4.94</b>	<b>-5.0%</b>
Acute / Adult & Pediatric w/o OB	5.04			5.49	-8.3%	5.12			5.54	-7.5%
<b>Average Daily Census</b>	<b>169.6</b>	<b>170.9</b>	<b>-0.7%</b>	<b>173.2</b>	<b>-2.1%</b>	<b>172.2</b>	<b>178.3</b>	<b>-3.4%</b>	<b>177.5</b>	<b>-3.0%</b>
<b>Hospital Case Mix Index (CMI)</b>	<b>1.4977</b>	<b>1.5166</b>	<b>-1.2%</b>	<b>1.5733</b>	<b>-4.8%</b>	<b>1.5280</b>	<b>1.5166</b>	<b>0.8%</b>	<b>1.5166</b>	<b>0.8%</b>
<b>Medicare</b>										
Admissions	418	396	5.4%	397	5.3%	839	814	3.1%	858	-2.2%
Patient Days	1,928	1,942	-0.7%	1,986	-2.9%	3,976	4,117	-3.4%	4,471	-11.1%
Average Length of Stay	4.61	4.90	-5.8%	5.00	-7.8%	4.74	5.06	-6.3%	5.21	-9.1%
Case Mix Index	1.6407			1.6206	1.2%	1.6574			1.6438	0.8%
<b>Medicaid</b>										
Admissions	141	134	5.2%	127	11.0%	301	293	2.7%	261	15.3%
Patient Days	833	839	-0.7%	666	25.1%	1,572	1,624	-3.2%	1,416	11.0%
Average Length of Stay	5.91	6.26	-5.6%	5.24	12.7%	5.22	5.54	-5.8%	5.43	-3.7%
Case Mix Index	1.1800			1.3181	-10.5%	1.1569			1.1827	-2.2%
<b>Commercial</b>										
Admissions	321	305	5.2%	285	12.6%	599	581	3.1%	588	1.9%
Patient Days	1,274	1,284	-0.8%	1,407	-9.5%	2,657	2,753	-3.5%	2,775	-4.3%
Average Length of Stay	3.97	4.21	-5.7%	4.94	-19.6%	4.44	4.74	-6.4%	4.72	-6.0%
Case Mix Index	1.5383			1.7435	-11.8%	1.5857			1.5257	3.9%
<b>Self Pay</b>										
Admissions	207	196	5.6%	229	-9.6%	454	441	2.9%	426	6.6%
Patient Days	951	958	-0.7%	1,035	-8.1%	2,074	2,151	-3.6%	1,912	8.5%
Average Length of Stay	4.59	4.89	-6.0%	4.52	1.6%	4.57	4.88	-6.3%	4.49	1.8%
Case Mix Index	1.2756			1.3750	-7.2%	1.3759			1.3948	-1.4%
<b>All Other</b>										
Admissions	23	22	4.5%	25	-8.0%	46	45	2.2%	61	-24.6%
Patient Days	102	103	-1.0%	102	0.0%	225	234	-3.8%	255	-11.8%
Average Length of Stay	4.43	4.68	-5.3%	4.08	8.7%	4.89	5.20	-5.9%	4.18	17.0%
Case Mix Index	2.2064			1.9798	11.4%	2.0051			1.8170	10.4%
<b>Radiology</b>										
InPatient	4,441	4,347	2.2%	4,284	3.7%	8,883	9,127	-2.7%	8,627	3.0%
OutPatient	7,595	7,191	5.6%	6,732	12.8%	15,682	15,099	3.9%	14,325	9.5%
<b>Cath Lab</b>										
InPatient	477	541	-11.8%	549	-13.1%	1,073	1,137	-5.6%	1,284	-16.4%
OutPatient	508	554	-8.3%	507	0.2%	1,235	1,164	6.1%	1,270	-2.8%
<b>Laboratory</b>										
InPatient	67,729	66,684	1.6%	64,445	5.1%	136,892	139,922	-2.2%	131,788	3.9%
OutPatient	53,104	52,741	0.7%	53,238	-0.3%	113,644	110,514	2.8%	107,415	5.8%
<b>Other</b>										
Deliveries	151	152	-0.7%	158	-4.4%	307	313	-1.9%	321	-4.4%
<b>Surgical Cases</b>										
InPatient	288	289	-0.3%	319	-9.7%	579	605	-4.3%	647	-10.5%
OutPatient	584	599	-2.5%	586	-0.3%	1,167	1,257	-7.2%	1,193	-2.2%
<b>Total Surgical Cases</b>	<b>872</b>	<b>888</b>	<b>-1.8%</b>	<b>905</b>	<b>-3.6%</b>	<b>1,746</b>	<b>1,862</b>	<b>-6.2%</b>	<b>1,840</b>	<b>-5.1%</b>
<b>GI Procedures (Endo)</b>										
InPatient	125	101	23.8%	96	30.2%	293	212	38.2%	187	56.7%
OutPatient	226	269	-16.0%	267	-15.4%	447	565	-20.9%	567	-21.2%
<b>Total GI Procedures</b>	<b>351</b>	<b>370</b>	<b>-5.1%</b>	<b>363</b>	<b>-3.3%</b>	<b>740</b>	<b>777</b>	<b>-4.8%</b>	<b>754</b>	<b>-1.9%</b>

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	CURRENT MONTH					YEAR-TO-DATE				
	ACTUAL	BUDGET		PRIOR YEAR		ACTUAL	BUDGET		PRIOR YEAR	
		AMOUNT	VAR.%	AMOUNT	VAR.%		AMOUNT	VAR.%	AMOUNT	VAR.%
<b>OutPatient (O/P)</b>										
Emergency Room Visits	4,485	4,422	1.4%	4,277	4.9%	9,024	8,895	1.5%	8,452	6.8%
Observation Days	903	619	45.9%	733	23.2%	1,545	1,291	19.6%	1,425	8.4%
Other O/P Occasions of Service	18,591	17,218	8.0%	17,829	4.3%	38,480	35,581	8.1%	36,843	4.4%
<b>Total O/P Occasions of Svc.</b>	<b>23,979</b>	<b>22,259</b>	<b>7.7%</b>	<b>22,839</b>	<b>5.0%</b>	<b>49,049</b>	<b>45,767</b>	<b>7.2%</b>	<b>46,720</b>	<b>5.0%</b>
<b>Hospital Operations</b>										
Manhours Paid	258,232	271,447	-4.9%	282,312	-8.5%	528,066	557,447	-5.3%	567,839	-7.0%
FTE's	1,506.4	1,583.4	-4.9%	1,646.8	-8.5%	1,514.9	1,599.2	-5.3%	1,629.0	-7.0%
Adjusted Patient Days	9,419	9,452	-0.3%	9,663	-2.5%	19,631	19,998	-1.8%	20,116	-2.4%
Hours / Adjusted Patient Day	27.41	28.72	-4.5%	29.22	-6.2%	26.90	27.87	-3.5%	28.23	-4.7%
Occupancy - Actual Beds	48.6%	49.0%	-0.7%	49.6%	-2.1%	49.3%	51.1%	-3.4%	50.9%	-3.0%
FTE's / Adjusted Occupied Bed	4.8	5.0	-4.5%	5.1	-6.2%	4.7	4.9	-3.5%	4.9	-4.7%
<b>InPatient Rehab Unit</b>										
Admissions	49	28	75.4%	23	113.0%	94	68	38.2%	56	67.9%
Patient Days	575	542	6.1%	380	51.3%	1,093	1,084	0.8%	786	39.1%
Average Length of Stay	11.7	19.4	-39.5%	16.5	-29.0%	11.6	15.9	-27.1%	14.0	-17.2%
Manhours Paid	8,709	8,346	4.4%	5,644	54.3%	15,911	16,761	-5.1%	11,500	38.4%
FTE's	50.8	48.7	4.4%	32.9	54.3%	45.6	48.1	-5.1%	33.0	38.4%
<b>Center for Primary Care - Clements</b>										
Total Medical Visits	1,123	863	30.1%	914	22.9%	2,150	1,766	21.8%	1,870	15.0%
Manhours Paid	3,635	3,761	-3.3%	560	549.4%	7,681	7,648	0.4%	1,321	481.5%
FTE's	21.2	21.9	-3.3%	3.3	549.4%	22.0	21.9	0.4%	3.8	481.5%
<b>Center for Primary Care - West University</b>										
Total Medical Visits	664	661	0.5%	641	3.6%	1,295	1,274	1.6%	1,235	4.9%
Total Optometry	228	265	-14.0%	263	-13.3%	488	598	-18.3%	593	-17.7%
Manhours Paid	1,667	2,393	-30.4%	168	892.1%	3,486	4,867	-28.4%	342	919.1%
FTE's	9.7	14.0	-30.4%	1.0	892.1%	10.0	14.0	-28.4%	1.0	919.1%
<b>Total ECHD Operations</b>										
Total Admissions	1,159	1,081	7.2%	1,086	6.7%	2,333	2,242	4.1%	2,250	3.7%
Total Patient Days	5,663	5,668	-0.1%	5,576	1.6%	11,597	11,963	-3.1%	11,615	-0.2%
Total Patient and Obs Days	6,566	6,287	4.4%	6,309	4.1%	13,142	13,254	-0.8%	13,040	0.8%
Total FTE's	1,588.1	1,668.0	-4.8%	1,684.0	-5.7%	1,592.6	1,683.2	-5.4%	1,666.8	-4.5%
FTE's / Adjusted Occupied Bed	4.5	4.8	-5.1%	4.9	-6.7%	4.5	4.9	-8.0%	4.7	-4.9%
<b>Total Adjusted Patient Days</b>	<b>10,484</b>	<b>10,451</b>	<b>0.3%</b>	<b>10,369</b>	<b>1.1%</b>	<b>21,672</b>	<b>21,071</b>	<b>2.9%</b>	<b>21,577</b>	<b>0.4%</b>
<b>Hours / Adjusted Patient Day</b>	<b>25.97</b>	<b>27.36</b>	<b>-5.1%</b>	<b>27.84</b>	<b>-6.7%</b>	<b>25.62</b>	<b>27.84</b>	<b>-8.0%</b>	<b>26.93</b>	<b>-4.9%</b>
<b>Outpatient Factor</b>	<b>1.8513</b>	<b>1.8439</b>	<b>0.4%</b>	<b>1.8596</b>	<b>-0.4%</b>	<b>1.8686</b>	<b>1.8383</b>	<b>1.6%</b>	<b>1.8577</b>	<b>0.6%</b>
<b>Blended O/P Factor</b>	<b>2.0819</b>	<b>2.1076</b>	<b>-1.2%</b>	<b>2.1600</b>	<b>-3.6%</b>	<b>2.0946</b>	<b>2.0887</b>	<b>0.3%</b>	<b>2.1307</b>	<b>-1.7%</b>
<b>Total Adjusted Admissions</b>	<b>2,146</b>	<b>1,994</b>	<b>7.6%</b>	<b>2,020</b>	<b>6.2%</b>	<b>4,359</b>	<b>4,122</b>	<b>5.8%</b>	<b>4,180</b>	<b>4.3%</b>
<b>Hours / Adjusted Admisssion</b>	<b>126.88</b>	<b>143.41</b>	<b>-11.5%</b>	<b>142.94</b>	<b>-11.2%</b>	<b>127.35</b>	<b>142.35</b>	<b>-10.5%</b>	<b>139.00</b>	<b>-8.4%</b>
<b>FTE's - Hospital Contract</b>	<b>51.2</b>	<b>48.3</b>	<b>5.9%</b>	<b>69.6</b>	<b>-26.5%</b>	<b>50.9</b>	<b>49.9</b>	<b>2.1%</b>	<b>67.4</b>	<b>-24.4%</b>
<b>FTE's - Mgmt Services</b>	<b>70.4</b>	<b>50.1</b>	<b>40.4%</b>	<b>49.9</b>	<b>40.9%</b>	<b>72.3</b>	<b>50.1</b>	<b>44.2%</b>	<b>48.1</b>	<b>50.1%</b>
<b>Total FTE's (including Contract)</b>	<b>1,709.7</b>	<b>1,766.5</b>	<b>-3.2%</b>	<b>1,803.6</b>	<b>-5.2%</b>	<b>1,715.9</b>	<b>1,783.2</b>	<b>-3.8%</b>	<b>1,782.3</b>	<b>-3.7%</b>
<b>Total FTE'S per Adjusted Occupied Bed (including Contract)</b>	<b>4.9</b>	<b>5.1</b>	<b>-3.5%</b>	<b>5.2</b>	<b>-6.2%</b>	<b>4.8</b>	<b>5.2</b>	<b>-6.4%</b>	<b>5.0</b>	<b>-4.2%</b>
<b>ProCare FTEs</b>	<b>218.8</b>	<b>227.0</b>	<b>-3.6%</b>	<b>254.2</b>	<b>-13.9%</b>	<b>218.3</b>	<b>227.0</b>	<b>-3.8%</b>	<b>247.2</b>	<b>-11.7%</b>
<b>Total System FTEs</b>	<b>1,928.5</b>	<b>1,993.5</b>	<b>-3.3%</b>	<b>2,057.8</b>	<b>-6.3%</b>	<b>1,934.2</b>	<b>2,010.2</b>	<b>-3.8%</b>	<b>2,029.5</b>	<b>-4.7%</b>
<b>Urgent Care Visits</b>										
JBS Clinic	881	1,086	-18.9%	998	-11.7%	1,827	2,208	-17.3%	1,980	-7.7%
West University	594	709	-16.2%	654	-9.2%	1,125	1,442	-22.0%	1,326	-15.2%
42nd Street	645	811	-20.5%	575	12.2%	1,254	1,649	-24.0%	1,082	15.9%
<b>Total Urgent Care Visits</b>	<b>2,120</b>	<b>2,606</b>	<b>-18.6%</b>	<b>2,227</b>	<b>-4.8%</b>	<b>4,206</b>	<b>5,299</b>	<b>-20.6%</b>	<b>4,388</b>	<b>-4.1%</b>
<b>Wal-Mart Clinic Visits</b>										
East Clinic	499	425	17.4%	446	11.9%	852	805	5.8%	851	0.1%
West Clinic	277	301	-8.0%	361	-23.3%	603	535	12.7%	652	-7.5%
<b>Total Wal-Mart Visits</b>	<b>776</b>	<b>726</b>	<b>6.9%</b>	<b>807</b>	<b>-3.8%</b>	<b>1,455</b>	<b>1,340</b>	<b>8.6%</b>	<b>1,503</b>	<b>-3.2%</b>

**ECTOR COUNTY HOSPITAL DISTRICT  
BALANCE SHEET - BLENDED  
NOVEMBER 2018**

	CURRENT YEAR	PRIOR FISCAL YEAR END		CURRENT YEAR CHANGE
		HOSPITAL UNAUDITED	PRO CARE UNAUDITED	
<b>ASSETS</b>				
<b>CURRENT ASSETS:</b>				
Cash and Cash Equivalents	\$ 27,561,254	\$ 31,895,862	\$ 5,200	\$ (4,339,807)
Investments	26,645,988	20,681,168	-	5,964,820
Patient Accounts Receivable - Gross	259,877,547	230,686,164	50,563,027	(21,371,644)
Less: 3rd Party Allowances	(97,203,094)	(94,459,620)	(14,361,289)	11,617,816
Bad Debt Allowance	(122,588,713)	(105,167,022)	(30,938,698)	13,517,008
Net Patient Accounts Receivable	40,085,740	31,059,521	5,263,040	3,763,179
Taxes Receivable	9,753,811	9,684,905	-	68,906
Accounts Receivable - Other	29,950,007	26,708,957	2,794,795	446,255
Inventories	6,913,030	6,668,788	207,786	36,457
Prepaid Expenses	4,032,520	4,086,736	361,509	(415,725)
<b>Total Current Assets</b>	<b>144,942,351</b>	<b>130,785,937</b>	<b>8,632,329</b>	<b>5,524,084</b>
<b>CAPITAL ASSETS:</b>				
Property and Equipment	466,082,459	465,327,885	520,697	233,877
Construction in Progress	280,609	194,727	-	85,882
	466,363,067	465,522,611	520,697	319,759
Less: Accumulated Depreciation and Amortization	(277,117,474)	(273,603,842)	(325,258)	(3,188,374)
<b>Total Capital Assets</b>	<b>189,245,594</b>	<b>191,918,770</b>	<b>195,439</b>	<b>(2,868,615)</b>
<b>INTANGIBLE ASSETS / GOODWILL - NET</b>	<b>183,909</b>	<b>28,354</b>	<b>190,863</b>	<b>(35,309)</b>
<b>RESTRICTED ASSETS:</b>				
Restricted Assets Held by Trustee	4,746,297	4,731,764	-	14,533
Restricted Assets Held in Endowment	6,105,800	6,105,800	-	-
Restricted MCH West Texas Services	2,161,384	2,121,628	-	39,756
Pension, Deferred Outflows of Resources	20,838,572	20,838,572	-	-
Assets whose use is Limited	6,506	-	61,843	(55,337)
<b>TOTAL ASSETS</b>	<b>\$ 368,613,053</b>	<b>\$ 356,913,466</b>	<b>\$ 9,080,474</b>	<b>\$ 2,619,113</b>
<b>LIABILITIES AND FUND BALANCE</b>				
<b>CURRENT LIABILITIES:</b>				
Current Maturities of Long-Term Debt	\$ 4,773,979	\$ 4,773,979	\$ -	\$ -
Self-Insurance Liability - Current Portion	3,833,600	3,833,600	-	-
Accounts Payable	25,633,175	23,821,711	1,420,100	391,365
A/R Credit Balances	11,613,264	14,690,059	-	(3,076,795)
Accrued Interest	542,875	42,618	-	500,257
Accrued Salaries and Wages	9,086,971	3,268,854	6,008,586	(190,469)
Accrued Compensated Absences	3,680,161	3,936,690	-	(256,529)
Due to Third Party Payors	727,869	335,256	-	392,613
Deferred Revenue	(918,235)	310,825	-	(1,229,060)
<b>Total Current Liabilities</b>	<b>58,973,659.79</b>	<b>55,013,591.98</b>	<b>7,428,685</b>	<b>(3,468,617)</b>
ACCRUED POST RETIREMENT BENEFITS	61,510,417	60,410,417	-	1,100,000
SELF-INSURANCE LIABILITIES - Less Current Portion	2,161,470	2,161,470	-	-
LONG-TERM DEBT - Less Current Maturities	44,399,451	44,929,369	-	(529,919)
<b>Total Liabilities</b>	<b>167,044,997</b>	<b>162,514,848</b>	<b>7,428,685</b>	<b>(2,898,536)</b>
<b>FUND BALANCE</b>	<b>201,568,055</b>	<b>194,398,618</b>	<b>1,651,788</b>	<b>5,517,649</b>
<b>TOTAL LIABILITIES AND FUND BALANCE</b>	<b>\$ 368,613,053</b>	<b>\$ 356,913,466</b>	<b>\$ 9,080,474</b>	<b>\$ 2,619,113</b>

**ECTOR COUNTY HOSPITAL DISTRICT  
BLENDED OPERATIONS SUMMARY  
NOVEMBER 2018**

	CURRENT MONTH					YEAR TO DATE				
	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR
<b><u>PATIENT REVENUE</u></b>										
Inpatient Revenue	\$ 50,824,466	\$ 49,033,487	3.7%	\$ 47,602,101	6.8%	\$ 103,148,060	\$ 102,535,712	0.6%	\$ 98,172,680	5.1%
Outpatient Revenue	54,986,220	54,308,956	1.2%	55,218,752	-0.4%	112,909,990	111,626,604	1.1%	111,004,374	1.7%
<b>TOTAL PATIENT REVENUE</b>	<b>\$ 105,810,686</b>	<b>\$ 103,342,443</b>	<b>2.4%</b>	<b>\$ 102,820,852</b>	<b>2.9%</b>	<b>\$ 216,058,050</b>	<b>\$ 214,162,316</b>	<b>0.9%</b>	<b>\$ 209,177,054</b>	<b>3.3%</b>
<b><u>DEDUCTIONS FROM REVENUE</u></b>										
Contractual Adjustments	\$ 54,269,114	\$ 64,752,678	-16.2%	\$ 66,181,949	-18.0%	\$ 131,923,970	\$ 136,056,162	-3.0%	\$ 136,066,482	-3.0%
Policy Adjustments	6,201,363	1,688,567	267.3%	1,602,883	286.9%	12,921,769	3,479,709	271.3%	11,627,840	11.1%
Uninsured Discount	3,856,098	8,298,853	-53.5%	5,764,984	-33.1%	10,610,631	15,971,020	-33.6%	11,250,779	-5.7%
Indigent	(17,350)	1,610,592	-101.1%	398,057	-104.4%	49,392	3,332,314	-98.5%	686,818	-92.8%
Provision for Bad Debts	17,873,460	6,113,949	192.3%	8,688,363	105.7%	13,979,027	12,445,324	12.3%	9,734,936	43.6%
<b>TOTAL REVENUE DEDUCTIONS</b>	<b>\$ 82,182,685</b>	<b>\$ 82,464,639</b>	<b>-0.3%</b>	<b>\$ 82,636,236</b>	<b>-0.5%</b>	<b>\$ 169,484,789</b>	<b>\$ 171,284,529</b>	<b>-1.1%</b>	<b>\$ 169,366,855</b>	<b>0.1%</b>
	<b>77.67%</b>	<b>79.80%</b>		<b>80.37%</b>		<b>78.44%</b>	<b>79.98%</b>		<b>80.97%</b>	
<b><u>OTHER PATIENT REVENUE</u></b>										
Medicaid Supplemental Payments	\$ 865,393	\$ 1,156,242	-25.2%	\$ 1,156,242	-25.2%	\$ 1,730,785	2,312,484	-25.2%	\$ 2,312,485	-25.2%
DSRIP	971,658	971,658	0.0%	773,262	25.7%	1,943,316	1,943,316	0.0%	1,773,262	9.6%
Medicaid Meaningful Use Subsidy	-	-	0.0%	-	0.0%	-	-	0.0%	-	0.0%
Medicare Meaningful Use Subsidy	-	-	0.0%	-	0.0%	-	-	0.0%	-	0.0%
<b>TOTAL OTHER PATIENT REVENUE</b>	<b>\$ 1,837,051</b>	<b>\$ 2,127,900</b>	<b>-13.7%</b>	<b>\$ 1,929,504</b>	<b>-4.8%</b>	<b>\$ 3,674,101</b>	<b>\$ 4,255,800</b>	<b>-13.7%</b>	<b>\$ 4,085,747</b>	<b>-10.1%</b>
<b>NET PATIENT REVENUE</b>	<b>\$ 25,465,051</b>	<b>\$ 23,005,704</b>	<b>10.7%</b>	<b>\$ 22,114,121</b>	<b>15.2%</b>	<b>\$ 50,247,362</b>	<b>\$ 47,133,587</b>	<b>6.6%</b>	<b>\$ 43,895,946</b>	<b>14.5%</b>
<b><u>OTHER REVENUE</u></b>										
Tax Revenue	\$ 5,926,341	\$ 5,888,367	0.6%	\$ 5,077,148	16.7%	\$ 11,714,300	\$ 11,461,432	2.2%	\$ 10,130,766	15.6%
Other Revenue	876,751	778,598	12.6%	757,650	15.7%	1,663,840	1,568,021	6.1%	1,583,761	5.1%
<b>TOTAL OTHER REVENUE</b>	<b>\$ 6,803,092</b>	<b>\$ 6,666,965</b>	<b>2.0%</b>	<b>\$ 5,834,797</b>	<b>16.6%</b>	<b>\$ 13,378,140</b>	<b>\$ 13,029,453</b>	<b>2.7%</b>	<b>\$ 11,714,527</b>	<b>14.2%</b>
<b>NET OPERATING REVENUE</b>	<b>\$ 32,268,144</b>	<b>\$ 29,672,669</b>	<b>8.7%</b>	<b>\$ 27,948,918</b>	<b>15.5%</b>	<b>\$ 63,625,502</b>	<b>\$ 60,163,040</b>	<b>5.8%</b>	<b>\$ 55,610,474</b>	<b>14.4%</b>
<b><u>OPERATING EXPENSES</u></b>										
Salaries and Wages	\$ 12,920,260	\$ 12,446,213	3.8%	\$ 12,678,985	1.9%	\$ 25,546,365	\$ 25,400,267	0.6%	\$ 26,092,416	-2.1%
Benefits	2,818,062	3,177,067	-11.3%	3,715,264	-24.1%	5,994,867	6,338,853	-5.4%	7,412,874	-19.1%
Temporary Labor	1,080,282	835,166	29.3%	1,025,932	5.3%	2,164,623	1,707,131	26.8%	2,037,984	6.2%
Physician Fees	1,153,672	1,152,137	0.1%	192,632	498.9%	1,961,572	2,313,833	-15.2%	1,763,726	11.2%
Texas Tech Support	981,499	1,001,417	-2.0%	2,000,000	-50.9%	1,982,817	2,002,834	-1.0%	2,000,000	-0.9%
Purchased Services	4,309,851	3,637,444	18.5%	2,126,341	102.7%	8,539,943	7,919,123	7.8%	4,051,027	110.8%
Supplies	4,624,849	4,607,901	0.4%	4,745,080	-2.5%	9,705,953	9,596,627	1.1%	9,898,300	-1.9%
Utilities	300,208	333,812	-10.1%	321,225	-6.5%	585,971	596,655	-1.8%	617,509	-5.1%
Repairs and Maintenance	729,492	605,934	20.4%	910,304	-19.9%	1,439,338	1,237,881	16.3%	1,822,106	-21.0%
Leases and Rent	104,161	103,713	0.4%	109,084	-4.5%	203,759	205,881	-1.0%	236,314	-13.8%
Insurance	126,284	135,001	-6.5%	126,837	-0.4%	263,272	270,002	-2.5%	247,718	6.3%
Interest Expense	258,177	257,211	0.4%	275,722	-6.4%	520,280	522,944	-0.5%	551,939	-5.7%
ECHDA	292,657	245,290	19.3%	83,453	250.7%	562,058	498,520	12.7%	107,807	421.4%
Other Expense	178,486	176,530	1.1%	137,026	30.3%	346,741	368,863	-6.0%	345,723	0.3%
<b>TOTAL OPERATING EXPENSES</b>	<b>\$ 29,877,940</b>	<b>\$ 28,714,836</b>	<b>4.1%</b>	<b>\$ 28,447,884</b>	<b>5.0%</b>	<b>\$ 59,817,560</b>	<b>\$ 58,979,414</b>	<b>1.4%</b>	<b>\$ 57,185,444</b>	<b>4.6%</b>
Depreciation/Amortization	\$ 1,630,188	\$ 1,708,650	-4.6%	\$ 1,749,939	-6.8%	\$ 3,300,731	\$ 3,426,580	-3.7%	\$ 3,500,208	-5.7%
(Gain) Loss on Sale of Assets	124	-	0.0%	(452)	-127.4%	124	-	0.0%	(452)	-127.4%
<b>TOTAL OPERATING COSTS</b>	<b>\$ 31,508,252</b>	<b>\$ 30,423,486</b>	<b>3.6%</b>	<b>\$ 30,197,372</b>	<b>4.3%</b>	<b>\$ 63,118,414</b>	<b>\$ 62,405,994</b>	<b>1.1%</b>	<b>\$ 60,685,200</b>	<b>4.0%</b>
<b>NET GAIN (LOSS) FROM OPERATIONS</b>	<b>\$ 759,892</b>	<b>\$ (750,817)</b>	<b>-201.2%</b>	<b>\$ (2,248,453)</b>	<b>-133.8%</b>	<b>\$ 507,088</b>	<b>\$ (2,242,954)</b>	<b>-122.6%</b>	<b>\$ (5,074,727)</b>	<b>-110.0%</b>
Operating Margin	2.35%	-2.53%	-193.1%	-8.04%	-129.3%	0.80%	-3.73%	-121.4%	-9.13%	-108.7%
<b><u>NONOPERATING REVENUE/EXPENSE</u></b>										
Interest Income	\$ 21,237	\$ 21,035	1.0%	\$ 23,983	-11.5%	\$ 167,781	\$ 41,477	304.5%	\$ 50,103	234.9%
Tobacco Settlement	-	-	0.0%	-	0.0%	-	-	-	-	-
Donations	260	-	-	-	-	300,260	-	-	923	32447.8%
Build America Bonds Subsidy	84,413	82,117	2.8%	84,413	0.0%	168,827	164,234	2.8%	168,558	0.2%
<b>CHANGE IN NET POSITION BEFORE INVESTMENT ACTIVITY</b>	<b>\$ 865,802</b>	<b>\$ (647,665)</b>	<b>-233.7%</b>	<b>\$ (2,140,057)</b>	<b>-140.5%</b>	<b>\$ 1,143,955</b>	<b>\$ (2,037,243)</b>	<b>-156.2%</b>	<b>\$ (4,855,143)</b>	<b>-123.6%</b>
Unrealized Gain/(Loss) on Investments	\$ -	\$ (12,484)	0.0%	\$ -	-	\$ -	\$ (24,968)	0.0%	\$ -	-
Investment in Subsidiaries	13,758	5,929	132.0%	15,940	-13.7%	39,756	11,858	235.3%	38,426	3.5%
<b>CHANGE IN NET POSITION</b>	<b>\$ 879,560</b>	<b>\$ (654,220)</b>	<b>-234.4%</b>	<b>\$ (2,124,117)</b>	<b>-141.4%</b>	<b>\$ 1,183,711</b>	<b>\$ (2,050,353)</b>	<b>-157.7%</b>	<b>\$ (4,816,717)</b>	<b>-124.6%</b>