



**ECTOR COUNTY HOSPITAL DISTRICT  
BOARD OF DIRECTORS MEETING  
DECEMBER 1, 2020 – 5:30 p.m.  
MEDICAL CENTER HOSPITAL BOARD ROOM (2<sup>ND</sup> FLOOR)  
500 W 4<sup>TH</sup> STREET, ODESSA, TEXAS**

**AGENDA (p.1-2)**

- I. CALL TO ORDER** ..... Don Hallmark, President
- II. INVOCATION** ..... Chaplain Doug Herget
- III. PLEDGE OF ALLEGIANCE** ..... Don Hallmark
- IV. MISSION / VISION / VALUES OF MEDICAL CENTER HEALTH SYSTEM** .....Bryn Dodd (p.3)
- V. AWARDS AND RECOGNITION**
  - A. December 2020 Associate and Nurse of the Month**..... Russell Tippin
    - Associate: Cynthia Hernandez, Executive Assistant Emergency Department
    - Nurse: Jodi Price, RN Charge Infusion Services
- VI. CONFLICT OF INTEREST DISCLOSURE BY ANY BOARD MEMBER**
- VII. PUBLIC COMMENTS ON AGENDA ITEMS**
- VIII. CONSENT AGENDA** ..... Don Hallmark (p.4-32)  
(These items are considered to be routine or have been previously discussed, and can be approved in one motion, unless a Director asks for separate consideration of an item.)
  - A. Consider Approval of Regular Meeting Minutes, November 3, 2020**
  - B. Consider Approval of Joint Conference Committee, November 24, 2020**
  - C. Consider Approval of Federally Qualified Health Center Monthly Report, October 2020**
  - D. MCHS Compliance Program Reaffirmation and Compliance Committee Charter**
  - E. TCDRS Annual Contribution Authorization**
- IX. COMMITTEE REPORTS**
  - A. Finance Committee** .....Bryn Dodd (p.33-105)
    - 1. Financial Report for Month Ended October 31, 2020
    - 2. Consent Agenda
      - a. Consider Approval of IsoRx Texas, Ltd. Pricing Agreement Renewal
      - b. Consider Approval of Abbott Rapid Diagnostics Informatics, Inc./RALS Interface Renewal
      - c. Consider Approval of Morrison Agreement Renewal/Amendment
      - d. Consider Approval of COVID-19 Onetime Pay Adjustment

- 3. Consider Approval of Engagement Letter with Weaver
- 4. Consider Approval of Shimadzu Service Agreement

**5. Capital Expenditure Requests**

- a. Consider Approval of Emergency Purchase of Swisslog Healthcare TransLogic Pneumatic Tube System Upgrade/Modernization
- b. Consider Approval of BD Pyxis ES Anesthesia Cabinets
- c. Consider Approval of Emergency Purchase Workstations on Wheels (WOWs) for COVID units
- d. Consider Approval of Versapulse power suite 60W Laser
- e. Consider Approval of Stryker TPX Small Bone Drill
- f. Consider Approval of BK5000 Ultrasound System
- g. Consider Approval of Cisco Fiber Channel (FC) Switch Replacement
- h. Consider Approval of End of Service Life (EOSL) Ethernet Switch Replacement

**B. Audit Committee** ..... Bryn Dodd

- 1. Update on Audit Plan
- 2. Update on Audit Pack examination from April 2020 and the Proposed 2020/2021 Project Plan

**X. QUALITY ASSURANCE PERFORMANCE IMPROVEMENT (QAPI)**Christin Timmons (p.106-113)

**XI. PRESIDENT/CHIEF EXECUTIVE OFFICER’S REPORT AND ACTIONS**Russell Tippin (p.114-115)

- A. COVID-19 Update**
- B. Ad-hoc Reports**
- C. Ronald McDonald House Update**

**XII. TTUHSC AT THE PERMIAN BASIN REPORT**..... Gary Ventolini, M.D.

**XIII. EXECUTIVE SESSION**

*Meeting held in closed session involving any of the following: (1) Consultation with attorney regarding legal matters and legal issues pursuant to Section 551.071 of the Texas Government Code; and (2) Deliberation regarding negotiations for health care services, pursuant to Section 551.085 of the Texas Government Code.*

**XIV. ITEMS FOR CONSIDERATION FROM EXECUTIVE SESSION**

- A. Consider Approval of MCH ProCare Provider Agreement(s)**
- B. Consider Approval of MCH On-call Agreement(s)**
- C. Consider Approval of Joint Venture**

**XV. ADJOURNMENT** ..... Don Hallmark

*If during the course of the meeting covered by this notice, the Board of Directors needs to meet in executive session, then such closed or executive meeting or session, pursuant to Chapter 551, Texas Government Code, will be held by the Board of Directors on the date, hour and place given in this notice or as soon after the commencement of the meeting covered by this notice as the Board of Directors may conveniently meet concerning any and all subjects and for any and all purposes permitted by Chapter 551 of said Government Code.*

## **MISSION**

***Medical Center Health System is a community-based teaching organization dedicated to providing high quality and affordable healthcare to improve the health and wellness of all residents of the Permian Basin.***

## **VISION**

***MCHS will be the premier source for health and wellness.***

## **VALUES**

***I-ntegrity***

***C-ustomer centered***

***A-ccountability***

***R-espect***

***E-xcellence***

**ECTOR COUNTY HOSPITAL DISTRICT  
BOARD OF DIRECTORS  
REGULAR BOARD MEETING  
NOVEMBER 3, 2020 – 5:30 p.m.**

**MINUTES OF THE MEETING**

**MEMBERS PRESENT:**

Don Hallmark, President  
Mary Lou Anderson  
David Dunn  
Wallace Dunn  
Richard Herrera

**MEMBERS ABSENT:**

Bryn Dodd, Vice President  
Ben Quiroz

**OTHERS PRESENT:**

Russell Tippin, President/Chief Executive Officer  
Steve Ewing, Chief Financial Officer  
Steve Steen, Chief Legal Counsel  
Matt Collins, Chief Operating Officer  
Adiel Alvarado, President of MCH ProCare  
Christin Timmons, Chief Nursing Officer  
Dr. Timothy Benton, Vice Chief of Staff  
Mary Gallegos, Risk Manager  
Dr. Gary Ventolini, TTUHSC Permian Basin  
Kerstin Connolly, Paralegal  
Michaela Johnson, Executive Assistant to CEO

**OTHERS VIRTUALLY  
PRESENT:**

Dr. Donald Davenport, Chief of Staff  
Tina Leal, Vice President Physician and Community Relations  
Linda Carpenter, Vice President Information Tech/CIO  
Various other interested members of the  
Medical Staff, employees, and citizens

**I. CALL TO ORDER**

Don Hallmark, President, called the meeting to order at 5:53 p.m. in the Ector County Hospital District Board Room at Medical Center Hospital. Notice of the meeting was properly posted as required by the Open Meetings Act.

**II. INVOCATION**

Chaplain Doug Herget offered the invocation.

### **III. PLEDGE OF ALLEGIANCE**

Don Hallmark led the Pledge of Allegiance to the United States and Texas flags.

### **IV. MISSION/VISION OF MEDICAL CENTER HEALTH SYSTEM**

Richard Herrera presented the Mission, Vision and Values of Medical Center Health System.

### **V. CONFLICT OF INTEREST DISCLOSURE BY ANY BOARD MEMBER**

No conflicts were disclosed.

### **VI. PUBLIC COMMENTS ON AGENDA ITEMS**

No comments from the public were received.

### **VII. CONSENT AGENDA**

- A. Consider Approval of Regular Meeting Minutes, October 6, 2020**
- B. Consider Approval of Joint Conference Committee, October 27, 2020**
- C. Consider Approval of Federally Qualified Health Center Monthly Report, September 2020**
- D. Consider Approval of moving ECHD Finance and Board Meeting from December 1, 2021 to December 7, 2021**

David Dunn moved and Richard Herrera seconded the motion to approve the items listed on the Consent Agenda as presented. The motion carried unanimously.

### **VIII. COMMITTEE REPORTS**

#### **A. Finance Committee**

1. Quarterly Investment Report – Quarter 4, FY 2020
2. Quarterly Investment Officer's Certification
3. Financial Report for Month Ended September 30, 2020
4. Consent Agenda
  - a. Consider Approval of CVA Advertising and Marketing Contract Agreement
  - b. Consider Approval of Hologic SecurView Contract Renewal Agreement
  - c. Consider Approval of SOFIE Pricing Agreement Renewal
5. Consider Approval of Scorpion Website Agreement
6. Consider Approval of da Vinci Xi Robot Lease Agreement
7. COVID-19 Partnerships with Odessa College and City of Odessa
8. Capital Expenditure Request
  - a. Consider Approval of Emergency Department Belmont Rapid Infuser

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David Dunn moved and Wallace Dunn seconded the motion to approve the Finance Committee report as presented. The motion carried unanimously.

### **IX. PRESIDENT/CHIEF EXECUTIVE OFFICER'S REPORT AND ACTIONS**

#### **A. COVID-19 Update**

Russell Tippin provided a report on Medical Center Hospital and the response to the COVID-19 virus.

MCH currently has 51 patients inhouse, 8 or 9 patients have been discharged. There are 60 MCH employees out on leave with most due to cohabitation. There were 13 deaths in October, 10 of those were Ector County residents. The intensivists are providing night coverage now. Elective surgery numbers are holding strong. On Friday, 8 nurses and 3 respiratory therapists arrived from FEMA to help with coverage.

This report was for information only. No action was taken.

## **B. Ad-hoc Reports**

1. Regional Services Update was provided.
2. DNV Accreditation arrived today and will be at MCH for 4 days performing a survey. The closing session will be on Friday at 12:00 and the board is invited to listen in.

These reports were for information only. No action was taken.

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## **C. Emergency Department Utilization Update**

Christin Timmons, Chief Nursing Officer, provided an update on the Emergency Department Utilization project.

This report was for information only. No action was taken.

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## **X. TTUHSC AT THE PERMIAN BASIN**

Dr. Gary Ventolini provided the TTUHSC at the Permian Basin Report for information only. No action was taken.

## **XI. EXECUTIVE SESSION**

Don Hallmark stated that the Board would go into Executive Session for the meeting held in closed session involving any of the following: (1) Consultation with attorney regarding legal matters and legal issues pursuant to Section 551.071 of the Texas Government Code; (2) Deliberation Regarding Real Property pursuant to Section 551.072 of the Texas Government Code; (3) Deliberation regarding Personnel Matters pursuant to Section 551.074 of the Texas Government Code; (4) Deliberations regarding negotiations for health care services, pursuant to Section 551.085 of the Texas Government Code; (5) Deliberation regarding Economic Development Negotiations pursuant to Section 551.087 of the Texas Government Code.

**ATTENDEES for the entire Executive Session:** ECHD Board members Don Hallmark; Mary Lou Anderson, David Dunn, Wallace Dunn, Richard Herrera, Russell Tippin, Steve Steen, Steve Ewing, Kerstin Connolly, and Michaela Johnson.

Matt Collins, Chief Operating Officer, reported to the Board of Directors regarding property leases and provided an update on the Strategic Planning during Executive Session then was excused.

Adiel Alvarado, President of MCH ProCare, reported to the Board of Directors regarding ProCare provider agreements during Executive Session then was excused.

Mary Gallegos, Risk Manager, reported to the Board of Directors during Executive Session then was excused.

Russell Tippin, Chief Executive Officer, reported to the Board of Directors during Executive Session.

Steve Steen, Chief Legal Counsel, reported to the Board of Directors during Executive Session.

**Executive Session began at 6:23 pm.**

**Executive Session ended at 7:30 p.m.**

No action was taken during Executive Session.

## **XII. ITEMS FOR CONSIDERATION FROM EXECUTIVE SESSION**

### **A. Consider Approval of MCH ProCare Provider Agreements**

Don Hallmark presented the following renewal/amendment:

- George Rodenko, M.D. This is a 2-year renewal for Radiology.
- Nick Azarov, M.D. This is an amendment for Critical Care Agreement.

Don Hallmark presented the following new agreement:

- Emily Combs, FNP, MSN This is a 3-year agreement for Electrophysiology.

Wallace Dunn moved and Richard Herrera seconded the motion to approve the ProCare provider agreements as presented. The motion carried unanimously.

### **B. Consider Approval of MCH Lease Agreements**

Don Hallmark presented the following lease agreements:

- ProCare Internal Medicine, 8050 Hwy 191, Suite 200-201. This is a 1-year lease agreement.
- ProCare Orthopedics, 8050 Hwy 191, Suite 210. This is a 1-year lease agreement.

Wallace Dunn moved and Mary Lou Anderson seconded the motion to approve the medical director agreements as presented. The motion carried unanimously.

### **C. Consider Approval of the ECHD Board's Delegation of Grievances to the Grievance Committee**

Don Hallmark presented the request to have the ECHD Board delegate the responsibilities for grievances to the MCH Grievance Committee.

Richard Herrera moved and Wallace Dunn seconded the motion to approve the delegation of grievances to the Grievance Committee as presented. The motion carried unanimously.

### **XIII. ADJOURNMENT**

There being no further business to come before the Board, Don Hallmark adjourned the meeting at 7:32 p.m.

Respectfully submitted,

A handwritten signature in cursive script, appearing to read "David Dunn", is written over a horizontal line.

David Dunn, Secretary  
Ector County Hospital District





December 1, 2020

**ECTOR COUNTY HOSPITAL DISTRICT  
BOARD OF DIRECTORS**

**Item to be considered:**

Medical Staff and Allied Health Professionals Staff Applicants

**Statement of Pertinent Facts:**

Pursuant to Article 3 of the Medical Staff Bylaws, the application process for the following Medical Staff and Allied Health Professional applicants is complete. The Joint Conference Committee and the Medical Executive Committee recommend approval of privileges or scope of practice and membership to the Medical Staff or Allied Health Professionals Staff for the following applicants, effective upon Board Approval.

**Medical Staff:**

Applicant	Department	Specialty/Privileges	Group	Dates
Vijay Eranki, MD	Medicine	Endocrinology	TTUHSC	12/01/2020- 11/30/2021
Kelly Struble, DO	Medicine	Infectious Disease	Eagle Telemedicine	12/01/2020- 11/30/2021

**Allied Health:**

Applicant	Department	AHP Category	Specialty/Privileges	Group	Sponsoring Physician(s)	Dates
Emily Combs, NP	Cardiology	AHP	Nurse Practitioner	ProCare	Dr. Zagrodzky	12/01/2020- 11/30/2022
Dujiangchin Thianhlun, PA	OB/GYN	AHP	Physician Assistant	Permian's Women Center	Dr. Pill Raja	12/01/2020- 11/30/2022

**\*Please grant temporary Privileges**

**Advice, Opinions, Recommendations and Motions:**

If the Hospital District Board of Directors concurs, the following motion is in order: Accept the recommendation of the Medical Executive Committee and the Joint Conference Committee and approve privileges and membership to the Medical Staff as well as scope of practice and Allied Health Professional Staff membership for the above listed applicants.

Donald Davenport, DO Chief of Staff  
Executive Committee Chair  
/MM



December 1, 2020

**ECTOR COUNTY HOSPITAL DISTRICT  
BOARD OF DIRECTORS**

**Item to be considered:**

Reappointment of the Medical Staff and/or Allied Health Professional Staff

**Statement of Pertinent Facts:**

The Medical Executive Committee and the Joint Conference Committee recommends approval of the following reappointments of the Medical Staff and Allied Health Professional Staff as submitted. These reappointment recommendations are made pursuant to and in accordance with Article 5 of the Medical Staff Bylaws.

**Medical Staff:**

Applicant	Department	Status Criteria Met	Staff Category	Specialty/ Privileges	Group	Changes to Privilege	Dates
Jared Browning, MD	Radiology	Yes	Telemedicine	Telemedicine	VRAD	None	12/01/2020- 11/30/2022
Kevan Akrami, MD	Medicine	Yes	Associate	Infectious Disease	Eagle Telemedicine	None	02/01/2021- 01/31/2022
David Fitzgerald, MD	Medicine	Yes	Associate	Infectious Disease	Eagle Telemedicine	None	02/01/2021- 01/31/2022
Tariq Khan, MD	Surgery	Yes	Affiliate	Surgery	Texas Health	None	02/01/2021- 01/31/2022
Charles Kutler, MD	Medicine	Yes	Associate	Infectious Disease	Eagle Telemedicine	None	02/01/2021- 01/31/2022
Timothy Braatz, MD	Radiology	Yes	Telemedicine	Telemedicine	VRAD	None	02/01/2021- 01/31/2023
Karen Caldemeyer, MD	Radiology	Yes	Telemedicine	Telemedicine	VRAD	None	02/01/2021- 01/31/2023
Steven Davis, MD	Radiology	Yes	Telemedicine	Telemedicine	VRAD	None	02/01/2021- 01/31/2023
Jennifer Gutierrez, MD	Radiology	Yes	Telemedicine	Telemedicine	VRAD	None	02/01/2021- 01/31/2023
Vivian Hoang, MD	Medicine	Yes	Telemedicine	Telemedicine /Intraoperative Neuromonitoring	Real Time Neuromonitoring Associates	None	02/01/2021- 01/31/2023
Garry Kennebrew, MD	Emergency Medicine	Yes	Associate to	Emergency Medicine	BEPO	None	02/01/2021- 01/31/2023
Scott Peterson, DO	Surgery	Yes	Associate to	Trauma Surgery	Envision	None	02/01/2021- 01/31/2023



**Allied Health Professionals:**

Applicant	Department	AHP Category	Specialty / Privileges	Group	Sponsoring Physician(s)	Changes to Privileges	Dates
None							

**Advice, Opinions, Recommendations and Motions:**

If the Hospital District Board of Directors concurs, the following motion is in order Accept and approve the recommendations of the Medical Executive Committee and the Joint Conference Committee relating to the reappointment of the Medical Staff and/or Allied Health Professional Staff.

Donald Davenport, DO Chief of Staff  
 Executive Committee Chair  
 /MM



December 1, 2020

**ECTOR COUNTY HOSPITAL DISTRICT  
BOARD OF DIRECTORS**

**Item to be considered:**

Change in Clinical Privileges

**Statement of Pertinent Facts:**

The Medical Executive Committee and the Joint Conference Committee recommends the request below on change in clinical privileges. These clinical changes in privileges are recommendations made pursuant to and in accordance with Article 4 of the Medical Staff Bylaws.

**Additional Privileges:**

Staff Member	Department	Privilege
Abbie Schuster, MD	Surgery	ADD: Colonoscopy-diagnostic; Esophagogastroduodenoscopy-nonoperative; Percutaneous Endoscopy Gastrostomy (PEG)

**Advice, Opinions, Recommendations and Motions:**

If the Hospital District Board of Directors concurs, the following motion is in order: Accept and approve the recommendations of the Medical Executive Committee and the Joint Conference Committee relating to the change in clinical privileges of the Allied Health Professional Staff.

Donald Davenport, DO Chief of Staff  
Executive Committee Chair  
/MM



December 1, 2020

**ECTOR COUNTY HOSPITAL DISTRICT  
BOARD OF DIRECTORS**

**Item to be considered:**

Change in Medical Staff or AHP Staff Status– Resignations/ Lapse of Privileges

**Statement of Pertinent Facts:**

The Medical Executive Committee and the Joint Conference Committee recommends approval of the following changes in staff status. These resignations/lapse of privileges are recommendations made pursuant to and in accordance with Article 4 of the Medical Staff Bylaws.

**Resignation/ Lapse of Privileges:**

<b>Staff Member</b>	<b>Staff Category</b>	<b>Department</b>	<b>Effective Date</b>	<b>Action</b>
Omolara Aderinboye, MD	Active	Pediatrics	10/27/2020	Resignation
Baraa Alabd Akrazzak, MD	Active	Pediatrics	10/27/2020	Resignation
Adebayo Atolagbe, MD	Active	Pediatrics	10/27/2020	Resignation
Ronald Bacani, NP	AHP	Emergency Medicine	09/21/2020	Resignation
Floyd Barry, MD	Active	Pediatrics	10/27/2020	Resignation
Lawrence Blanchard, MD	Active	Anesthesia	07/31/2020	Resignation
Srikanth Deme, MD	Active	Surgery	11/01/2020	Resignation
Christy Guiley, PA	AHP	Surgery	11/01/2020	Resignation
Stephen Fox, MD	Telemedicine	Telemedicine	11/09/2020	Resignation
Alim Ladha, MD	Active	Surgery	11/01/2020	Resignation
Steven Prudencio, NP	AHP	Family Medicine	03/31/2020	Resignation
Frank Welte, MD	Telemedicine	Telemedicine	06/15/2020	Resignation

**Advice, Opinions, Recommendations and Motion:**

If the Hospital District Board of Directors concurs, the following motion is in order: Accept and approve the recommendations of the Medical Executive Committee and the Joint Conference Committee to approve the Resignation / Lapse of Privileges.

Donald Davenport, DO Chief of Staff  
Executive Committee Chair  
/MM



December 1, 2020

**ECTOR COUNTY HOSPITAL DISTRICT  
BOARD OF DIRECTORS**

**Item to be considered:**

Change in Medical Staff or AHP Staff Category

**Statement of Pertinent Facts:**

The Medical Executive Committee and the Joint Conference Committee recommend approval of the following changes in staff status category. The respective departments determined that the practitioners have complied with all Bylaws requirements and are eligible for the change as noted below.

**Staff Category Change:**

Staff Member	Department	Category
Garry Kennebrew, MD	Emergency Medicine	Associate to Active
Scott Peterson, DO	Surgery	Associate to Active
Christine Leonhart, FNP	Ambulatory	Removal of I-FPPE
Christin Richardson, FNP	Ambulatory	Removal of I-FPPE
Cornelia De Riese, MD	OBGYN	Removal of I-FPPE
Alexandra Fierro, PA	Cardiology	Removal of I-FPPE
Visalakshi Sethuraman, MD	Pediatric	Removal of I-FPPE
Kevan Akrami, MD	Medicine	Removal of I-FPPE
David Fitzgerald, MD	Medicine	Removal of I-FPPE
Daniel Babbel, MD	Surgery	Removal of I-FPPE
Macaulay Nwojo, MD	Surgery	Extend I-FPPE 6 months
Yvonne Gochangco CRNA	Anesthesia	Removal of I-FPPE
Angelina McMurray CRNA	Anesthesia	Removal of I-FPPE
Alan Robinson CRNA	Anesthesia	Removal of I-FPPE
Marivic Salarda CRNA	Anesthesia	Removal of I-FPPE

**Proctoring Credentialing:**

Applicant	Department	Specialty/Privileges	Group	Comments
None				

**Changes to Credentialing Dates:**

Staff Member	Staff Category	Department	Dates
None			

**Changes of Supervising Physician(s):**

Staff Member	Group	Department
None		



**Leave of Absence:**

Staff Member	Staff Category	Department	Effective Date	Action
None				

**Advice, Opinions, Recommendations and Motion:**

If the Hospital District Board of Directors concurs, the following motion is in order: Accept and approve the recommendations of the Medical Executive Committee and the Joint Conference Committee to approve the staff category changes, changes to the credentialing dates, changes of supervising physicians and leave of absence.

Donald Davenport, DO Chief of Staff  
 Executive Committee Chair  
 /MM



December 1, 2020

**ECTOR COUNTY HOSPITAL DISTRICT  
BOARD OF DIRECTORS**

**Item to be considered:**

- CER – BK Ultrasound System
- CER – Versapulse power suite 60W Laser
- CER – Stryker TPX Small Bone Drill CER –
- CER - Pyxis Anesthesia System ES

**Statement of Pertinent Facts:**

The Medical Executive Committee and the Joint Conference Committee recommends approval of the the following:

- CER – BK Ultrasound System
- CER – Versapulse power suite 60W Laser
- CER – Stryker TPX Small Bone Drill
- CER - Pyxis Anesthesia System ES

**Advice, Opinions, Recommendations and Motion:**

If the Hospital District Board of Directors concurs, the following motion is in order: Accept the recommendation of the Medical Executive Committee and the Joint Conference Committee to approve the CER: BK Ultrasound System, Versapulse power suite 60W Laser, Stryker TPX Small Bone Drill, Pyxis Anesthesia System ES.

Donald Davenport, DO, Chief of Staff  
Executive Committee Chair  
/MM





December 1, 2020

**ECTOR COUNTY HOSPITAL DISTRICT  
BOARD OF DIRECTORS**

**Item to be considered:**

Medical Staff Bylaws / Policies/ Privilege Criteria

**Statement of Pertinent Facts:**

The Medical Executive Committee and the Joint Conference Committee recommends approval of the following:

- Pediatric Nephrology Delineation of Clinical Privileges and Procedures
- Research Coordinator Job Description

**Advice, Opinions, Recommendations and Motion:**

If the Hospital District Board of Directors concurs, the following motion is in order: Accept and approve the recommendations of the Medical Executive Committee and the Joint Conference Committee to approve the Pediatric Nephrology Delineation of Clinical Privileges and Procedures and the Research Coordinator Job Description.

Donald Davenport, DO, Chief of Staff  
Executive Committee Chair  
/MM

Family Health Clinic  
December 2020  
ECHD Board Packet

**ECTOR COUNTY HOSPITAL DISTRICT  
CENTERS FOR PRIMARY CARE COMBINED - OPERATIONS SUMMARY  
OCTOBER 2020**

	CURRENT MONTH					YEAR TO DATE				
	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR
<b><u>PATIENT REVENUE</u></b>										
Outpatient Revenue	\$ 645,425	\$ 526,483	22.6%	\$ 632,097	2.1%	\$ 645,425	\$ 526,483	22.6%	\$ 632,097	2.1%
<b>TOTAL PATIENT REVENUE</b>	<b>\$ 645,425</b>	<b>\$ 526,483</b>	<b>22.6%</b>	<b>\$ 632,097</b>	<b>2.1%</b>	<b>\$ 645,425</b>	<b>\$ 526,483</b>	<b>22.6%</b>	<b>\$ 632,097</b>	<b>2.1%</b>
<b><u>DEDUCTIONS FROM REVENUE</u></b>										
Contractual Adjustments	\$ 355,043	\$ 181,017	96.1%	\$ 32,096	1006.2%	\$ 355,043	\$ 181,017	96.1%	\$ 32,096	1006.2%
Self Pay Adjustments	73,939	50,993	45.0%	30,766	140.3%	73,939	50,993	45.0%	30,766	140.3%
Bad Debts	41,126	84,319	-51.2%	359,763	-88.6%	41,126	84,319	-51.2%	359,763	-88.6%
<b>TOTAL REVENUE DEDUCTIONS</b>	<b>\$ 470,109</b>	<b>\$ 316,329</b>	<b>48.6%</b>	<b>\$ 422,625</b>	<b>11.2%</b>	<b>\$ 470,109</b>	<b>\$ 316,329</b>	<b>48.6%</b>	<b>\$ 422,625</b>	<b>11.2%</b>
	<b>72.84%</b>	<b>60.08%</b>		<b>66.86%</b>		<b>72.84%</b>	<b>60.08%</b>		<b>66.86%</b>	
<b>NET PATIENT REVENUE</b>	<b>\$ 175,316</b>	<b>\$ 210,154</b>	<b>-16.6%</b>	<b>\$ 209,472</b>	<b>-16.3%</b>	<b>\$ 175,316</b>	<b>\$ 210,154</b>	<b>-16.6%</b>	<b>\$ 209,472</b>	<b>-16.3%</b>
<b><u>OTHER REVENUE</u></b>										
FHC Other Revenue	\$ 9,316	\$ 26,697	-65.1%	\$ 15,209	-38.7%	\$ 9,316	\$ 26,697	-65.1%	\$ 15,209	-38.7%
<b>TOTAL OTHER REVENUE</b>	<b>\$ 9,316</b>	<b>\$ 26,697</b>	<b>-65.1%</b>	<b>\$ 15,209</b>	<b>-38.7%</b>	<b>\$ 9,316</b>	<b>\$ 26,697</b>	<b>-65.1%</b>	<b>\$ 15,209</b>	<b>-38.7%</b>
<b>NET OPERATING REVENUE</b>	<b>\$ 184,632</b>	<b>\$ 236,851</b>	<b>-22.0%</b>	<b>\$ 224,682</b>	<b>-17.8%</b>	<b>\$ 184,632</b>	<b>\$ 236,851</b>	<b>-22.0%</b>	<b>\$ 224,682</b>	<b>-17.8%</b>
<b><u>OPERATING EXPENSE</u></b>										
Salaries and Wages	\$ 81,946	\$ 111,879	-26.8%	\$ 113,288	-27.7%	\$ 81,946	\$ 111,879	-26.8%	\$ 113,288	-27.7%
Benefits	20,499	28,089	-27.0%	28,711	-28.6%	20,499	28,089	-27.0%	28,711	-28.6%
Physician Services	135,933	151,471	-10.3%	123,486	10.1%	135,933	151,471	-10.3%	123,486	10.1%
Cost of Drugs Sold	6,018	9,168	-34.4%	14,584	-58.7%	6,018	9,168	-34.4%	14,584	-58.7%
Supplies	7,969	6,132	30.0%	7,926	0.5%	7,969	6,132	30.0%	7,926	0.5%
Utilities	5,653	5,939	-4.8%	7,008	-19.3%	5,653	5,939	-4.8%	7,008	-19.3%
Repairs and Maintenance	3,971	1,192	233.2%	625	535.4%	3,971	1,192	233.2%	625	535.4%
Leases and Rentals	523	370	41.4%	495	5.6%	523	370	41.4%	495	5.6%
Other Expense	1,100	3,341	-67.1%	3,341	-67.1%	1,100	3,341	-67.1%	3,341	-67.1%
<b>TOTAL OPERATING EXPENSES</b>	<b>\$ 263,613</b>	<b>\$ 317,581</b>	<b>-17.0%</b>	<b>\$ 299,465</b>	<b>-12.0%</b>	<b>\$ 263,613</b>	<b>\$ 317,581</b>	<b>-17.0%</b>	<b>\$ 299,465</b>	<b>-12.0%</b>
Depreciation/Amortization	\$ 33,405	\$ 33,405	0.0%	\$ 36,862	-9.4%	\$ 33,405	\$ 33,405	0.0%	\$ 36,862	-9.4%
<b>TOTAL OPERATING COSTS</b>	<b>\$ 297,019</b>	<b>\$ 350,986</b>	<b>-15.4%</b>	<b>\$ 336,327</b>	<b>-11.7%</b>	<b>\$ 297,019</b>	<b>\$ 350,986</b>	<b>-15.4%</b>	<b>\$ 336,327</b>	<b>-11.7%</b>
<b>NET GAIN (LOSS) FROM OPERATIONS</b>	<b>\$ (112,387)</b>	<b>\$ (114,135)</b>	<b>-1.5%</b>	<b>\$ (111,645)</b>	<b>0.7%</b>	<b>\$ (112,387)</b>	<b>\$ (114,135)</b>	<b>-1.5%</b>	<b>\$ (111,645)</b>	<b>0.7%</b>
Operating Margin	-60.87%	-48.19%	26.3%	-49.69%	22.5%	-60.87%	-48.19%	26.3%	-49.69%	22.5%

	CURRENT MONTH					YEAR TO DATE				
	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR
Medical Visits	1,619	1,661	-2.5%	1,752	-7.6%	1,619	1,661	-2.5%	1,752	-7.6%
Optometry Visits	-	-	0.0%	-	0.0%	-	-	0.0%	-	0.0%
Total Visits	1,619	1,661	-2.5%	1,752	-7.6%	1,619	1,661	-2.5%	1,752	-7.6%
Average Revenue per Office Visit	398.66	316.97	25.8%	360.79	10.5%	398.66	316.97	25.8%	360.79	10.5%
Hospital FTE's (Salaries and Wages)	18.9	27.0	-30.1%	28.6	-34.0%	18.9	27.0	-30.1%	28.6	-34.0%

**ECTOR COUNTY HOSPITAL DISTRICT  
CENTER FOR PRIMARY CARE CLEMENTS - OPERATIONS SUMMARY  
OCTOBER 2020**

	CURRENT MONTH					YEAR TO DATE				
	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR
<b>PATIENT REVENUE</b>										
Outpatient Revenue	\$ 645,206	\$ 363,147	77.7%	\$ 393,909	63.8%	\$ 645,206	\$ 363,147	77.7%	\$ 393,909	63.8%
<b>TOTAL PATIENT REVENUE</b>	<b>\$ 645,206</b>	<b>\$ 363,147</b>	<b>77.7%</b>	<b>\$ 393,909</b>	<b>63.8%</b>	<b>\$ 645,206</b>	<b>\$ 363,147</b>	<b>77.7%</b>	<b>\$ 393,909</b>	<b>63.8%</b>
<b>DEDUCTIONS FROM REVENUE</b>										
Contractual Adjustments	\$ 357,793	\$ 121,401	194.7%	\$ (450)	-79669.6%	\$ 357,793	\$ 121,401	194.7%	\$ (450)	-79669.6%
Self Pay Adjustments	84,906	32,373	162.3%	(136)	-62636.9%	84,906	32,373	162.3%	(136)	-62636.9%
Bad Debts	27,365	56,943	-51.9%	303,780	-91.0%	27,365	56,943	-51.9%	303,780	-91.0%
<b>TOTAL REVENUE DEDUCTIONS</b>	<b>\$ 470,064</b>	<b>\$ 210,717</b>	<b>123.1%</b>	<b>\$ 303,195</b>	<b>55.0%</b>	<b>\$ 470,064</b>	<b>\$ 210,717</b>	<b>123.1%</b>	<b>\$ 303,195</b>	<b>55.0%</b>
	<b>72.9%</b>	<b>58.0%</b>		<b>77.0%</b>		<b>72.9%</b>	<b>58.0%</b>		<b>77.0%</b>	
<b>NET PATIENT REVENUE</b>	<b>\$ 175,142</b>	<b>\$ 152,430</b>	<b>14.9%</b>	<b>\$ 90,714</b>	<b>93.1%</b>	<b>\$ 175,142</b>	<b>\$ 152,430</b>	<b>14.9%</b>	<b>\$ 90,714</b>	<b>93.1%</b>
<b>OTHER REVENUE</b>										
FHC Other Revenue	\$ 9,316	\$ 26,697	0.0%	\$ 15,209	-38.7%	\$ 9,316	\$ 26,697	0.0%	\$ 15,209	-38.7%
<b>TOTAL OTHER REVENUE</b>	<b>\$ 9,316</b>	<b>\$ 26,697</b>	<b>-65.1%</b>	<b>\$ 15,209</b>	<b>-38.7%</b>	<b>\$ 9,316</b>	<b>\$ 26,697</b>	<b>-65.1%</b>	<b>\$ 15,209</b>	<b>-38.7%</b>
<b>NET OPERATING REVENUE</b>	<b>\$ 184,458</b>	<b>\$ 179,127</b>	<b>3.0%</b>	<b>\$ 105,924</b>	<b>74.1%</b>	<b>\$ 184,458</b>	<b>\$ 179,127</b>	<b>3.0%</b>	<b>\$ 105,924</b>	<b>74.1%</b>
<b>OPERATING EXPENSE</b>										
Salaries and Wages	\$ 81,946	\$ 80,728	1.5%	\$ 77,921	5.2%	\$ 81,946	\$ 80,728	1.5%	\$ 77,921	5.2%
Benefits	20,499	20,268	1.1%	19,748	3.8%	20,499	20,268	1.1%	19,748	3.8%
Physician Services	135,933	104,171	30.5%	72,118	88.5%	135,933	104,171	30.5%	72,118	88.5%
Cost of Drugs Sold	6,018	6,489	-7.3%	10,872	-44.6%	6,018	6,489	-7.3%	10,872	-44.6%
Supplies	7,969	4,678	70.4%	5,989	33.1%	7,969	4,678	70.4%	5,989	33.1%
Utilities	3,659	3,021	21.1%	3,502	4.5%	3,659	3,021	21.1%	3,502	4.5%
Repairs and Maintenance	3,971	1,073	270.1%	625	535.4%	3,971	1,073	270.1%	625	535.4%
Leases and Rentals	523	370	41.4%	495	5.6%	523	370	41.4%	495	5.6%
Other Expense	1,100	3,341	-67.1%	3,341	-67.1%	1,100	3,341	-67.1%	3,341	-67.1%
<b>TOTAL OPERATING EXPENSES</b>	<b>\$ 261,620</b>	<b>\$ 224,139</b>	<b>16.7%</b>	<b>\$ 194,612</b>	<b>34.4%</b>	<b>\$ 261,620</b>	<b>\$ 224,139</b>	<b>16.7%</b>	<b>\$ 194,612</b>	<b>34.4%</b>
Depreciation/Amortization	\$ 4,081	\$ 4,081	0.0%	\$ 4,744	-14.0%	\$ 4,081	\$ 4,081	0.0%	\$ 4,744	-14.0%
<b>TOTAL OPERATING COSTS</b>	<b>\$ 265,701</b>	<b>\$ 228,220</b>	<b>16.4%</b>	<b>\$ 199,355</b>	<b>33.3%</b>	<b>\$ 265,701</b>	<b>\$ 228,220</b>	<b>16.4%</b>	<b>\$ 199,355</b>	<b>33.3%</b>
<b>NET GAIN (LOSS) FROM OPERATIONS</b>	<b>\$ (81,243)</b>	<b>\$ (49,093)</b>	<b>-65.5%</b>	<b>\$ (93,432)</b>	<b>-13.0%</b>	<b>\$ (81,243)</b>	<b>\$ (49,093)</b>	<b>-65.5%</b>	<b>\$ (93,432)</b>	<b>-13.0%</b>
Operating Margin	-44.04%	-27.41%	60.7%	-88.21%	-50.1%	-44.04%	-27.41%	60.7%	-88.21%	-50.1%

	CURRENT MONTH					YEAR TO DATE				
	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR
Medical Visits	1,619	1,198	35.1%	1,139	42.1%	1,619	1,198	35.1%		0.0%
Average Revenue per Office Visit	398.52	303.13	31.5%	345.84	15.2%	398.52	303.13	31.5%	345.84	15.2%
Hospital FTE's (Salaries and Wages)	18.9	19.2	-1.5%	18.9	-0.1%	18.9	19.2	-1.5%	18.9	-0.1%

**ECTOR COUNTY HOSPITAL DISTRICT  
CENTER FOR PRIMARY CARE WEST UNIVERSITY - OPERATIONS SUMMARY  
OCTOBER 2020**

	CURRENT MONTH					YEAR TO DATE				
	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR
<b>PATIENT REVENUE</b>										
Outpatient Revenue	\$ 219	\$ 163,336	-99.9%	\$ 238,188	-99.9%	\$ 219	\$ 163,336	-99.9%	\$ 238,188	-99.9%
<b>TOTAL PATIENT REVENUE</b>	<b>\$ 219</b>	<b>\$ 163,336</b>	<b>-99.9%</b>	<b>\$ 238,188</b>	<b>-99.9%</b>	<b>\$ 219</b>	<b>\$ 163,336</b>	<b>-99.9%</b>	<b>\$ 238,188</b>	<b>-99.9%</b>
<b>DEDUCTIONS FROM REVENUE</b>										
Contractual Adjustments	\$ (2,749)	\$ 59,616	-104.6%	\$ 32,546	-108.4%	\$ (2,749)	\$ 59,616	-104.6%	\$ 32,546	-108.4%
Self Pay Adjustments	(10,967)	18,620	-158.9%	30,902	-135.5%	(10,967)	18,620	-158.9%	30,902	-135.5%
Bad Debts	13,761	27,376	-49.7%	55,983	-75.4%	13,761	27,376	-49.7%	55,983	-75.4%
<b>TOTAL REVENUE DEDUCTIONS</b>	<b>\$ 45</b>	<b>\$ 105,612</b>	<b>-100.0%</b>	<b>\$ 119,430</b>	<b>-100.0%</b>	<b>\$ 45</b>	<b>\$ 105,612</b>	<b>-100.0%</b>	<b>\$ 119,430</b>	<b>-100.0%</b>
	<b>20.39%</b>	<b>64.66%</b>		<b>50.14%</b>		<b>20.39%</b>	<b>64.66%</b>		<b>50.14%</b>	
<b>NET PATIENT REVENUE</b>	<b>\$ 174</b>	<b>\$ 57,724</b>	<b>-99.7%</b>	<b>\$ 118,758</b>	<b>-99.9%</b>	<b>\$ 174</b>	<b>\$ 57,724</b>	<b>-99.7%</b>	<b>\$ 118,758</b>	<b>-99.9%</b>
<b>OTHER REVENUE</b>										
FHC Other Revenue	\$ -	\$ -	0.0%	\$ -	0.0%	\$ -	\$ -	0.0%	\$ -	0.0%
<b>TOTAL OTHER REVENUE</b>	<b>\$ -</b>	<b>\$ -</b>	<b>0.0%</b>	<b>\$ -</b>	<b>0.0%</b>	<b>\$ -</b>	<b>\$ -</b>	<b>0.0%</b>	<b>\$ -</b>	<b>0.0%</b>
<b>NET OPERATING REVENUE</b>	<b>\$ 174</b>	<b>\$ 57,724</b>	<b>-99.7%</b>	<b>\$ 118,758</b>	<b>-99.9%</b>	<b>\$ 174</b>	<b>\$ 57,724</b>	<b>-99.7%</b>	<b>\$ 118,758</b>	<b>-99.9%</b>
<b>OPERATING EXPENSE</b>										
Salaries and Wages	\$ -	\$ 31,151	-100.0%	\$ 35,367	-100.0%	\$ -	\$ 31,151	-100.0%	\$ 35,367	-100.0%
Benefits	-	7,821	-100.0%	8,963	-100.0%	-	7,821	-100.0%	8,963	-100.0%
Physician Services	-	47,300	-100.0%	51,369	-100.0%	-	47,300	-100.0%	51,369	-100.0%
Cost of Drugs Sold	-	2,679	-100.0%	3,712	-100.0%	-	2,679	-100.0%	3,712	-100.0%
Supplies	-	1,454	-100.0%	1,937	-100.0%	-	1,454	-100.0%	1,937	-100.0%
Utilities	1,993	2,918	-31.7%	3,506	-43.1%	1,993	2,918	-31.7%	3,506	-43.1%
Repairs and Maintenance	-	119	-100.0%	-	100.0%	-	119	-100.0%	-	100.0%
Other Expense	-	-	0.0%	-	0.0%	-	-	0.0%	-	0.0%
<b>TOTAL OPERATING EXPENSES</b>	<b>\$ 1,993</b>	<b>\$ 93,442</b>	<b>-97.9%</b>	<b>\$ 104,853</b>	<b>-98.1%</b>	<b>\$ 1,993</b>	<b>\$ 93,442</b>	<b>-97.9%</b>	<b>\$ 104,853</b>	<b>-98.1%</b>
Depreciation/Amortization	\$ 29,325	\$ 29,324	0.0%	\$ 32,118	-8.7%	\$ 29,325	\$ 29,324	0.0%	\$ 32,118	-8.7%
<b>TOTAL OPERATING COSTS</b>	<b>\$ 31,318</b>	<b>\$ 122,766</b>	<b>-74.5%</b>	<b>\$ 136,972</b>	<b>-77.1%</b>	<b>\$ 31,318</b>	<b>\$ 122,766</b>	<b>-74.5%</b>	<b>\$ 136,972</b>	<b>-77.1%</b>
<b>NET GAIN (LOSS) FROM OPERATIONS</b>	<b>\$ (31,144)</b>	<b>\$ (65,042)</b>	<b>-52.1%</b>	<b>\$ (18,214)</b>	<b>71.0%</b>	<b>\$ (31,144)</b>	<b>\$ (65,042)</b>	<b>-52.1%</b>	<b>\$ (18,214)</b>	<b>71.0%</b>
Operating Margin	-17890.56%	-112.68%	15777.7%	-15.34%	116549.9%	-17890.56%	-112.68%	15777.7%	-15.34%	116549.9%

	CURRENT MONTH					YEAR TO DATE				
	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR
Medical Visits	-	463	-100.0%	613	-100.0%	-	463	-100.0%	613	-100.0%
Optometry Visits	-	-	0.0%	-	0.0%	-	-	0.0%	-	0.0%
<b>Total Visits</b>	<b>-</b>	<b>463</b>	<b>-100.0%</b>	<b>613</b>	<b>-100.0%</b>	<b>-</b>	<b>463</b>	<b>-100.0%</b>	<b>613</b>	<b>-100.0%</b>
Average Revenue per Office Visit	-	352.78	-100.0%	388.56	-100.0%	-	352.78	-100.0%	388.56	-100.0%
Hospital FTE's (Salaries and Wages)	-	7.9	-100.0%	9.7	-100.0%	-	7.9	-100.0%	9.7	-100.0%

**ECTOR COUNTY HOSPITAL DISTRICT  
FAMILY HEALTH CLINIC COMBINED  
OCTOBER 2020**

	MONTHLY REVENUE				YTD REVENUE			
	Clements	West	Total	%	Clements	West	Total	%
Medicare	\$ 92,232	\$ 217	\$ 92,449	14.3%	\$ 92,232	\$ 217	\$ 92,449	14.3%
Medicaid	324,652	(1,507)	323,145	50.1%	324,652	(1,507)	323,145	50.1%
FAP	-	-	-	0.0%	-	-	-	0.0%
Commercial	101,217	(2,114)	99,103	15.4%	101,217	(2,114)	99,103	15.4%
Self Pay	100,649	3,623	104,272	16.2%	100,649	3,623	104,272	16.2%
Other	26,455	-	26,455	4.1%	26,455	-	26,455	4.1%
<b>Total</b>	<b>\$ 645,206</b>	<b>\$ 219</b>	<b>\$ 645,425</b>	<b>100.0%</b>	<b>\$ 645,206</b>	<b>\$ 219</b>	<b>\$ 645,425</b>	<b>100.0%</b>

	MONTHLY PAYMENTS				YEAR TO DATE PAYMENTS			
	Clements	West	Total	%	Clements	West	Total	%
Medicare	\$ 22,066	\$ 1,933	\$ 23,999	16.5%	\$ 22,066	\$ 1,933	\$ 23,999	16.5%
Medicaid	66,172	858	67,030	46.2%	66,172	857	67,029	46.2%
FAP	-	-	-	0.0%	-	-	-	0.0%
Commercial	25,121	967	26,088	18.0%	25,121	967	26,088	18.0%
Self Pay	25,862	1,603	27,464	18.9%	25,862	1,603	27,464	18.9%
Other	387	216	602	0.4%	387	216	602	0.4%
<b>Total</b>	<b>\$ 139,608</b>	<b>\$ 5,576</b>	<b>\$ 145,184</b>	<b>100.0%</b>	<b>\$ 139,608</b>	<b>\$ 5,575</b>	<b>\$ 145,183</b>	<b>100.0%</b>

**ECTOR COUNTY HOSPITAL DISTRICT  
FAMILY HEALTH CLINIC CLEMENTS  
OCTOBER 2020**

**REVENUE BY PAYOR**

	<b>CURRENT MONTH</b>				<b>YEAR TO DATE</b>			
	<b>CURRENT YEAR</b>		<b>PRIOR YEAR</b>		<b>CURRENT YEAR</b>		<b>PRIOR YEAR</b>	
	<b>GROSS REVENUE</b>	<b>%</b>	<b>GROSS REVENUE</b>	<b>%</b>	<b>GROSS REVENUE</b>	<b>%</b>	<b>GROSS REVENUE</b>	<b>%</b>
Medicare	\$ 92,232	14.3%	\$ 58,376	14.8%	\$ 92,232	14.3%	\$ 58,376	14.8%
Medicaid	324,652	50.3%	166,675	42.4%	324,652	50.3%	166,675	42.4%
PHC	-	0.0%	-	0.0%	-	0.0%	-	0.0%
Commercial	101,217	15.7%	77,515	19.7%	101,217	15.7%	77,515	19.7%
Self Pay	100,649	15.6%	91,183	23.1%	100,649	15.6%	91,183	23.1%
Other	26,455	4.1%	160	0.0%	26,455	4.1%	160	0.0%
<b>TOTAL</b>	<b>\$ 645,206</b>	<b>100.0%</b>	<b>\$ 393,909</b>	<b>100.0%</b>	<b>\$ 645,206</b>	<b>100.0%</b>	<b>\$ 393,909</b>	<b>100.0%</b>

**PAYMENTS BY PAYOR**

	<b>CURRENT MONTH</b>				<b>YEAR TO DATE</b>			
	<b>CURRENT YEAR</b>		<b>PRIOR YEAR</b>		<b>CURRENT YEAR</b>		<b>PRIOR YEAR</b>	
	<b>PAYMENTS</b>	<b>%</b>	<b>PAYMENTS</b>	<b>%</b>	<b>PAYMENTS</b>	<b>%</b>	<b>PAYMENTS</b>	<b>%</b>
Medicare	\$ 22,066	15.8%	\$ 38,893	27.7%	\$ 22,066	15.7%	\$ 38,893	27.7%
Medicaid	66,172	47.4%	52,230	37.1%	66,172	47.5%	52,230	37.1%
PHC	-	0.0%	-	0.0%	-	0.0%	-	0.0%
Commercial	25,121	18.0%	21,716	15.5%	25,121	18.0%	21,716	15.5%
Self Pay	25,862	18.5%	27,091	19.3%	25,862	18.5%	27,091	19.3%
Other	387	0.3%	612	0.4%	387	0.3%	612	0.4%
<b>TOTAL</b>	<b>\$ 139,608</b>	<b>100.0%</b>	<b>\$ 140,542</b>	<b>100.0%</b>	<b>\$ 139,608</b>	<b>100.0%</b>	<b>\$ 140,542</b>	<b>100.0%</b>

**ECTOR COUNTY HOSPITAL DISTRICT  
FAMILY HEALTH CLINIC WEST UNIVERSITY  
OCTOBER 2020**

**REVENUE BY PAYOR**

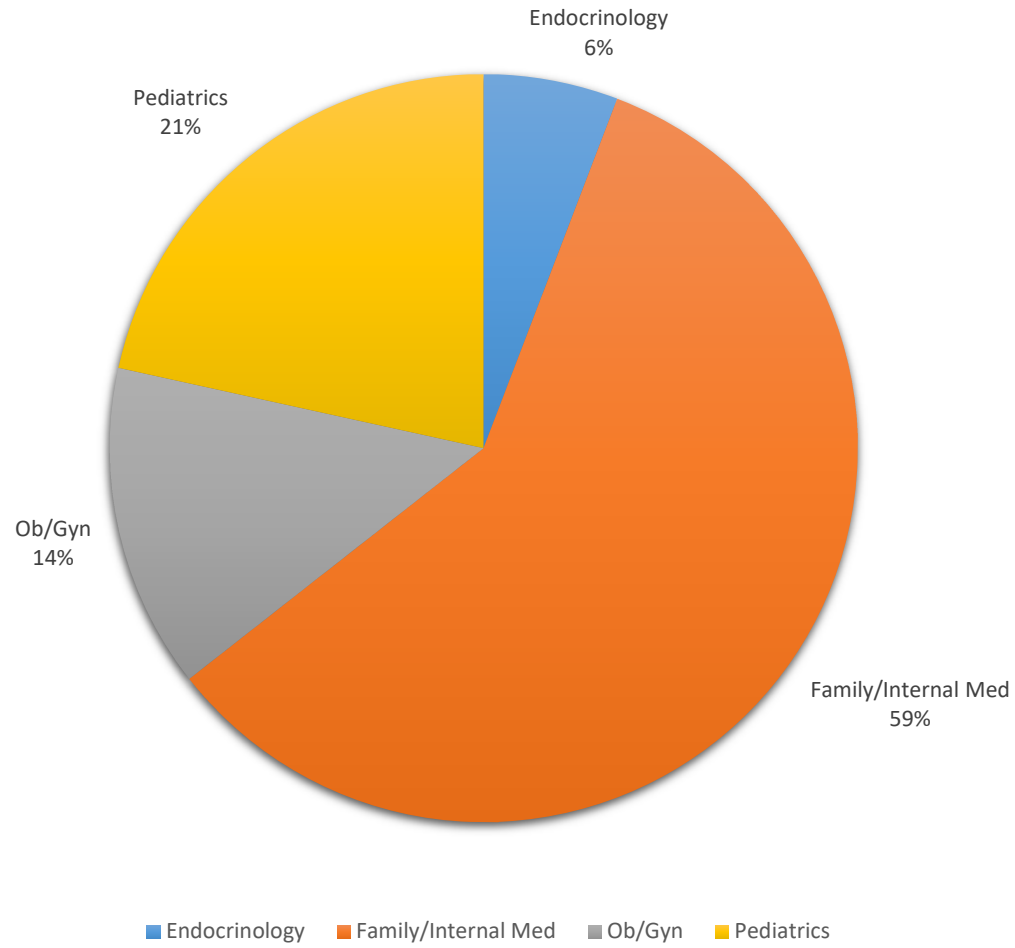
	CURRENT MONTH				YEAR TO DATE			
	CURRENT YEAR		PRIOR YEAR		CURRENT YEAR		PRIOR YEAR	
	GROSS REVENUE	%	GROSS REVENUE	%	GROSS REVENUE	%	GROSS REVENUE	%
Medicare	\$ 217	99.3%	\$ 52,655	22.1%	\$ 217	99.3%	\$ 52,655	22.1%
Medicaid	(1,507)	-689.2%	\$ 62,415	26.2%	(1,507)	-689.1%	62,415	26.2%
PHC	-	0.0%	\$ -	0.0%	-	0.0%	-	0.0%
Commercial	(2,114)	-966.8%	\$ 49,684	20.9%	(2,114)	-966.8%	49,684	20.9%
Self Pay	3,623	1656.7%	\$ 73,042	30.7%	3,623	1656.6%	73,042	30.7%
Other	-	0.0%	\$ 391	0.2%	-	0.0%	391	0.2%
<b>TOTAL</b>	<b>\$ 219</b>	<b>100.0%</b>	<b>\$ 238,188</b>	<b>100.0%</b>	<b>\$ 219</b>	<b>100.0%</b>	<b>\$ 238,188</b>	<b>100.0%</b>

**PAYMENTS BY PAYOR**

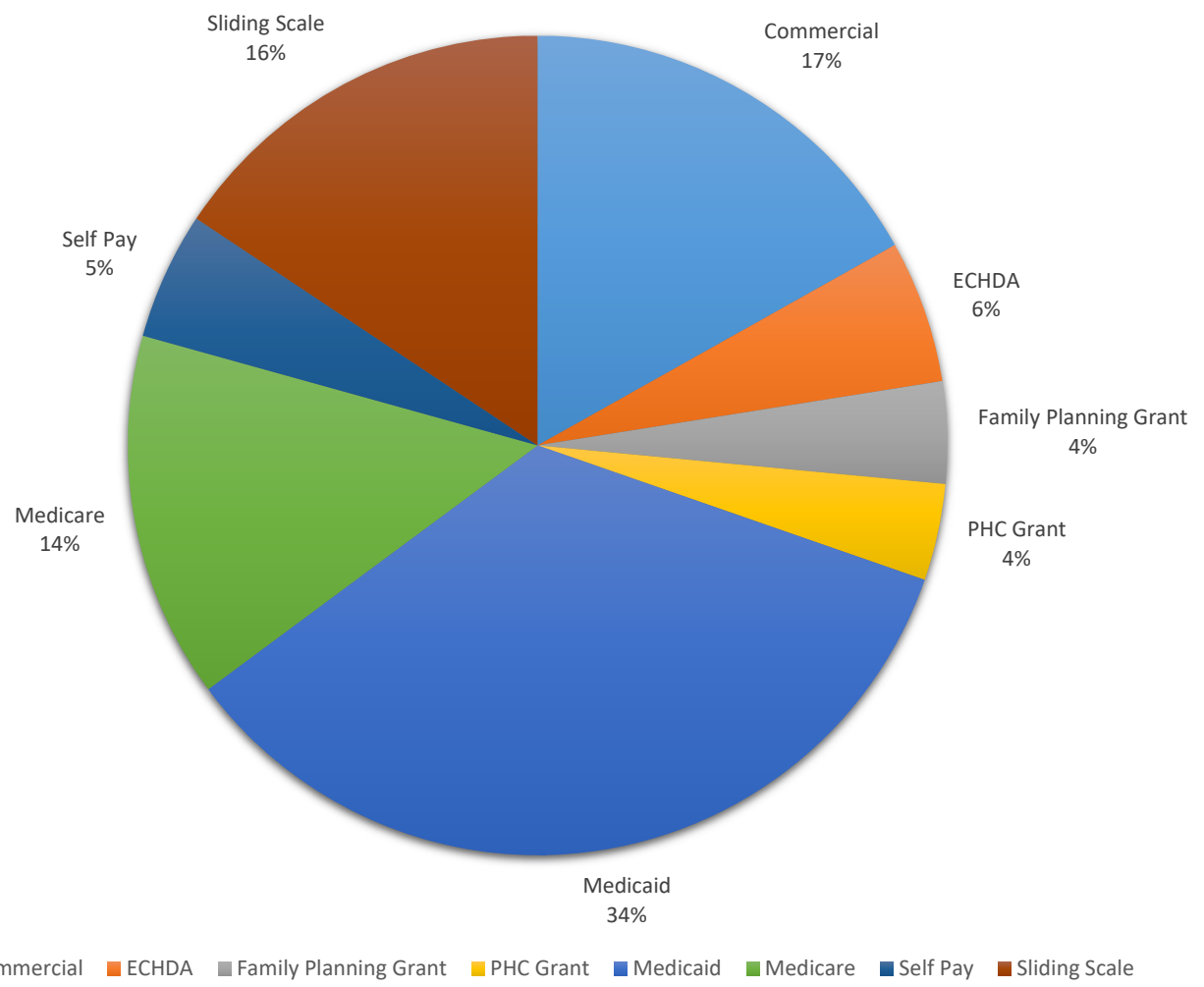
	CURRENT MONTH				YEAR TO DATE			
	CURRENT YEAR		PRIOR YEAR		CURRENT YEAR		PRIOR YEAR	
	PAYMENTS	%	PAYMENTS	%	PAYMENTS	%	PAYMENTS	%
Medicare	\$ 1,933	34.7%	\$ 15,834	27.3%	\$ 1,933	34.7%	\$ 15,834	27.3%
Medicaid	858	15.4%	15,008	25.9%	857	15.4%	15,008	25.9%
PHC	-	0.0%	-	0.0%	-	0.0%	-	0.0%
Commercial	967	17.3%	13,740	23.7%	967	17.3%	13,740	23.7%
Self Pay	1,603	28.7%	12,969	22.3%	1,603	28.7%	12,969	22.3%
Other	216	3.9%	488	0.8%	216	3.9%	488	0.8%
<b>TOTAL</b>	<b>\$ 5,576</b>	<b>100.0%</b>	<b>\$ 58,039</b>	<b>100.0%</b>	<b>\$ 5,576</b>	<b>100.0%</b>	<b>\$ 58,039</b>	<b>100.0%</b>



### FHC October Visits By Service



### FHC October Visits by Financial Class



## FHC Executive Director's Report-December 2020

- **Provider Update:** Dr. Poudel's credentialing with the region's Medicaid Managed Care organizations was completed in October and he is now open to see Firstcare, Amerigroup and Superior pediatric patients.
- **Staffing Update:** The Family Health Clinic has the following open staff positions: 2 LVN, 1.5 Medical Assistant, and 2 Front Desk.
- **Telehealth Update:** For the month of October, telehealth visits accounted for 4% of the Clinic's total visits. We continue to provide the telehealth option for sick, wellness, and follow up visits.
- **COVID 19 Update:** Due to the COVID 19 crisis, the Family Health Clinic has implemented the following temporary operational changes: no walk-in patients, patients will be scheduled with same day appointments; temporary hold on our public walk-in vaccine clinic; implemented telehealth options for remote health services; decreased our operating hours (Monday thru Friday 8am-5pm, closed Noon-1pm); implemented visitor restrictions, and employee and patient screening processes at both FHC locations. Both patients and employees are required to wear masks. In August 2020, we temporarily consolidated clinics and are operating out of our Clements location.
- **Public Health Emergency Extended:** HHS Secretary Azar issued an order extending the COVID 19 Public Health Emergency by another 90 days. The extension will take effect on October 23, extending the PHE through January 21, 2021. Per HRSA, the PHE allows FQHCs the flexibility to adjust operating hours and temporarily close locations, as needed, during the COVID pandemic without prior approval from HRSA.
- **HRSA Change in Scope Approved:** HRSA has approved the addition of Pediatric Nephrology to the Family Health Clinic's scope effective November 2020.

## MEMORANDUM

TO: Ector County Hospital District Board of Directors

FROM: Gingie Sredanovich, Chief Compliance and Privacy Officer through  
Russell Tippin, President and Chief Executive Officer

SUBJECT: ECHD/MCHS Compliance Committee – Reaffirmation – 2020  
*(In conjunction with the Reaffirmation of Corporate Compliance Program  
Resolution)*

DATE: November 25, 2020

### **Background:**

On July 14, 1998, the Ector County Hospital District Board of Directors directed the establishment and maintenance of a Corporate Compliance Program as a continuous process for the improvement of its business policies and practices, and oversight of its responsibilities under local, state and federal rules, laws and regulations.

### **Objective:**

To reaffirm the Ector County Hospital District/Medical Center Health System's (ECHD/MCHS) commitment to the Board approved Compliance Committee which will oversee the implementation, operation and effectiveness of the ECHD/MCHS Corporate Compliance Program, and assist the ECHD/MCHS Board in fulfilling its fiduciary responsibility and accountability relating to its compliance oversight responsibilities, the Mission and Values of MCHS and the MCHS Compliance Standards of Conduct.

December 2020

## MEDICAL CENTER HEALTH SYSTEM

### COMPLIANCE COMMITTEE CHARTER

#### I. PURPOSE

As an expression of our commitment to act with integrity and ethics and to institute a program to ensure compliance with all applicable laws, Medical Center Health System (“MCHS”) has created a Board approved Compliance Committee to (i) oversee the implementation, operation, and effectiveness of MCHS’s Compliance Program and the performance of the Compliance Officer in effectuating the Compliance Program, and (ii) assist the Board in fulfilling its fiduciary responsibility and accountability relating to its compliance oversight responsibilities, the Mission and Values of MCHS and the MCHS Compliance Standards of Conduct.

#### II. AUTHORITIES AND RESPONSIBILITIES

The Compliance Committee is continuously composed of representatives from multiple disciplines. At a minimum, the Compliance Committee will include the Chief Compliance and Privacy Officer, President and Chief Executive Officer (Pres./CEO), Chief Legal Counsel, Chief Financial Officer, Chief Operating Officer, Chief Medical Officer, Chief Information Officer and two Ector County Hospital District Board Members. The Pres./CEO shall also appoint such ex officio members of the Compliance Committee as he or she deems necessary or advisable to assist the committee in the performance of its duties. Ex officio members of the committee may not vote on matters before the committee.

The Compliance Committee will receive reports from ad-hoc guests which will be related to Human Resources, Information Technology/Security, Revenue Cycle/Integrity, or others as deemed necessary.

#### III. DUTIES OF THE COMPLIANCE COMMITTEE

The duties of the Compliance Committee shall include:

1. Advising the Chief Compliance Officer and assisting in the implementation and maintenance of the Compliance Program;
2. Working with appropriate departments of the Health System to develop standards of conduct and policies and procedures to promote adherence to the Compliance Program;

3. Recommending and monitoring, in conjunction with the relevant departments, the development of internal systems and controls to carry out MCHS's standards, policies and procedures;
4. Determining the appropriate strategy and/or approach to promote adherence to the Compliance Program and the detection of potential violations;
5. Developing a system to solicit, evaluate and respond to complaints and problems;
6. Overseeing the education and training of employees and systems for communication with and by employees;
7. Analyzing the legal requirements with which MCHS must comply and locating and analyzing specific risk areas within the Health System; and
8. Establishing confidentiality standards and requirements for committee members and those persons requested to provide assistance to the committee.

#### IV. MEETINGS

The Committee shall meet at least quarterly in order to perform its responsibilities. The Committee shall keep agendas, minutes and attendance of its meetings.



**THE BOARD OF DIRECTORS OF THE  
ECTOR COUNTY HOSPITAL DISTRICT  
MEDICAL CENTER HEALTH SYSTEM**

**WHEREAS:** The Ector County Hospital District/Medical Center Health System (ECHD/MCHS), is committed to ethical and legal business practices as essential to the advancement of its Mission of service to the Ector County community.

**WHEREAS:** Pursuant to this commitment, as set forth in the minutes of July 14, 1998 and subsequent minutes, the Board of Directors of ECHD/MCHS has previously directed the establishment and maintenance of a Corporate Compliance Program as a continuous process for the improvement of its business policies and practices, and oversight of its responsibilities under local, state and federal rules, laws, and regulations.

**WHEREAS:** It is the policy of the ECHD/MCHS that the implemented Corporate Compliance Program assure a collaborative participation of all elements of the hospital in the prevention of violations of Medical Center Health System’s policies, local, state and federal laws. The expectations of this policy are to:

- Reaffirm this hospital’s commitment to its stated principles and beliefs.
- Assure the hospital acts in a manner consistent with its Mission and Values.
- Have the hospital meet its ethical and legal requirements.
- Decrease the risk of inappropriate behavior.

**RESOLVED:** That the Board of Directors, ECHD/MCHS reaffirms its commitment to the expectations of ethical and legal conduct stated herein, and to the continuous effective monitoring of the hospital’s responsibilities and business practices by its leadership, managers, and employees, and through the processes and procedures of the Corporate Compliance Program.

**FURTHER RESOLVED:** To assure that the Board’s expectations are adhered the Board directs that:

- That the Audit Committee monitor the performance of the Corporate Compliance Program and receive regular reports in Executive Session, but no less than quarterly in each calendar year, from the Chief Compliance Officer, on the program’s initiatives, training, education, audits and reviews, and such other matters as should be brought to the Board’s attention.
- That the Chief Executive Officer and the Chief Compliance Officer jointly report to the full Board on the status and effectiveness of the Corporate Compliance Program on no less than an annual basis.
- That the Chief Executive Officer establishes such policies and procedures as necessary to accomplish the goals and objectives stated herein.

**Passed and Approved** this 1st day of December, 2020.

\_\_\_\_\_  
Don Hallmark, President

\_\_\_\_\_  
David Dunn

\_\_\_\_\_  
Bryn Dodd, Vice President

\_\_\_\_\_  
Richard Herrera

\_\_\_\_\_  
Mary Lou Anderson

\_\_\_\_\_  
Ben Quiroz

\_\_\_\_\_  
Wallace Dunn



Date: November 23, 2020

To: Board of Directors  
Ector County Hospital District

From: Russell Tippin  
President and CEO

Subject: TCDRS Plan Provisions Plan Year 2021

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The Ector County Hospital District (ECHD) is a sponsor of a retirement plan with the Texas County & District Retirement System (TCDRS). Any plan changes to the ECHD retirement plan with TCDRS require authorization from the ECHD Board of Directors.

The Ector County Hospital District is proposing to keep the employee contribution the same as 2020. The current employee contribution is 6 percent. The Ector County Hospital District is proposing to change the employer contribution to 14.5 percent effective January 1, 2021.



**ECTOR COUNTY HOSPITAL DISTRICT  
MONTHLY STATISTICAL REPORT  
OCTOBER 2020**

	CURRENT MONTH					YEAR-TO-DATE				
	ACTUAL	BUDGET		PRIOR YEAR		ACTUAL	BUDGET		PRIOR YEAR	
		AMOUNT	VAR.%	AMOUNT	VAR.%		AMOUNT	VAR.%	AMOUNT	VAR.%
<b>Hospital InPatient Admissions</b>										
Acute / Adult	1,078	1,141	-5.5%	1,164	-7.4%	1,078	1,141	-5.5%	1,164	-7.4%
Neonatal ICU (NICU)	27	30	-10.0%	33	-18.2%	27	30	-10.0%	33	-18.2%
<b>Total Admissions</b>	<b>1,105</b>	<b>1,171</b>	<b>-5.6%</b>	<b>1,197</b>	<b>-7.7%</b>	<b>1,105</b>	<b>1,171</b>	<b>-5.6%</b>	<b>1,197</b>	<b>-7.7%</b>
<b>Patient Days</b>										
Adult & Pediatric	4,302	4,147	3.7%	3,911	10.0%	4,302	4,147	3.7%	3,911	10.0%
ICU	438	378	15.9%	353	24.1%	438	378	15.9%	353	24.1%
CCU	396	385	2.9%	373	6.2%	396	385	2.9%	373	6.2%
NICU	442	516	-14.3%	591	-25.2%	442	516	-14.3%	591	-25.2%
<b>Total Patient Days</b>	<b>5,578</b>	<b>5,426</b>	<b>2.8%</b>	<b>5,228</b>	<b>6.7%</b>	<b>5,578</b>	<b>5,426</b>	<b>2.8%</b>	<b>5,228</b>	<b>6.7%</b>
Observation (Obs) Days	773	799	-3.3%	859	-10.0%	773	799	-3.3%	859	-10.0%
Nursery Days	309	321	-3.7%	323	-4.3%	309	321	-3.7%	323	-4.3%
<b>Total Occupied Beds / Bassinets</b>	<b>6,660</b>	<b>6,546</b>	<b>1.7%</b>	<b>6,410</b>	<b>3.9%</b>	<b>6,660</b>	<b>6,546</b>	<b>1.7%</b>	<b>6,410</b>	<b>3.9%</b>
<b>Average Length of Stay (ALOS)</b>										
Acute / Adult & Pediatric	4.76	4.30	10.7%	3.98	19.6%	4.76	4.30	10.7%	3.98	19.6%
NICU	16.37	17.20	-4.8%	17.91	-8.6%	16.37	17.20	-4.8%	17.91	-8.6%
<b>Total ALOS</b>	<b>5.05</b>	<b>4.63</b>	<b>8.9%</b>	<b>4.37</b>	<b>15.6%</b>	<b>5.05</b>	<b>4.63</b>	<b>8.9%</b>	<b>4.37</b>	<b>15.6%</b>
Acute / Adult & Pediatric w/o OB	5.77			4.84	19.2%	5.77			4.84	19.2%
<b>Average Daily Census</b>	<b>179.9</b>	<b>175.0</b>	<b>2.8%</b>	<b>168.6</b>	<b>6.7%</b>	<b>179.9</b>	<b>175.0</b>	<b>2.8%</b>	<b>168.6</b>	<b>6.7%</b>
<b>Hospital Case Mix Index (CMI)</b>	<b>1.6824</b>	<b>1.5944</b>	<b>5.5%</b>	<b>1.5559</b>	<b>8.1%</b>	<b>1.6824</b>	<b>1.5944</b>	<b>5.5%</b>	<b>0.0000</b>	<b>0.0%</b>
<b>Medicare</b>										
Admissions	378	409	-7.6%	410	-7.8%	378	410	-7.8%	410	-7.8%
Patient Days	2,141	1,965	9.0%	1,915	11.8%	2,141	1,965	9.0%	1,915	11.8%
Average Length of Stay	5.66	4.80	17.9%	4.67	21.3%	5.66	4.79	18.2%	4.67	21.3%
Case Mix Index	2.0454			3.7201	-45.0%	2.0454			1.8601	10.0%
<b>Medicaid</b>										
Admissions	153	146	4.8%	155	-1.3%	153	146	4.8%	155	-1.3%
Patient Days	654	734	-10.9%	723	-9.5%	654	734	-10.9%	723	-9.5%
Average Length of Stay	4.27	5.03	-15.0%	4.66	-8.4%	4.27	5.03	-15.0%	4.66	-8.4%
Case Mix Index	1.1725			1.9669	-40.4%	1.1725			0.9835	19.2%
<b>Commercial</b>										
Admissions	317	317	0.0%	343	-7.6%	317	317	0.0%	343	-7.6%
Patient Days	1,443	1,393	3.6%	1,396	3.4%	1,443	1,393	3.6%	1,396	3.4%
Average Length of Stay	4.55	4.39	3.6%	4.07	11.8%	4.55	4.39	3.6%	4.07	11.8%
Case Mix Index	1.6181			2.8396	-43.0%	1.6181			1.4198	14.0%
<b>Self Pay</b>										
Admissions	225	271	-17.0%	265	-15.1%	225	271	-17.0%	265	-15.1%
Patient Days	1,196	1,248	-4.2%	1,029	16.2%	1,196	1,248	-4.2%	1,029	16.2%
Average Length of Stay	5.32	4.61	15.4%	3.88	36.9%	5.32	4.61	15.4%	3.88	36.9%
Case Mix Index	1.4853			2.8940	-48.7%	1.4853			1.4470	2.6%
<b>All Other</b>										
Admissions	32	27	18.5%	24	33.3%	32	27	18.5%	24	33.3%
Patient Days	144	141	2.1%	165	-12.7%	144	141	2.1%	165	-12.7%
Average Length of Stay	4.50	5.22	-13.8%	6.88	-34.5%	4.50	5.22	-13.8%	6.88	-34.5%
Case Mix Index	1.5111			4.3477	-65.2%	1.5111			2.1739	-30.5%
<b>Radiology</b>										
InPatient	4,097	4,194	-2.3%	4,249	-3.6%	4,097	4,194	-2.3%	4,249	-3.6%
OutPatient	7,323	7,431	-1.5%	9,303	-21.3%	7,323	7,431	-1.5%	9,303	-21.3%
<b>Cath Lab</b>										
InPatient	541	460	17.6%	491	10.2%	541	460	17.6%	491	10.2%
OutPatient	742	590	25.8%	765	-3.0%	742	590	25.8%	765	-3.0%
<b>Laboratory</b>										
InPatient	74,069	59,649	24.2%	68,373	8.3%	74,069	59,649	24.2%	68,373	8.3%
OutPatient	62,027	60,158	3.1%	65,870	-5.8%	62,027	60,158	3.1%	65,870	-5.8%
<b>Other</b>										
Deliveries	191	189	1.1%	191	0.0%	191	189	1.1%	191	0.0%
<b>Surgical Cases</b>										
InPatient	246	276	-10.9%	306	-19.6%	246	276	-10.9%	306	-19.6%
OutPatient	541	534	1.3%	631	-14.3%	541	534	1.3%	631	-14.3%
<b>Total Surgical Cases</b>	<b>787</b>	<b>810</b>	<b>-2.8%</b>	<b>937</b>	<b>-16.0%</b>	<b>787</b>	<b>810</b>	<b>-2.8%</b>	<b>937</b>	<b>-16.0%</b>
<b>GI Procedures (Endo)</b>										
InPatient	140	152	-7.9%	178	-21.3%	140	152	-7.9%	178	-21.3%
OutPatient	163	245	-33.5%	322	-49.4%	163	245	-33.5%	322	-49.4%
<b>Total GI Procedures</b>	<b>303</b>	<b>397</b>	<b>-23.7%</b>	<b>500</b>	<b>-39.4%</b>	<b>303</b>	<b>397</b>	<b>-23.7%</b>	<b>500</b>	<b>-39.4%</b>

**ECTOR COUNTY HOSPITAL DISTRICT  
MONTHLY STATISTICAL REPORT  
OCTOBER 2020**

	CURRENT MONTH					YEAR-TO-DATE				
	ACTUAL	BUDGET		PRIOR YEAR		ACTUAL	BUDGET		PRIOR YEAR	
		AMOUNT	VAR.%	AMOUNT	VAR.%		AMOUNT	VAR.%	AMOUNT	VAR.%
<b>OutPatient (O/P)</b>										
Emergency Room Visits	3,339	3,565	-6.3%	4,644	-28.1%	3,339	3,565	-6.3%	4,644	-28.1%
Observation Days	773	799	-3.3%	859	-10.0%	773	799	-3.3%	859	-10.0%
Other O/P Occasions of Service	17,590	18,825	-6.6%	21,211	-17.1%	17,590	18,825	-6.6%	21,211	-17.1%
<b>Total O/P Occasions of Svc.</b>	<b>21,702</b>	<b>23,189</b>	<b>-6.4%</b>	<b>26,714</b>	<b>-18.8%</b>	<b>21,702</b>	<b>23,189</b>	<b>-6.4%</b>	<b>26,714</b>	<b>-18.8%</b>
<b>Hospital Operations</b>										
Manhours Paid	261,809	265,347	-1.3%	286,056	-8.5%	261,809	265,347	-1.3%	286,056	-8.5%
FTE's	1,478.0	1,497.9	-1.3%	1,614.8	-8.5%	1,478.0	1,497.9	-1.3%	1,614.8	-8.5%
Adjusted Patient Days	10,013	10,044	-0.3%	10,512	-4.7%	10,013	10,044	-0.3%	10,512	-4.7%
Hours / Adjusted Patient Day	26.15	26.42	-1.0%	27.21	-3.9%	26.15	26.42	-1.0%	27.21	-3.9%
Occupancy - Actual Beds	51.6%	50.2%	2.8%	47.4%	8.8%	51.6%	50.2%	2.8%	48.3%	6.7%
FTE's / Adjusted Occupied Bed	4.6	4.6	-1.0%	4.8	-3.9%	4.6	4.6	-1.0%	4.8	-3.9%
<b>InPatient Rehab Unit</b>										
Admissions	32	32	0.0%	34	-5.9%	32	32	0.0%	34	-5.9%
Patient Days	486	432	12.5%	446	9.0%	486	432	12.5%	446	9.0%
Average Length of Stay	15.2	13.5	12.5%	13.1	15.8%	15.2	13.5	12.5%	13.1	15.8%
Manhours Paid	8,154	8,135	0.2%	6,245	30.6%	8,154	8,135	0.2%	6,245	30.6%
FTE's	46.0	45.9	0.2%	35.3	30.6%	46.0	45.9	0.2%	35.3	30.6%
<b>Center for Primary Care - Clemons</b>										
Total Medical Visits	1,619	1,198	35.1%	1,139	42.1%	1,619	1,198	35.1%	1,139	42.1%
Manhours Paid	3,345	3,395	-1.5%	3,347	-0.1%	3,345	3,395	-1.5%	3,347	-0.1%
FTE's	18.9	19.2	-1.5%	18.9	-0.1%	18.9	19.2	-1.5%	18.9	-0.1%
<b>Center for Primary Care - West University</b>										
Total Medical Visits	-	463	-100.0%	613	-100.0%	-	463	-100.0%	613	-100.0%
Manhours Paid	-	1,393	-100.0%	1,721	-100.0%	-	1,393	-100.0%	1,721	-100.0%
FTE's	0.0	7.9	-100.0%	9.7	-100.0%	0.0	7.9	-100.0%	9.7	-100.0%
<b>Total ECHD Operations</b>										
Total Admissions	1,137	1,203	-5.5%	1,231	-7.6%	1,137	1,203	-5.5%	1,231	-7.6%
Total Patient Days	6,064	5,858	3.5%	5,674	6.9%	6,064	5,858	3.5%	5,674	6.9%
Total Patient and Obs Days	6,837	6,657	2.7%	6,533	4.7%	6,837	6,657	2.7%	6,533	4.7%
Total FTE's	1,542.9	1,570.9	-1.8%	1,679.2	-8.1%	1,542.9	1,570.9	-1.8%	1,679.2	-8.1%
FTE's / Adjusted Occupied Bed	4.4	4.8	-8.8%	4.6	-3.7%	4.4	4.8	-8.8%	4.6	-3.7%
<b>Total Adjusted Patient Days</b>	<b>10,886</b>	<b>10,103</b>	<b>7.8%</b>	<b>11,409</b>	<b>-4.6%</b>	<b>10,886</b>	<b>10,103</b>	<b>7.8%</b>	<b>11,409</b>	<b>-4.6%</b>
<b>Hours / Adjusted Patient Day</b>	<b>25.11</b>	<b>27.54</b>	<b>-8.8%</b>	<b>26.07</b>	<b>-3.7%</b>	<b>25.11</b>	<b>27.54</b>	<b>-8.8%</b>	<b>26.07</b>	<b>-3.7%</b>
<b>Outpatient Factor</b>	<b>1.7952</b>	<b>1.8510</b>	<b>-3.0%</b>	<b>2.0107</b>	<b>-10.7%</b>	<b>1.7952</b>	<b>1.8510</b>	<b>-3.0%</b>	<b>2.0107</b>	<b>-10.7%</b>
<b>Blended O/P Factor</b>	<b>2.0712</b>	<b>2.0713</b>	<b>0.0%</b>	<b>2.1917</b>	<b>-5.5%</b>	<b>2.0712</b>	<b>2.0692</b>	<b>0.1%</b>	<b>2.1917</b>	<b>-5.5%</b>
<b>Total Adjusted Admissions</b>	<b>2,041</b>	<b>2,227</b>	<b>-8.3%</b>	<b>2,475</b>	<b>-17.5%</b>	<b>2,041</b>	<b>2,227</b>	<b>-8.3%</b>	<b>2,475</b>	<b>-17.5%</b>
<b>Hours / Adjusted Admission</b>	<b>133.90</b>	<b>124.97</b>	<b>7.2%</b>	<b>120.18</b>	<b>11.4%</b>	<b>133.90</b>	<b>124.97</b>	<b>7.2%</b>	<b>120.18</b>	<b>11.4%</b>
<b>FTE's - Hospital Contract</b>	<b>39.4</b>	<b>37.0</b>	<b>6.7%</b>	<b>47.6</b>	<b>-17.2%</b>	<b>39.4</b>	<b>37.0</b>	<b>6.7%</b>	<b>47.6</b>	<b>-17.2%</b>
<b>FTE's - Mgmt Services</b>	<b>44.6</b>	<b>0.0</b>	<b>0.0%</b>	<b>69.3</b>	<b>-35.6%</b>	<b>44.6</b>	<b>0.0</b>	<b>0.0%</b>	<b>69.3</b>	<b>-35.6%</b>
<b>Total FTE's (including Contract)</b>	<b>1,626.9</b>	<b>1,607.8</b>	<b>1.2%</b>	<b>1,796.1</b>	<b>-9.4%</b>	<b>1,626.9</b>	<b>1,607.8</b>	<b>1.2%</b>	<b>1,796.1</b>	<b>-9.4%</b>
<b>Total FTE'S per Adjusted Occupied Bed (including Contract)</b>	<b>4.6</b>	<b>4.9</b>	<b>-6.1%</b>	<b>4.9</b>	<b>-5.1%</b>	<b>4.6</b>	<b>4.9</b>	<b>-6.1%</b>	<b>4.9</b>	<b>-5.1%</b>
<b>ProCare FTEs</b>	<b>206.0</b>	<b>234.8</b>	<b>-12.3%</b>	<b>212.3</b>	<b>-3.0%</b>	<b>206.0</b>	<b>234.8</b>	<b>-12.3%</b>	<b>212.3</b>	<b>-3.0%</b>
<b>Total System FTEs</b>	<b>1,832.9</b>	<b>1,842.6</b>	<b>-0.5%</b>	<b>2,008.4</b>	<b>-8.7%</b>	<b>1,832.9</b>	<b>1,842.6</b>	<b>-0.5%</b>	<b>2,008.4</b>	<b>-8.7%</b>
<b>Urgent Care Visits</b>										
JBS Clinic	555	830	-33.1%	899	-38.3%	555	830	-33.1%	899	-38.3%
West University	481	465	3.4%	487	-1.2%	481	465	3.4%	487	-1.2%
42nd Street	909	497	82.9%	636	42.9%	909	497	82.9%	636	42.9%
<b>Total Urgent Care Visits</b>	<b>1,945</b>	<b>1,792</b>	<b>8.5%</b>	<b>2,022</b>	<b>-3.8%</b>	<b>1,945</b>	<b>1,792</b>	<b>8.5%</b>	<b>2,022</b>	<b>-3.8%</b>
<b>Wal-Mart Clinic Visits</b>										
East Clinic	156	411	-62.0%	399	-60.9%	156	411	-62.0%	399	-60.9%
West Clinic	-	-	0.0%	340	-100.0%	-	-	0.0%	340	-100.0%
<b>Total Wal-Mart Visits</b>	<b>156</b>	<b>411</b>	<b>-62.0%</b>	<b>739</b>	<b>-78.9%</b>	<b>156</b>	<b>411</b>	<b>-62.0%</b>	<b>739</b>	<b>-78.9%</b>

**ECTOR COUNTY HOSPITAL DISTRICT  
BALANCE SHEET - BLENDED  
OCTOBER 2020**

	<b>HOSPITAL</b>	<b>PRO CARE</b>	<b>ECTOR COUNTY HOSPITAL DISTRICT</b>
<b>ASSETS</b>			
<b>CURRENT ASSETS:</b>			
Cash and Cash Equivalents	\$ 74,565,952	\$ 4,650	\$ 74,570,602
Investments	49,284,928	-	49,284,928
Patient Accounts Receivable - Gross	225,130,872	31,581,041	256,711,913
Less: 3rd Party Allowances	(127,024,950)	(7,189,289)	(134,214,240)
Bad Debt Allowance	(74,054,431)	(16,711,368)	(90,765,800)
Net Patient Accounts Receivable	24,051,490	7,680,384	31,731,874
Taxes Receivable	6,792,103	-	6,792,103
Accounts Receivable - Other	8,932,648	43,183	8,975,831
Inventories	7,573,211	398,279	7,971,490
Prepaid Expenses	3,838,617	184,218	4,022,834
<b>Total Current Assets</b>	<b>175,038,948</b>	<b>8,310,714</b>	<b>183,349,662</b>
<b>CAPITAL ASSETS:</b>			
Property and Equipment	482,937,161	467,364	483,404,525
Construction in Progress	1,649,620	-	1,649,620
	484,586,782	467,364	485,054,146
Less: Accumulated Depreciation and Amortization	(309,466,103)	(333,490)	(309,799,593)
<b>Total Capital Assets</b>	<b>175,120,679</b>	<b>133,874</b>	<b>175,254,553</b>
<b>INTANGIBLE ASSETS / GOODWILL - NET</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>RESTRICTED ASSETS:</b>			
Restricted Assets Held by Trustee	4,896	-	4,896
Restricted Assets Held in Endowment	6,375,569	-	6,375,569
Restricted TPC, LLC	593,971	-	593,971
Restricted MCH West Texas Services	2,278,635	-	2,278,635
Pension, Deferred Outflows of Resources	6,438,549	-	6,438,549
Assets whose use is Limited	-	79,725	79,725
<b>TOTAL ASSETS</b>	<b>\$ 365,851,246</b>	<b>\$ 8,524,313</b>	<b>\$ 374,375,559</b>
<b>LIABILITIES AND FUND BALANCE</b>			
<b>CURRENT LIABILITIES:</b>			
Current Maturities of Long-Term Debt	\$ 2,036,454	\$ -	\$ 2,036,454
Self-Insurance Liability - Current Portion	3,179,304	-	3,179,304
Accounts Payable	26,205,551	4,104,911	30,310,462
A/R Credit Balances	3,682,204	-	3,682,204
Accrued Interest	167,939	-	167,939
Accrued Salaries and Wages	4,425,179	4,236,526	8,661,705
Accrued Compensated Absences	4,336,803	-	4,336,803
Due to Third Party Payors	4,425,008	-	4,425,008
Deferred Revenue	(1,618,231)	215,706	(1,402,524)
<b>Total Current Liabilities</b>	<b>46,840,211</b>	<b>8,557,144</b>	<b>55,397,355</b>
ACCRUED POST RETIREMENT BENEFITS	60,155,276	-	60,155,276
SELF-INSURANCE LIABILITIES - Less Current Portion	2,037,980	-	2,037,980
LONG-TERM DEBT - Less Current Maturities	69,068,538	-	69,068,538
<b>Total Liabilities</b>	<b>178,102,005</b>	<b>8,557,144</b>	<b>186,659,149</b>
<b>FUND BALANCE</b>	<b>187,749,241</b>	<b>(32,831)</b>	<b>187,716,410</b>
<b>TOTAL LIABILITIES AND FUND BALANCE</b>	<b>\$ 365,851,246</b>	<b>\$ 8,524,313</b>	<b>\$ 374,375,560</b>

**ECTOR COUNTY HOSPITAL DISTRICT  
BALANCE SHEET - BLENDED  
OCTOBER 2020**

	CURRENT YEAR	PRIOR FISCAL YEAR END		CURRENT YEAR CHANGE
		HOSPITAL UNAUDITED	PRO CARE UNAUDITED	
<b>ASSETS</b>				
<b>CURRENT ASSETS:</b>				
Cash and Cash Equivalents	\$ 74,570,602	\$ 85,536,668	\$ 4,650	\$ (10,970,716)
Investments	49,284,928	37,790,083	-	11,494,845
Patient Accounts Receivable - Gross	256,711,913	229,332,591	29,129,319	(1,749,997)
Less: 3rd Party Allowances	(134,214,240)	(130,246,448)	(6,079,147)	2,111,356
Bad Debt Allowance	<u>(90,765,800)</u>	<u>(74,141,620)</u>	<u>(15,966,971)</u>	<u>(657,209)</u>
Net Patient Accounts Receivable	31,731,874	24,944,523	7,083,200	(295,849)
Taxes Receivable	6,792,103	6,690,004	-	102,099
Accounts Receivable - Other	8,975,831	7,316,982	23,598	1,635,251
Inventories	7,971,490	7,585,878	398,279	(12,668)
Prepaid Expenses	<u>4,022,834</u>	<u>2,891,777</u>	<u>202,921</u>	<u>928,136</u>
Total Current Assets	<u>183,349,662</u>	<u>172,755,916</u>	<u>7,712,648</u>	<u>2,881,098</u>
<b>CAPITAL ASSETS:</b>				
Property and Equipment	483,404,525	480,276,838	467,364	2,660,323
Construction in Progress	<u>1,649,620</u>	<u>4,122,443</u>	<u>-</u>	<u>(2,472,822)</u>
	485,054,146	484,399,281	467,364	187,501
Less: Accumulated Depreciation and Amortization	<u>(309,799,593)</u>	<u>(307,901,871)</u>	<u>(331,334)</u>	<u>(1,566,388)</u>
Total Capital Assets	<u>175,254,553</u>	<u>176,497,410</u>	<u>136,030</u>	<u>(1,378,887)</u>
INTANGIBLE ASSETS / GOODWILL - NET	-	-	0	(0)
<b>RESTRICTED ASSETS:</b>				
Restricted Assets Held by Trustee	4,896	2,370,723	-	(2,365,827)
Restricted Assets Held in Endowment	6,375,569	6,375,569	-	-
Restricted TPC, LLC	593,971	593,971	-	-
Restricted MCH West Texas Services	2,278,635	2,255,728	-	22,907
Pension, Deferred Outflows of Resources	6,438,549	6,438,549	-	-
Assets whose use is Limited	<u>79,725</u>	<u>-</u>	<u>69,426</u>	<u>10,299</u>
TOTAL ASSETS	<u>\$ 374,375,559</u>	<u>\$ 367,287,865</u>	<u>\$ 7,918,105</u>	<u>\$ (830,410)</u>
<b>LIABILITIES AND FUND BALANCE</b>				
<b>CURRENT LIABILITIES:</b>				
Current Maturities of Long-Term Debt	\$ 2,036,454	\$ 2,035,380	\$ -	\$ 1,074
Self-Insurance Liability - Current Portion	3,179,304	3,179,304	-	-
Accounts Payable	30,310,462	24,244,787	3,371,956	2,693,720
A/R Credit Balances	3,682,204	4,064,002	-	(381,798)
Accrued Interest	167,939	32,015	-	135,924
Accrued Salaries and Wages	8,661,705	6,607,784	4,346,323	(2,292,401)
Accrued Compensated Absences	4,336,803	4,182,624	-	154,180
Due to Third Party Payors	4,425,008	4,217,493	-	207,515
Deferred Revenue	<u>(1,402,524)</u>	<u>290,392</u>	<u>232,657</u>	<u>(1,925,572)</u>
Total Current Liabilities	<u>55,397,355</u>	<u>48,853,779</u>	<u>7,950,935</u>	<u>(1,407,359)</u>
ACCRUED POST RETIREMENT BENEFITS	60,155,276	59,555,276	-	600,000
SELF-INSURANCE LIABILITIES - Less Current Portion	2,037,980	2,037,980	-	-
LONG-TERM DEBT - Less Current Maturities	69,068,538	69,162,757	-	(94,219)
Total Liabilities	<u>186,659,149</u>	<u>179,609,792</u>	<u>7,950,935</u>	<u>(901,578)</u>
FUND BALANCE	<u>187,716,410</u>	<u>187,678,074</u>	<u>(32,831)</u>	<u>71,168</u>
TOTAL LIABILITIES AND FUND BALANCE	<u>\$ 374,375,560</u>	<u>\$ 367,287,865</u>	<u>\$ 7,918,105</u>	<u>\$ (830,410)</u>

**ECTOR COUNTY HOSPITAL DISTRICT  
BLENDED OPERATIONS SUMMARY  
OCTOBER 2020**

	CURRENT MONTH					YEAR TO DATE				
	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR
<b><u>PATIENT REVENUE</u></b>										
Inpatient Revenue	\$ 54,251,093	\$ 52,945,909	2.5%	\$ 51,604,529	5.1%	\$ 54,251,093	\$ 52,945,909	2.5%	\$ 51,604,529	5.1%
Outpatient Revenue	58,111,708	56,610,054	2.7%	61,497,966	-5.5%	58,111,708	56,610,054	2.7%	61,497,966	-5.5%
<b>TOTAL PATIENT REVENUE</b>	<b>\$ 112,362,801</b>	<b>\$ 109,555,963</b>	<b>2.6%</b>	<b>\$ 113,102,495</b>	<b>-0.7%</b>	<b>\$ 112,362,801</b>	<b>\$ 109,555,963</b>	<b>2.6%</b>	<b>\$ 113,102,495</b>	<b>-0.7%</b>
<b><u>DEDUCTIONS FROM REVENUE</u></b>										
Contractual Adjustments	\$ 69,068,025	\$ 63,802,092	8.3%	\$ 71,156,300	-2.9%	\$ 69,068,025	\$ 63,802,092	8.3%	\$ 71,156,300	-2.9%
Policy Adjustments	1,770,375	1,299,022	36.3%	389,953	354.0%	1,770,375	1,299,022	36.3%	389,953	354.0%
Uninsured Discount	9,460,539	13,983,185	-32.3%	8,115,545	16.6%	9,460,539	13,983,185	-32.3%	8,115,545	16.6%
Indigent	634,189	1,398,032	-54.6%	1,886,719	-66.4%	634,189	1,398,032	-54.6%	1,886,719	-66.4%
Provision for Bad Debts	8,588,681	6,692,862	28.3%	6,289,384	36.6%	8,588,681	6,692,862	28.3%	6,289,384	36.6%
<b>TOTAL REVENUE DEDUCTIONS</b>	<b>\$ 89,521,809</b>	<b>\$ 87,175,193</b>	<b>2.7%</b>	<b>\$ 87,837,899</b>	<b>1.9%</b>	<b>\$ 89,521,809</b>	<b>\$ 87,175,193</b>	<b>2.7%</b>	<b>\$ 87,837,899</b>	<b>1.9%</b>
	<b>79.67%</b>	<b>79.57%</b>		<b>77.06%</b>		<b>79.67%</b>	<b>79.57%</b>		<b>77.66%</b>	
<b><u>OTHER PATIENT REVENUE</u></b>										
Medicaid Supplemental Payments	\$ 1,954,337	\$ 1,752,244	11.5%	\$ 1,097,298	78.1%	\$ 1,954,337	\$ 1,752,244	11.5%	\$ 1,097,298	78.1%
DSRIP	547,173	547,173	0.0%	479,459	14.1%	547,173	547,173	0.0%	479,459	14.1%
<b>TOTAL OTHER PATIENT REVENUE</b>	<b>\$ 2,501,510</b>	<b>\$ 2,299,417</b>	<b>8.8%</b>	<b>\$ 1,576,757</b>	<b>58.6%</b>	<b>\$ 2,501,510</b>	<b>\$ 2,299,417</b>	<b>8.8%</b>	<b>\$ 1,576,757</b>	<b>58.6%</b>
<b>NET PATIENT REVENUE</b>	<b>\$ 25,342,501</b>	<b>\$ 24,680,187</b>	<b>2.7%</b>	<b>\$ 26,841,353</b>	<b>-5.6%</b>	<b>\$ 25,342,501</b>	<b>\$ 24,680,187</b>	<b>2.7%</b>	<b>\$ 26,841,353</b>	<b>-5.6%</b>
<b><u>OTHER REVENUE</u></b>										
Tax Revenue	\$ 5,236,620	\$ 5,308,654	-1.4%	\$ 5,562,655	-5.9%	\$ 5,236,620	\$ 5,308,654	-1.4%	\$ 5,562,655	-5.9%
Other Revenue	930,526	798,700	16.5%	886,725	4.9%	930,526	798,700	16.5%	886,725	4.9%
<b>TOTAL OTHER REVENUE</b>	<b>\$ 6,167,146</b>	<b>\$ 6,107,354</b>	<b>1.0%</b>	<b>\$ 6,449,380</b>	<b>-4.4%</b>	<b>\$ 6,167,146</b>	<b>\$ 6,107,354</b>	<b>1.0%</b>	<b>\$ 6,449,380</b>	<b>-4.4%</b>
<b>NET OPERATING REVENUE</b>	<b>\$ 31,509,646</b>	<b>\$ 30,787,541</b>	<b>2.3%</b>	<b>\$ 33,290,734</b>	<b>-5.4%</b>	<b>\$ 31,509,646</b>	<b>\$ 30,787,541</b>	<b>2.3%</b>	<b>\$ 33,290,734</b>	<b>-5.4%</b>
<b><u>OPERATING EXPENSES</u></b>										
Salaries and Wages	\$ 13,143,136	\$ 13,156,711	-0.1%	\$ 13,904,756	-5.5%	\$ 13,143,136	\$ 13,156,711	-0.1%	\$ 13,904,756	-5.5%
Benefits	2,639,955	2,684,730	-1.7%	2,885,088	-8.5%	2,639,955	2,684,730	-1.7%	2,885,088	-8.5%
Temporary Labor	863,015	687,233	25.6%	1,361,634	-36.6%	863,015	687,233	25.6%	1,361,634	-36.6%
Physician Fees	1,483,767	1,460,671	1.6%	1,481,421	0.2%	1,483,767	1,460,671	1.6%	1,481,421	0.2%
Texas Tech Support	823,757	820,236	0.4%	1,016,932	-19.0%	823,757	820,236	0.4%	1,016,932	-19.0%
Purchased Services	4,139,099	3,732,319	10.9%	4,759,104	-13.0%	4,139,099	3,732,319	10.9%	4,759,104	-13.0%
Supplies	5,096,025	5,125,235	-0.6%	5,006,692	1.8%	5,096,025	5,125,235	-0.6%	5,006,692	1.8%
Utilities	370,679	332,021	11.6%	300,516	23.3%	370,679	332,021	11.6%	300,516	23.3%
Repairs and Maintenance	673,613	738,806	-8.8%	669,662	0.6%	673,613	738,806	-8.8%	669,662	0.6%
Leases and Rent	149,875	158,744	-5.6%	110,595	35.5%	149,875	158,744	-5.6%	110,595	35.5%
Insurance	168,174	154,717	8.7%	137,962	21.9%	168,174	154,717	8.7%	137,962	21.9%
Interest Expense	103,186	150,449	-31.4%	238,624	-56.8%	103,186	150,449	-31.4%	238,624	-56.8%
ECHDA	150,995	317,389	-52.4%	456,678	-66.9%	150,995	317,389	-52.4%	456,678	-66.9%
Other Expense	105,642	213,243	-50.5%	158,947	-33.5%	105,642	213,243	-50.5%	158,947	-33.5%
<b>TOTAL OPERATING EXPENSES</b>	<b>\$ 29,910,917</b>	<b>\$ 29,732,504</b>	<b>0.6%</b>	<b>\$ 32,488,610</b>	<b>-7.9%</b>	<b>\$ 29,910,917</b>	<b>\$ 29,732,504</b>	<b>0.6%</b>	<b>\$ 32,488,610</b>	<b>-7.9%</b>
Depreciation/Amortization	\$ 1,569,287	\$ 1,593,154	-1.5%	\$ 1,539,382	1.9%	\$ 1,569,287	\$ 1,593,154	-1.5%	\$ 1,539,382	1.9%
(Gain) Loss on Sale of Assets	-	-	0.0%	272	-100.0%	-	-	0.0%	272	-100.0%
<b>TOTAL OPERATING COSTS</b>	<b>\$ 31,480,205</b>	<b>\$ 31,325,658</b>	<b>0.5%</b>	<b>\$ 34,028,263</b>	<b>-7.5%</b>	<b>\$ 31,480,205</b>	<b>\$ 31,325,658</b>	<b>0.5%</b>	<b>\$ 34,028,264</b>	<b>-7.5%</b>
<b>NET GAIN (LOSS) FROM OPERATIONS</b>	<b>\$ 29,441</b>	<b>\$ (538,117)</b>	<b>105.5%</b>	<b>\$ (737,530)</b>	<b>104.0%</b>	<b>\$ 29,441</b>	<b>\$ (538,117)</b>	<b>-105.5%</b>	<b>\$ (737,530)</b>	<b>-104.0%</b>
Operating Margin	0.09%	-1.75%	-105.3%	-2.22%	-104.2%	0.09%	-1.75%	-105.3%	-2.22%	-104.2%
<b><u>NONOPERATING REVENUE/EXPENSE</u></b>										
Interest Income	\$ 17,573	\$ 33,519	-47.6%	\$ 90,529	-80.6%	\$ 17,573	\$ 33,519	-47.6%	\$ 90,529	-80.6%
Tobacco Settlement	-	-	0.0%	-	0.0%	-	-	0.0%	-	0.0%
Trauma Funds	-	-	0.0%	-	0.0%	-	-	0.0%	-	0.0%
Donations	-	21,084	-100.0%	-	-	-	21,084	-100.0%	-	-
COVID-19 Stimulus	-	-	0.0%	-	0.0%	-	-	0.0%	-	0.0%
Underwriter Discount & Bond Costs	-	-	0.0%	-	0.0%	-	-	0.0%	-	0.0%
Build America Bonds Subsidy	-	-	0.0%	75,422	-100.0%	-	-	0.0%	75,422	-100.0%
<b>CHANGE IN NET POSITION BEFORE INVESTMENT ACTIVITY</b>	<b>\$ 47,015</b>	<b>\$ (483,514)</b>	<b>109.7%</b>	<b>\$ (571,579)</b>	<b>108.2%</b>	<b>\$ 47,015</b>	<b>\$ (483,514)</b>	<b>109.7%</b>	<b>\$ (571,579)</b>	<b>108.2%</b>
Unrealized Gain/(Loss) on Investments	\$ 1,246	\$ 14,285	0.0%	\$ 720	73.0%	\$ 1,246	\$ 14,285	0.0%	\$ 720	73.0%
Investment in Subsidiaries	22,907	1,614	1319.3%	21,916	4.5%	22,907	1,614	1319.3%	21,916	4.5%
<b>CHANGE IN NET POSITION</b>	<b>\$ 71,168</b>	<b>\$ (467,615)</b>	<b>115.2%</b>	<b>\$ (548,943)</b>	<b>113.0%</b>	<b>\$ 71,168</b>	<b>\$ (467,615)</b>	<b>115.2%</b>	<b>\$ (548,943)</b>	<b>113.0%</b>

**ECTOR COUNTY HOSPITAL DISTRICT  
HOSPITAL OPERATIONS SUMMARY  
OCTOBER 2020**

	<b>CURRENT MONTH</b>					<b>YEAR TO DATE</b>				
	<b>ACTUAL</b>	<b>BUDGET</b>	<b>BUDGET VAR</b>	<b>PRIOR YR</b>	<b>PRIOR YR VAR</b>	<b>ACTUAL</b>	<b>BUDGET</b>	<b>BUDGET VAR</b>	<b>PRIOR YR</b>	<b>PRIOR YR VAR</b>
<b><u>PATIENT REVENUE</u></b>										
Inpatient Revenue	\$ 54,251,093	\$ 52,945,909	2.5%	\$ 51,604,529	5.1%	\$ 54,251,093	\$ 52,945,909	2.5%	\$ 51,604,529	5.1%
Outpatient Revenue	43,138,591	45,162,566	-4.5%	\$ 52,155,320	-17.3%	43,138,591	45,162,566	-4.5%	\$ 52,155,320	-17.3%
<b>TOTAL PATIENT REVENUE</b>	<b>\$ 97,389,684</b>	<b>\$ 98,108,475</b>	<b>-0.7%</b>	<b>\$ 103,759,849</b>	<b>-6.1%</b>	<b>\$ 97,389,684</b>	<b>\$ 98,108,475</b>	<b>-0.7%</b>	<b>\$ 103,759,849</b>	<b>-6.1%</b>
<b><u>DEDUCTIONS FROM REVENUE</u></b>										
Contractual Adjustments	\$ 62,668,489	\$ 59,409,256	5.5%	\$ 66,634,557	-6.0%	\$ 62,668,489	\$ 59,409,256	5.5%	\$ 66,634,557	-6.0%
Policy Adjustments	76,753	141,926	-45.9%	78,209	-1.9%	76,753	141,926	-45.9%	78,209	-1.9%
Uninsured Discount	8,056,727	13,284,140	-39.4%	7,739,109	4.1%	8,056,727	13,284,140	-39.4%	7,739,109	4.1%
Indigent Care	628,596	1,373,364	-54.2%	1,829,199	-65.6%	628,596	1,373,364	-54.2%	1,829,199	-65.6%
Provision for Bad Debts	7,047,062	5,677,680	24.1%	5,430,491	29.8%	7,047,062	5,677,680	24.1%	5,430,491	29.8%
<b>TOTAL REVENUE DEDUCTIONS</b>	<b>\$ 78,477,628</b>	<b>\$ 79,886,366</b>	<b>-1.8%</b>	<b>\$ 81,711,565</b>	<b>-4.0%</b>	<b>\$ 78,477,628</b>	<b>\$ 79,886,366</b>	<b>-1.8%</b>	<b>\$ 81,711,565</b>	<b>-4.0%</b>
	<b>80.58%</b>	<b>81.43%</b>		<b>78.75%</b>		<b>80.58%</b>	<b>81.43%</b>		<b>78.75%</b>	
<b><u>OTHER PATIENT REVENUE</u></b>										
Medicaid Supplemental Payments	\$ 1,954,337	\$ 1,752,244	11.5%	\$ 1,097,298	78.1%	\$ 1,954,337	\$ 1,752,244	11.5%	\$ 1,097,298	78.1%
DSRIP	547,173	547,173	0.0%	479,459	14.1%	547,173	547,173	0.0%	479,459	14.1%
<b>TOTAL OTHER PATIENT REVENUE</b>	<b>\$ 2,501,510</b>	<b>\$ 2,299,417</b>	<b>8.8%</b>	<b>\$ 1,576,757</b>	<b>58.6%</b>	<b>\$ 2,501,510</b>	<b>\$ 2,299,417</b>	<b>8.8%</b>	<b>\$ 1,576,757</b>	<b>58.6%</b>
<b>NET PATIENT REVENUE</b>	<b>\$ 21,413,566</b>	<b>\$ 20,521,526</b>	<b>4.3%</b>	<b>\$ 23,625,041</b>	<b>-9.4%</b>	<b>\$ 21,413,566</b>	<b>\$ 20,521,526</b>	<b>4.3%</b>	<b>\$ 23,625,041</b>	<b>-9.4%</b>
<b><u>OTHER REVENUE</u></b>										
Tax Revenue	\$ 5,236,620	\$ 5,308,654	-1.4%	\$ 5,562,655	-5.9%	\$ 5,236,620	\$ 5,308,654	-1.4%	\$ 5,562,655	-5.9%
Other Revenue	600,709	610,472	-1.6%	678,605	-11.5%	600,709	610,472	-1.6%	678,605	-11.5%
<b>TOTAL OTHER REVENUE</b>	<b>\$ 5,837,329</b>	<b>\$ 5,919,126</b>	<b>-1.4%</b>	<b>\$ 6,241,260</b>	<b>-6.5%</b>	<b>\$ 5,837,329</b>	<b>\$ 5,919,126</b>	<b>-1.4%</b>	<b>\$ 6,241,260</b>	<b>-6.5%</b>
<b>NET OPERATING REVENUE</b>	<b>\$ 27,250,895</b>	<b>\$ 26,440,652</b>	<b>3.1%</b>	<b>\$ 29,866,301</b>	<b>-8.8%</b>	<b>\$ 27,250,895</b>	<b>\$ 26,440,652</b>	<b>3.1%</b>	<b>\$ 29,866,301</b>	<b>-8.8%</b>
<b><u>OPERATING EXPENSE</u></b>										
Salaries and Wages	\$ 9,207,526	\$ 9,165,091	0.5%	\$ 10,024,061	-8.1%	\$ 9,207,526	\$ 9,165,091	0.5%	\$ 10,024,061	-8.1%
Benefits	2,303,258	2,301,006	0.1%	2,540,452	-9.3%	2,303,258	2,301,006	0.1%	2,540,452	-9.3%
Temporary Labor	684,307	471,566	45.1%	739,443	-7.5%	684,307	471,566	45.1%	739,443	-7.5%
Physician Fees	1,372,154	1,315,530	4.3%	1,248,408	9.9%	1,372,154	1,315,530	4.3%	1,248,408	9.9%
Texas Tech Support	823,757	820,236	0.4%	1,016,932	-19.0%	823,757	820,236	0.4%	1,016,932	-19.0%
Purchased Services	4,104,516	3,746,030	9.6%	4,533,931	-9.5%	4,104,516	3,746,030	9.6%	4,533,931	-9.5%
Supplies	4,968,284	4,974,949	-0.1%	4,837,868	2.7%	4,968,284	4,974,949	-0.1%	4,837,868	2.7%
Utilities	370,032	331,206	11.7%	297,106	24.5%	370,032	331,206	11.7%	297,106	24.5%
Repairs and Maintenance	673,613	733,989	-8.2%	669,631	0.6%	673,613	733,989	-8.2%	669,631	0.6%
Leases and Rentals	(13,647)	(7,258)	88.0%	(57,129)	-76.1%	(13,647)	(7,258)	88.0%	(57,129)	-76.1%
Insurance	119,305	109,297	9.2%	89,908	32.7%	119,305	109,297	9.2%	89,908	32.7%
Interest Expense	103,186	150,449	-31.4%	238,624	-56.8%	103,186	150,449	-31.4%	238,624	-56.8%
ECHDA	150,995	317,389	-52.4%	456,678	-66.9%	150,995	317,389	-52.4%	456,678	-66.9%
Other Expense	44,660	121,795	-63.3%	85,744	-47.9%	44,660	121,795	-63.3%	85,744	-47.9%
<b>TOTAL OPERATING EXPENSES</b>	<b>\$ 24,911,947</b>	<b>\$ 24,551,275</b>	<b>1.5%</b>	<b>\$ 26,721,656</b>	<b>-6.8%</b>	<b>\$ 24,911,947</b>	<b>\$ 24,551,275</b>	<b>1.5%</b>	<b>\$ 26,721,656</b>	<b>-6.8%</b>
Depreciation/Amortization	\$ 1,562,109	\$ 1,585,669	-1.5%	\$ 1,521,042	2.7%	\$ 1,562,109	\$ 1,585,669	-1.5%	\$ 1,521,042	2.7%
(Gain)/Loss on Disposal of Assets	-	-	0.0%	272	-100.0%	-	-	100.0%	272	-100.0%
<b>TOTAL OPERATING COSTS</b>	<b>\$ 26,474,056</b>	<b>\$ 26,136,944</b>	<b>1.3%</b>	<b>\$ 28,242,970</b>	<b>-6.3%</b>	<b>\$ 26,474,056</b>	<b>\$ 26,136,944</b>	<b>1.3%</b>	<b>\$ 28,242,970</b>	<b>-6.3%</b>
<b>NET GAIN (LOSS) FROM OPERATIONS</b>	<b>\$ 776,839</b>	<b>\$ 303,708</b>	<b>155.8%</b>	<b>\$ 1,623,331</b>	<b>52.1%</b>	<b>\$ 776,839</b>	<b>\$ 303,708</b>	<b>155.8%</b>	<b>\$ 1,623,331</b>	<b>-52.1%</b>
Operating Margin	2.85%	1.15%	148.2%	\$ 0	-47.6%	2.85%	1.15%	148.2%	5.44%	-47.6%
<b><u>NONOPERATING REVENUE/EXPENSE</u></b>										
Interest Income	\$ 17,573	\$ 33,519	-47.6%	\$ 90,529	-80.6%	\$ 17,573	\$ 33,519	-47.6%	\$ 90,529	-80.6%
Tobacco Settlement	-	-	0.0%	-	0.0%	-	-	-	-	0.0%
Trauma Funds	-	-	0.0%	-	0.0%	-	-	0.0%	-	0.0%
Donations	-	21,084	-100.0%	-	0.0%	-	21,084	-100.0%	-	0.0%
COVID-19 Stimulus	-	-	0.0%	-	0.0%	-	-	-	-	0.0%
Underwriter Discount & Bond Costs	-	-	0.0%	-	0.0%	-	-	-	-	0.0%
Build America Bonds Subsidy	-	-	-	\$ 75,422	-100.0%	-	-	-	\$ 75,422	-100.0%
<b>CHANGE IN NET POSITION BEFORE CAPITAL CONTRIBUTION</b>	<b>\$ 794,413</b>	<b>\$ 358,311</b>	<b>121.7%</b>	<b>\$ 1,789,282</b>	<b>-55.6%</b>	<b>\$ 794,413</b>	<b>\$ 358,311</b>	<b>121.7%</b>	<b>\$ 1,789,282</b>	<b>-55.6%</b>
Procure Capital Contribution	(747,398)	(841,825)	-11.2%	(2,360,861)	-68.3%	(747,397)	(841,825)	-11.2%	(2,360,861)	-68.3%
<b>CHANGE IN NET POSITION BEFORE INVESTMENT ACTIVITY</b>	<b>\$ 47,015</b>	<b>\$ (483,514)</b>	<b>109.7%</b>	<b>\$ (571,579)</b>	<b>108.2%</b>	<b>\$ 47,015</b>	<b>\$ (483,514)</b>	<b>109.7%</b>	<b>\$ (571,579)</b>	<b>108.2%</b>
Unrealized Gain/(Loss) on Investments	\$ 1,246	\$ 14,285	-91.3%	\$ 720	73.0%	\$ 1,246	\$ 14,285	-91.3%	\$ 720	73.0%
Investment in Subsidiaries	22,907	1,614	1319.3%	21,916	4.5%	22,907	1,614	1319.3%	21,916	4.5%
<b>CHANGE IN NET POSITION</b>	<b>\$ 71,168</b>	<b>\$ (467,615)</b>	<b>115.2%</b>	<b>\$ (548,943)</b>	<b>113.0%</b>	<b>\$ 71,168</b>	<b>\$ (467,615)</b>	<b>115.2%</b>	<b>\$ (548,943)</b>	<b>113.0%</b>

**ECTOR COUNTY HOSPITAL DISTRICT  
PROCARE OPERATIONS SUMMARY  
OCTOBER 2020**

	CURRENT MONTH					YEAR TO DATE				
	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR
<b>PATIENT REVENUE</b>										
Outpatient Revenue	\$ 14,973,117	\$ 11,447,488	30.8%	\$ 9,342,646	60.3%	\$ 14,973,117	\$ 11,447,488	30.8%	\$ 9,342,646	60.3%
<b>TOTAL PATIENT REVENUE</b>	\$ 14,973,117	\$ 11,447,488	30.8%	\$ 9,342,646	60.3%	\$ 14,973,117	\$ 11,447,488	30.8%	\$ 9,342,646	60.3%
<b>DEDUCTIONS FROM REVENUE</b>										
Contractual Adjustments	\$ 6,399,535	\$ 4,392,836	45.7%	\$ 4,521,743	41.5%	\$ 6,399,535	\$ 4,392,836	45.7%	\$ 4,521,743	41.5%
Policy Adjustments	1,693,622	1,157,096	46.4%	311,743	443.3%	1,693,622	1,157,096	46.4%	311,743	443.3%
Uninsured Discount	1,403,812	699,045	100.8%	376,436	272.9%	1,403,812	699,045	100.8%	376,436	272.9%
Indigent	5,594	24,668	-77.3%	57,520	-90.3%	5,594	24,668	-77.3%	57,520	-90.3%
Provision for Bad Debts	1,541,619	1,015,182	51.9%	858,892	79.5%	1,541,619	1,015,182	51.9%	858,892	79.5%
<b>TOTAL REVENUE DEDUCTIONS</b>	\$ 11,044,182	\$ 7,288,827	51.5%	\$ 6,126,334	80.3%	\$ 11,044,182	\$ 7,288,827	51.5%	\$ 6,126,334	80.3%
	73.76%	63.67%		65.57%		73.76%	63.67%		65.57%	
<b>NET PATIENT REVENUE</b>	\$ 3,928,935	\$ 4,158,661	-5.5%	\$ 3,216,312	22.2%	\$ 3,928,935	\$ 4,158,661	-5.5%	\$ 3,216,312	22.2%
						26.2%				
<b>OTHER REVENUE</b>										
Other Income	\$ 329,817	\$ 188,228	75.2%	\$ 208,121	58.5%	\$ 329,817	\$ 188,228	75.2%	\$ 208,121	58.5%
<b>TOTAL OTHER REVENUE</b>										
<b>NET OPERATING REVENUE</b>	\$ 4,258,751	\$ 4,346,889	-2.0%	\$ 3,424,433	24.4%	\$ 4,258,751	\$ 4,346,889	-2.0%	\$ 3,424,433	24.4%
<b>OPERATING EXPENSE</b>										
Salaries and Wages	\$ 3,935,610	\$ 3,991,620	-1.4%	\$ 3,880,695	1.4%	\$ 3,935,610	\$ 3,991,620	-1.4%	\$ 3,880,695	1.4%
Benefits	336,698	383,724	-12.3%	344,636	-2.3%	336,698	383,724	-12.3%	344,636	-2.3%
Temporary Labor	178,708	215,667	-17.1%	622,191	-71.3%	178,708	215,667	-17.1%	622,191	-71.3%
Physician Fees	111,612	145,141	-23.1%	233,013	-52.1%	111,612	145,141	-23.1%	233,013	-52.1%
Purchased Services	34,583	(13,711)	-352.2%	225,173	-84.6%	34,583	(13,711)	-352.2%	225,173	-84.6%
Supplies	127,741	150,286	-15.0%	168,824	-24.3%	127,741	150,286	-15.0%	168,824	-24.3%
Utilities	646	815	-20.7%	3,410	-81.0%	646	815	-20.7%	3,410	-81.0%
Repairs and Maintenance	-	4,817	-100.0%	31	-100.0%	-	4,817	-100.0%	31	-100.0%
Leases and Rentals	163,522	166,002	-1.5%	167,725	-2.5%	163,522	166,002	-1.5%	167,725	-2.5%
Insurance	48,869	45,420	7.6%	48,055	1.7%	48,869	45,420	7.6%	48,055	1.7%
Other Expense	60,981	91,448	-33.3%	73,203	-16.7%	60,981	91,448	-33.3%	73,203	-16.7%
<b>TOTAL OPERATING EXPENSES</b>	\$ 4,998,971	\$ 5,181,229	-3.5%	\$ 5,766,954	-13.3%	\$ 4,998,971	\$ 5,181,229	-3.5%	\$ 5,766,954	-13.3%
Depreciation/Amortization	\$ 7,178	\$ 7,485	-4.1%	\$ 18,340	-60.9%	\$ 7,178	\$ 7,485	-4.1%	\$ 18,340	-60.9%
(Gain)/Loss on Sale of Assets	-	-	0.0%	-	0.0%	-	-	0.0%	-	0.0%
<b>TOTAL OPERATING COSTS</b>	\$ 5,006,149	\$ 5,188,714	-3.5%	\$ 5,785,294	-13.5%	\$ 5,006,149	\$ 5,188,714	-3.5%	\$ 5,785,294	-13.5%
<b>NET GAIN (LOSS) FROM OPERATIONS</b>	\$ (747,398)	\$ (841,825)	11.2%	\$ (2,360,861)	-68.3%	\$ (747,398)	\$ (841,825)	11.2%	\$ (2,360,861)	-68.3%
Operating Margin	-17.55%	-19.37%	-9.4%	-68.94%	-74.5%	-17.55%	-19.37%	-9.4%	-68.94%	-74.5%
COVID-19 Stimulus	\$ -	\$ -		\$ -	0.0%	\$ -	\$ -	0.0%	\$ -	0.0%
MCH Contribution	\$ 747,398	\$ 841,825	-11.2%	\$ 2,360,861	-68.3%	\$ 747,398	\$ 841,825	-11.2%	\$ 2,360,861	-68.3%
<b>CAPITAL CONTRIBUTION</b>	\$ -	\$ -	0.0%	\$ -	0.0%	\$ -	\$ -	0.0%	\$ -	0.0%

**MONTHLY STATISTICAL REPORT**

	CURRENT MONTH					YEAR TO DATE				
Total Office Visits	8,213	10,301	-20.27%	10,819	-24.09%	8,213	10,301	-20.27%	10,819	-24.09%
Total Hospital Visits	5,178	5,189	-0.21%	5,298	-2.27%	5,178	5,189	-0.21%	5,298	-2.27%
Total Procedures	14,240	12,966	9.83%	13,521	5.32%	14,240	12,966	9.83%	13,521	5.32%
Total Surgeries	745	923	-19.28%	962	-22.56%	745	923	-19.28%	962	-22.56%
Total Provider FTE's	91.0	93.0	-2.15%	80.4	13.18%	91.0	93.0	-2.15%	80.4	13.18%
Total Staff FTE's	102.6	129.0	-20.47%	120.7	-15.00%	102.6	129.0	-20.47%	120.7	-15.00%
Total Administrative FTE's	12.4	12.8	-3.13%	11.2	10.71%	12.4	12.8	-3.13%	11.2	10.71%
Total FTE's	206.0	234.8	-12.27%	212.3	-2.97%	206.0	234.8	-12.27%	212.3	-2.97%

**ECTOR COUNTY HOSPITAL DISTRICT  
CENTER FOR PRIMARY CARE CLEMENTS - OPERATIONS SUMMARY  
OCTOBER 2020**

	CURRENT MONTH					YEAR TO DATE				
	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR
<b>PATIENT REVENUE</b>										
Outpatient Revenue	\$ 645,206	\$ 363,147	77.7%	\$ 393,909	63.8%	\$ 645,206	\$ 363,147	77.7%	\$ 393,909	63.8%
<b>TOTAL PATIENT REVENUE</b>	<b>\$ 645,206</b>	<b>\$ 363,147</b>	<b>77.7%</b>	<b>\$ 393,909</b>	<b>63.8%</b>	<b>\$ 645,206</b>	<b>\$ 363,147</b>	<b>77.7%</b>	<b>\$ 393,909</b>	<b>63.8%</b>
<b>DEDUCTIONS FROM REVENUE</b>										
Contractual Adjustments	\$ 357,793	\$ 121,401	194.7%	\$ (450)	-79669.6%	\$ 357,793	\$ 121,401	194.7%	\$ (450)	-79669.6%
Self Pay Adjustments	84,906	32,373	162.3%	(136)	-62636.9%	84,906	32,373	162.3%	(136)	-62636.9%
Bad Debts	27,365	56,943	-51.9%	303,780	-91.0%	27,365	56,943	-51.9%	303,780	-91.0%
<b>TOTAL REVENUE DEDUCTIONS</b>	<b>\$ 470,064</b>	<b>\$ 210,717</b>	<b>123.1%</b>	<b>\$ 303,195</b>	<b>55.0%</b>	<b>\$ 470,064</b>	<b>\$ 210,717</b>	<b>123.1%</b>	<b>\$ 303,195</b>	<b>55.0%</b>
	<b>72.9%</b>	<b>58.0%</b>		<b>77.0%</b>		<b>72.9%</b>	<b>58.0%</b>		<b>77.0%</b>	
<b>NET PATIENT REVENUE</b>	<b>\$ 175,142</b>	<b>\$ 152,430</b>	<b>14.9%</b>	<b>\$ 90,714</b>	<b>93.1%</b>	<b>\$ 175,142</b>	<b>\$ 152,430</b>	<b>14.9%</b>	<b>\$ 90,714</b>	<b>93.1%</b>
<b>OTHER REVENUE</b>										
FHC Other Revenue	\$ 9,316	\$ 26,697	0.0%	\$ 15,209	-38.7%	\$ 9,316	\$ 26,697	0.0%	\$ 15,209	-38.7%
<b>TOTAL OTHER REVENUE</b>	<b>\$ 9,316</b>	<b>\$ 26,697</b>	<b>-65.1%</b>	<b>\$ 15,209</b>	<b>-38.7%</b>	<b>\$ 9,316</b>	<b>\$ 26,697</b>	<b>-65.1%</b>	<b>\$ 15,209</b>	<b>-38.7%</b>
<b>NET OPERATING REVENUE</b>	<b>\$ 184,458</b>	<b>\$ 179,127</b>	<b>3.0%</b>	<b>\$ 105,924</b>	<b>74.1%</b>	<b>\$ 184,458</b>	<b>\$ 179,127</b>	<b>3.0%</b>	<b>\$ 105,924</b>	<b>74.1%</b>
<b>OPERATING EXPENSE</b>										
Salaries and Wages	\$ 81,946	\$ 80,728	1.5%	\$ 77,921	5.2%	\$ 81,946	\$ 80,728	1.5%	\$ 77,921	5.2%
Benefits	20,499	20,268	1.1%	19,748	3.8%	20,499	20,268	1.1%	19,748	3.8%
Physician Services	135,933	104,171	30.5%	72,118	88.5%	135,933	104,171	30.5%	72,118	88.5%
Cost of Drugs Sold	6,018	6,489	-7.3%	10,872	-44.6%	6,018	6,489	-7.3%	10,872	-44.6%
Supplies	7,969	4,678	70.4%	5,989	33.1%	7,969	4,678	70.4%	5,989	33.1%
Utilities	3,659	3,021	21.1%	3,502	4.5%	3,659	3,021	21.1%	3,502	4.5%
Repairs and Maintenance	3,971	1,073	270.1%	625	535.4%	3,971	1,073	270.1%	625	535.4%
Leases and Rentals	523	370	41.4%	495	5.6%	523	370	41.4%	495	5.6%
Other Expense	1,100	3,341	-67.1%	3,341	-67.1%	1,100	3,341	-67.1%	3,341	-67.1%
<b>TOTAL OPERATING EXPENSES</b>	<b>\$ 261,620</b>	<b>\$ 224,139</b>	<b>16.7%</b>	<b>\$ 194,612</b>	<b>34.4%</b>	<b>\$ 261,620</b>	<b>\$ 224,139</b>	<b>16.7%</b>	<b>\$ 194,612</b>	<b>34.4%</b>
Depreciation/Amortization	\$ 4,081	\$ 4,081	0.0%	\$ 4,744	-14.0%	\$ 4,081	\$ 4,081	0.0%	\$ 4,744	-14.0%
<b>TOTAL OPERATING COSTS</b>	<b>\$ 265,701</b>	<b>\$ 228,220</b>	<b>16.4%</b>	<b>\$ 199,355</b>	<b>33.3%</b>	<b>\$ 265,701</b>	<b>\$ 228,220</b>	<b>16.4%</b>	<b>\$ 199,355</b>	<b>33.3%</b>
<b>NET GAIN (LOSS) FROM OPERATIONS</b>	<b>\$ (81,243)</b>	<b>\$ (49,093)</b>	<b>-65.5%</b>	<b>\$ (93,432)</b>	<b>-13.0%</b>	<b>\$ (81,243)</b>	<b>\$ (49,093)</b>	<b>-65.5%</b>	<b>\$ (93,432)</b>	<b>-13.0%</b>
Operating Margin	-44.04%	-27.41%	60.7%	-88.21%	-50.1%	-44.04%	-27.41%	60.7%	-88.21%	-50.1%

	CURRENT MONTH					YEAR TO DATE				
Medical Visits	1,619	1,198	35.1%	1,139	42.1%	1,619	1,198	35.1%		0.0%
Average Revenue per Office Visit	398.52	303.13	31.5%	345.84	15.2%	398.52	303.13	31.5%	345.84	15.2%
Hospital FTE's (Salaries and Wages)	18.9	19.2	-1.5%	18.9	-0.1%	18.9	19.2	-1.5%	18.9	-0.1%



**ECTOR COUNTY HOSPITAL DISTRICT  
CENTER FOR PRIMARY CARE WEST UNIVERSITY - OPERATIONS SUMMARY  
OCTOBER 2020**

	CURRENT MONTH					YEAR TO DATE				
	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR
<b>PATIENT REVENUE</b>										
Outpatient Revenue	\$ 219	\$ 163,336	-99.9%	\$ 238,188	-99.9%	\$ 219	\$ 163,336	-99.9%	\$ 238,188	-99.9%
<b>TOTAL PATIENT REVENUE</b>	<b>\$ 219</b>	<b>\$ 163,336</b>	<b>-99.9%</b>	<b>\$ 238,188</b>	<b>-99.9%</b>	<b>\$ 219</b>	<b>\$ 163,336</b>	<b>-99.9%</b>	<b>\$ 238,188</b>	<b>-99.9%</b>
<b>DEDUCTIONS FROM REVENUE</b>										
Contractual Adjustments	\$ (2,749)	\$ 59,616	-104.6%	\$ 32,546	-108.4%	\$ (2,749)	\$ 59,616	-104.6%	\$ 32,546	-108.4%
Self Pay Adjustments	(10,967)	18,620	-158.9%	30,902	-135.5%	(10,967)	18,620	-158.9%	30,902	-135.5%
Bad Debts	13,761	27,376	-49.7%	55,983	-75.4%	13,761	27,376	-49.7%	55,983	-75.4%
<b>TOTAL REVENUE DEDUCTIONS</b>	<b>\$ 45</b>	<b>\$ 105,612</b>	<b>-100.0%</b>	<b>\$ 119,430</b>	<b>-100.0%</b>	<b>\$ 45</b>	<b>\$ 105,612</b>	<b>-100.0%</b>	<b>\$ 119,430</b>	<b>-100.0%</b>
	<b>20.39%</b>	<b>64.66%</b>		<b>50.14%</b>		<b>20.39%</b>	<b>64.66%</b>		<b>50.14%</b>	
<b>NET PATIENT REVENUE</b>	<b>\$ 174</b>	<b>\$ 57,724</b>	<b>-99.7%</b>	<b>\$ 118,758</b>	<b>-99.9%</b>	<b>\$ 174</b>	<b>\$ 57,724</b>	<b>-99.7%</b>	<b>\$ 118,758</b>	<b>-99.9%</b>
<b>OTHER REVENUE</b>										
FHC Other Revenue	\$ -	\$ -	0.0%	\$ -	0.0%	\$ -	\$ -	0.0%	\$ -	0.0%
<b>TOTAL OTHER REVENUE</b>	<b>\$ -</b>	<b>\$ -</b>	<b>0.0%</b>	<b>\$ -</b>	<b>0.0%</b>	<b>\$ -</b>	<b>\$ -</b>	<b>0.0%</b>	<b>\$ -</b>	<b>0.0%</b>
<b>NET OPERATING REVENUE</b>	<b>\$ 174</b>	<b>\$ 57,724</b>	<b>-99.7%</b>	<b>\$ 118,758</b>	<b>-99.9%</b>	<b>\$ 174</b>	<b>\$ 57,724</b>	<b>-99.7%</b>	<b>\$ 118,758</b>	<b>-99.9%</b>
<b>OPERATING EXPENSE</b>										
Salaries and Wages	\$ -	\$ 31,151	-100.0%	\$ 35,367	-100.0%	\$ -	\$ 31,151	-100.0%	\$ 35,367	-100.0%
Benefits	-	7,821	-100.0%	8,963	-100.0%	-	7,821	-100.0%	8,963	-100.0%
Physician Services	-	47,300	-100.0%	51,369	-100.0%	-	47,300	-100.0%	51,369	-100.0%
Cost of Drugs Sold	-	2,679	-100.0%	3,712	-100.0%	-	2,679	-100.0%	3,712	-100.0%
Supplies	-	1,454	-100.0%	1,937	-100.0%	-	1,454	-100.0%	1,937	-100.0%
Utilities	1,993	2,918	-31.7%	3,506	-43.1%	1,993	2,918	-31.7%	3,506	-43.1%
Repairs and Maintenance	-	119	-100.0%	-	100.0%	-	119	-100.0%	-	100.0%
Other Expense	-	-	0.0%	-	0.0%	-	-	0.0%	-	0.0%
<b>TOTAL OPERATING EXPENSES</b>	<b>\$ 1,993</b>	<b>\$ 93,442</b>	<b>-97.9%</b>	<b>\$ 104,853</b>	<b>-98.1%</b>	<b>\$ 1,993</b>	<b>\$ 93,442</b>	<b>-97.9%</b>	<b>\$ 104,853</b>	<b>-98.1%</b>
Depreciation/Amortization	\$ 29,325	\$ 29,324	0.0%	\$ 32,118	-8.7%	\$ 29,325	\$ 29,324	0.0%	\$ 32,118	-8.7%
<b>TOTAL OPERATING COSTS</b>	<b>\$ 31,318</b>	<b>\$ 122,766</b>	<b>-74.5%</b>	<b>\$ 136,972</b>	<b>-77.1%</b>	<b>\$ 31,318</b>	<b>\$ 122,766</b>	<b>-74.5%</b>	<b>\$ 136,972</b>	<b>-77.1%</b>
<b>NET GAIN (LOSS) FROM OPERATIONS</b>	<b>\$ (31,144)</b>	<b>\$ (65,042)</b>	<b>-52.1%</b>	<b>\$ (18,214)</b>	<b>71.0%</b>	<b>\$ (31,144)</b>	<b>\$ (65,042)</b>	<b>-52.1%</b>	<b>\$ (18,214)</b>	<b>71.0%</b>
Operating Margin	-17890.56%	-112.68%	15777.7%	-15.34%	116549.9%	-17890.56%	-112.68%	15777.7%	-15.34%	116549.9%

	CURRENT MONTH					YEAR TO DATE				
	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR
Medical Visits	-	463	-100.0%	613	-100.0%	-	463	-100.0%	613	-100.0%
Optometry Visits	-	-	0.0%	-	0.0%	-	-	0.0%	-	0.0%
<b>Total Visits</b>	<b>-</b>	<b>463</b>	<b>-100.0%</b>	<b>613</b>	<b>-100.0%</b>	<b>-</b>	<b>463</b>	<b>-100.0%</b>	<b>613</b>	<b>-100.0%</b>
Average Revenue per Office Visit	-	352.78	-100.0%	388.56	-100.0%	-	352.78	-100.0%	388.56	-100.0%
Hospital FTE's (Salaries and Wages)	-	7.9	-100.0%	9.7	-100.0%	-	7.9	-100.0%	9.7	-100.0%

**ECTOR COUNTY HOSPITAL DISTRICT  
OCTOBER 2020**

**REVENUE BY PAYOR**

	CURRENT MONTH				YEAR TO DATE			
	CURRENT YEAR		PRIOR YEAR		CURRENT YEAR		PRIOR YEAR	
	GROSS REVENUE	%	GROSS REVENUE	%	GROSS REVENUE	%	GROSS REVENUE	%
Medicare	\$ 34,726,572	35.7%	\$ 39,816,015	38.4%	\$ 34,726,572	35.7%	\$ 39,816,015	38.4%
Medicaid	11,439,898	11.7%	9,919,634	9.6%	11,439,898	11.7%	9,919,634	9.6%
Commercial	33,985,735	34.9%	29,808,946	28.7%	33,985,735	34.9%	29,808,946	28.7%
Self Pay	12,317,524	12.6%	19,190,898	18.5%	12,317,524	12.6%	19,190,898	18.5%
Other	4,919,955	5.1%	5,024,357	4.8%	4,919,955	5.1%	5,024,357	4.8%
<b>TOTAL</b>	<b>\$ 97,389,684</b>	<b>100.0%</b>	<b>\$ 103,759,849</b>	<b>100.0%</b>	<b>\$ 97,389,684</b>	<b>100.0%</b>	<b>\$ 103,759,849</b>	<b>100.0%</b>

**PAYMENTS BY PAYOR**

	CURRENT MONTH				YEAR TO DATE			
	CURRENT YEAR		PRIOR YEAR		CURRENT YEAR		PRIOR YEAR	
	PAYMENTS	%	PAYMENTS	%	PAYMENTS	%	PAYMENTS	%
Medicare	\$ 8,965,754	46.8%	\$ 7,681,531	38.4%	\$ 8,965,754	46.8%	\$ 7,681,531	38.4%
Medicaid	1,988,281	10.4%	3,092,804	15.5%	1,988,281	10.4%	3,092,804	15.5%
Commercial	6,223,695	32.4%	7,257,841	36.3%	6,223,695	32.4%	7,257,841	36.3%
Self Pay	926,837	4.8%	1,399,274	7.0%	926,837	4.8%	1,399,274	7.0%
Other	1,075,427	5.6%	561,536	2.8%	1,075,427	5.6%	561,536	2.8%
<b>TOTAL</b>	<b>\$ 19,179,994</b>	<b>100.0%</b>	<b>\$ 19,992,985</b>	<b>100.0%</b>	<b>\$ 19,179,994</b>	<b>100.0%</b>	<b>\$ 19,992,985</b>	<b>100.0%</b>

**ECTOR COUNTY HOSPITAL DISTRICT  
FAMILY HEALTH CLINIC CLEMENTS  
OCTOBER 2020**

**REVENUE BY PAYOR**

	<b>CURRENT MONTH</b>				<b>YEAR TO DATE</b>			
	<b>CURRENT YEAR</b>		<b>PRIOR YEAR</b>		<b>CURRENT YEAR</b>		<b>PRIOR YEAR</b>	
	<b>GROSS REVENUE</b>	<b>%</b>	<b>GROSS REVENUE</b>	<b>%</b>	<b>GROSS REVENUE</b>	<b>%</b>	<b>GROSS REVENUE</b>	<b>%</b>
Medicare	\$ 92,232	14.3%	\$ 58,376	14.8%	\$ 92,232	14.3%	\$ 58,376	14.8%
Medicaid	324,652	50.3%	166,675	42.4%	324,652	50.3%	166,675	42.4%
PHC	-	0.0%	-	0.0%	-	0.0%	-	0.0%
Commercial	101,217	15.7%	77,515	19.7%	101,217	15.7%	77,515	19.7%
Self Pay	100,649	15.6%	91,183	23.1%	100,649	15.6%	91,183	23.1%
Other	26,455	4.1%	160	0.0%	26,455	4.1%	160	0.0%
<b>TOTAL</b>	<b>\$ 645,206</b>	<b>100.0%</b>	<b>\$ 393,909</b>	<b>100.0%</b>	<b>\$ 645,206</b>	<b>100.0%</b>	<b>\$ 393,909</b>	<b>100.0%</b>

**PAYMENTS BY PAYOR**

	<b>CURRENT MONTH</b>				<b>YEAR TO DATE</b>			
	<b>CURRENT YEAR</b>		<b>PRIOR YEAR</b>		<b>CURRENT YEAR</b>		<b>PRIOR YEAR</b>	
	<b>PAYMENTS</b>	<b>%</b>	<b>PAYMENTS</b>	<b>%</b>	<b>PAYMENTS</b>	<b>%</b>	<b>PAYMENTS</b>	<b>%</b>
Medicare	\$ 22,066	15.8%	\$ 38,893	27.7%	\$ 22,066	15.7%	\$ 38,893	27.7%
Medicaid	66,172	47.4%	52,230	37.1%	66,172	47.5%	52,230	37.1%
PHC	-	0.0%	-	0.0%	-	0.0%	-	0.0%
Commercial	25,121	18.0%	21,716	15.5%	25,121	18.0%	21,716	15.5%
Self Pay	25,862	18.5%	27,091	19.3%	25,862	18.5%	27,091	19.3%
Other	387	0.3%	612	0.4%	387	0.3%	612	0.4%
<b>TOTAL</b>	<b>\$ 139,608</b>	<b>100.0%</b>	<b>\$ 140,542</b>	<b>100.0%</b>	<b>\$ 139,608</b>	<b>100.0%</b>	<b>\$ 140,542</b>	<b>100.0%</b>

**ECTOR COUNTY HOSPITAL DISTRICT  
FAMILY HEALTH CLINIC WEST UNIVERSITY  
OCTOBER 2020**

**REVENUE BY PAYOR**

	CURRENT MONTH				YEAR TO DATE			
	CURRENT YEAR		PRIOR YEAR		CURRENT YEAR		PRIOR YEAR	
	GROSS REVENUE	%	GROSS REVENUE	%	GROSS REVENUE	%	GROSS REVENUE	%
Medicare	\$ 217	99.3%	\$ 52,655	22.1%	\$ 217	99.3%	\$ 52,655	22.1%
Medicaid	(1,507)	-689.2%	\$ 62,415	26.2%	(1,507)	-689.1%	62,415	26.2%
PHC	-	0.0%	\$ -	0.0%	-	0.0%	-	0.0%
Commercial	(2,114)	-966.8%	\$ 49,684	20.9%	(2,114)	-966.8%	49,684	20.9%
Self Pay	3,623	1656.7%	\$ 73,042	30.7%	3,623	1656.6%	73,042	30.7%
Other	-	0.0%	\$ 391	0.2%	-	0.0%	391	0.2%
<b>TOTAL</b>	<b>\$ 219</b>	<b>100.0%</b>	<b>\$ 238,188</b>	<b>100.0%</b>	<b>\$ 219</b>	<b>100.0%</b>	<b>\$ 238,188</b>	<b>100.0%</b>

**PAYMENTS BY PAYOR**

	CURRENT MONTH				YEAR TO DATE			
	CURRENT YEAR		PRIOR YEAR		CURRENT YEAR		PRIOR YEAR	
	PAYMENTS	%	PAYMENTS	%	PAYMENTS	%	PAYMENTS	%
Medicare	\$ 1,933	34.7%	\$ 15,834	27.3%	\$ 1,933	34.7%	\$ 15,834	27.3%
Medicaid	858	15.4%	15,008	25.9%	857	15.4%	15,008	25.9%
PHC	-	0.0%	-	0.0%	-	0.0%	-	0.0%
Commercial	967	17.3%	13,740	23.7%	967	17.3%	13,740	23.7%
Self Pay	1,603	28.7%	12,969	22.3%	1,603	28.7%	12,969	22.3%
Other	216	3.9%	488	0.8%	216	3.9%	488	0.8%
<b>TOTAL</b>	<b>\$ 5,576</b>	<b>100.0%</b>	<b>\$ 58,039</b>	<b>100.0%</b>	<b>\$ 5,576</b>	<b>100.0%</b>	<b>\$ 58,039</b>	<b>100.0%</b>

**ECTOR COUNTY HOSPITAL DISTRICT  
SCHEDULE OF CASH AND INVESTMENTS - HOSPITAL ONLY  
OCTOBER 2020**

<u>Cash and Cash Equivalents</u>	<u>Frost</u>	<u>Hilltop</u>	<u>Total</u>
Operating	\$ 39,792,704	\$ -	\$ 39,792,704
Mission Fitness	166,332	-	166,332
Petty Cash	9,306	-	9,306
Dispro	-	1,182	1,182
General Liability	-	913,009	913,009
Professional Liability	-	507,404	507,404
Funded Worker's Compensation	-	608,527	608,527
Funded Depreciation	-	75,742	75,742
Designated Funds	-	507,209	507,209
	<hr/>	<hr/>	<hr/>
Total Cash and Cash Equivalents	\$ 39,981,920	\$ 2,613,073	\$ 42,594,993

<u>Investments</u>	<u>Other</u>	<u>Hilltop</u>	<u>Total</u>
Dispro	\$ -	\$ 5,401,000	\$ 5,401,000
Funded Depreciation	-	34,729,000	34,729,000
Funded Worker's Compensation	-	1,684,000	1,684,000
General Liability	-	2,103,000	2,103,000
Professional Liability	-	2,607,000	2,607,000
Designated Funds	23,622	2,747,000	2,770,622
Allowance for Change in Market Values	-	(9,694)	(9,694)
	<hr/>	<hr/>	<hr/>
Total Investments	\$ 23,622	\$ 49,261,306	\$ 49,284,928
Total Unrestricted Cash and Investments			\$ 91,879,921

<u>Restricted Assets</u>	<u>Reserves</u>	<u>Prosperity</u>	<u>Total</u>
Assets Held By Trustee - Bond Reserves	\$ 4,896	\$ -	\$ 4,896
Assets Held In Endowment-Board Designated	-	6,375,569	6,375,569
Advanced Medicare Payment	31,970,959	-	31,970,959
Restricted TPC, LLC-Equity Stake	593,971	-	593,971
Restricted MCH West Texas Services-Equity Stake	2,278,635	-	2,278,635
Total Restricted Assets	<hr/>	<hr/>	<hr/>
	\$ 34,848,461	\$ 6,375,569	\$ 41,224,030

Total Cash & Investments **\$ 133,103,950**

**ECTOR COUNTY HOSPITAL DISTRICT  
STATEMENT OF CASH FLOW  
OCTOBER 2020**

	<b>Hospital</b>	<b>Procure</b>	<b>Blended</b>
Cash Flows from Operating Activities and Nonoperating Revenue:			
Excess of Revenue over Expenses	\$ 71,168	-	\$ 71,168
Noncash Expenses:			
Depreciation and Amortization	1,564,232	2,156	1,566,388
Unrealized Gain/Loss on Investments	1,246	-	1,246
Accretion (Bonds)	(34,913)	-	(34,913)
Changes in Assets and Liabilities			
Patient Receivables, Net	893,033	(597,184)	295,849
Taxes Receivable/Deferred	(2,010,721)	(16,950)	(2,027,671)
Inventories, Prepays and Other	(2,549,838)	(882)	(2,550,720)
Accounts Payable	1,578,967	732,955	2,311,922
Accrued Expenses	(1,892,501)	(120,095)	(2,012,596)
Due to Third Party Payors	207,515	-	207,515
Accrued Post Retirement Benefit Costs	600,000	-	600,000
Net Cash Provided by Operating Activities	\$ (1,571,813)	0	\$ (1,571,812)
Cash Flows from Investing Activities:			
Investments	\$ (11,496,090)	-	\$ (11,496,090)
Acquisition of Property and Equipment	(187,501)	-	(187,501)
Net Cash used by Investing Activities	\$ (11,683,591)	-	\$ (11,683,591)
Cash Flows from Financing Activities:			
Current Portion Debt	\$ 1,074	-	\$ 1,074
Intercompany Activities	\$ -	(0)	(0)
Net Repayment of Long-term Debt/Bond Issuance	(59,306)	-	(59,306)
Net Cash used by Financing Activities	(58,232)	(0)	(58,233)
Net Increase (Decrease) in Cash	(13,313,636)	0	(13,313,636)
Beginning Cash & Cash Equivalents @ 9/30/2020	97,132,659	4,650	97,137,309
Ending Cash & Cash Equivalents @ 10/31/2020	\$ 83,819,023	\$ 4,650	\$ 83,823,673
<hr/>			
<b>Balance Sheet</b>			
Cash and Cash Equivalents	\$ 42,594,993	4,650	\$ 42,599,643
Restricted Assets	41,224,030	-	41,224,030
Ending Cash & Cash Equivalents @ 10/31/2020	\$ 83,819,023	4,650	\$ 83,823,673

**ECTOR COUNTY HOSPITAL DISTRICT**  
**TAX COLLECTIONS**  
**FISCAL 2021**

	<u>ACTUAL COLLECTIONS</u>	<u>BUDGETED COLLECTIONS</u>	<u>VARIANCE</u>	<u>PRIOR YEAR COLLECTIONS</u>	<u>VARIANCE</u>
<b><u>AD VALOREM</u></b>					
OCTOBER	\$ 251,630	\$ 2,025,971	\$ (1,774,341)	\$ 357,473	\$ (105,843)
TOTAL	<u>\$ 251,630</u>	<u>\$ 2,025,971</u>	<u>\$ (1,774,341)</u>	<u>\$ 357,473</u>	<u>\$ (105,843)</u>
<b><u>SALES</u></b>					
OCTOBER	\$ 2,929,377	\$ 3,282,683	\$ (353,306)	\$ 4,204,814	\$ (1,275,437)
SUB TOTAL	2,929,377	3,282,683	(353,306)	4,204,814	(1,275,437)
ACCRUAL	281,272	-	281,272	-	281,272
TOTAL	<u>\$ 3,210,649</u>	<u>\$ 3,282,683</u>	<u>\$ (72,034)</u>	<u>\$ 4,204,814</u>	<u>\$ (994,165)</u>
TAX REVENUE	<u><u>\$ 3,462,278</u></u>	<u><u>\$ 5,308,654</u></u>	<u><u>\$ (1,846,376)</u></u>	<u><u>\$ 4,562,287</u></u>	<u><u>\$ (1,100,008)</u></u>

**ECTOR COUNTY HOSPITAL DISTRICT  
MEDICAID SUPPLEMENTAL PAYMENTS  
FISCAL YEAR 2021**

<u>CASH ACTIVITY</u>	<u>TAX (IGT) ASSESSED</u>	<u>GOVERNMENT PAYOUT</u>	<u>BURDEN ALLEVIATION</u>	<u>NET INFLOW</u>
<b>DSH</b>				
1st Qtr	\$ (637,747)	\$ 1,993,583		\$ 1,355,836
2nd Qtr	-	-		-
3rd Qtr	-	-		-
4th Qtr	-	-		-
<b>DSH TOTAL</b>	<b>\$ (637,747)</b>	<b>\$ 1,993,583</b>		<b>\$ 1,355,836</b>
<b>UC</b>				
1st Qtr	\$ (16,099)	\$ 38,376		22,278
2nd Qtr	-	-		-
3rd Qtr	-	-		-
4th Qtr	-	-		-
<b>UC TOTAL</b>	<b>\$ (16,099)</b>	<b>\$ 38,376</b>		<b>\$ 22,278</b>
<b>DSRIP</b>				
1st Qtr	\$ -	\$ -		\$ -
2nd Qtr	-	-		-
3rd Qtr	-	-		-
4th Qtr	-	-		-
<b>DSRIP UPL TOTAL</b>	<b>\$ -</b>	<b>\$ -</b>		<b>\$ -</b>
<b>UHRIP</b>				
1st Qtr	\$ -	\$ -		\$ -
2nd Qtr	-	-		-
3rd Qtr	-	-		-
4th Qtr	-	-		-
<b>UHRIP TOTAL</b>	<b>\$ -</b>	<b>\$ -</b>		<b>\$ -</b>
<b>GME</b>				
1st Qtr	\$ -	\$ -		\$ -
2nd Qtr	-	-		-
3rd	-	-		-
4th Qtr	-	-		-
<b>GME TOTAL</b>	<b>\$ -</b>	<b>\$ -</b>		<b>\$ -</b>
<b>MCH Cash Activity</b>	<b>\$ (653,846)</b>	<b>\$ 2,031,959</b>		<b>\$ 1,378,113</b>
<b>ProCare Cash Activity</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
<b>Blended Cash Activity</b>	<b>\$ (653,846)</b>	<b>\$ 2,031,959</b>	<b>\$ -</b>	<b>\$ 1,378,113</b>

**INCOME STATEMENT ACTIVITY:**

**FY 2021 Accrued / (Deferred) Adjustments:**

	<b>BLENDED</b>
DSH Accrual	\$ 1,024,414
Uncompensated Care Accrual	1,079,409
URIP	(178,654)
GME	29,167
Regional UPL Benefit	-
<b>Medicaid Supplemental Payments</b>	<b>1,954,337</b>
DSRIP Accrual	547,173
<b>Total Adjustments</b>	<b>\$ 2,501,510</b>



**ECTOR COUNTY HOSPITAL DISTRICT  
CONSTRUCTION IN PROGRESS - HOSPITAL ONLY  
AS OF OCTOBER 31, 2020**

RE NUMBER	ITEM	CIP BALANCE AS OF 9/30/2020	OCTOBER "+" ADDITIONS	OCTOBER "- " ADDITIONS	OCTOBER TRANSFERS	CIP BALANCE AS OF 10/31/2020	ADD: AMOUNTS CAPITALIZED	PROJECT TOTAL	BUDGETED AMOUNT	UNDER/(OVER) APRVD/BUDGET
<i>RENOVATIONS</i>										
RE20-1352	REGIONAL LAB	11,853	-	-	-	11,853	-	11,853	150,000	138,148
RE20-1359	ROCK HOUSE RENOVATIONS	65,052	18,869	-	-	83,921	-	83,921	48,500	(35,421)
	<b>SUB-TOTAL</b>	<b>\$ 76,905</b>	<b>\$ 18,869</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 95,774</b>	<b>\$ -</b>	<b>\$ 95,774</b>	<b>\$ 198,500</b>	<b>\$ 102,726</b>
<i>MINOR BUILDING IMPROVEMENT</i>										
RE20-1349	REFRACTORY BOILER UPGRADE	-	-	-	-	-	-	-	30,000	30,000
RE20-1357	ER TUBE STATION	55,775	6,808	-	-	62,582	-	62,582	48,000	(14,582)
RE20-1358	ER TRIAGE	26,960	55,297	-	-	82,257	-	82,257	75,000	(7,257)
RE20-1360	RENTAL PROPERTY REPAIRS - CASA ORTIZ	34,377	1,573	-	-	35,949	-	35,949	25,000	(10,949)
RE20-1361	CT SCAN	38,073	2,215	-	-	40,288	-	40,288	175,000	134,712
RE21-1362	PHARMACY PYXIS	-	3,046	-	-	3,046	-	3,046	15,000	11,954
RE21-1363	STERILE STORAGE	-	-	-	-	-	-	-	25,000	25,000
RE21-1364	TENNENT IMPROVEMENT - 750 W 5TH	-	-	-	-	-	-	-	25,000	25,000
	<b>SUB-TOTAL</b>	<b>\$ 155,184</b>	<b>\$ 68,939</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 224,123</b>	<b>\$ -</b>	<b>\$ 224,123</b>	<b>\$ 418,000</b>	<b>\$ 193,878</b>
<i>EQUIPMENT &amp; SOFTWARE PROJECTS - CIP INCOMPLETE</i>										
	VARIOUS CAPITAL EXPENDITURE PROJECTS	\$ 3,890,354	\$ 560,326	\$ (3,120,956)	\$ -	\$ 1,329,724	\$ -	\$ 1,329,724	\$ 3,000,000	\$ 1,670,276
	<b>SUB-TOTAL</b>	<b>\$ 3,890,354</b>	<b>\$ 560,326</b>	<b>\$ (3,120,956)</b>	<b>\$ -</b>	<b>\$ 1,329,724</b>	<b>\$ -</b>	<b>\$ 1,329,724</b>	<b>\$ 3,000,000</b>	<b>\$ 1,670,276</b>
	<b>TOTAL CONSTRUCTION IN PROGRESS</b>	<b>\$ 4,122,443</b>	<b>\$ 648,133</b>	<b>\$ (3,120,956)</b>	<b>\$ -</b>	<b>\$ 1,649,620</b>	<b>\$ -</b>	<b>\$ 1,649,620</b>	<b>\$ 3,616,500</b>	<b>\$ 1,966,880</b>

**ECTOR COUNTY HOSPITAL DISTRICT**  
**CAPITAL PROJECT & EQUIPMENT EXPENDITURES**  
**OCTOBER 2020**

ITEM	CLASS	BOOKED AMOUNT
<b>TRANSFERRED FROM CONSTRUCTION IN PROGRESS/RENOVATION PROJECTS</b>		
<b>TOTAL PROJECT TRANSFERS</b>		\$ -
<b>EQUIPMENT PURCHASES</b>		
None		\$ -
<b>TOTAL EQUIPMENT PURCHASES</b>		\$ -
<b>TOTAL TRANSFERS FROM CIP/EQUIPMENT PURCHASES</b>		\$ -

**ECTOR COUNTY HOSPITAL DISTRICT**  
**FISCAL 2021 CAPITAL EQUIPMENT**  
**CONTINGENCY FUND**  
**OCTOBER 2020**

<b>MONTH/ YEAR</b>	<b>DESCRIPTION</b>	<b>DEPT NUMBER</b>	<b>BUDGETED AMOUNT</b>	<b>P.O AMOUNT</b>	<b>ACTUAL AMOUNT</b>	<b>TO/(FROM) CONTINGENCY</b>
	<b>Available funds from budget</b>		<b>\$ 600,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 600,000</b>
Oct-20	UltraLite 500 Series	6850	-	-	8,827	(8,827)
Oct-20	CombiM 84	7410	-	-	18,294	(18,294)
Oct-20	Giraffe Warmer	6550	-	-	15,562	(15,562)
			<b><u>\$ 600,000</u></b>	<b><u>\$ -</u></b>	<b><u>\$ 42,683</u></b>	<b><u>\$ 557,317</u></b>

**ECTOR COUNTY HOSPITAL DISTRICT  
SUPPLEMENTAL SCHEDULE OF ACCOUNTS RECEIVABLE - OTHER  
OCTOBER 2020**

	<b>CURRENT YEAR</b>	<b>PRIOR YEAR</b>		<b>CURRENT YEAR CHANGE</b>
		<b>HOSPITAL AUDITED</b>	<b>PRO CARE AUDITED</b>	
AR DISPRO/UPL	\$ (331,422)	\$ -	\$ -	\$ (331,422)
AR UNCOMPENSATED CARE	1,057,131	-	-	1,057,131
AR DSRIP	1,217,204	670,031	-	547,173
AR NURSING HOME UPL	-	-	-	-
AR UHRIP	387,087	565,741	-	(178,654)
AR GME	29,167	-	-	29,167
AR BAB REVENUE	-	-	-	-
AR PHYSICIAN GUARANTEES	434,995	358,963	-	76,031
AR ACCRUED INTEREST	13,373	99,784	-	(86,411)
AR OTHER:	1,963,137	2,451,028	23,598	(511,489)
Procure On-Call Fees	-	-	-	-
Procure A/R - FHC	-	-	-	-
Other Misc A/R	1,963,137	2,451,028	23,598	(511,489)
AR DUE FROM THIRD PARTY PAYOR	<u>2,579,113</u>	<u>2,371,598</u>	<u>-</u>	<u>207,515</u>
<b>TOTAL ACCOUNTS RECEIVABLE - OTHER</b>	<u>\$ 8,975,831</u>	<u>\$ 7,316,982</u>	<u>\$ 23,598</u>	<u>\$ 1,635,251</u>

**ECTOR COUNTY HOSPITAL DISTRICT  
SUPPLEMENTAL SCHEDULE OF HOSPITAL TEMPORARY LABOR FTE'S  
OCTOBER 2020**

TEMPORARY LABOR DEPARTMENT	CURRENT MONTH					YEAR TO DATE				
	ACTUAL	BUDGET	BUDGET		PRIOR YR VAR	ACTUAL	BUDGET	BUDGET		PRIOR YR VAR
			VAR	PRIOR YR				VAR	PRIOR YR	
9 CENTRAL	2.5	2.8	-11.5%	4.9	-49.4%	2.5	2.8	-11.5%	4.9	-49.4%
5 CENTRAL	2.5	2.0	23.2%	1.7	50.1%	2.5	2.0	23.2%	1.7	50.1%
CARDIOPULMONARY	5.2	2.4	115.7%	2.8	83.7%	5.2	2.4	115.7%	2.8	83.7%
INTENSIVE CARE UNIT 4 (CCU)	12.3	6.2	100.5%	1.7	631.7%	12.3	6.2	100.5%	1.7	631.7%
6 Central	1.0	1.5	-34.2%	2.3	-55.6%	1.0	1.5	-34.2%	2.3	-55.6%
OPERATING ROOM	2.5	2.0	22.7%	3.0	-15.6%	2.5	2.0	22.7%	3.0	-15.6%
8 CENTRAL	2.6	1.6	59.4%	0.9	188.1%	2.6	1.6	59.4%	0.9	188.1%
PM&R - PHYSICAL	-	-	0.0%	3.2	-100.0%	-	-	0.0%	3.2	-100.0%
7 CENTRAL	1.1	4.9	-77.7%	2.7	-59.3%	1.1	4.9	-77.7%	2.7	-59.3%
LABOR AND DELIVERY	2.5	0.9	170.9%	0.9	177.8%	2.5	0.9	170.9%	0.9	177.8%
STERILE PROCESSING	-	-	0.0%	3.3	-100.0%	-	-	0.0%	3.3	-100.0%
IMAGING - DIAGNOSTICS	-	1.0	-100.0%	2.2	-100.0%	-	1.0	-100.0%	2.2	-100.0%
4 CENTRAL	1.6	1.0	53.4%	1.5	3.9%	1.6	1.0	53.4%	1.5	3.9%
4 EAST	-	-	0.0%	1.0	-100.0%	-	-	0.0%	1.0	-100.0%
NURSING ORIENTATION	0.1	-	0.0%	-	0.0%	0.1	-	0.0%	-	0.0%
LABORATORY - CHEMISTRY	-	3.4	-100.0%	-	0.0%	-	3.4	-100.0%	-	0.0%
MEDICAL STAFF	-	-	0.0%	1.1	-100.0%	-	-	0.0%	1.1	-100.0%
IMAGING - ULTRASOUND	-	0.6	-100.0%	-	0.0%	-	0.6	-100.0%	-	0.0%
6 West	0.4	0.3	12.8%	0.4	-15.1%	0.4	0.3	12.8%	0.4	-15.1%
INTENSIVE CARE UNIT 2	1.1	6.2	-81.7%	0.1	1481.1%	1.1	6.2	-81.7%	0.1	1481.1%
DISASTER AND EMERGENCY OPERATIONS	0.3	-	0.0%	-	0.0%	0.3	-	0.0%	-	0.0%
RAD MCH CVI	-	-	0.0%	-	0.0%	-	-	0.0%	-	0.0%
IMAGING - NUCLEAR MEDICINE	-	-	0.0%	-	0.0%	-	-	0.0%	-	0.0%
EMERGENCY DEPARTMENT	-	-	0.0%	0.5	-100.0%	-	-	0.0%	0.5	-100.0%
INPATIENT REHAB	-	-	0.0%	0.1	-100.0%	-	-	0.0%	0.1	-100.0%
PM&R - SPEECH	-	-	0.0%	0.3	-100.0%	-	-	0.0%	0.3	-100.0%
IMAGING - CT SCAN	-	-	0.0%	-	0.0%	-	-	0.0%	-	0.0%
2 Central	-	-	0.0%	-	0.0%	-	-	0.0%	-	0.0%
5 WEST	0.1	-	0.0%	-	0.0%	0.1	-	0.0%	-	0.0%
INPATIENT REHAB - THERAPY	-	-	0.0%	-	0.0%	-	-	0.0%	-	0.0%
NEO-NATAL INTENSIVE CARE	-	-	0.0%	-	0.0%	-	-	0.0%	-	0.0%
PM&R - OCCUPATIONAL	-	-	0.0%	-	0.0%	-	-	0.0%	-	0.0%
TRAUMA SERVICE	-	-	0.0%	-	0.0%	-	-	0.0%	-	0.0%
FOOD SERVICE	-	-	0.0%	-	0.0%	-	-	0.0%	-	0.0%
FINANCIAL ACCOUNTING	-	-	0.0%	-	0.0%	-	-	0.0%	-	0.0%
PATIENT ACCOUNTING	-	-	0.0%	-	0.0%	-	-	0.0%	-	0.0%
IT OPERATIONS	-	-	0.0%	-	0.0%	-	-	0.0%	-	0.0%
ADMINISTRATION	-	-	0.0%	-	0.0%	-	-	0.0%	-	0.0%
<b>SUBTOTAL</b>	<b>35.8</b>	<b>37.0</b>	<b>-3.1%</b>	<b>34.4</b>	<b>4.1%</b>	<b>35.8</b>	<b>37.0</b>	<b>-3.1%</b>	<b>34.4</b>	<b>4.1%</b>
<b>TRANSITION LABOR</b>										
LABORATORY - CHEMISTRY	3.6	-	0.0%	3.4	6.5%	3.6	-	0.0%	3.4	6.5%
INTENSIVE CARE UNIT 4 (CCU)	-	-	0.0%	2.7	-100.0%	-	-	0.0%	2.7	-100.0%
INPATIENT REHAB - THERAPY	-	-	0.0%	1.0	-100.0%	-	-	0.0%	1.0	-100.0%
7 CENTRAL	-	-	0.0%	2.3	-100.0%	-	-	0.0%	2.3	-100.0%
NEO-NATAL INTENSIVE CARE	-	-	0.0%	1.4	-100.0%	-	-	0.0%	1.4	-100.0%
PM&R - OCCUPATIONAL	-	-	0.0%	1.1	-100.0%	-	-	0.0%	1.1	-100.0%
INTENSIVE CARE UNIT 2	-	-	0.0%	0.8	-100.0%	-	-	0.0%	0.8	-100.0%
4 EAST	-	-	0.0%	0.5	-100.0%	-	-	0.0%	0.5	-100.0%
9 CENTRAL	-	-	0.0%	-	0.0%	-	-	0.0%	-	0.0%
8 CENTRAL	-	-	0.0%	-	0.0%	-	-	0.0%	-	0.0%
INPATIENT REHAB	-	-	0.0%	-	0.0%	-	-	0.0%	-	0.0%
OPERATING ROOM	-	-	0.0%	-	0.0%	-	-	0.0%	-	0.0%
6 Central	-	-	0.0%	-	0.0%	-	-	0.0%	-	0.0%
LABORATORY - HEMATOLOGY	-	-	0.0%	-	0.0%	-	-	0.0%	-	0.0%
EMERGENCY DEPARTMENT	-	-	0.0%	-	0.0%	-	-	0.0%	-	0.0%
5 CENTRAL	-	-	0.0%	-	0.0%	-	-	0.0%	-	0.0%
4 CENTRAL	-	-	0.0%	-	0.0%	-	-	0.0%	-	0.0%
LABOR AND DELIVERY	-	-	0.0%	-	0.0%	-	-	0.0%	-	0.0%
6 West	-	-	0.0%	-	0.0%	-	-	0.0%	-	0.0%
5 WEST	-	-	0.0%	-	0.0%	-	-	0.0%	-	0.0%
<b>SUBTOTAL</b>	<b>3.6</b>	<b>-</b>	<b>0.0%</b>	<b>13.2</b>	<b>-72.7%</b>	<b>3.6</b>	<b>-</b>	<b>0.0%</b>	<b>13.2</b>	<b>-72.7%</b>
<b>GRAND TOTAL</b>	<b>39.4</b>	<b>37.0</b>	<b>6.7%</b>	<b>47.6</b>	<b>-17.2%</b>	<b>39.4</b>	<b>37.0</b>	<b>6.7%</b>	<b>47.6</b>	<b>-17.2%</b>

**ECTOR COUNTY HOSPITAL DISTRICT  
SUPPLEMENTAL SCHEDULE OF TEMPORARY LABOR, TRANSITION LABOR & PURCHASED SERVICES - HOSPITAL ONLY  
OCTOBER 2020**

	CURRENT MONTH						YEAR TO DATE					
	ACTUAL	BUDGET	\$ VAR	% VAR	PRIOR YR	% VAR	ACTUAL	BUDGET	\$ VAR	% VAR	PRIOR YR	% VAR
ICU4 TEMPORARY LABOR	\$ 276,097	\$ 84,864	\$ 191,233	225.3%	\$ 30,364	809.3%	\$ 276,097	\$ 84,864	\$ 191,233	225.3%	\$ 30,364	809.3%
RT TEMPORARY LABOR	78,996	13,634	65,362	479.4%	79,238	-0.3%	78,996	13,634	65,362	479.4%	79,238	-0.3%
ALL OTHER	289,035	373,068	(84,033)	-22.5%	495,479	-41.7%	289,035	373,068	(84,033)	-22.5%	495,479	-41.7%
<b>TOTAL TEMPORARY LABOR</b>	<b>\$ 644,128</b>	<b>\$ 471,566</b>	<b>\$ 172,562</b>	<b>36.6%</b>	<b>\$ 605,081</b>	<b>6.5%</b>	<b>\$ 644,128</b>	<b>\$ 471,566</b>	<b>\$ 172,562</b>	<b>36.6%</b>	<b>\$ 605,081</b>	<b>6.5%</b>
ALL OTHER	\$ 40,179	-	\$ 40,179	100.0%	\$ 134,361	-70.1%	\$ 40,179	-	\$ 40,179	100.0%	\$ 134,361	-70.1%
<b>TOTAL TRANSITION LABOR</b>	<b>\$ 40,179</b>	<b>\$ -</b>	<b>\$ 40,179</b>	<b>0%</b>	<b>\$ 134,361</b>	<b>-70.1%</b>	<b>\$ 40,179</b>	<b>\$ -</b>	<b>\$ 40,179</b>	<b>0.0%</b>	<b>\$ 134,361</b>	<b>-70.1%</b>
<b>GRAND TOTAL TEMPORARY LABOR</b>	<b>\$ 684,307</b>	<b>\$ 471,566</b>	<b>\$ 212,741</b>	<b>45.1%</b>	<b>\$ 739,443</b>	<b>-7.5%</b>	<b>\$ 684,307</b>	<b>\$ 471,566</b>	<b>\$ 212,741</b>	<b>45.1%</b>	<b>\$ 739,443</b>	<b>-7.5%</b>
PA OTHER PURCH SVCS	\$ 886,305	\$ 761,536	\$ 124,769	16.4%	\$ 84,443	949.6%	\$ 886,305	\$ 761,536	\$ 124,769	16.4%	\$ 84,443	949.6%
ADM CONSULTANT FEES	142,489	18,500	123,989	670.2%	52,001	174.0%	142,489	18,500	123,989	670.2%	52,001	174.0%
COMM REL ADVERTISEMENT PURCH SVCS	98,257	27,542	70,715	256.8%	8,934	999.9%	98,257	27,542	70,715	256.8%	8,934	999.9%
MISSION FITNESS CONTRACT PURCH SVC	65,275	5,693	59,582	1046.6%	66,396	-1.7%	65,275	5,693	59,582	1046.6%	66,396	-1.7%
HR RECRUITING FEES	78,177	25,750	52,427	203.6%	53,014	47.5%	78,177	25,750	52,427	203.6%	53,014	47.5%
FHC OTHER PURCH SVCS	135,058	103,021	32,037	31.1%	70,980	90.3%	135,058	103,021	32,037	31.1%	70,980	90.3%
PT ACCTS COLLECTION FEES	91,110	56,946	34,164	60.0%	553,189	-83.5%	91,110	56,946	34,164	60.0%	553,189	-83.5%
COMM REL MEDIA PLACEMENT	65,807	34,808	30,999	89.1%	(3,433)	-2017.2%	65,807	34,808	30,999	89.1%	(3,433)	-2017.2%
REF LAB ARUP PURCH SVCS	63,447	49,894	13,553	27.2%	76,261	-16.8%	63,447	49,894	13,553	27.2%	76,261	-16.8%
ADMIN LEGAL FEES	59,080	47,709	11,371	23.8%	109,364	-46.0%	59,080	47,709	11,371	23.8%	109,364	-46.0%
HK SVC CONTRACT PURCH SVC	78,198	98,911	(20,713)	-20.9%	95,372	-18.0%	78,198	98,911	(20,713)	-20.9%	95,372	-18.0%
ECHDA OTHER PURCH SVCS	129,635	179,821	(50,186)	-27.9%	224,370	-42.2%	129,635	179,821	(50,186)	-27.9%	224,370	-42.2%
ALL OTHERS	2,211,677	2,335,899	(124,222)	-5.3%	3,143,040.48	-29.6%	2,211,677	2,335,899	(124,222)	-5.3%	3,143,040	-29.6%
<b>TOTAL PURCHASED SERVICES</b>	<b>\$ 4,104,516</b>	<b>\$ 3,746,030</b>	<b>\$ 358,486</b>	<b>9.6%</b>	<b>\$ 4,533,931</b>	<b>-9.5%</b>	<b>\$ 4,104,516</b>	<b>\$ 3,746,030</b>	<b>\$ 358,486</b>	<b>9.6%</b>	<b>\$ 4,533,931</b>	<b>-9.5%</b>



# Financial Presentation

For the Month Ended

October 31, 2020

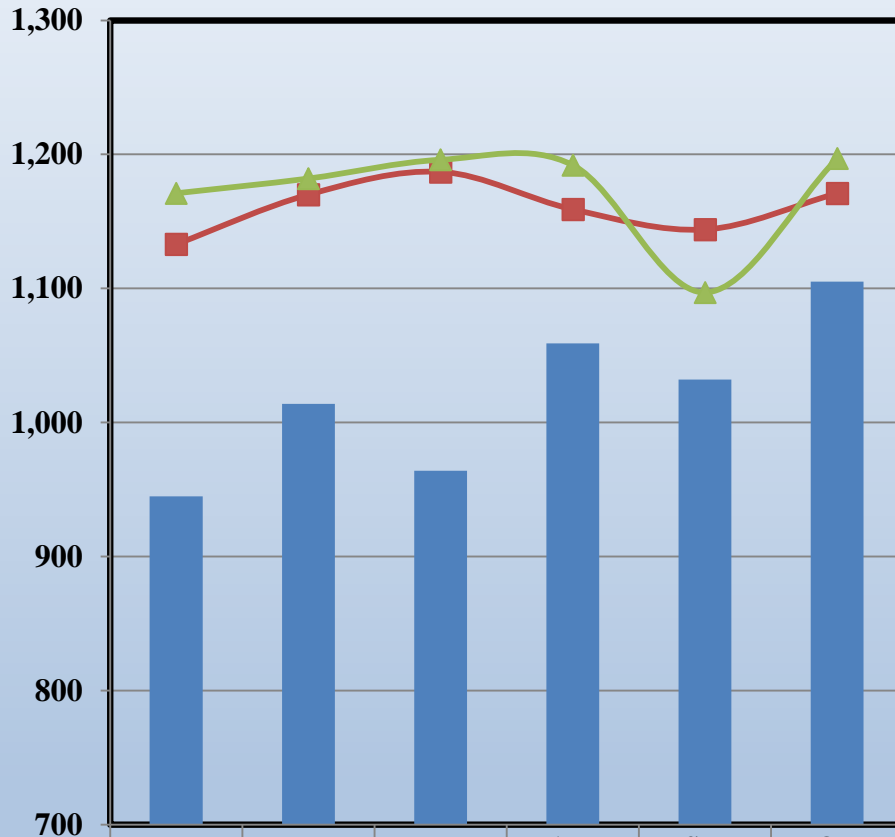
# Volume





# Admissions

## *Total – Adults and NICU*

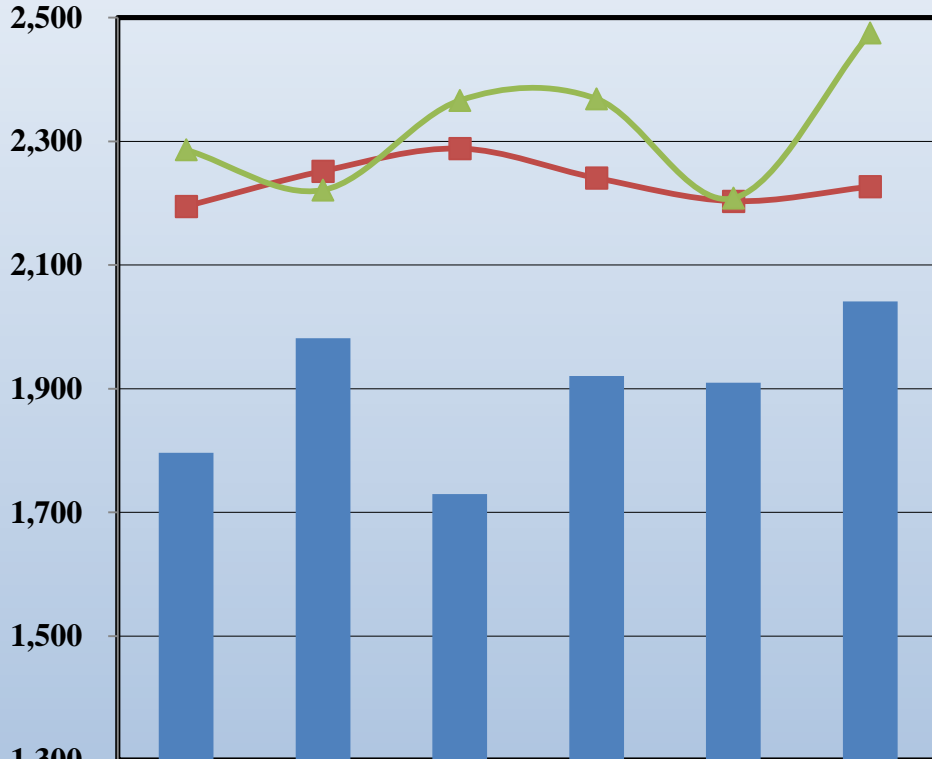


	May	Jun	Jul	Aug	Sep	Oct
Act	945	1,014	964	1,059	1,032	1,105
Bud	1,133	1,170	1,187	1,159	1,144	1,171
Prior	1,171	1,182	1,196	1,192	1,097	1,197

	<u>Actual</u>	<u>Budget</u>	<u>Prior Year</u>
Month	1,105	1,171	1,197
Var %		-5.6%	-7.7%
Year-To-Date	1,105	1,171	1,197
Var %		-5.6%	-7.7%
Annualized	12,796	14,228	14,170
Var %		-10.1%	-9.7%

# Adjusted Admissions

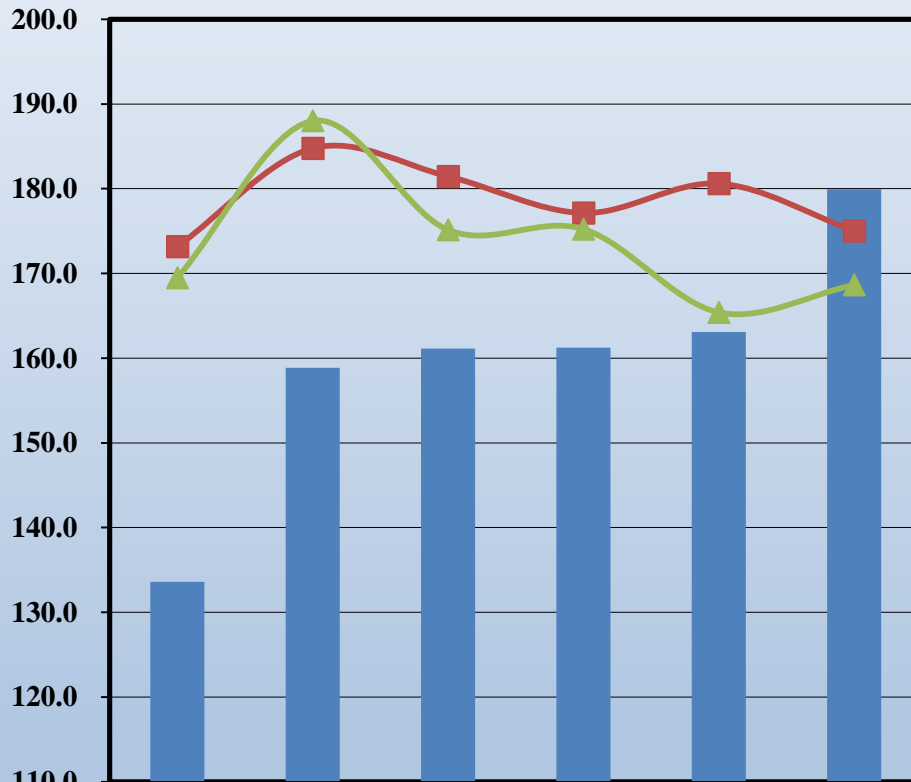
*Including Acute & Rehab Unit*



	May	Jun	Jul	Aug	Sep	Oct
Act	1,796	1,982	1,730	1,921	1,910	2,041
Bud	2,195	2,252	2,288	2,241	2,203	2,227
Prior	2,286	2,221	2,366	2,369	2,208	2,475

	<u>Actual</u>	<u>Budget</u>	<u>Prior Year</u>
Month	2,041	2,227	2,475
Var %		-8.3%	-17.5%
Year-To-Date	2,041	2,227	2,475
Var %		-8.3%	-17.5%
Annualized	23,988	27,180	27,515
Var %		-11.7%	-12.8%

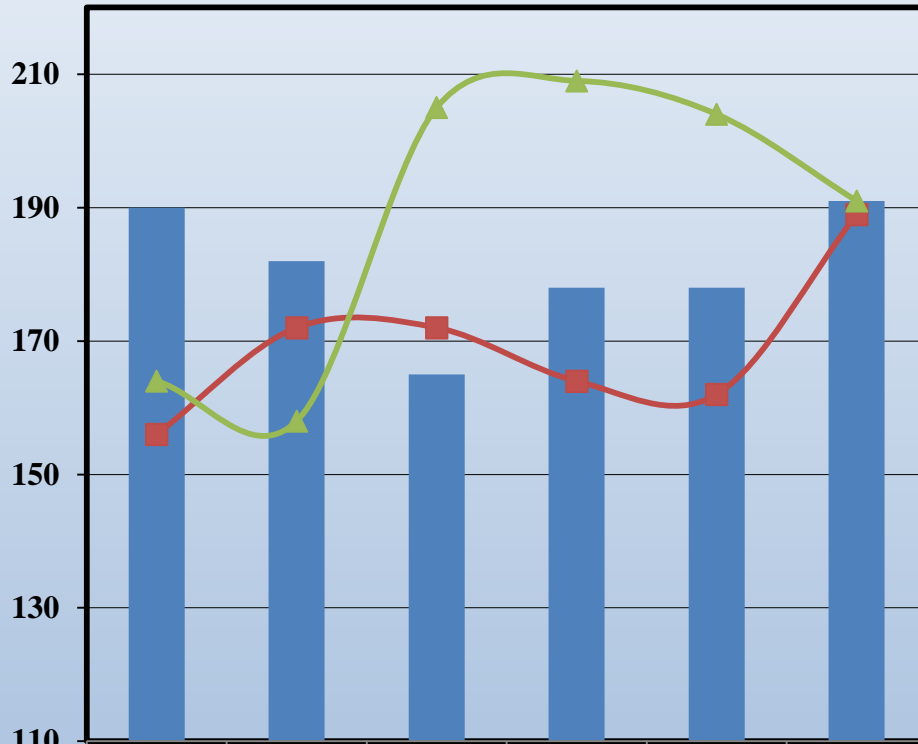
# Average Daily Census



Act	133.6	158.9	161.1	161.2	163.1	179.9
Bud	173.2	184.8	181.5	177.1	180.6	175.0
Prior	169.5	188.0	175.1	175.2	165.4	168.6

	<u>Actual</u>	<u>Budget</u>	<u>Prior Year</u>
Month	179.9	175.0	168.6
Var %		2.8%	6.7%
Year-To-Date	179.9	175.0	168.6
Var %		2.8%	6.7%
Annualized	165.8	186.1	181.1
Var %		-10.9%	-8.4%

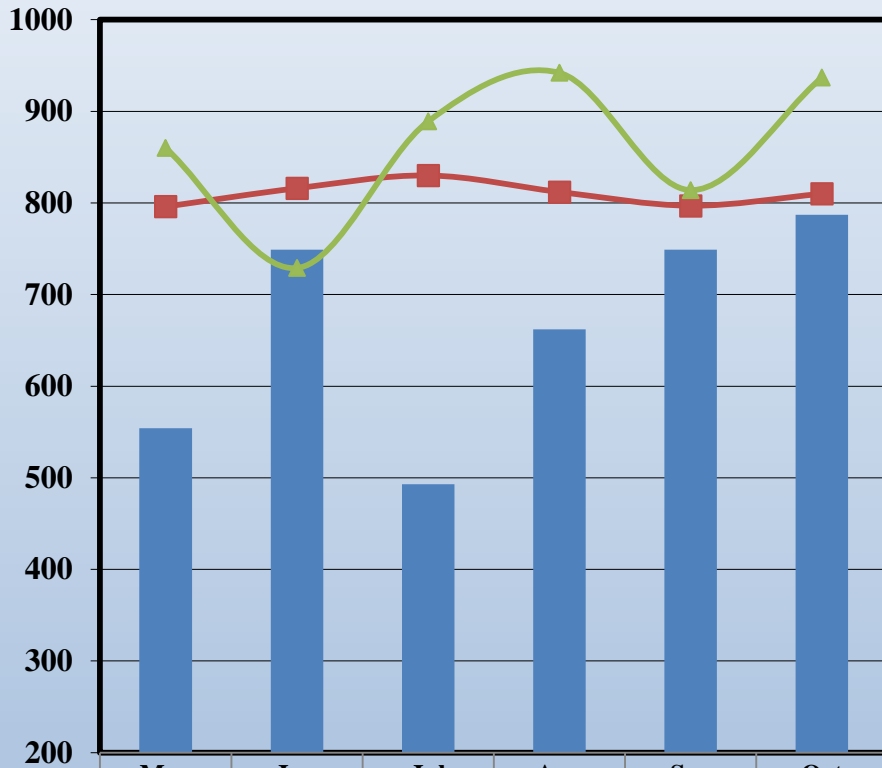
# Deliveries



	May	Jun	Jul	Aug	Sep	Oct
Act	190	182	165	178	178	191
Bud	156	172	172	164	162	189
Prior	164	158	205	209	204	191

	<u>Actual</u>	<u>Budget</u>	<u>Prior Year</u>
Month	191	189	191
Var %		1.1%	0.0%
Year-To-Date	191	189	191
Var %		1.1%	0.0%
Annualized	2,134	1,999	2,082
Var %		6.8%	2.5%

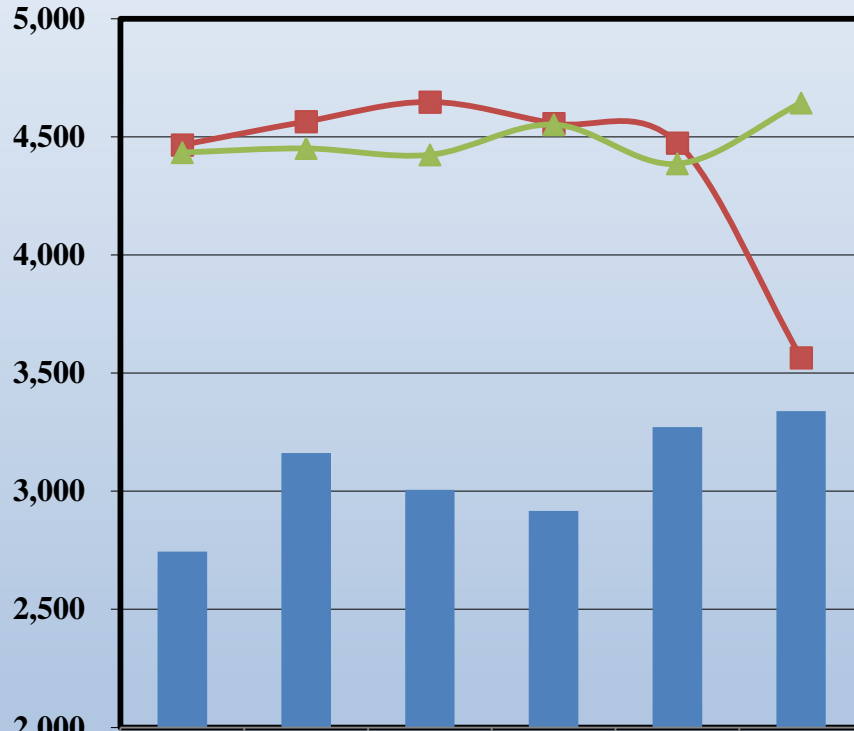
# Total Surgical Cases



	<u>Actual</u>	<u>Budget</u>	<u>Prior Year</u>
Month	787	810	937
Var %		-2.8%	-16.0%
Year-To-Date	787	810	937
Var %		-2.8%	-16.0%
Annualized	8,003	9,865	10,192
Var %		-18.9%	-21.5%

	May	Jun	Jul	Aug	Sep	Oct
Act	554	749	493	662	749	787
Bud	796	816	830	812	797	810
Prior	860	729	889	942	814	937

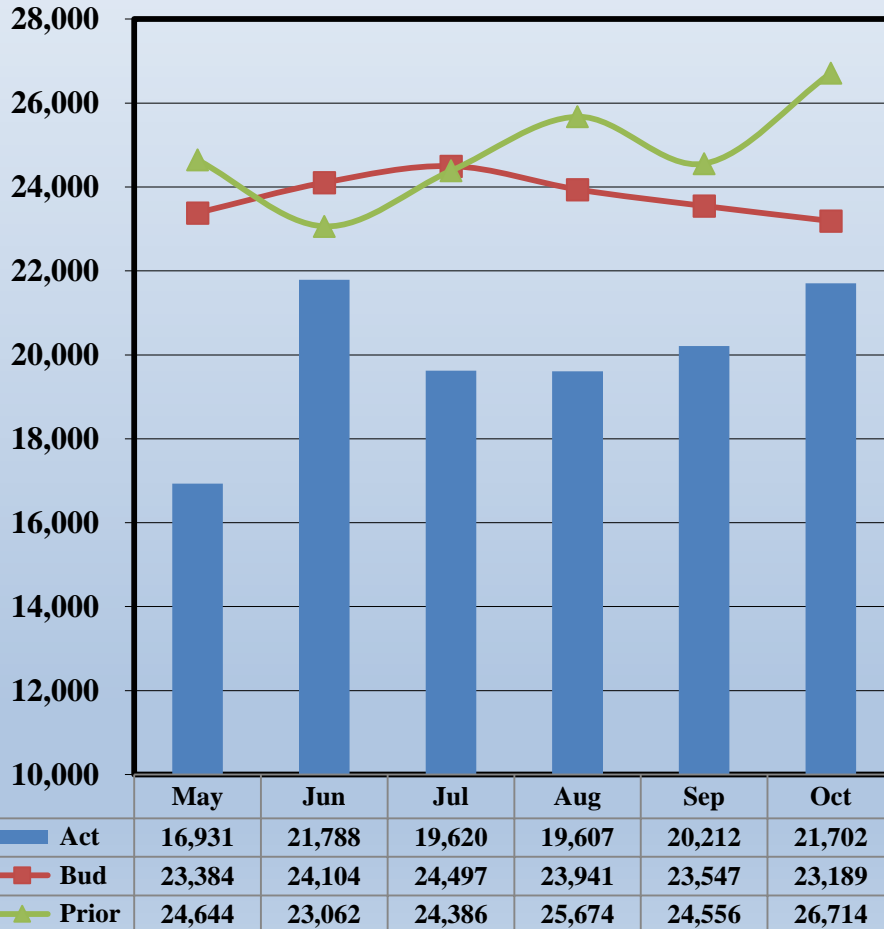
# Emergency Room Visits



	May	Jun	Jul	Aug	Sep	Oct
Act	2,745	3,162	3,006	2,916	3,271	3,339
Bud	4,466	4,565	4,648	4,557	4,474	3,565
Prior	4,434	4,451	4,424	4,552	4,386	4,644

	<u>Actual</u>	<u>Budget</u>	<u>Prior Year</u>
Month	3,339	3,565	4,644
Var %		-6.3%	-28.1%
Year-To-Date	3,339	3,565	4,644
Var %		-6.3%	-28.1%
Annualized	43,813	54,291	54,607
Var %		-19.3%	-19.8%

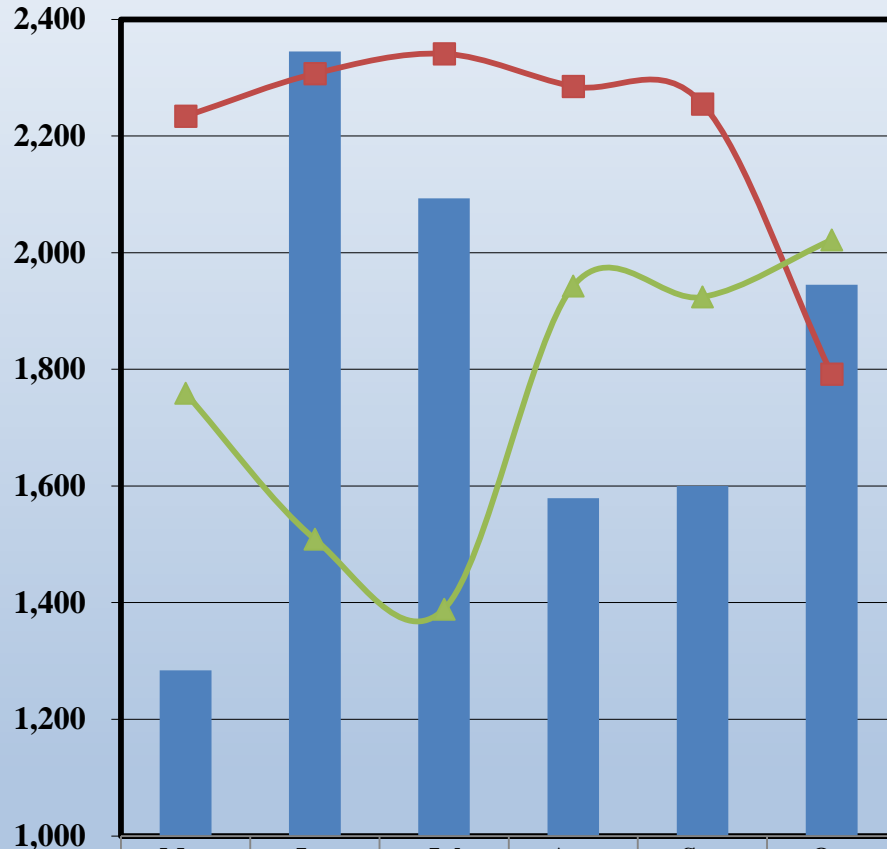
# Total Outpatient Occasions of Service



	<u>Actual</u>	<u>Budget</u>	<u>Prior Year</u>
Month	21,702	23,189	26,714
Var %		-6.4%	-18.8%
Year-To-Date	21,702	23,189	26,714
Var %		-6.4%	-18.8%
Annualized	257,570	289,072	296,626
Var %		-10.9%	-13.2%

# Urgent Care Visits

(JBS Clinic, West University & 42<sup>nd</sup> Street)

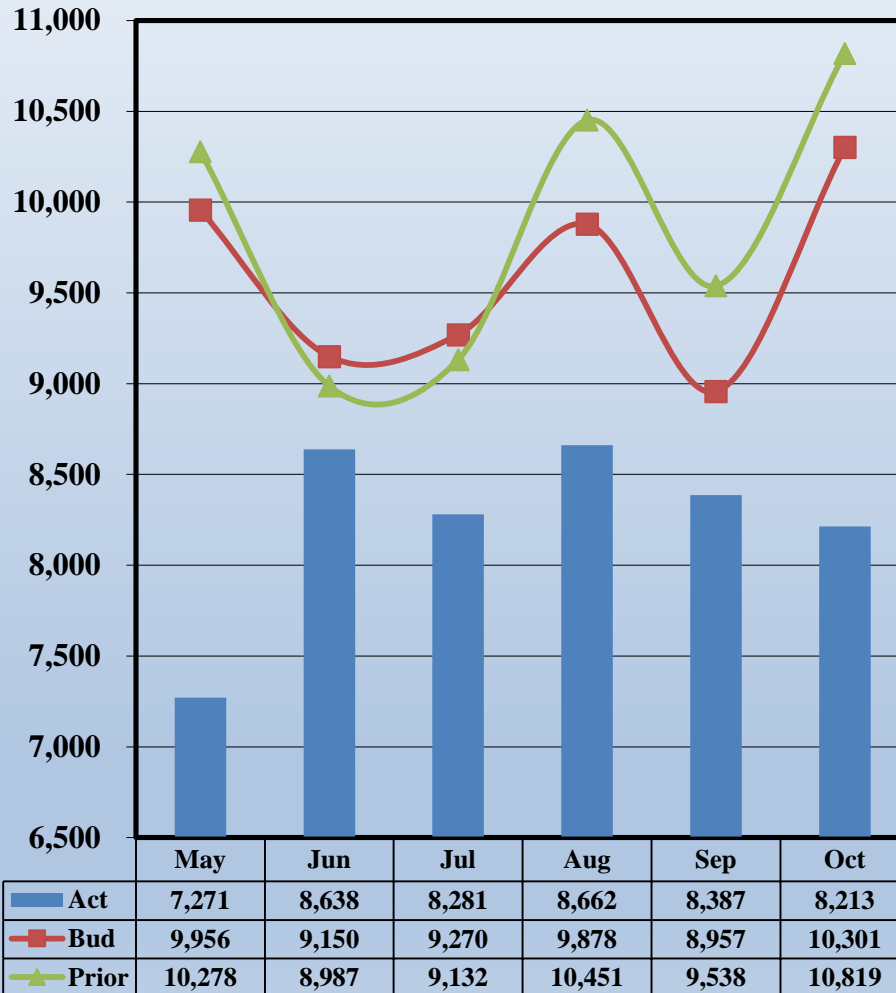


	May	Jun	Jul	Aug	Sep	Oct
— Act	1,284	2,345	2,093	1,579	1,600	1,945
— Bud	2,234	2,307	2,341	2,285	2,255	1,792
— Prior	1,759	1,509	1,389	1,943	1,924	2,022

	<u>Actual</u>	<u>Budget</u>	<u>Prior Year</u>
Month	1,945	1,792	2,022
Var %		8.5%	-3.8%
Year-To-Date	1,945	1,792	2,022
Var %		8.5%	-3.8%
Annualized	25,189	27,865	25,457
Var %		-9.6%	-1.1%

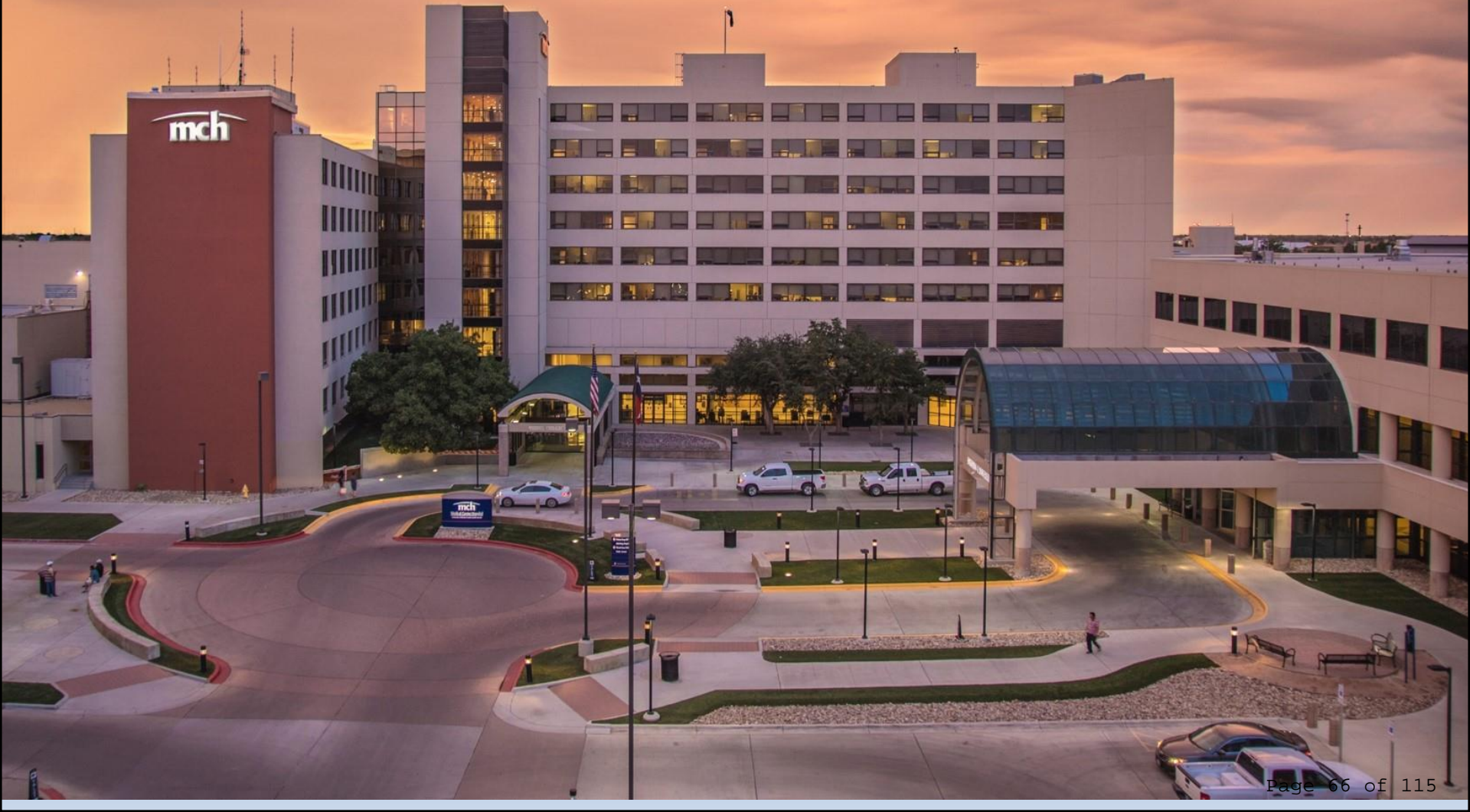


# Total ProCare Office Visits



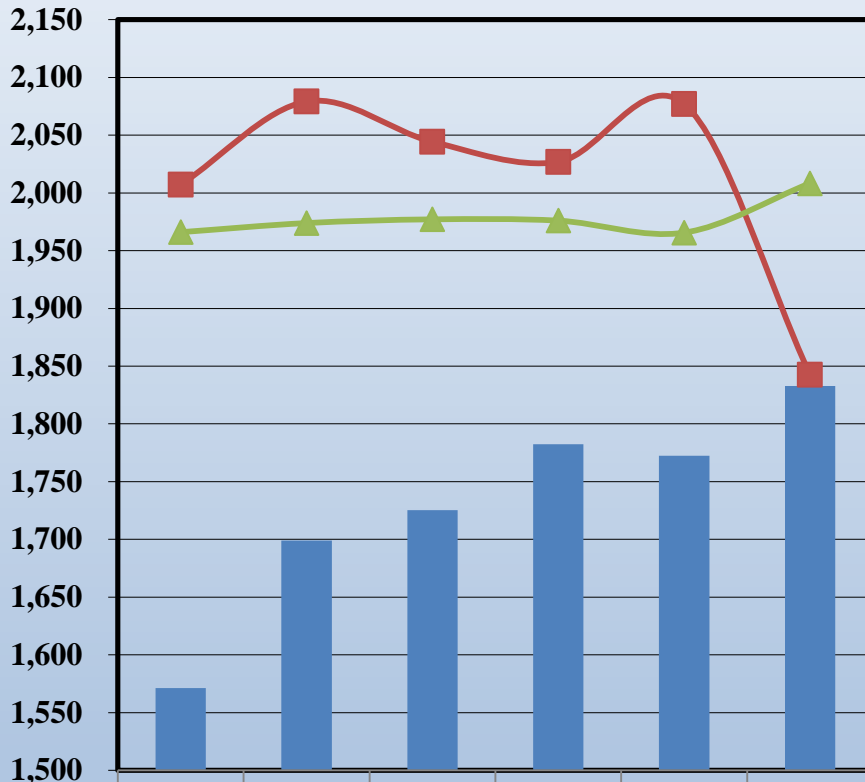
	<u>Actual</u>	<u>Budget</u>	<u>Prior Year</u>
Month	8,213	10,301	10,819
Var %		-20.3%	-24.1%
Year-To-Date	8,213	10,301	10,819
Var %		-20.3%	-24.1%
Annualized	102,517	116,952	119,570
Var %		-12.3%	-14.3%

# Staffing



# Blended FTE's

*Including Contract Labor and Management Services*

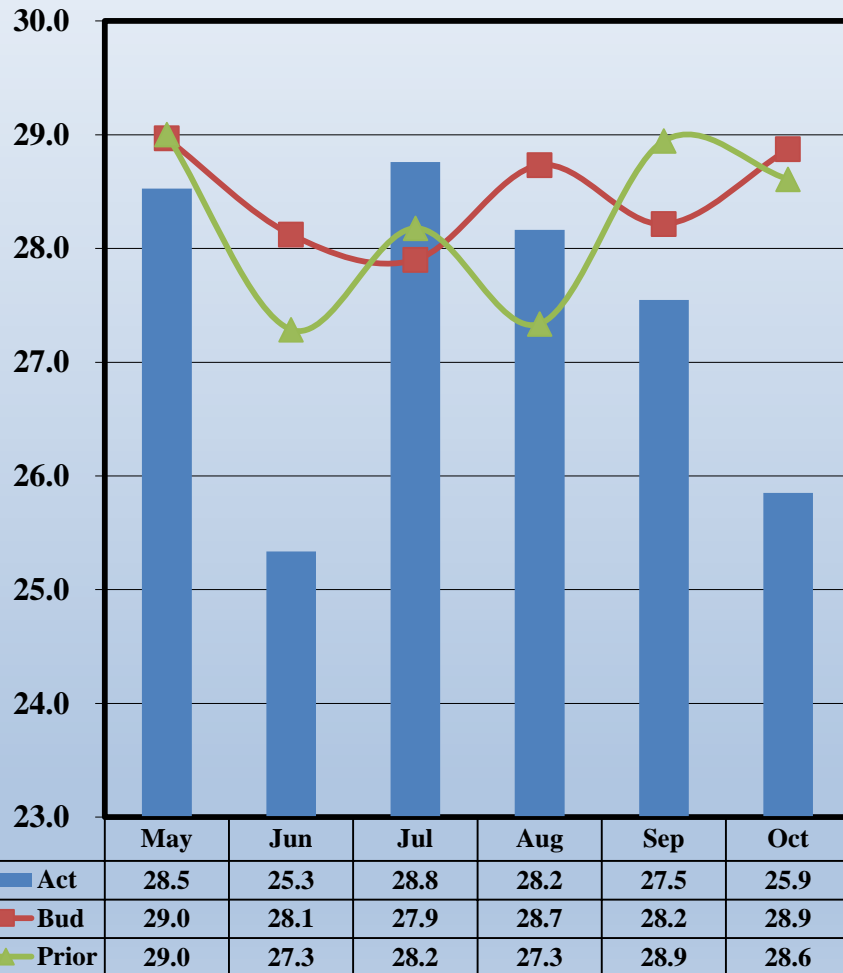


	May	Jun	Jul	Aug	Sep	Oct
Act	1,571	1,699	1,725	1,782	1,773	1,833
Bud	2,007	2,079	2,044	2,027	2,077	1,843
Prior	1,966	1,974	1,977	1,976	1,966	2,008

	<u>Actual</u>	<u>Budget</u>	<u>Prior Year</u>
Month	1,833	1,843	2,008
Var %		-0.5%	-8.7%
Year-To-Date	1,833	1,843	2,008
Var %		-0.5%	-8.7%
Annualized	1,834	2,063	1,968
Var %		-11.1%	-6.8%

# *Paid Hours per Adjusted Patient Day*

## *(Ector County Hospital District)*



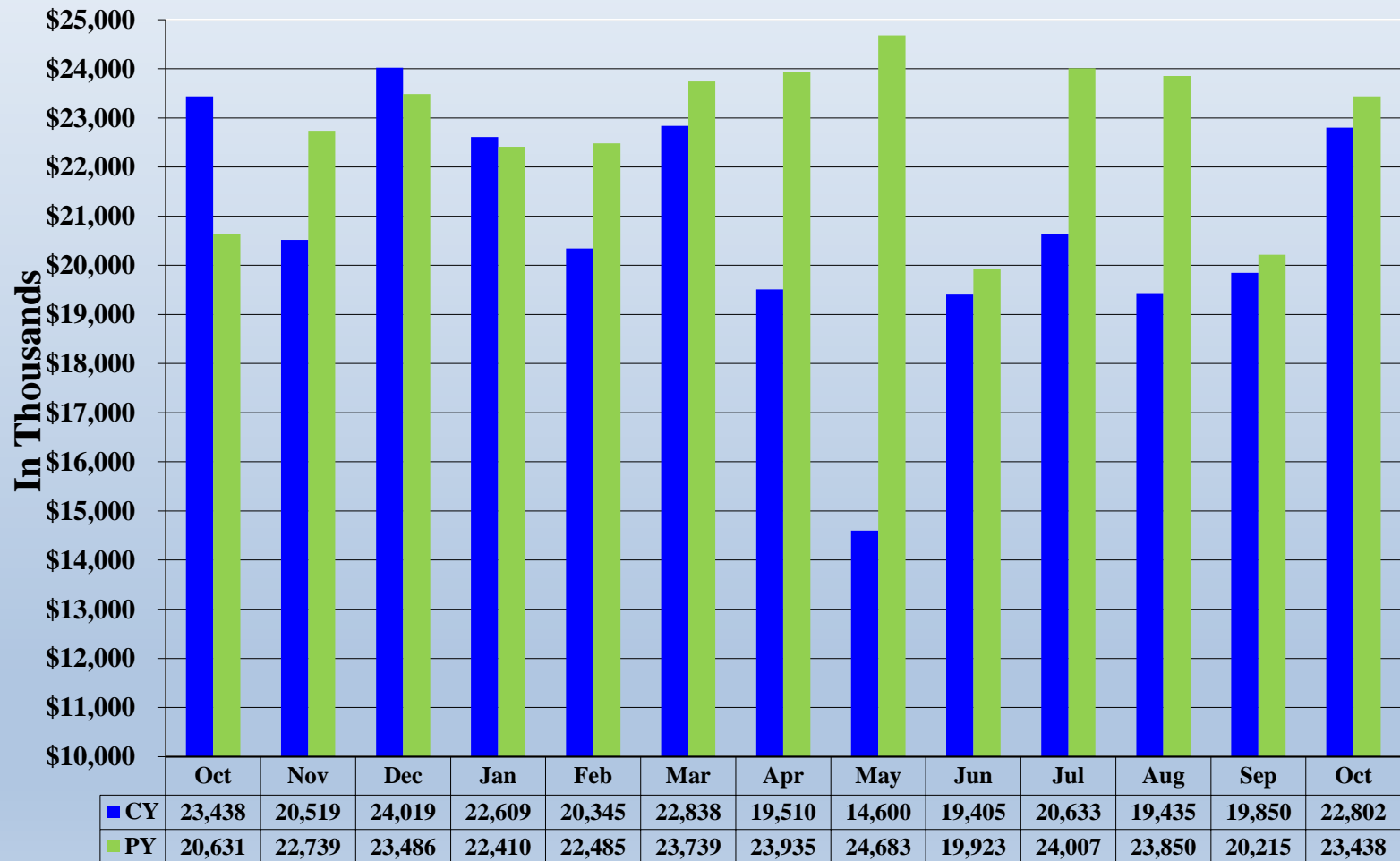
	<u>Actual</u>	<u>Budget</u>	<u>Prior Year</u>
Month	25.9	28.9	28.6
Var %		-10.5%	-9.6%
Year-To-Date	25.9	28.9	28.6
Var %		-10.4%	-9.4%
Annualized	28.3	27.9	27.4
Var %		1.4%	3.3%

# Accounts Receivable



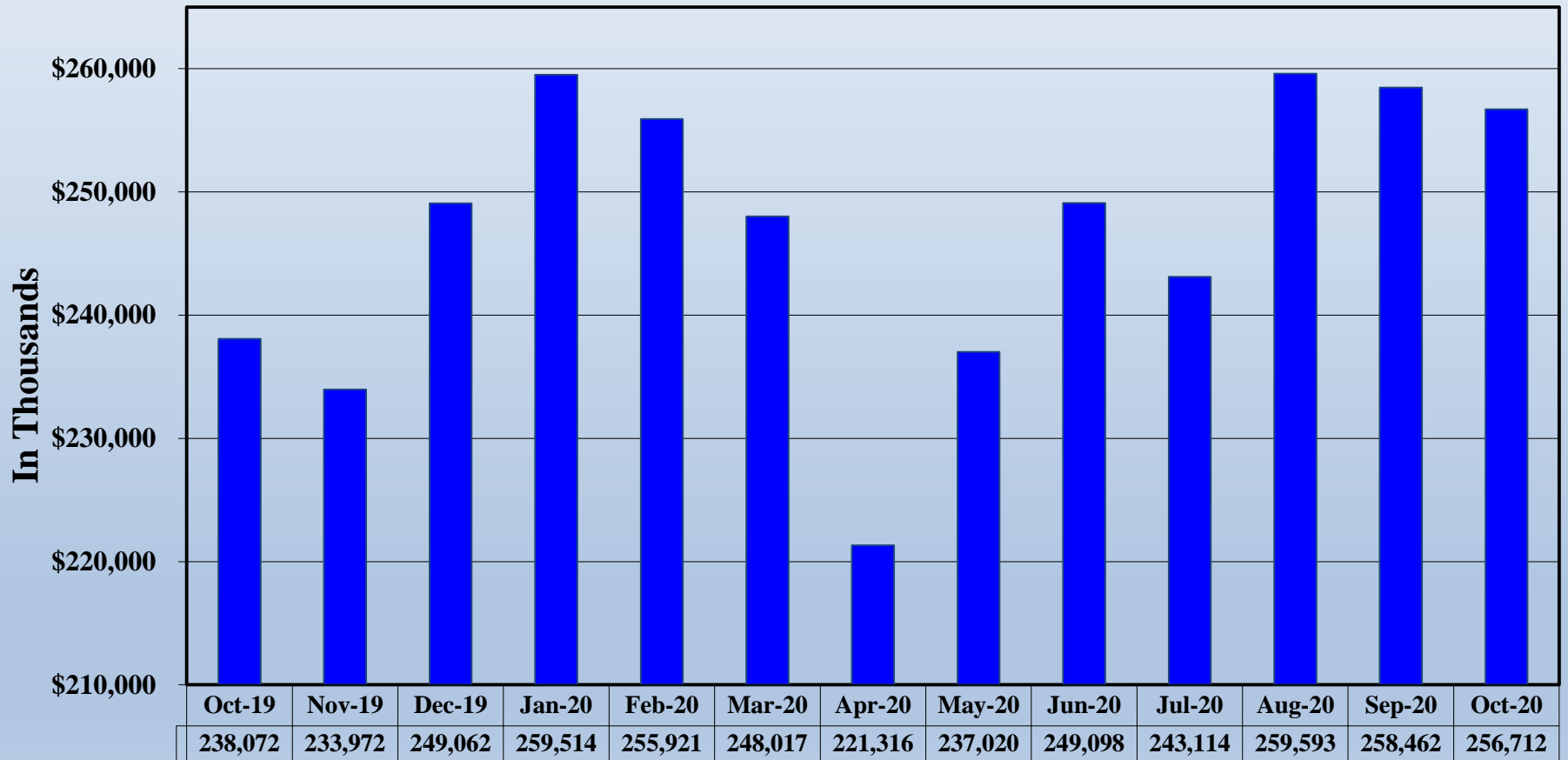
# Total AR Cash Receipts

## *13 Month Trending*



# Total Accounts Receivable – Gross

## Thirteen Month Trending



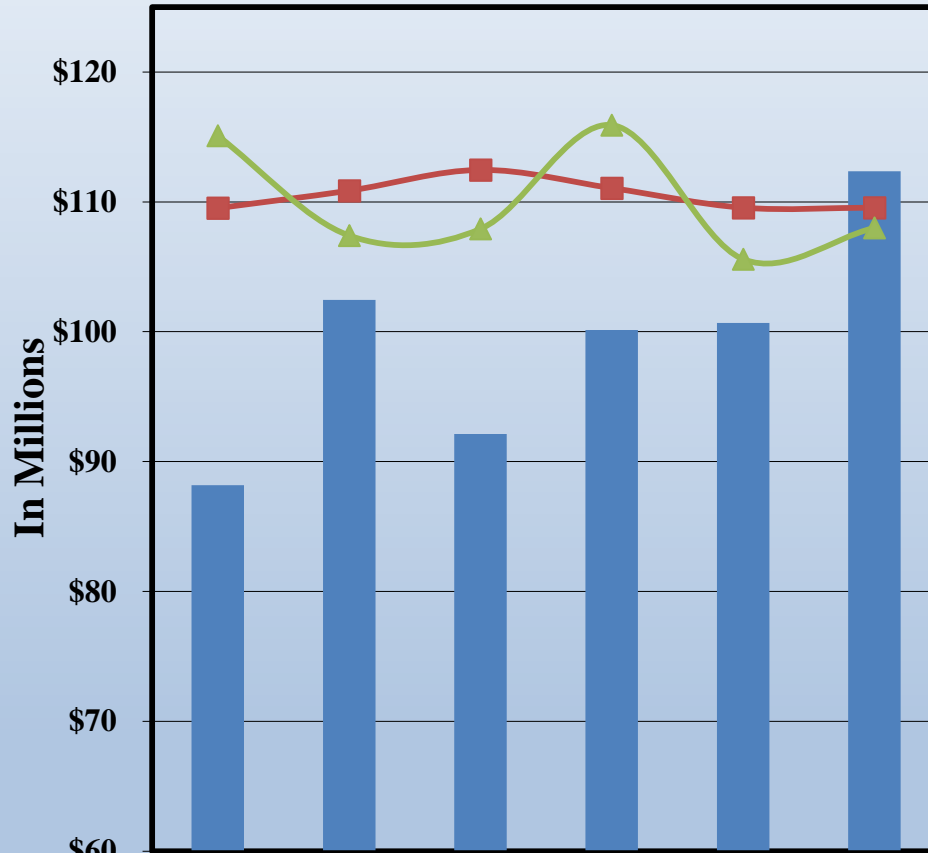
# Revenues & Revenue Deductions





# Total Patient Revenues

## *(Ector County Hospital District)*

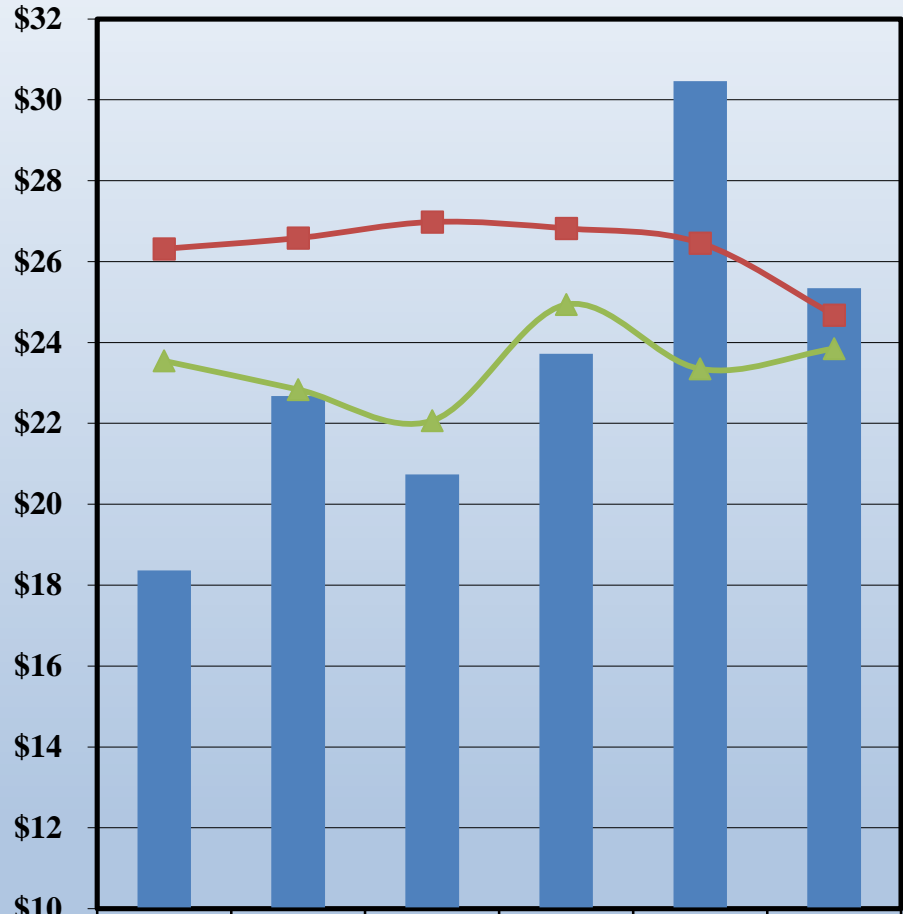


	May	Jun	Jul	Aug	Sep	Oct
Act	\$88.2	\$102.4	\$92.1	\$100.1	\$100.7	\$112.4
Bud	\$109.5	\$110.9	\$112.5	\$111.1	\$109.5	\$109.6
Prior	\$115.1	\$107.4	\$107.9	\$115.9	\$105.6	\$108.0

	<u>Actual</u>	<u>Budget</u>	<u>Prior Year</u>
Month	\$ 112.4	\$ 109.6	\$ 113.1
Var %		2.6%	-0.7%
Year-To-Date	\$ 112.4	\$ 109.6	\$ 113.1
Var %		2.6%	-0.7%
Annualized	\$ 1,209.2	\$ 1,349.3	\$ 1,339.0
Var %		-10.4%	-9.7%

# Total Net Patient Revenues

In Millions



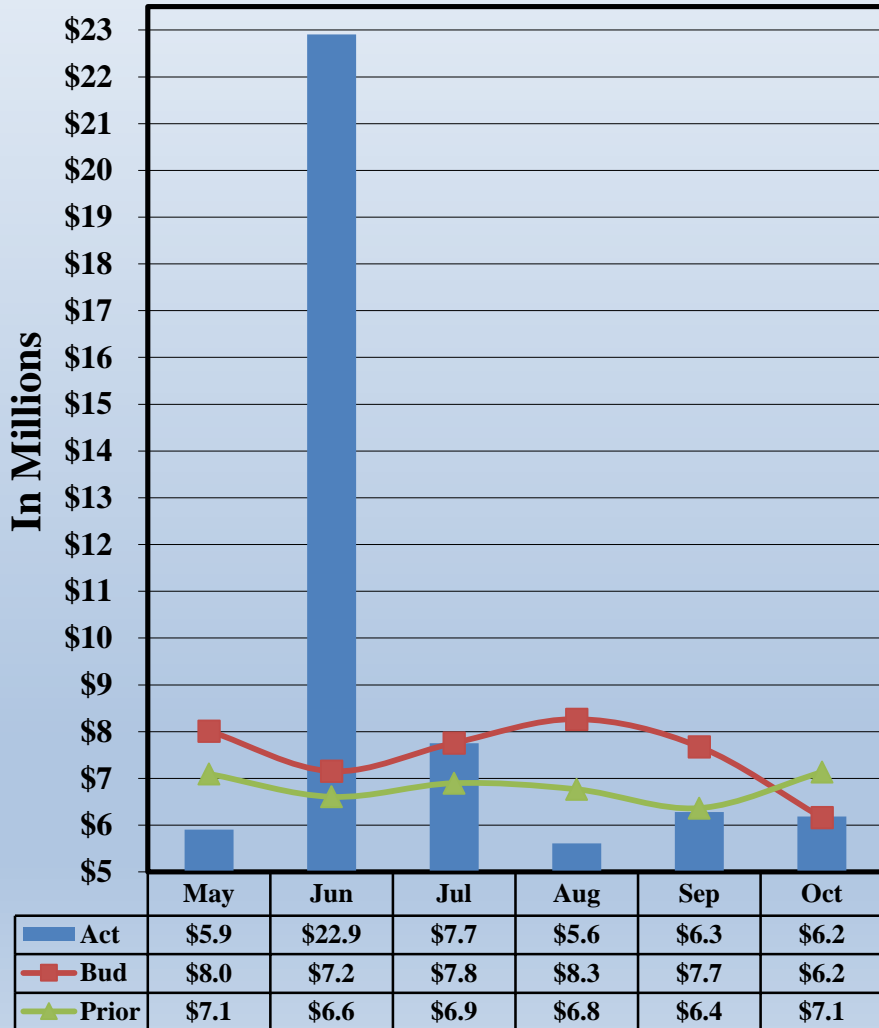
	May	Jun	Jul	Aug	Sep	Oct
<span style="color: blue;">■</span> Act	\$18.4	\$22.7	\$20.7	\$23.7	\$30.5	\$25.3
<span style="color: red;">■</span> Bud	\$26.3	\$26.6	\$27.0	\$26.8	\$26.5	\$24.7
<span style="color: green;">▲</span> Prior	\$23.5	\$22.8	\$22.1	\$24.9	\$23.3	\$23.8

	<u>Actual</u>	<u>Budget</u>	<u>Prior Year</u>
Month	\$ 25.3	\$ 24.7	\$ 26.8
Var %		2.7%	-5.6%
Year-To-Date	\$ 25.3	\$ 24.7	\$ 26.8
Var %		2.7%	-5.6%
Annualized	\$ 278.4	\$ 321.5	\$ 292.7
Var %		-13.4%	-4.9%

# Other Revenue

*(Ector County Hospital District)*

*Including Tax Receipts, Interest & Other Operating Income*

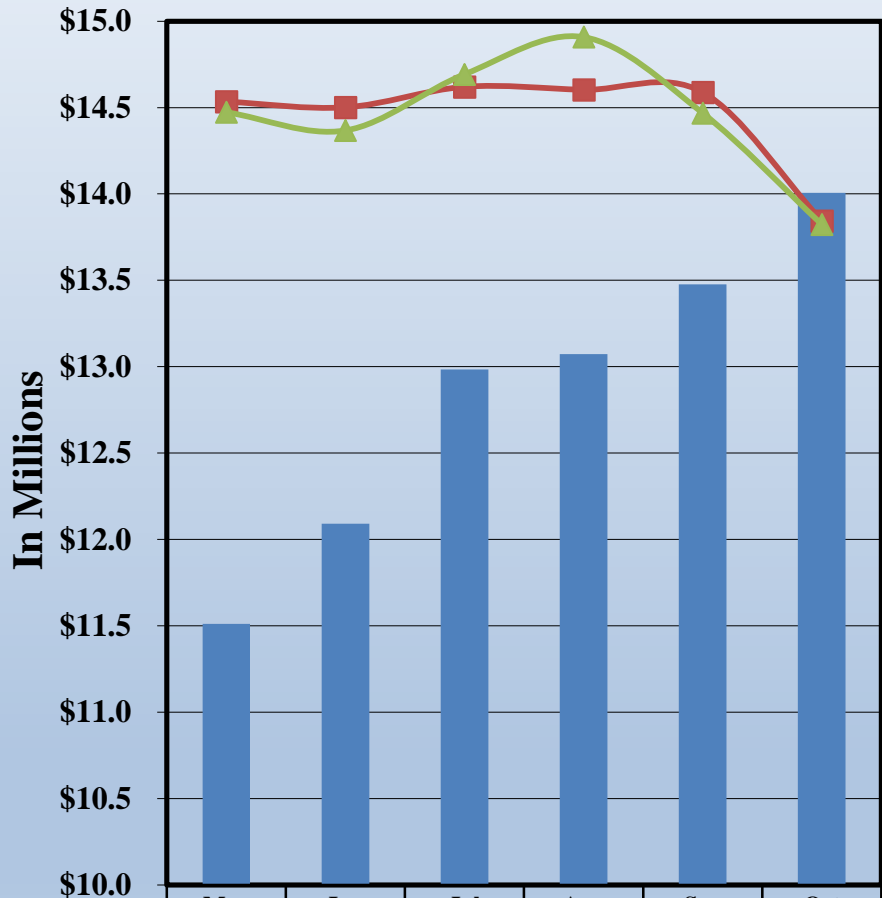


	<u>Actual</u>	<u>Budget</u>	<u>Prior Year</u>
Month	\$ 6.2	\$ 6.2	\$ 7.1
Var %		0.4%	-13.3%
Year-To-Date	\$ 6.2	\$ 6.2	\$ 7.1
Var %		0.4%	-13.3%
Annualized	\$ 84.6	\$ 53.6	\$ 49.4
Var %		57.6%	71.1%

# Operating Expenses



# Salaries, Wages & Contract Labor (Ector County Hospital District)

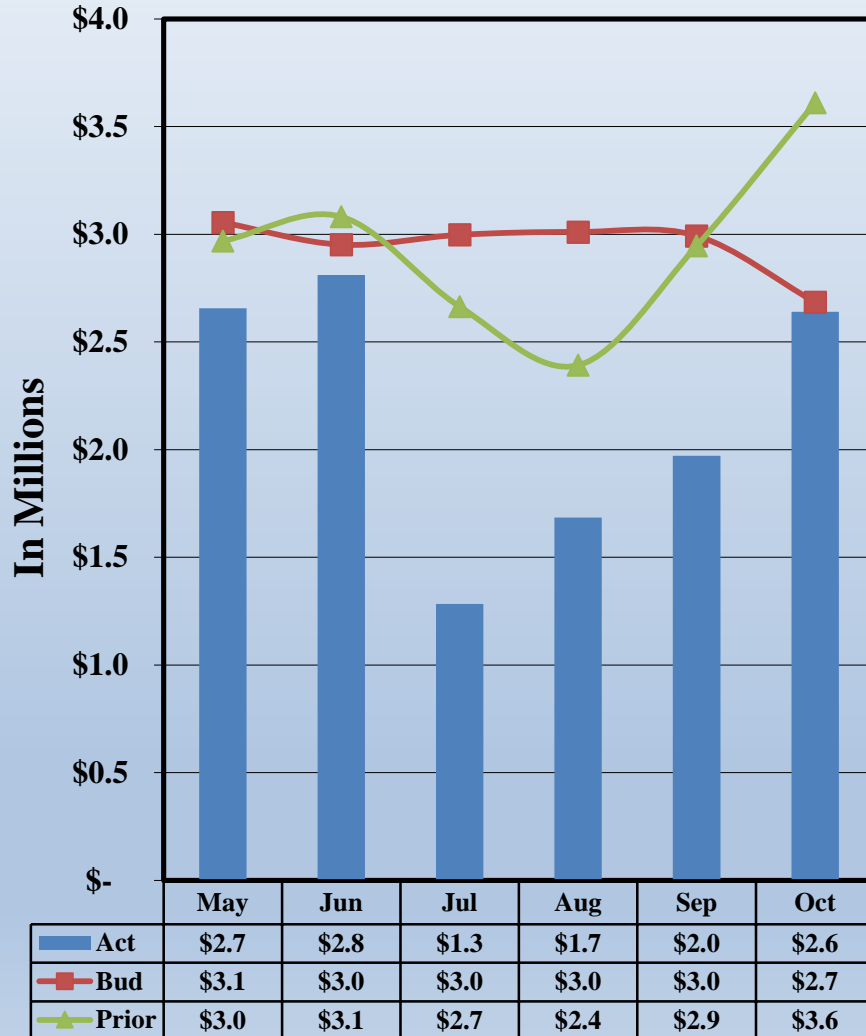


	<u>Actual</u>	<u>Budget</u>	<u>Prior Year</u>
Month	\$ 14.0	\$ 13.8	\$ 15.3
Var %		1.4%	-8.5%
Year-To-Date	\$ 14.0	\$ 13.8	\$ 15.3
Var %		1.4%	-8.5%
Annualized	\$ 162.8	\$ 175.6	\$ 174.1
Var %		-7.3%	-6.5%

	May	Jun	Jul	Aug	Sep	Oct
Act	\$11.5	\$12.1	\$13.0	\$13.1	\$13.5	\$14.0
Bud	\$14.5	\$14.5	\$14.6	\$14.6	\$14.6	\$13.8
Prior	\$14.5	\$14.4	\$14.7	\$14.9	\$14.5	\$13.8

# *Employee Benefit Expense*

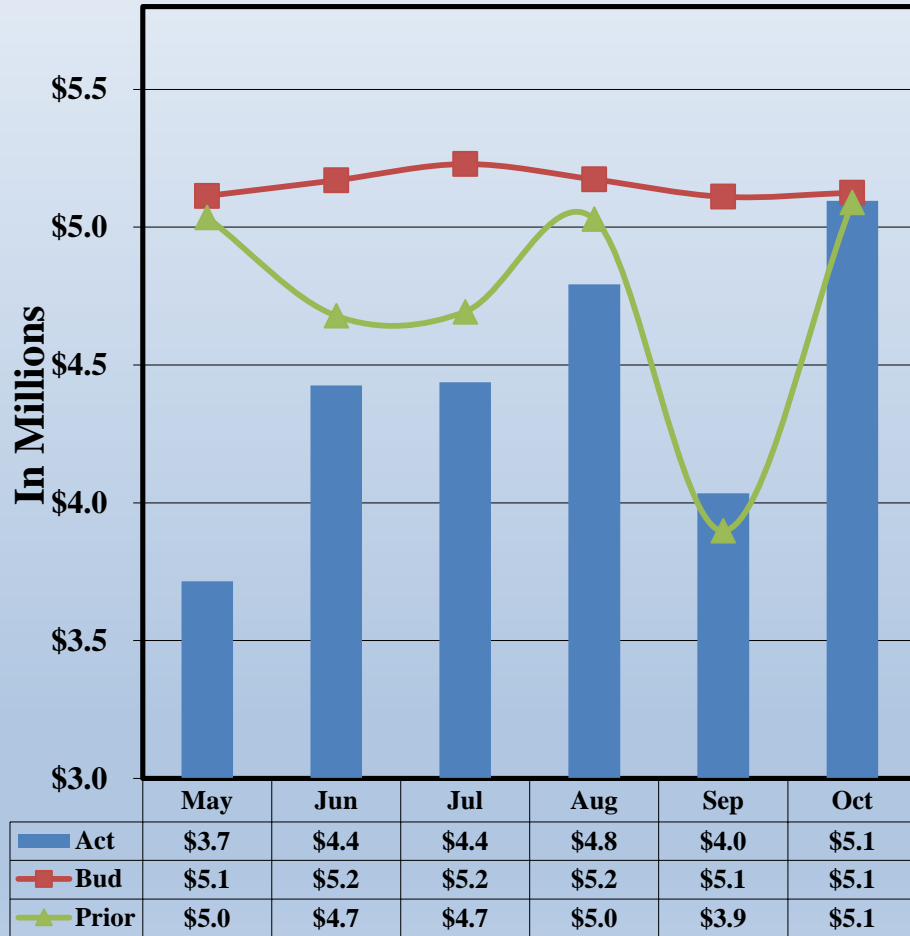
## *(Ector County Hospital District)*



	<u>Actual</u>	<u>Budget</u>	<u>Prior Year</u>
Month	\$ 2.6	\$ 2.7	\$ 2.9
Var %		-1.7%	-8.5%
Year-To-Date	\$ 2.6	\$ 2.7	\$ 2.9
Var %		-1.7%	-8.5%
Annualized	\$ 29.9	\$ 35.9	\$ 36.7
Var %		-16.7%	-18.5%

# *Supply Expense*

## *(Ector County Hospital District)*



	<u>Actual</u>	<u>Budget</u>	<u>Prior Year</u>
Month	\$ 5.1	\$ 5.1	\$ 5.0
Var %		-0.6%	1.8%
Year-To-Date	\$ 5.1	\$ 5.1	\$ 5.0
Var %		-0.6%	1.8%
Annualized	\$ 54.5	\$ 62.6	\$ 58.3
Var %		-12.9%	-6.5%

# Purchased Services

## *(Ector County Hospital District)*

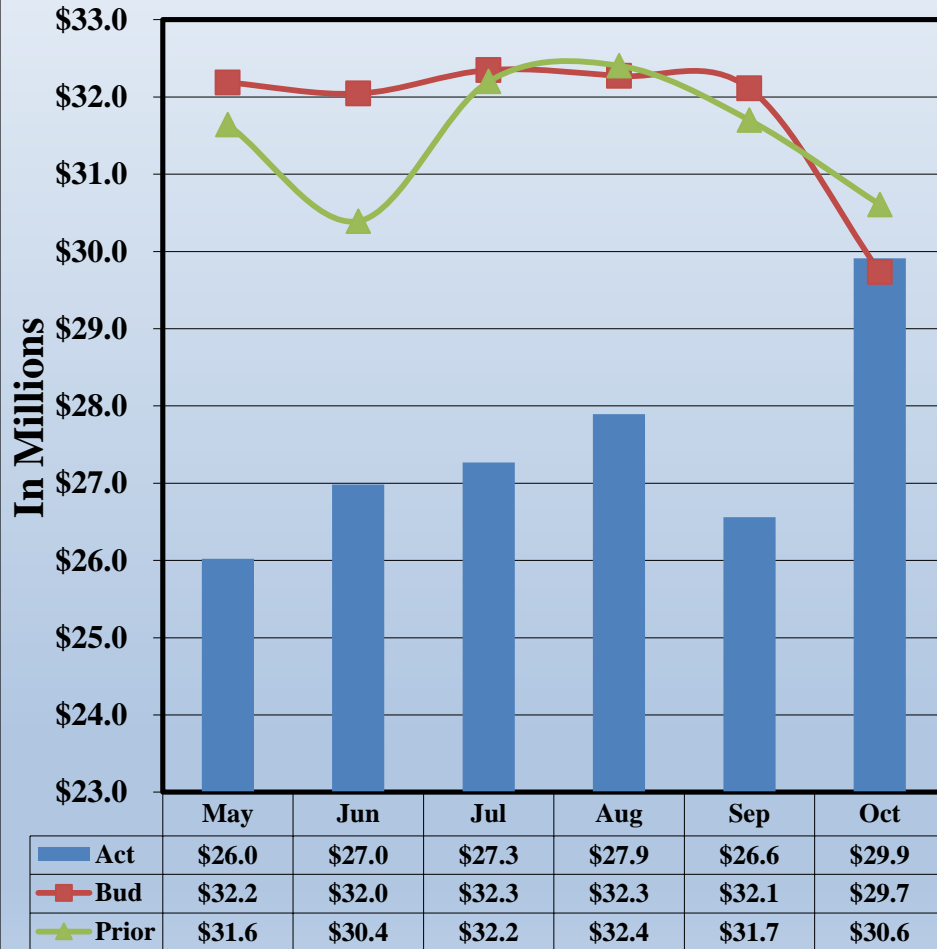


	<u>Actual</u>	<u>Budget</u>	<u>Prior Year</u>
Month	\$ 4.1	\$ 3.7	\$ 4.1
Var %		10.9%	-0.2%
Year-To-Date	\$ 4.1	\$ 3.7	\$ 4.1
Var %		10.9%	-0.2%
Annualized	\$ 55.2	\$ 57.9	\$ 58.0
Var %		-4.7%	-4.8%



# Total Operating Expense

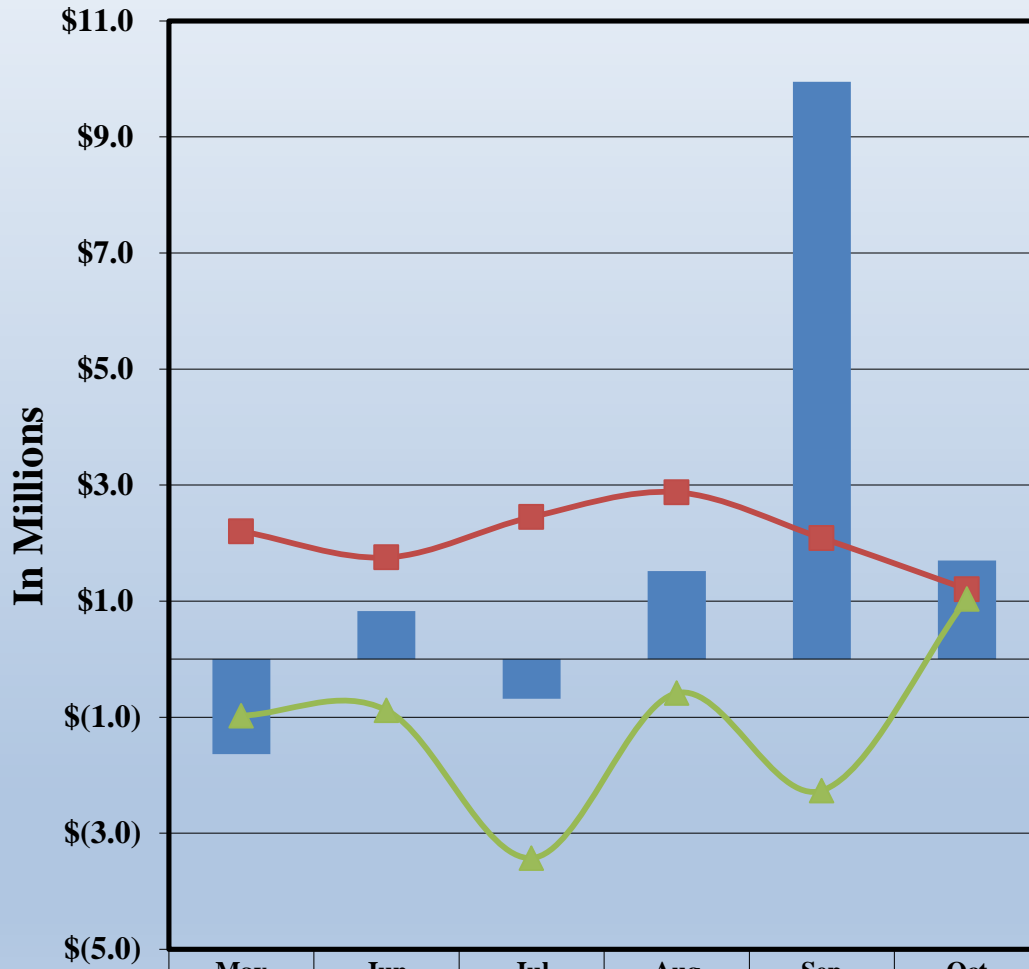
## *(Ector County Hospital District)*



	<u>Actual</u>	<u>Budget</u>	<u>Prior Year</u>
Month	\$ 29.9	\$ 29.7	\$ 32.5
Var %		0.6%	-7.9%
Year-To-Date	\$ 29.9	\$ 29.7	\$ 32.5
Var %		0.6%	-7.9%
Annualized	\$ 352.9	\$ 387.2	\$ 380.9
Var %		-8.9%	-7.4%

# Operating EBIDA

## *Ector County Hospital District Operations*



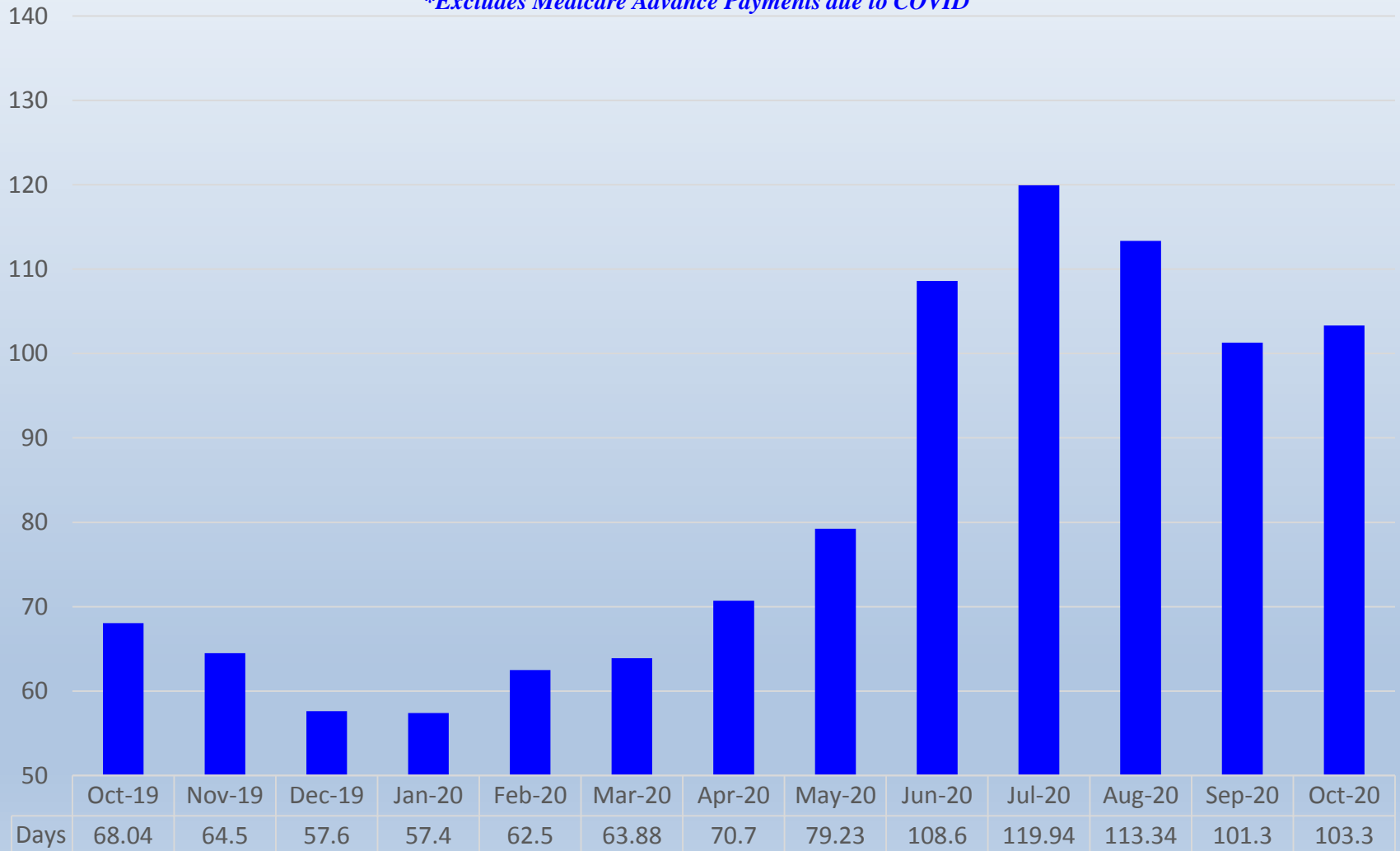
	<u>Actual</u>	<u>Budget</u>	<u>Prior Year</u>
Month	\$ 1.7	\$ 1.2	\$ 1.0
Var %		41.7%	70.0%
Year-To-Date	\$ 1.7	\$ 1.2	\$ 1.0
Var %		41.7%	70.0%
Annualized	\$ (2.3)	\$ 22.4	\$ (5.0)
Var %		-110.3%	-54.0%

	May	Jun	Jul	Aug	Sep	Oct
Act	\$(1.6)	\$0.8	\$(0.7)	\$1.5	\$10.0	\$1.7
Bud	\$2.2	\$1.8	\$2.4	\$2.9	\$2.1	\$1.2
Prior	\$(1.0)	\$(0.9)	\$(3.4)	\$(0.6)	\$(2.3)	\$1.0

# Days Cash on Hand

## Thirteen Month Trending

*\*Excludes Medicare Advance Payments due to COVID*



mch





To: ECHD Board of Directors  
 Through: Russell Tippin, President & CEO  
 Through: Matt Collins, COO  
 From: Carol Evans, Divisional Director of Radiology  
 Date: November 17, 2020  
 RE: Pricing Agreement Renewal – IsoRx Texas Ltd.

Term: 12/1/2020 – 11/30/2025  
 Annual Spend: FY20 = \$452,000/yr

**REQUEST**

The Department of Radiology is requesting approval to renew a pricing agreement for term stated above with IsoRx Texas, Ltd., for the provision of radiopharmaceuticals utilized in the performance of nuclear medicine procedures.

**PURPOSE OF CONTRACT**

IsoRx supplies radiopharmaceuticals for utilization in nuclear medicine procedures for 7290-MCH CVI and 7300-Nuclear Medicine.

A five-year term is requested due to limited suppliers of radiopharmaceuticals and volatile pricing changes due to limited suppliers. While IsoRx is our radionuclide pharmacy, the pharmacy sources different radiopharmaceuticals from various suppliers. Many of the radioisotopes only have one supplier and are subject to price changes without notice. A five year agreement protects us from these price variances. The previous agreement with IsoRx was also a five year agreement.

**VENDORS CONSIDERED**

Quotes were obtained from IsoRx and Cardinal Health. Pricing was similar on the radiopharmaceuticals. With no clear pricing advantage IsoRx is the vendor of choice for the following reasons:

1. Extra Fees

Item	IsoRx	Cardinal
Weekday Delivery Fees. (Normal # of deliveries per day is 2 – 4.)	No Delivery Fees	1st Delivery = \$0 2nd Deliveries = \$30 3rd Deliveries = \$105 4th Deliveries = \$180 5 <sup>th</sup> Delivery = \$255
After Hours Callout	\$0	\$250
After Hours Delivery Charge	\$0	\$150
STAT Orders	\$0	\$95
WBC After Hours	\$0	\$175

Cardinal is the Vizient vendor and estimated the ISP impact savings at \$6,855 annually. However, this savings is lost when delivery fees are considered. Average deliveries are 3 per day for 260 days per year which equals \$105 x 260 = \$27,300 annually. This does not include after hours callbacks or delivery fees which would raise this amount considerably.

2. IsoRx is a local pharmacy located on the MCH campus. Cardinal’s pharmacy operates out of Abilene. Advantages of a local pharmacy include.
  - a. WBC study (White Blood Cell). This requires removing blood from the patient and sending the blood to the pharmacy to be “tagged” with the radiopharmaceutical and then the blood is returned to the hospital and injected back into the patient. Allowed turnaround time for the tagging of the blood and re-injection is 7 hours. With the pharmacy located in Abilene this can be problematic. Cardinal adds a WBC after-hours charge of \$175 as this is a known concern with remote pharmacies. Volume on this exam is 2 – 5 per month.
  - b. When working with remote pharmacies bad weather can result in cancellation of dose deliveries or long delays, negatively impacting patient care
  - c. USP 825 – With the changes in USP 797 to USP 825 there are requirements for compounding of medications and hot lab cleaning. As IsoRx is on our campus we will not need to compound any medications and they will assist us in compliance with hot lab requirements.
  - d. Due to proximity add-on orders can be delivered to hospital in under 30 minutes and emergency after-hours doses are to the hospital within 1 hour. This results in reduced overtime for staff due to waiting on doses.
  
3. Pricing is guaranteed for 5 years with IsoRx. The Cardinal contract allows for an increase of up to 7% annually (vendor stated historically the increase has been 4.5% - 5%).

**FINANCIAL CONSIDERATIONS**

Radiopharmaceutical expense for FY 20 is listed in the table below:

7290 MCH-CVI	\$213,000
7300 – Nuclear Medicine	\$239,000
Total	\$452,000

This is a budgeted operational expense as these radiopharmaceuticals are required to perform nuclear medicine procedures.

Pricing Agreement is for 5 years and contains MCH Legal Department required non-appropriations clause for contracts with a term greater than 2 years. This is a budgeted operational expense.

**RECOMMENDATION**

Approval of 5-year contract with IsoRx Texas Ltd., for radiopharmaceuticals.

**MEMORANDUM**

TO: ECHD Board of Directors

FROM: Tara Ward, Divisional Director of Laboratory Services  
Through Matt Collins, Chief Operating Officer

SUBJECT: Abbott Rapid Diagnostics Informatics, Inc./RALS Interface Renewal

DATE: November 23, 2020

**Cost:**

Abbott/iSTAT (term)	\$68,391.14
FreeStyle Precision Pro/Precision Exceed Pro	\$71,974.17
AVOX	\$32,921.64
BiliChek	\$30,612.10
Quidel Sofia	\$46,900.22
Clinitek Status	\$39,967.43
RALS eQUIZ	\$5,000.00
Level II Test System & Support	\$5,199.32
Roche cobas Liat	\$39,357.00
 Project Total (5 year term)	 \$340,323.02

**Background:**

RALS is used in our Point of Care department as a middleware for handling results from a variety of POCT analyzers such as iSTAT, Quidel SOFIA2, FreeStyle Precision and Precision Xceed Pro glucometers, AVOX arterial blood gas analyzers, Clinitek Status urinalysis analyzers and helps us to maintain operator competencies via the eQUIZ modules. RALS allows us to seamlessly flow results for these tests that are performed bedside to the patient's EMR with no manual intervention on the part of the operators. This renewal allows us to consolidate all license fees and expiration dates into one single contract, which will be easier to track for the next renewal. This renewal will last for 5 years, through December 2025, and will take the place of 3 existing contracts.

**Staffing:**

No additional FTE's required.

**Funding:** budgeted operational expense

**MEMORANDUM**

TO: ECHD Board of Directors

FROM: Russell Tippin, Chief Executive Officer  
 Through Matt Collins, Chief Operating Officer

SUBJECT: Morrison Management Specialists Contract Amendment – Nutrition Services

DATE: December 2, 2020

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**Cost:**

Management Fee through 12/31/21 <i>(Operational Budget)</i>	<b>\$105,266.40</b>
Management Fee through 12/31/22 <i>(Operational Budget)</i>	<b><u>\$131,584.56</u></b>
Contract Total	<b>\$236,850.96</b>

---

**Background:**

This contract renewal provides for on-going MCHS Nutrition Services to include, management, supplies and contract labor. The current contract includes a two-year auto renewal for management services. This amendment extends the contract for two years and provides for a 20% decrease in management fee and also includes “not for cause” 90 day termination language.

**Staffing:**

No additional FTE’s required.

**Disposition of Existing Equipment:**

N/A

**Implementation Time Frame:**

N/A

**Funding:** budgeted operational expense





October 19, 2020

Steve Ewing  
Chief Financial Officer  
Ector County Hospital District  
Medical Center Health System  
500 West 4<sup>th</sup> Street  
Odessa, TX 79760

Dear Mr. Ewing:

Weaver and Tidwell, L.L.P. (“Weaver”, “our”, “us”, and “we”) looks forward to the opportunity to assist you in identifying specific business risks that could prevent Medical Center Health System (the “System”, “you”, and “your”) from achieving its objectives.

We are pleased to confirm our acceptance and our understanding of this engagement by means of this letter.

### **Scope of Services**

We will assist management in identifying critical risk areas that threaten the System's ability to achieve its objectives and evaluate the System's processes for monitoring and controlling those risks which will include developing and executing an Internal Audit Plan (“Internal Audit Plan”).

We will assist management in identifying critical risk areas that threaten the System's ability to achieve its objectives and evaluate the System's processes for monitoring and controlling those risks. The scope of the internal audit plan will be agreed to by management and implemented by our internal audit engagement team assigned to perform the services. We anticipate that our procedures will involve interviewing the System's personnel, reviewing available documentation and testing the System's compliance with internal control policies and procedures.

At the conclusion of each project on the internal audit plan we will review the results of our observations, inquiries and tests with you before we finalize results and develop recommendations. The results of our audit procedures will be delivered to both management and the audit committee. We will prepare written reports to management and the audit committee which will present the results of each project. These reports are intended for internal use by management, the audit committee and the board of directors and should not be used for any other purpose.

We will not audit or review any financial statements of the System and will not express an opinion or any other form of assurances on them.

Mr. John Wauson is the engagement partner for the services specified in this letter, and is responsible for supervising our services performed as part of this engagement.

### **Internal Audit Functions and Responsibilities**

The purpose of our engagement is to assist you in improving the processes by which you monitor and manage the risks that face your System. Management is responsible for establishing and monitoring a system of internal control and for the internal audit function. Management and the Audit Committee are responsible for designating a responsible individual such as the Chief Financial Officer to be in charge of internal audit. In addition, Management and the Audit

Committee are responsible for approving the scope and frequency of internal audit services and for evaluating and approving the adequacy of the internal audit plan, the internal audit procedures to be performed, evaluating the findings and recommendations resulting from internal audit activities performed by us, and the actions, if any, necessary to respond to the findings and recommendations.

We will not authorize or execute transactions, prepare source documents or take custody of the System's assets. We will assist you in the overall risk assessment, in developing the internal audit plan and in testing compliance with the System's control structure. However, it is ultimately your responsibility to assess the adequacy of your risk management system.

You are also responsible for management decisions and functions; for designating an individual with suitable skill, knowledge, or experience to oversee the internal audit services and any other non-attest services we may provide; and for evaluating the adequacy and results of those services and accepting responsibility for them.

### **Timing and Delivery of Services**

The internal audit services will begin October 1, 2020 and continue through the fiscal year ending September 30, 2021. We will conduct our work jointly from your location and remotely, when appropriate. We will, at all times, coordinate our work with you to provide the least disruption of the System's day-to-day operations.

### **Fees and Invoicing**

We estimate that the complete annual internal audit plan will result in hours of 1,200 and fees of \$192,000 at a flat rate of \$160/hour. If significant additional time or a change in the scope of services is necessary, we will discuss the reasons with you and arrive at a new fee estimate before we incur the additional costs. It is understood that neither our fees nor the payment thereof will be contingent upon the results of this engagement.

Our invoices for this engagement will be rendered each month as work progresses. Our invoices are payable on presentation. For invoices not paid within sixty (60) days of the invoice date, a late charge will be added to the outstanding balance. The late charge will be assessed at .5% on the unpaid balance per month. If invoices are not paid within one hundred twenty (120) days of the invoice date, the engagement will be placed on hold and we will stop work until the balance is brought current, or we may withdraw from the engagement (and any other engagements for the same client).

### **Ethical Conflict Resolution**

In the unlikely event that circumstances occur which we in our sole discretion believe could create a conflict with either the ethical standards of our firm or the ethical standards of our profession in continuing our engagement, we may suspend our services until a satisfactory resolution can be achieved or we may resign from the engagement. We will notify you of such conflict as soon as

practicable, and we will discuss with you any possible means of resolving the conflict prior to suspending our services.

### **Documentation and Confidentiality**

The documentation we prepare pertaining to and in support of this engagement is our property and constitutes confidential information. If we are requested to make the documentation available to regulators, government agencies, peer reviewers, or other outside parties, we will notify you before producing any documents in response to the request (unless prohibited by law or direction of law enforcement). We will cooperate with any lawful efforts made to minimize the disclosure or protect the documentation, at the expense of the party taking or requesting such efforts. Access will be provided if required or authorized by law or regulation, or we will otherwise comply with any requirement for your notification and consent prior to disclosure.

The parties do not intend this engagement or engagement letter to be for the benefit of any third-party. Unless you inform us in writing, we are not aware of the identity of any third-parties to which any of our work product will be supplied and we do not anticipate any such third-parties' reliance upon our professional services unless expressly stated herein.

During the course of the engagement, we may communicate via fax, email, or other electronic mechanism. Please be aware that communication in those mediums contains a risk of misdirected or intercepted communications. Any request to limit such transmissions or use a more secure means of communication must be made in writing.

### **Dispute Resolution Procedure including Jury Waiver**

Any dispute between the parties arising from or relating to this engagement or engagement letter shall, if negotiations and other discussions fail, be first submitted to mediation before resorting to litigation. The parties agree to conduct any mediation in good faith and make reasonable efforts to resolve any dispute by mediation. If the parties are unable to agree upon a mediator, either party may invoke the mediation service of the American Arbitration Association (AAA) in accordance with the provisions of the Commercial Mediation Procedures then in effect. The parties agree to conduct the mediation in Midland, Texas or another mutually agreed upon location, and each party shall bear its own expenses, including attorney's fees and costs, except for the fees of the mediator which shall be borne equally by the parties.

This engagement letter and all disputes between the parties shall be governed by, resolved, and construed in accordance with the laws of the State of Texas, without regard to conflict-of-law principles. Any action arising out of or relating to this engagement or engagement letter shall only be brought in, and each party agrees to submit and consent to the exclusive jurisdiction of, the federal or state courts situated in Tarrant County, Texas.

Each party hereby irrevocably waives any right it may have to trial by jury in any proceeding arising out of or relating to this engagement or this engagement letter.

Whenever possible, this engagement letter shall be interpreted in such a manner as to be effective and valid under applicable laws, regulations, or published interpretation, but if any term of this engagement letter is declared illegal, unenforceable, or unconscionable, that term shall be severed or modified and the remaining terms of the engagement letter shall remain in force. The parties agree that the court should modify any term declared to be illegal, unenforceable, or unconscionable in a manner that will retain the intended term as closely as possible.

**Miscellaneous**

We may at times provide documents marked as drafts. Those documents are for review purposes only and should not be relied upon in any way.

We inform you that we have non-CPA licensees who may provide services pertaining to this engagement.

This engagement letter sets forth all of the agreed upon terms and conditions of our engagement with respect to the matters covered herein, and supersedes any that may have come before. This engagement letter may not be amended or modified except by further writing signed by all the parties.

*[Intentionally Left Blank]*

We appreciate the opportunity to assist you and look forward to working with you and your team.

Sincerely,

*Weaver and Tidwell, L.L.P.*

**WEAVER AND TIDWELL, L.L.P.**

Midland, Texas

Please sign and return a copy of this letter to indicate your acknowledgment of, and agreement with, the arrangements for our engagement as described herein, including each party's respective responsibilities. By signing below, the signatory also represents that they have been authorized to execute this agreement.

**Medical Center Health System**

By: \_\_\_\_\_

Printed Name: \_\_\_\_\_

Title: \_\_\_\_\_

Date: \_\_\_\_\_



To: ECHD Board of Directors  
Through: Russell Tippin, President & CEO  
Through: Matt Collins, COO  
From: Carol Evans, Divisional Director of Radiology  
Date: November 17, 2020  
RE: Service Agreement - Shimadzu

Term: 11/1/20-11/1/22  
Total Spend: 95,200

**REQUEST**

The Department of Radiology is requesting approval for a new contract with Shimadzu to cover digital detectors on four portable x-ray units for an annual cost of \$47,600. Total cost for the two year contract is \$95,200. This expense is not budgeted.

**PURPOSE OF CONTRACT**

This contract includes coverage of digital radiography (DR) detectors and drop coverage. The DR detectors are subject to heavy use as they are placed under/behind patients during x-rays. The DR panel receives the radiation and produces the resultant image. These panels are heavy and cumbersome and are therefore subject to accidental hits and drops. At the same time these panels are delicate and are easily damaged. Once damaged the detector cannot be utilized as there will be artifacts and drop-out on images rendering them unreadable by the radiologist.

**FINANCIAL CONSIDERATIONS**

Replacement of a damaged panel currently costs \$49,000. This contract will charge a \$5,000 deductible for replacement of the detector regardless of cause of failure. Trimedx considers the detector an accessory and does not cover repair/replacement. In the past months we have had to replace one detector and currently have another that needs to be replaced. Shimadzu has agreed to charge the \$5000 deductible on the one that is currently out of service, if this contract is approved. If the contract is not approved the cost of replacement to the hospital will be \$49,000.

Tract Manager reviewed pricing and obtained additional discounts which are reflected in current pricing.

**RECOMMENDATION**

As these detectors are very high use, daily wear and tear as well as accidental drops are an ongoing concern. It is recommended that they be placed under contract with Shimadzu.

**MEMORANDUM**

TO: ECHD Board of Directors  
FROM: Matt Collins, Chief Operating Officer  
SUBJECT: Tube System  
DATE: November 25, 2020

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**Cost:**

Tube System	\$151,090
Network Cabling	5,000
Contingency	<u>10,000</u>
Contract Total	<u>\$166,090</u>

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**Background:**

The Swisslog tube system is approximately 10 years old and is experiencing failures that cause disruption to hospital operations. Reliable uptime for this system is of extreme importance as hospital operations depends on the tube system to transport medications, lab specimens and other vital documents on 24/7 basis.

At this time management is recommending the tube system be modernized to improve reliability. The modernization package includes a new System Control Center, Ethernet Conversion Transfer Unit, and Panel Upgrades.

**Staffing:**

No additional FTE's required.

**Disposition of Existing Equipment:**

N/A

**Implementation Time Frame:**

12 – 18 Weeks

**Funding:** Emergency Capital 2021



To: ECHD Board of Directors  
Through: Russell Tippin, President & CEO  
Through: Matt Collins, Chief Operating Officer  
From: Minh Hong, Pharmacy Director  
Date: 12/02/2020  
RE: Acquisition of OR Anesthesia ES Pyxis System

BD Pyxis Anesthesia ES System: We need 23 workstations to have one for each OR. The total quoted cost for the equipment is \$374,463. There will be minimal implementation cost to add data drop if there is not already one in each of the OR room.

Pyxis Anesthesia System ES (23 units)	\$ 374,463
Data drop for 23 OR rooms	\$ 2,000

**REQUEST**

The pharmacy department requests the purchase of new OR Anesthesia ES system including 23 units to equip each OR room with one unit.

**OBJECTIVE**

The new system will provide operational, clinical, and financial benefits in the short and long term. Medication cabinet is the gold standard to have in each OR.

- 1) Clinical benefits
  - a. In emergency situation, OR staff will have all necessary medications inside the OR room to prevent delay in care. This is especially important since we no longer able to provide OR technicians.
  - b. Reducing medication errors by eliminating the use of medication boxes.
  - c. Reduce risk of control substance diversion and inappropriate handling.
- 2) Operational and financial benefits
  - a. During a case, nurses do not have to leave the OR room to get more medications and supplies.
  - b. Pharmacy technicians do not have to restock OR medication inventory multiple times a day.
  - c. Anesthesiologists and nurses do not have to pre-draw medications prior to a case. This also reduces medication wastes since the pre-drawn medications do not always get administered.
  - d. Improve medication charge capture.
  - e. Reduce the need for kitchek tags. We spent \$90,000 on kitchek tags in the last 12 months. 75% of these tags were used for OR case trays and boxes.

**IT REQUIREMENTS**

IT will be heavily involved in during the planning, building interfaces and implementation.

**VENDOR CONSIDERATION**

BD Pyxis is the vendor of choice because their products meet all of our needs without providing extra functionalities which we may or may not need. Their price quote is also the lowest. We also have BD carousels, Alaris Pumps and Automated dispensing cabinets. The inter-operability is an important consideration.

**FTE**

- No additional labor required

**WARRANTY & SERVICE COVERAGE**

BD provides all maintenance services for \$1,656/month

**MD BUYLINE & Tractmanager**

- Both concluded that the current quote is appropriate pricing for this product.

**DISPOSITION OF EXISTING EQUIPMENT**

Not applicable for this project



**MEMORANDUM**

TO: ECHD Board of Directors  
FROM: Christin Abbott-Timmons RN MSN  
SUBJECT: Workstations on Wheels (WOWs) for COVID units  
DATE: 11/17/2020

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**Cost:**

15 JACO Carts with power, label printer tray, and locking drawers	\$56,896.00
15 Computers, zebra printers, and medication scanners	<u>\$21,895.00</u>
	<b>\$78,691.00</b>

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**Background:**

As Medical Center Health System is experiencing a COVID surge, we are opening additional patient locations and have an urgent need for additional computer equipment for our clinicians to use in those areas.

The additional units will be deployed to respiratory therapy and nursing to utilize for scanning medications at time of dispensing, lab ordering and charting in the electronic medical record. As COVID volume decreases the units will be deployed to the higher census areas for long term usage in patient care.

**Staffing:**

No additional FTE's required.

**Disposition of Existing Equipment:**

N/A

**Implementation Time Frame:**

**Funding:**

Emergency Contingency Capital Request



**FY 2020 CAPITAL EQUIPMENT REQUEST**

Date: November 3, 2020

To: Ector County Hospital District Board of Directors

Through: Russell Tippin, President / CEO  
Christin Timmons, Vice-President / CNO

From: Michelle Sullivan MSN, BSN, RN, ACNO Surgical Services  
Jade Barroquillo BSN, RN, Director of Surgical Operations

Re: Versapulse power suite 60W Laser

<b>Total Cost</b>	<b>\$87,900</b>
Unbudgeted Amount... CER 6620-20-01	\$87,900

**OBJECTIVE**

Obtain Versapulse power suite 60W Laser for use in Urological cases. These type cases include laser lithotripsy for kidney and bladder stones. We have five urologists that will utilize this equipment.

**HISTORY**

The current laser is a rental from Agiliti Surgical Inc. The laser owned by the hospital has been repaired several times in the last year and now cannot be repaired again per Trimedx. We perform approx. 110 laser cases per year. The cost for laser rental is \$3600.00 per week. We have been renting this laser weekly since July 2019.

**PURCHASE CONSIDERATIONS**

Lumenis is a leading supplier of reliable laser/ energy sources. We have several purchasing Options: fair market value lease (36/48/60), Capital lease (12/36/48/60) with a recovery period, Capital lease option, Lumenis recovery program (30/60).

**FTE IMPACT**

No additional FTE(s) will be required.

**INSTALLATION & TRAINING**

Provided by vendor.

**WARRANTY AND SERVICE CONTRACT**

1-year warranty

**DISPOSITION OF EXISTING EQUIPMENT**

Disposition complete by Trimedx

**LIFE EXPECTANCY OF EQUIPMENT**

10 years

**MD BUYLINE INFORMATION**

Meets MD Buyline and Vizient pricing recommendation.

**COMMITTEE APPROVAL**

Surgery Dept.	Pending
FCC	Pending
MEC	Pending
Joint Conference	Pending
ECHD Board	Pending



## **FY 2020 CAPITAL EQUIPMENT REQUEST**

Date: November 3, 2020

To: Ector County Hospital District Board of Directors

Through: Russell Tippin, President / CEO  
Christin Timmons, Vice-President / CNO

From: Michelle Sullivan MSN, BSN, RN, ACNO Surgical Services  
Jade Barroquillo BSN, RN, Director of Surgical Operations

Re: Stryker TPX Small Bone Drill

<b>Total Cost</b>	<b>\$463,380.96</b>
Unbudgeted Amount... CER 6620-20-01	\$463,380.96

### **OBJECTIVE**

Complete Stryker power updates as planned pre-covid. This is step 2 of our needed power upgrades for drills and saws.

### **HISTORY**

Currently the drills are at end of life and not dependable. Obtaining these small bone drills will complete the power needs. The small set is lightweight and can be used for multiple specialties and is used on a regular basis. More than 200 times per year. Repairs for the current drills are not supported by Stryker. These drills are used and reprocessed multiple time per day.

### **PURCHASE CONSIDERATIONS**

Stryker was utilized for phase one of our upgrade for large bone power drills. Capital funds were already allocated for the completion of this power upgrade for small bone needs.

### **FTE IMPACT**

No additional FTE(s) will be required.

### **INSTALLATION & TRAINING**

Provided by vendor.

**WARRANTY AND SERVICE CONTRACT**

1-year warranty

**DISPOSITION OF EXISTING EQUIPMENT**

To be disposed of by Trimedx

**LIFE EXPECTANCY OF EQUIPMENT**

8 years

**MD BUYLINE INFORMATION**

Meets MD Buyline and Vizient pricing recommendation.

**COMMITTEE APPROVAL**

Surgery Dept.	Pending
FCC	Pending
MEC	Pending
Joint Conference	Pending
ECHD Board	Pending



## **FY 2020 CAPITAL EQUIPMENT REQUEST**

Date: November 16, 2020

To: Ector County Hospital District Board of Directors

Through: Russell Tippin, President / CEO  
Christin Timmons, Vice-President / CNO

From: Michelle Sullivan MSN, BSN, RN, ACNO Surgical Services  
Jade Barroquillo BSN, RN, Director of Surgical Operations

Re: BK 5000 Ultrasound System

<b>Total Cost</b>	<b>\$145,776.89</b>
Unbudgeted Amount... CER 6620-20-01	\$145,776.89

### **OBJECTIVE**

Obtain Ultrasound system to aid with robotic surgeries that require ultrasound to ensure adequate excision of cancerous tissues/tumors. The use of the ultrasound helps to obtain adequate specimens when trying to resect tumors thus reducing the number of frozen sections for immediate examination by the pathologist. This can decrease time spent in the operating room for this patient but allowing time for an additional case to be added.

### **HISTORY**

Currently we do not own an ultrasound that has the capabilities needed for this type of visualization and treatment.

### **PURCHASE CONSIDERATIONS**

BK medical is the preferred vendor for these type ultrasounds for their state-of-the-art applications and visualization. This ultrasound can be utilized by several different service lines. The above equipment does not include the 21,108.00 a year service agreement which will come from the operational budget.

### **FTE IMPACT**

No additional FTE(s) will be required.

**INSTALLATION & TRAINING**

Provided by vendor.

**WARRANTY AND SERVICE CONTRACT**

1-year warranty on all parts and labor

**DISPOSITION OF EXISTING EQUIPMENT**

No existing equipment presents

**LIFE EXPECTANCY OF EQUIPMENT**

7-10 years

**MD BUYLINE INFORMATION**

Meets MD Buyline and Vizient pricing recommendation.

**COMMITTEE APPROVAL**

Surgery Dept.	Pending
FCC	Pending
MEC	Pending
Joint Conference	Pending
ECHD Board	Pending

## MEMORANDUM

TO: ECHD Board of Directors

FROM: Linda Carpenter, Vice President/Chief Information Officer

SUBJECT: Cisco Fiber Channel (FC) Switch Replacement

DATE: 12/1/2020

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**Cost:**

Cisco FC Switch Replacement \$68,539.00

**Budget Reference:**

FY2021 Capital Funds \$68,539.00

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**Background:**

These Fiber Channel switches are the foundational infrastructure equipment that serves more than 90% of our onsite SAN storage communication between servers and storage platforms. The continued supportability of this equipment is extremely important to the stability of our environment. Maintenance on our current FC is expiring and is no longer supported. Replacement devices will enable full support and maintenance as well as increased performance related to data storage and retrieval processes. These performance gains will alleviate bottlenecks with critical clinical data on internally hosted systems and storage. In addition, replacement of these devices will help prevent security vulnerabilities with data storage and retrieval. This proposed equipment purchase supports existing SAN infrastructure and is necessary for continued supportability for storage connectivity to meet patient care needs.

**Staffing:**

No additional FTE's required.

**Disposition of Existing Equipment:**

Existing equipment will be properly disposed of in accordance to MCH Hardware Disposal Policy.

**Implementation Time Frame:**

3 to 4 month time frame to schedule and replace the existing FC Switches.

**Funding:**

Cisco FC Switch Replacement in the amount of \$68,539.00 from Computex Technology Solutions will come from FY2021 capital funds for this project.



## MEMORANDUM

TO: ECHD Board of Directors  
FROM: Linda Carpenter, Vice President/Chief Information Officer  
SUBJECT: End of Service Life (EOSL) Ethernet Switch Replacement  
DATE: 12/1/2020

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**Cost:**

EOSL Ethernet Switch Replacement \$289,330.69

**Budget:**

FY2021 Capital Funds \$289,330.69

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**Background:**

Currently, there are fifty-four (54) network switches used throughout the entire health system that were End of Service Life (EOSL) between 2016 and 2018. Additionally, most of the existing switches were purchased as refurbished devices contributing to equipment concerns. These ethernet switches provide the connectivity for every single wired device in Medical Center Health System (MCHS) as well as several internal partners and tenants on MCHS properties. Replacement devices will enable full support for security patches to prevent security vulnerabilities. The replacement devices would also provide full integration with our appliance that provides full reporting/management of various network segments in the health system. This purchase is necessary for continued system supportability. As the switches continue to age, they create additional security risks to the environment. If they fail, it would cause system stability issues as staff will not be able to use their computers to access applications, email, and patient information.

**Staffing:**

No additional FTE's required.

**Disposition of Existing Equipment:**

Existing equipment will be disposed of in accordance to MCHS Hardware Disposal Policy.

**Implementation Time Frame:**

Implementation would begin immediately. In order to prevent major disruption, we will be using a rolling phase approach that could take approx. 3 – 4 months to replace all 54 existing switches.

**Funding:**

EOSL Ethernet Switch Replacement in the amount of \$289,330.69 from Computex Technology Solutions will come from FY2021 capital funds for this project.

## Quality Assurance, Performance Improvement (QAPI) Plan FY 2021

**Purpose:** Medical Center Health System develops, implements, evaluates, and maintains an effective, ongoing, hospital-wide data driven QAPI program. The program reflects the complexity of the hospital and all services provided, focuses on indicators related to improved outcomes, proactively identify areas of risk, and takes actions that address the hospital's performance across the spectrum of care. Performance improvement projects are implemented, monitored, and revised as necessary to achieve success, and assure that improvements are sustained over time.

**Mission:** Medical Center Health System is a community-based teaching organization dedicated to providing high-quality and affordable healthcare and improve the health and wellness of all residents of the Permian Basin.

**Vision:** MCHS will be the premier source for health and wellness

**Multi-year Strategic Plan:** Impact all organization pillars, People, Finance, Quality, Experience and Growth, to achieve a 5-Star CMS Rating by 2023.

### 2021 Fiscal Year Organization Priorities:

- People: To decrease turnover rate by 4% from last fiscal year, as measured by in house quality monitoring by Human Resources.
- Finance: To achieve 96% to 104% managed productivity, as measured by Premier Operations Advisor System.
- Growth: To increase employee tele-medicine visits by 10% from last fiscal year, as measured by in house quality monitoring.
- Quality: Achieve an average 20% reduction in patient quality/safety events (Readmissions, CAUTI, SSI's, Pressure Ulcers and Post-Op Respiratory Failure).
  - To maintain accreditation and certification readiness
- Experience: To increase HCAHPS scores by 5% from last fiscal year, as measured by NRC.

**Scope:** To achieve the goal of delivering high quality care, all departments - both clinical and non-clinical, are given the responsibility and authority to participate in MCHS QAPI.

**Governing Board Responsibility:** The MCHS Board of Directors of Medical Center Hospital is ultimately responsible for assuring that high quality care is provided to our patients. The Board delegates the responsibility for implementing this plan to the Quality and Patient Safety Division through its QAPI plan, and to the committees and departments working under the authorization of the QAPI Committee, and to the hospital's Executive Leadership Team.

**Overall Program Effectiveness:** The Director of Quality & Patient Safety and Quality Improvement Officer assumes responsibility for the overall integrity and effectiveness of the QAPI program. The Director of Quality & Patient Safety and Quality Improvement Officer in collaboration with the QAPI Committee, leadership team, department heads, Clinical Managers, CEO, Governing Body, and all other organization staff as appropriate to plan, direct, coordinate, and improve MCHS quality and safety of care, services provided and organization operations.

Program effectiveness is ensured by the following:

## Quality Assurance, Performance Improvement (QAPI) Plan FY 2021

1. An ongoing program for quality improvement and patient safety is defined, implemented, and maintained.
2. The program reflects the complexity of Medical Center Health System and all services provided, focuses on indicators related to improved outcomes, and takes actions that address the agency's performance across the spectrum of care.
3. QAPI efforts address priorities for improved quality of care, and patient safety.
4. All improvement actions are evaluated for effectiveness.
5. Clear expectations for patient quality/safety are established, implemented, and maintained.
6. Findings of waste are appropriately addressed.

**Leadership Responsibility:** CEO and Senior leadership are responsible for developing the quality objectives included in this QAPI Plan. CEO and Senior leadership set priorities, provide leader emphasis, and allocate necessary resources to support the plan. Leadership will ensure that quality actions are based upon strategic plan therefore ensuring the future of quality health care for our patients and community. CEO and Senior leadership are responsible for monitoring outcomes of performance improvement and assisting with key processes when the need arises.

**Medical Staff Responsibility:** The medical staff at Medical Center Health System participates in surgical case review; blood usage review; medical record review; infection control; pharmacy and therapeutics review; mortality review; utilization management, including denials issued by payers; review of transfers to other facilities; credentialing and will serve, from time to time, as liaisons to Quality and Performance Improvement activities. Identified medical staff leaders and subject experts may serve on additional committees and project teams under the authorization of the QAPI Committee. The goal is to improve the quality and safety of care that is provided to the patients at MCHS.

**Manager/Department Staff Responsibility:** Every department, both clinical and non-clinical, within MCHS is responsible for implementing quality assurance and performance improvement activities. Each department manager/director is responsible for setting goals that give direction for process improvement. Managers and department staff identify quality indicators, collect and analyze data, develop and implement changes to improve experience, quality of care and service delivery. Ongoing monitoring and presentation to the QAPI Committee assures that improvement is made and sustained. The goal is to improve the quality and safety of care that is routinely provided to the patients at MCHS. (Please see appendix A for tentative QAPI report schedule)

**QAPI Committee:** The QAPI Committee consists of the following individuals: Chief Medical Officer, Chief Nursing Officer, Chief Operational Officer, Associate Chief Experience Officer, Infection Prevention Officer, Director of Laboratory, Director of Radiology, Director of Environmental Services, Compliance Officer, Risk Manager, Procure Provider representative, Director of Urgent Care, and FHC representative. Each member may elect a designee to attend on their behalf under the circumstance they are unable to attend.

The members of the QAPI Committee are responsible for:

- Assuring that the review functions outlined in this plan are completed.
- Prioritizing issues referred to the QAPI Committee for review.

## Quality Assurance, Performance Improvement (QAPI) Plan FY 2021

- Assuring that the data obtained through QAPI activities are analyzed, recommendations made and appropriate follow up of problem resolution is done; Incorporating internal and external sources of benchmarking data, Hospital Compare data, HCAHPs data, Leapfrog data, etc.
- Identifying other sources, such as the DNV-GL NAIHO and ISO standards, for incorporation into the hospital's overall quality improvement efforts.
- Reporting on ongoing findings, studies, recommendations, and trends to the Governing Board at minimum annually; reporting to QMC annually; and reporting to hospital staff as appropriate.
- Identifying educational needs and assuring that staff education for quality improvement takes place.
- Appointing sub committees or teams to work on specific issues, as necessary.
- Assuring that the necessary resources are available.

**Communication:** QAPI Council provides oversight of performance improvement activities. The Director of Quality and Patient Safety and Quality Improvement Officer facilitate performance improvement activities and functions as the central clearing house for quality data and information collected throughout the facility. Data tracking, trending and aggregates from a variety of sources will be used to prepare reports for the governing board, quality council and the medical staff when requested. Communication on organizational and departmental performance is ongoing via Balanced Score Cards.

**Quality Improvement Processes and Methodology:** The Quality Assurance and Performance Improvement plan is a framework for the organized, ongoing and systematic measurement, assessment and performance improvement activities.

Outside sources/comparative databases, such as professional practice standards, national and state benchmarks, etc., will be used to compare our outcomes and processes with others, identifying areas to focus quality improvement efforts.

Our methodology/process includes (but not limited to):

- Ongoing monitoring and data collection
- Problem identification and data analysis
- Identification/implementation of actions (30/60/90-day plans depending on report out frequency)
- Evaluation/enhancement of actions
- Measures to improve quality on a continuous basis and sustain excellence
- Performance improvement teams, which may be inter or intradepartmental, that look at issues to identify opportunities to improve processes and outcomes using the following methods.
  - Lean
  - Plan, Do, Study, Act (PDSA)
  - Rapid Cycle Improvement
  - Six Sigma (DMAIC)
  - Benchmarking
  - Dashboards and/or Scorecards
  - Etc.

# Quality Assurance, Performance Improvement (QAPI) Plan FY 2021

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**Associate Chief Patient Experience Officer**

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**Chief Nursing Officer**

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**Chief Medical officer**

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**Chief Executive Officer**

## Quality Assurance, Performance Improvement (QAPI) Plan FY 2021

**Appendix A:**

<b>QAPI Committee Reporting Schedule</b>													
Report	Frequency	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Oct	Nov	Dec
<b>Annual Plan &amp; Evaluation Approval</b>													
Patient Safety/Risk	Annually	X											
Performance Improvement	Annually		X										
Annual eval haz mat waste man. plan; fire safety man. plan; annual eval safety plan; annual eval security man. plan; annual eval life safety plan; annual eval utilities	Annually	X											
Emergency Management	Annually	X											
Staffing Effectiveness	Annually		X										
Patient Safety Culture Survey	Annually	X											
Infection Prevention	Annually	X											
UR Committee	Annually	X											
P&T Committee	Annually			X									
<b>Required Reporting</b>													
Blood Usage/Wastage	Quarterly		X			X			X			X	
Infection Prevention	Quarterly	X			X			X			X		
Invasive/Operative Procedures/Return to Surgery/Anesthesia Monitoring	Quarterly			X			X			X			X
Medication Management	Quarterly			X			X			X			X
Pain Management	Quarterly			X			X			X			X
Patient Experience	Quarterly			X			X			X			X
Patient Througput	Quarterly		X			X			X			X	
Physican Environment	Quarterly	X			X			X			X		
Readmissions (done through team reports)	Monthly	X	X	X	X	X	X	X	X	X	X	X	X
Restraint Usage	Quarterly		X			X			X			X	
Resuscitation Outcomes	Annually				X								
Risk Management/Falls	Quarterly			X			X			X			X
Emergency Management	Quarterly	X			X			X			X		

## Quality Assurance, Performance Improvement (QAPI) Plan FY 2021

Department-Specific QAPI													
Accreditation Readiness/Tracers Results	Monthly	X	X	X	X	X	X	X	X	X	X	X	X
Acute IP Physical Therapy	Quarterly		X			X			X			X	
Adminsitration	Quarterly			X			X			X			X
Ambulatory Quality	Bi-annually					X							X
Biomedical/Clinical Engineering	Quarterly	X			X			X			X		
Business Office	Quarterly			X			X			X			X
Cardiac Rehab	Quarterly	X			X			X			X		
Cath Lab	Quarterly	X			X			X			X		
CDI	Quarterly			X			X			X			X
Communications/Marketing	Quarterly			X			X			X			X
Community Health	Quarterly	X			X			X			X		
Compliance	Quarterly			X			X			X			
CV Services	Quarterly	X			X			X			X		
Dialysis	Quarterly	X			X			X			X		
ED Stats/LWBS	Quarterly		X			X			X				X
Electrodiagnostics	Quarterly	X			X			X			X		
Endoscopy	Quarterly			X			X			X			X
Engineering/Facilities	Quarterly	X			X			X			X		
Financial Accounting	Quarterly			X			X			X			X
Family Health Clinic	Quarterly			X			X			X			X
Housekeeping/Environmental Services	Quarterly			X			X			X			X
Human Resources	Quarterly			X			X			X			
Infusion/Wound Care	Quarterly	X			X			X			X		
Inpatient Stat TAT	Quarterly		X			X			X				X
IP Rehab Unit Services	Quarterly		X			X			X				X
IT	Quarterly			X			X			X			X
Laboratory	Quarterly		X			X			X				X
Linen Services	Quarterly	X			X			X			X		
Materials Management	Quarterly			X			X			X			X
MCH Foundation	Quarterly			X			X			X			X
Medical Staff Services	Quarterly		X			X			X				X
Moderate Sedation	Quarterly		X			X			X				X
NICU QAPI	Quarterly		X			X			X				X
Nursing Education	Quarterly		X			X			X				X
Nursing Unit 5W	Quarterly		X			X			X				X
Nutrition Services (Clinical)	Quarterly	X			X			X			X		
Nutrition Services	Quarterly	X			X			X			X		
OP Therapy	Quarterly		X			X			X				X
OR	Quarterly			X			X			X			X

**Quality Assurance, Performance  
Improvement (QAPI) Plan  
FY 2021**

OR Ambulatory	Quarterly			X			X			X			X
OR PACU	Quarterly			X			X			X			X
Pastoral Care	Quarterly			X			X			X			X
Patient Experience	Quarterly			X			X			X			X
PBX/Operator	Quarterly	X			X			X			X		
Perinatal QAPI	Quarterly		X			X			X			X	
Pharmacy	Quarterly			X			X			X			X
Police/Security	Quarterly												
Pressure Ulcer (Nursing Unit PI)	Quarterly	X			X			X			X		
ProCare Clinics	Quarterly			X			X			X			X
Radiology Services- Mammography	Quarterly		X			X			X			X	
Registration	Quarterly			X			X			X			X
Respiratory Report	Quarterly		X			X			X			X	
Safe Harbor & Sitter hours	Quarterly	X			X			X			X		
Sepsis	Quarterly	X			X			X			X		X
Sterile Processing	Quarterly			X			X			X			X
Transport	Quarterly		X			X			X				
Trauma Services	Quarterly		X			X			X			X	
UOM	Quarterly	X			X			X			X		
<b>RCA Reports</b>													
<b>Readmissions</b>													
CHF/AMI	Quarterly	X			X			X			X		
COPD	Quarterly		X			X			X			X	
CABG	Quarterly			X			X			X			X
Pneumonia	Quarterly	X			X			X			X		
Stroke	Quarterly			X			X			X			X
Knee/Hip	Quarterly		X			X			X			X	
<b>Center for Heart Disease</b>													
ACTION-GWTG Registry	Quarterly			X			X			X			X
CathPCI Registry	Quarterly			X			X			X			X
GWTG-Heart Failure	Quarterly		X			X			X			X	
Society of Thoracic Surgeons Database	Quarterly		X			X			X			X	
<b>Disease/Condition Specific Reports</b>													
Total Joint Center	Bi-annually				X							X	
GWTG-Stroke	Bi-annually			X						X			



**Quality Assurance, Performance  
Improvement (QAPI) Plan  
FY 2021**

<b>Consent Agenda</b>												
Conversion rate (actual donors/eligible donors)	Annually		X									
Medical Record Delinquency	Quarterly			X			X			X		X
Critical Values Reporting	Quarterly	X			X			X			X	
CT dose index/MRI safety	Quarterly		X			X			X			X
<b>Committee Minutes Due</b>												
Emergency Management Committee	Quarterly	X			X			X		X		
Environment of Care Committee	Quarterly	X			X			X		X		
Alignment Room	Quarterly	X			X			X		X		
Infection Control and Prevention	Quarterly		X			X			X			X
P & T	Quarterly		X			X			X			X
Antibiotic Stewardship Committee	Quarterly		X			X			X			X
Greivances/Complaints	Quarterly			X			X			X		X
Resuscitation Outcomes	Quarterly			X			X			X		X

## December Board Report

### Site Visits

**McCamey-** met with Dr Addison and nurses at clinic. Dr Addison stated they are seeing more positive COVID patients here recently than lately, he stated about 80% are coming back positive. They recently lost one of their providers, Debbie Mercer NP, I gave condolences. They are not sure at this time when they will replace her, they have had some locums come in to help at this time. Dr. Addison stated they have had a few transfers to MCH, no issues. Dr Addison did bring up how important it is for them to receive patient information once the patient transfers to MCH. I have let him know we are working on ways to share information. He provided example of when they send patient to San Angelo they receive information back on the patient from the time the patient is admitted there and then also once the patient is discharged. In the meantime, I did provide him with case management contact information to call on patients transferred to MCH, he thanked for that.

**Andrews-** met with Chris Dallaire, new clinic director and providers in clinic. Chris stated he has heard of no issues at this time with transfers or getting patients into MCH system. Chris introduced me to all clinic staff and providers. Dr Tochterman stated she has had no issues with transferring patients to MCH in either the hospital or clinic setting. I have provided updated list to all staff with updated MCH provider information. I have let Chris know we do have some new providers who would like to introduce themselves to regional providers he stated we will set something up for possibly first of next year due to visitor restrictions.

**Ft Stockton-** MCH quality team provided AIDET training to staff. Met with several team members from hospital. Provided updates on new providers to clinic manager, she stated they have no issues with getting patients into our clinics. Spoke with social worker and home health representative, provided them with our case management department contact information. They also let me know they have cardiac rehab in their facility. I will let our CM department know of that information.

### Upcoming site visits

#### **Alpine 12/2**

Regional updates:

- Regional call occurring weekly at this time
- Continuing to reach out to Ector County Clinics with MCH updates in regards to visitors, procedures, ect.
- Continuing to provide region with virtual education at this time including respiratory, diabetes, pediatrics, EKG courses, and trauma.

Telehealth updates:

- 12 employee visits for the month of November
- 15% of visits for MCH Procure patients were seen via telemedicine, this is up from last month
- Urgent Care exploring how to implement Telehealth into their practice
- Physical therapist/ Speech Therapist to begin providing Telehealth services