



**ECTOR COUNTY HOSPITAL DISTRICT
BOARD OF DIRECTORS MEETING
AUGUST 6, 2019 – 5:30 p.m.
MEDICAL CENTER HOSPITAL BOARD ROOM (2ND FLOOR)
500 W 4TH STREET, ODESSA, TEXAS**

AGENDA

- I. CALL TO ORDER** Don Hallmark, President
- II. INVOCATION** Chaplain Farrell Ard
- III. PLEDGE OF ALLEGIANCE** Don Hallmark
- IV. MISSION / VISION / VALUES OF MEDICAL CENTER HEALTH SYSTEM** Don Hallmark, p.4
- V. AWARDS AND RECOGNITION**
 - A. July 2019 Associates of the Month** Robert Abernethy
 - Clinical: Rosekeanna Saiz, Phlebotomist, Lab Phlebotomy
 - Non-Clinical: Gabi Kent, Accounts Payable Clerk, Financial Accounting
 - Nurse: Francisco Gimenez, Clinical RN, 7 Central
 - B. June 2019 Patient Satisfaction Winners** Robert Abernethy
 - Medical Practice: Family Health Clinic South Obstetrics, 100th Percentile
 - Inpatient: 4 East Labor/Delivery/Postpartum, 74th Percentile
 - Outpatient: Cardiac Rehabilitation, 100th Percentile
- VI. EXECUTIVE SESSION**

Meeting held in executive session for the governing board to deliberate the appointment/employment of a new President/Chief Executive Officer of the Ector County Hospital District pursuant to Chapter 551.074 of the Texas Government Code, and any necessary consultation with attorney pursuant to 551.071 regarding any ancillary matters associated with the deliberation under 551.074.
- VII. ECHD PRESIDENT/CHIEF EXECUTIVE OFFICER SEARCH/APPOINTMENT**
- VIII. AMERICAN STROKE ASSOCIATION’S 2019 *GET WITH THE GUIDELINES*[®]**
 - Target: Stroke Honor Roll Gold Plus Quality Achievement Award
 - Target: Stroke Honor Roll Awards;**AMERICAN HEART ASSOCIATION’S 2019 *GET WITH THE GUIDELINES*[®]**
 - Heart Failure Silver Plus Award Rene Rodriguez/Hailey Bennion

- IX. TRANSCATHETER AORTIC VALVE REPLACEMENT (TAVR) PRESENTATION**
.....Matt Collins/Dr. Adam Farber

- X. CONSENT AGENDA**..... Don Hallmark, p.5-36
(These items are considered to be routine or have been previously discussed, and can be approved in one motion, unless a Director asks for separate consideration of an item.)
 - A. Consider Approval of Regular Meeting Minutes, July 9, 2019**
 - B. Consider Approval of Special Meeting Minutes, July 23, 2019**
 - D. Consider Approval of Joint Conference Committee July 23, 2019**
 - E. Consider Approval of Federally Qualified Health Center Monthly Report, May 2019**

- XI. COMMITTEE REPORTS**
 - A. Finance Committee** Bryn Dodd, p.37-124
 - 1. Quarterly Investment Report – Quarter 3, FY 2019
 - 2. Quarterly Investment Officer’s Certification
 - 3. Financial Report for Month Ended June 30, 2019
 - 4. Capital Expenditure Request
 - a. Consider Approval of da Vinci Xi Dual Console
 - b. Consider Approval of Trumpf Surgical Table for da Vinci Xi
 - c. Consider Approval of Operating Room Hush-Slush Machine

- XII. APPOINTMENT OF TAX INCREMENT REINVESTMENT ZONE (TIRZ) BOARD MEMBER**
..... Don Hallmark

- XIII. PRESIDENT/CHIEF EXECUTIVE OFFICER’S REPORT AND ACTIONS**..... Robert Abernethy
 - A. Consider Approval of Community Health Needs Assessment**
..... Christin Timmons, p.125-135

 - B. Review of Certified Property Valuations**..... Robert Abernethy, p.136-141

- XIV. EXECUTIVE SESSION**

Meeting held in closed session involving any of the following: (1) Consultation with attorney regarding legal matters and legal issues pursuant to Section 551.071 of the Texas Government Code; (2) Deliberation regarding exchange, lease, or value of real property pursuant to 551.072 of the Texas Government Code. (3) Deliberation and evaluation of officers and employees of Ector County Hospital District pursuant to Section 551.074 of the Texas Government Code; (4) Deliberation regarding negotiations for health care services, pursuant to Section 551.085 of the Texas Government Code; (5) Information that, if released or disclosed, would give advantage to a competitor as per Section 552.104 of the Texas Government Code; and (6) Advice, recommendations, opinions, or other material reflecting the policymaking processes of the Ector County Hospital District as per Section 552.111 of the Texas Government Code.

- XV. ITEMS FOR CONSIDERATION FROM EXECUTIVE SESSION**
 - A. Consider Approval of MCH ProCare Provider Agreements**

 - B. Consider Acceptance of Resignation of Chief Legal Counsel as Tendered**

XVI. ADJOURNMENT Don Hallmark

If during the course of the meeting covered by this notice, the Board of Directors needs to meet in executive session, then such closed or executive meeting or session, pursuant to Chapter 551, Texas Government Code, will be held by the Board of Directors on the date, hour and place given in this notice or as soon after the commencement of the meeting covered by this notice as the Board of Directors may conveniently meet concerning any and all subjects and for any and all purposes permitted by Chapter 551 of said Government Code.

MISSION

Medical Center Health System is a community-based teaching organization dedicated to providing high quality and affordable healthcare to improve the health and wellness of all residents of the Permian Basin.

VISION

MCHS will be the premier source for health and wellness.

VALUES

I-ntegrity

C-ustomer centered

A-ccountability

R-espect

E-xcellence



**ECTOR COUNTY HOSPITAL DISTRICT
BOARD OF DIRECTORS
REGULAR BOARD MEETING
JULY 9, 2019 – 5:30 p.m.**

MINUTES OF THE MEETING

- MEMBERS PRESENT:** Don Hallmark, President
Bryn Dodd, Vice President
Mary Lou Anderson
David Dunn
Wallace Dunn
Richard Herrera
- MEMBERS ABSENT:** Ben Quiroz
- OTHERS PRESENT:** Robert Abernethy, President/Chief Executive Officer
Steve Ewing, Chief Financial Officer
Christin Timmons, Chief Nursing Officer
Matt Collins, Chief Operating Officer
Dr. Sari Nabulsi, Chief Medical Officer
Ellie Bane, Chief Legal Officer
Dr. Fernando Boccalandro, Chief of Staff
Dr. Donald Davenport, Vice Chief of Staff
Jan Ramos, ECHD Board Secretary
Dr. Gary Ventolini, TTUHSC Permian Basin
Various other interested members of the
Medical Staff, Employees, and Citizens

I. CALL TO ORDER

Don Hallmark, President, called the meeting to order at 5:30 p.m. in the Board Room of Medical Center Hospital. Notice of the meeting was properly posted as required by the Open Meetings Act.

II. INVOCATION

Chaplain Farrell Ard offered the invocation.

III. PLEDGE OF ALLEGIANCE

Don Hallmark led the Pledge of Allegiance to the United States and Texas flags.

IV. MISSION/VISION OF MEDICAL CENTER HEALTH SYSTEM

Bryn Dodd presented the Mission, Vision and Values of Medical Center Health System.

V. LEGISLATIVE UPDATE

Brooks Landgraf, Texas House Member, District 81, provided an update on the 86th Texas Legislature.

This was for informational purposes only. No action was taken.

VI. HEALTHSURE INSURANCE UPDATE

Barry Couch, HealthSure Insurance Services, provided a report summarizing the insurance program for Medical Center Hospital as of July 1, 2019. This included information on the current condition of the property, liability, D&O, Workers' Compensation and other related lines of insurance.

This was for informational purposes only. No action was taken.

VII. AWARDS AND RECOGNITIONS

A. July 2019 Associates of the Month

Robert Abernethy introduced the July 2019 Associates of the Month as follows:

- Clinical: Ashley Bane, Clinical Pharmacy Specialist, Pharmacy
- Non-Clinical: Michelle Mendoza, Medical Staff Credentialing Specialist, Medical Staff
- Nurse: Jazmin Sigala, LVN, 5 Central

B. June Patient Satisfaction Winners

The following units were recognized for their Net Promoter scores:

- Medical Practice: Vascular Surgery – 100th percentile
- Inpatient: 4 Central – 77th percentile
- Outpatient: CVI Nuclear Medicine – 85th percentile

VIII. CONSENT AGENDA

A. Consider Approval of Regular Meeting Minutes, June 4, 2019

B. Consider Approval of Board Strategy Educational Meeting Minutes, June 14, 2019

C. Consider Approval of Joint Conference Committee, June 25, 2019

D. Consider Approval of Federally Qualified Health Center Monthly Report, May 2019

Bryn Dodd moved and Mary Lou Anderson seconded the motion to approve the items listed on the Consent Agenda as presented. The motion carried unanimously.

IX. COMMITTEE REPORTS

A. Finance Committee

1. Financial Report for Month Ended May 31, 2019

David Dunn moved and Bryn Dodd seconded the motion to approve the Financial Report for Month Ended May 31, 2019 as presented. The motion carried unanimously.

2. Consent Agenda

- a. Consider Approval of Capital Expenditure Request: Cardio Diagnostic Image Migration and Unity Storage Upgrade
- b. Consider Approval of Capital Expenditure Request: Data Storage – Backup and Restore

David Dunn moved and Mary Lou Anderson seconded the motion to approve the items listed on the Consent Agenda as presented. The motion carried unanimously.

X. PRESIDENT/CHIEF EXECUTIVE OFFICER'S REPORT AND ACTIONS

A. Consider Approval of Trauma Resolution of Support

Christin Timmons presented a resolution of support for the Medical Center Hospital Trauma Program. This furthers the commitment of the Board of Directors of the Ector County Hospital District in providing the resources necessary to ensure quality care of the trauma patient to achieve optimal outcomes throughout the continuum of care, and attaining/maintaining Level II Trauma verification and designation.

David Dunn moved and Wallace Dunn seconded the motion to approve the Trauma Resolution of Support as presented. The motion carried unanimously.

B. Consider Approval of Resolutions Appointing Investment Officers

Robert Abernethy presented a resolution appointing Steve Ewing, Chief Financial Officer, as the District Investment Officer and signatory for all District accounts held at Hilltop Securities and Robert Abernethy, President and Chief Executive Officer, as a signatory for all District accounts held at Hilltop Securities.

David Dunn moved and Mary Lou Anderson seconded the motion to approve the Resolution Appointing Investment Officers as presented. The motion carried unanimously.

C. Consider Approval of Resolution Changing Signatory Authority

Robert Abernethy presented a resolution designating the current Chief Executive Officer of Medical Center Health System, the current Chief Financial Officer of Medical Center Health System, the current Chief Operating Officer Medical Center Health System, and the current Chief Nursing Officer of Medical Center Health System, as authorized individuals for the purposes of endorsing checks and other secured documents (in accordance with ECHD approval policies and procedures).

Bryn Dodd moved and David Dunn seconded the motion to approve the Resolution Changing Signatory Authority as presented. The motion carried unanimously.

XI. CONSIDER APPROVAL OF ANNUAL ECHD BOARD COMMITTEE APPOINTMENTS BY BOARD PRESIDENT

Don Hallmark presented the 2019-2020 ECHD Board Committee Assignments for approval. Committee Appointments are as follows:

ECHD BOARD OF DIRECTORS 2019-2020 COMMITTEE ASSIGNMENTS TO BE APPROVED AT JULY 9, 2019 MEETING

Finance Committee (monthly)

Bryn Dodd - Chair
David Dunn
Wallace Dunn
Fernando Boccalandro, MD
Donald Davenport, DO
Robert Abernethy
Steve Ewing

Long Range Planning Committee (ad hoc)

Don Hallmark, Chair
Bryn Dodd
Wallace Dunn
Robert Abernethy
Matt Collins
Fernando Boccalandro, MD
Donald Davenport, DO

Bylaws Committee (ad hoc)

Don Hallmark, Chair
Bryn Dodd
Richard Herrera

Audit Committee (quarterly)

Bryn Dodd, Chair
David Dunn
Wallace Dunn

Executive Committee (ad hoc)

Don Hallmark, Chair
Bryn Dodd
Mary Lou Anderson

Joint Conference Committee (monthly)

Don Hallmark
Ben Quiroz
Mary Lou Anderson
Fernando Boccalandro, MD
Donald Davenport, DO
Robert Abernethy (*ex officio*)

PTRC (monthly)

Don Hallmark
Bryn Dodd

Robert Abernethy
Steve Ewing
Ellie Bane
Adiel Alvarado
Gingie Sredanovich

MCH ProCare Board (monthly)

Don Hallmark (*ex officio*)
Mary Lou Anderson (*ex officio*)
Wallace Dunn (*ex officio*)

MCHS Foundation

Don Hallmark (*ex officio*)

Local Government (property)

David Dunn

Real Estate Management Committee (ad hoc)

Don Hallmark
David Dunn
Ben Quiroz
Steve Ewing
Matt Collins
Ellie Bane
Adiel Alvarado

Compliance Committee (semi-monthly)

Don Hallmark
Bryn Dodd

Ector County Appraisal District

David Dunn

Indicates a committee specified in the ECHD Board of Directors Bylaws

David Dunn moved and Mary Lou Anderson seconded the motion to accept the 2019-2020 ECHD Board Committee Appointments as presented. The motion carried unanimously.

XII. EXECUTIVE SESSION

Don Hallmark stated that the Board would go into Executive Session for the meeting held in closed session involving any of the following: (1) Consultation with attorney regarding legal matters and legal issues pursuant to Section 551.071 of the Texas Government Code; (2) Deliberation regarding exchange, lease, or value of real property pursuant to 551.072 of the Texas Government Code. (3) Deliberation and evaluation of officers and employees of Ector County Hospital District pursuant to Section 551.074 of the Texas Government Code; (4) Deliberation regarding negotiations for health care services, pursuant to Section 551.085 of the Texas Government Code; (5) Information that, if released or disclosed, would give advantage to a competitor as per Section 552.104 of the Texas Government Code; and (6) Advice, recommendations, opinions, or other material reflecting the policymaking processes of the Ector County Hospital District as per Section 552.111 of the Texas Government Code.

The individuals present during the entire Executive Session were Don Hallmark, Bryn Dodd, Mary Lou Anderson, David Dunn, Wallace Dunn, Richard Herrera, Robert Abernethy, Dr. Sari Nabulsi, Ellie Bane and Jan Ramos.

Adiel Alvarado, reported to the Board of Directors during Executive Session then was excused.

Executive Session began at 6:02 pm.
Executive Session ended at 7:08 p.m.

No action was taken during Executive Session.

XIII. ITEMS FOR CONSIDERATION FROM EXECUTIVE SESSION

A. Consider Approval of MCH ProCare Provider Agreement(s)

Don Hallmark presented the following new contract:

- Orlando T. Garza, MD. This is a two year agreement for Orthopedics.

Don Hallmark presented the following new On-Call Agreements:

- John Dorman, MD. This is a one year agreement for Neurosurgery secondary on-call coverage.
- Alim Ladha, MD. This is a one year agreement for Neurosurgery secondary on-call coverage.
- Srikanth Deme, MD. This is a one year agreement for Neurosurgery secondary on-call coverage.

Don Hallmark presented the following contract renewals:

- Meghana Gillala, MD. This is a three year agreement for Anesthesia.
- Marlys Munnell, MD. This is a three year agreement for Anesthesia.
- Joseph Bryan, MD. This is a three year agreement for Anesthesia.
- Abhishek Bhari Jayadevappa, MD. This is a three year agreement for Anesthesia.

Don Hallmark presented the following physician recruitment agreement:

- Macaulay E. Nwojo, MD. This is a five year agreement for Neurosurgery, commencing July 1, 2020.

David Dunn moved and Bryn Dodd seconded the motion to approve the MCH ProCare provider agreements as presented. The motion carried unanimously.

B. Consider Approval of Eagle Telemedicine Agreement

David Dunn moved and Bryn Dodd seconded the motion to approve the Eagle Telemedicine agreement as presented. The motion carried unanimously.

C. Consider Approval of Cerner Revenue Services Agreement

David Dunn moved and Richard Herrera seconded the motion to approve the Cerner Revenue Services agreement as presented. The motion carried unanimously.

XIV. ADJOURNMENT

There being no further business to come before the Board, Don Hallmark adjourned the meeting at 7:09 p.m.

Respectfully submitted,



Jan Ramos, Secretary
Ector County Hospital District Board of Directors

**ECTOR COUNTY HOSPITAL DISTRICT
BOARD OF DIRECTORS
SPECIAL MEETING
July 23, 2019 – 3:00 p.m.**

MINUTES OF THE MEETING

- MEMBERS PRESENT:** Don Hallmark, President
Bryn Dodd, Vice President
David Dunn
Wallace Dunn
Ben Quiroz
- MEMBERS ABSENT:** Mary Lou Anderson
Richard Herrera
- OTHERS PRESENT:** Robert Abernethy, President/Chief Executive Officer
Steve Ewing, Chief Financial Officer
Matt Collins, Chief Operating Officer
Jan Ramos, ECHD Board Secretary
Various other interested employees

I. CALL TO ORDER

Don Hallmark, President, called the meeting to order at 3:01 p.m. in the Board Room of Medical Center Hospital. Notice of the meeting was properly posted as required by the Open Meetings Act.

II. ITEMS FOR DISCUSSION/CONSIDERATION

A. Review of the Proposed FY 2020 Operating and Capital Budget

Steve Ewing, Chief Financial Officer, presented the proposed Fiscal Year 2020 Operating and Capital Budgets for discussion and review.

The presentation was for information purposes only, no action was taken.

III. ADJOURNMENT

There being no further business to come before the Board, Don Hallmark adjourned the meeting at 4:06 p.m.

Respectfully submitted,



Jan Ramos, Secretary
Ector County Hospital District Board of Directors

August 6, 2019

**ECTOR COUNTY HOSPITAL DISTRICT
BOARD OF DIRECTORS**

Item to be considered:

Medical Staff and Allied Health Professionals Staff Applicants

Statement of Pertinent Facts:

Pursuant to Article 3 of the Medical Staff Bylaws, the application process for the following Medical Staff and Allied Health Professional applicants is complete. The Joint Conference Committee and the Medical Executive Committee recommend approval of privileges or scope of practice and membership to the Medical Staff or Allied Health Professionals Staff for the following applicants, effective upon Board Approval:

Medical Staff:

Applicant	Department	Specialty/ Privileges	Group	Dates
Nancy Beck, MD	Pediatrics	Pediatric Endocrinology	TTUHSC	08/06/2019- 08/05/2020
*Olga Blakley, MD	Anesthesia	Anesthesiology	ProCare	08/06/2019- 08/05/2020
*Michael Galloway, MD	OB\GYN	OB\GYN	TTUHSC	08/06/2019- 08/05/2020
Joshua McClain, MD	Emergency Medicine	Emergency Medicine	BEPO	08/06/2019- 08/05/2020
*Pratyusha Parava, MD	Internal Medicine	Gastroenterology		08/06/2019- 08/05/2020

Allied Health:

Applicant	Department	AHP Category	Specialty/ Privileges	Group	Sponsoring Physician(s)	Dates
*Christopher Courtney, CRNA	Anesthesia	Dependent	AHP	Mid-West Anesthesia	Dr. Gillala, Dr. Price, Dr. Bhari, and Dr. Bryan	08/06/2019- 08/05/2021
Barbara Magwire, CCP	Surgery	Dependent	AHP		Dr. Kirit Patel	08/06/2019- 08/05/2021
Elvira Nieto, FNP	OB\GYN	APC	AHP	TTUHSC	Dr. Elisa Brown	08/06/2019- 08/05/2021

*Please grant temporary Privileges



Advice, Opinions, Recommendations and Motions:

If the Hospital District Board of Directors concurs, the following motion is in order: Accept the recommendation of the Medical Executive Committee and the Joint Conference Committee and approve privileges and membership to the Medical Staff as well as scope of practice and Allied Health Professional Staff membership for the above listed applicants.

Fernando Boccalandro, MD, Chief of Staff
Executive Committee Chair
/MM

August 6, 2019

**ECTOR COUNTY HOSPITAL DISTRICT
BOARD OF DIRECTORS**

Item to be considered:

Reappointment of the Medical Staff and/or Allied Health Professional Staff

Statement of Pertinent Facts:

The Medical Executive Committee and the Joint Conference Committee recommends approval of the following reappointments of the Medical Staff and Allied Health Professional Staff as submitted. These reappointment recommendations are made pursuant to and in accordance with Article 5 of the Medical Staff Bylaws.

Medical Staff:

Applicant	Department	Status Criteria Met	Staff Category	Specialty/Privileges	Group	Changes to Privileges	Dates
Adam Farber, MD	Cardiology	Yes	Associate	Cardiology	ProCare	None	08/01/2019-07/31/2020
Meredith Hulseay, MD	Pathology	Yes	Associate	Pathology	ProCare	None	08/01/2019-07/31/2020
Christopher Slayden, MD	Surgery	Yes	Associate	Urology	West Texas Urology	None	08/01/2019-07/31/2020
Joshua Urteaga, MD	Hospitalist	Yes	Associate	Hospitalist	ProCare	None	08/01/2019-07/31/2020
Elliana Wiesner, MD	Medicine	Yes	Associate	Hospitalist	ProCare	None	08/01/2019-07/31/2020
Jordan Womack, DPM	Surgery	Yes	Associate	Podiatry	Permian Basin Foot & Ankle	Yes	08/01/2019-07/31/2020
John Chang, MD	Radiology	Yes	Telemedicine	Telemedicine	VRAD	None	08/01/2019-07/31/2021
Barbara McCorvey, MD	Radiology	Yes	Telemedicine	Telemedicine	VRAD	None	08/01/2019-07/31/2021
Kathryn Zamora, MD	Radiology	Yes	Telemedicine	Telemedicine	VRAD	None	08/01/2019-07/31/2021

***Pending Department Meeting Approval**

Swapna Kolli, MD	Internal Medicine	Yes	Associate	Internal Medicine	TTUHSC	None	09/01/2019-08/31/2020
James Van Riper, DO	OB\GYM	Yes	Associate	OB\GYN		None	09/01/2019-08/31/2020
Nimat Alam, MD	Family Medicine	Yes	Active	Family Medicine	TTUHSC	None	09/01/2019-08/31/2021
Diana Casanova, MD	Family Medicine	No	Active to Courtesy	Family Medicine		None	09/01/2019-08/31/2021
Daniel Eurman, MD	Radiology	Yes	Telemedicine	Telemedicine	VRAD	None	09/01/2019-08/31/2021
Stephen Flaherty, MD	Surgery	No	Associate to Affiliate	General/trauma	Envision	None	09/01/2019-08/31/2021
Ragha Gandra, MD	Internal Medicine	Yes	Affiliate	Internal Medicine		None	09/01/2019-08/31/2021



Medical Center Hospital

A Member of Medical Center Health System

John Garcia, MD	Family Medicine	No	Active to Affiliate	Family Medicine		None	09/01/2019-08/31/2021
Leila Green, MD	Surgery	Yes	Associate to Active	Trauma Surgery	Envision	None	09/01/2019-08/31/2021
Alfonso Gonzalez, MD	Family Medicine	Yes	Active	Family Medicine		None	09/01/2019-08/31/2021
Douglas Hughes, MD	Radiology	Yes	Telemedicine	Telemedicine	VRAD	None	09/01/2019-08/31/2021
Chau Le, MD	Family Medicine	Yes	Active	Geriatric	TTUHSC	None	09/01/2019-08/31/2021
Nawaal Nasser, MD	Pathology	Yes	Associate	Pathology	ProCare	None	09/01/2019-08/31/2021
Jonathan Nelson, MD	Surgery	Yes	Associate to Active	Urology	West Texas Urology	None	09/01/2019-08/31/2021
Chittur Ramanathan, MD	Family Medicine	Yes	Active	Family Medicine	ProCare	Yes	09/01/2019-08/31/2021
Eduardo Salcedo, MD	Family Medicine	Yes	Active	Family Medicine	ProCare	Yes	09/01/2019-08/31/2021
Michael Shelton, MD	Family Medicine	Yes	Active to Affiliate	Family Medicine	First Physicians	None	09/01/2019-08/31/2021
Steve Siegler, MD	Family Medicine	Yes	Courtesy	Family Medicine	First Physicians	None	09/01/2019-08/31/2021
Karen Simmons, MD	Radiology	Yes	Telemedicine	Telemedicine	VRAD	None	09/01/2019-08/31/2021
Terry Snow, MD	Radiology	Yes	Telemedicine	Telemedicine	VRAD	None	09/01/2019-08/31/2021
Charles Sponsel, DO	Family Medicine	Yes	Active	Family Medicine	TTUHSC	Yes	09/01/2019-08/31/2021
Lori Stafford, DO	OB\GYN	Yes	Active	OB\GYN		None	09/01/2019-08/31/2021
Timothy Townsend, MD	Radiology	Yes	Active	Radiology	ProCare	Yes	09/01/2019-08/31/2021
Peter Verhey, MD	Radiology	Yes	Telemedicine	Telemedicine	VRAD	None	09/01/2019-08/31/2021
Lawrence Voesack, MD	Family Medicine	Yes	Active	Family Medicine	Complete Care	None	09/01/2019-08/31/2021
John Bauer, MD	Surgery	No	Active to Affiliate	Plastic Surgery	TTUHSC	None	10/01/2019-09/30/2021
Bharat Kakarala, MD	Radiology	Yes	Associate to Active	Radiology	ProCare	None	10/01/2019-09/30/2021
Kolawole Odumusi, MD	Pediatrics	Yes	Active	Hospitalist		None	10/01/2019-09/30/2021

Allied Health Professionals:

Applicant	Department	AHP Category	Specialty / Privileges	Group	Sponsoring Physician(s)	Changes to Privileges	Dates
Alicia Wyatt, CRNA	Anesthesia	Dependent	AHP	ProCare	Dr. Gillala, Dr. Price, Dr. Bhari, and Dr. Bryan	None	08/01/2019-07/31/2021
Nancy Bueno, NP	Family Medicine	Dependent	AHP	ProCare	Dr. Jorge Alamo	None	09/01/2019-08/31/2021
Ramnauth Ramkissoon, PA	Family Medicine	APC	Family Medicine	ProCare	Dr. Alamo	Yes	09/01/2019-08/31/2021
Jennie Wolfram, CRNA	Anesthesia	Dependent	AHP	ProCare	Dr. Gillala, Dr. Price, Dr. Bhari, and Dr. Bryan	None	09/01/2019 – 08/31/2021
Sarah Conoly Gray, AUD	Surgery	LIP	Audiology	ProCare		None	10/01/2019-09/30/2021

Advice, Opinions, Recommendations and Motions:

If the Hospital District Board of Directors concurs, the following motion is in order Accept and approve the recommendations of the Medical Executive Committee and the Joint Conference Committee relating to the reappointment of the Medical Staff and/or Allied Health Professional Staff.

Fernando Boccalandro, MD, Chief of Staff
Executive Committee Chair
/MM



August 6, 2019

**ECTOR COUNTY HOSPITAL DISTRICT
BOARD OF DIRECTORS**

Item to be considered:

Change in Clinical Privileges

Statement of Pertinent Facts:

The Medical Executive Committee and the Joint Conference Committee recommends the request below on change in clinical privileges. These clinical changes in privileges are recommendations made pursuant to and in accordance with Article 4 of the Medical Staff Bylaws.

Change in Clinical Privileges:

Staff Member	Department	Privilege
Chittur Ramanathan, MD	Family Medicine	ADD: Arthrocentesis REMOVE: Labor and delivery, emergency management of; Labor and delivery, normal management of; Neonate, distressed - preparation for transport; Neonate, distressed - stabilization of; Pregnancy, normal - management of; Arterial line placement; Chest tube placement; Colposcopy; Endometrial biopsy; Episiotomy and repair; Neonatal intubation; Neonatal resuscitation; Vaginal delivery; Amniotomies; Cesarean section, assist; Culdocentesis; Hysterosalpingography; Moderate sedation, administer; Obstetric ultrasound; Pulmonary artery catheterization (PAC); Hemodynamic, invasive - monitoring of; High-risk maternity, management of; Pregnancy, emergency complications - management of; Ventilator management
Ramnauth Ramkissoon, PA	Family Medicine	REMOVE: Exercise Stress ECG Testing (PA and APN)
Eduardo Salcedo, MD	Family Medicine	REMOVE: Diabetes pre-eclampsia, management of; central venous line placement
Charles Sponsel, DO	Family Medicine	REMOVE: Neonatal resuscitation
Timothy Townsend, MD	Radiology	ADD: Breast Ultrasound
Jordan Womack, DPM	Surgery	ADD: Taping/padding, and Orthotics

Advice, Opinions, Recommendations and Motions:

If the Hospital District Board of Directors concurs, the following motion is in order: Accept and approve the recommendations of the Medical Executive Committee and the Joint Conference Committee relating to the change in clinical privileges of the Allied Health Professional Staff.

Fernando Boccalandro, MD, Chief of Staff
Executive Committee Chair
/MM



August 6, 2019

**ECTOR COUNTY HOSPITAL DISTRICT
BOARD OF DIRECTORS**

Item to be considered:

Change in Medical Staff or AHP Staff Status– Resignations/ Lapse of Privileges

Statement of Pertinent Facts:

The Medical Executive Committee and the Joint Conference Committee recommends approval of the following changes in staff status. These resignations/lapse of privileges are recommendations made pursuant to and in accordance with Article 4 of the Medical Staff Bylaws.

Resignation/ Lapse of Privileges:

Staff Member	Staff Category	Department	Effective Date	Action
Vijay Adimoolam, MD	Active	Medicine	07/31/2019	Resignation
Alexander Axelrad, MD	Associate	Surgery	06/14/2019	Resignation
Michael Bloss, MD	Active	Telemedicine	06/23/2019	Resignation
Matthew Brigmon, MD	Associate	Medicine	07/31/2019	Resignation
Jose Delgado, MD	Courtesy	Family Medicine	06/16/2019	Resignation
Mauricio Pinto, MD	Active	Family Medicine	08/31/2019	Lapse in Privileges
Larry Settles, PA	Associate	Emergency Medicine	06/26/2019	Resignation
Sing Dy Uy, MD	Active	Pediatrics	07/01/2019	Resignation

Leave of Absence

Staff Member	Staff Category	Department	Effective Date	Action
Bhargavi Kola, MD	Active	Pediatrics	05/28/2019	LOA

Advice, Opinions, Recommendations and Motion:

If the Hospital District Board of Directors concurs, the following motion is in order: Accept and approve the recommendations of the Medical Executive Committee and the Joint Conference Committee to approve the Resignation / Lapse of Privileges and Leave of Absence.

Fernando Boccalandro, MD, Chief of Staff
Executive Committee Chair
/MM

August 6, 2019

**ECTOR COUNTY HOSPITAL DISTRICT
BOARD OF DIRECTORS**

Item to be considered:

Change in Medical Staff or AHP Staff Category

Statement of Pertinent Facts:

The Medical Executive Committee and the Joint Conference Committee recommend approval of the following changes in staff status category. The respective departments determined that the practitioners have complied with all Bylaws requirements and are eligible for the change as noted below.

Staff Category Change:

Staff Member	Department	Category
Bauer, John, MD	Surgery	Active to Affiliate
Diana Casanova, MD	Family Medicine	Active to Courtesy
Stephen Flaherty, MD	Surgery	Associate to Affiliate
John Garcia, MD	Family Medicine	Active to Affiliate
Leila Green, MD	Surgery	Associate to Active
Bharat Kakarala, MD	Radiology	Associate to Active
Jonathan Nelson, MD	Surgery	Associate to Active
Michael Shelton, MD	Family Medicine	Active to Affiliate
James Van Riper DO	OB/GYN	Removal of Provisional Status
Melissa Johnson CNM	OB/GYN	Removal of Provisional Status
Joshua Houser,	Emergency	Removal of Provisional Status
Jon Rosenthal,	Emergency	Removal of Provisional Status
Scott Stout, FNP	Emergency	Removal of Provisional Status
Monika Budhathoki, NP	Medicine	Removal of Provisional Status
Sarah Kiani, MD	Medicine	Removal of Provisional Status
Rafik Ben Abda, DO	Radiology	Removal of Provisional Status
Mary Huff, MD	Radiology	Removal of Provisional Status
Sulekha Parshad, MD	Radiology	Removal of Provisional Status
Christy Cooper, NP	Radiology	Removal of Provisional Status
Christopher Slayden, MD	Surgery	Removal of Provisional Status
Jordan Womack, DPM	Surgery	Removal of Provisional Status
Robert Viney, MD	Surgery	Removal of Provisional Status
Therese Duane, MD	Surgery	Extended for one year
Jessie Dickens, DO	Surgery	Incomplete
Donald Crockett, MD	Surgery	Incomplete
Helaman Erickson, DDS	Surgery	Incomplete



Changes to Credentialing Dates:

Staff Member	Staff Category	Department	Dates
Kathy Grove, MD	ACTIVE	Surgery	Change reappointment date from 8/31/2019 to 8/31/2020

Advice, Opinions, Recommendations and Motion:

If the Hospital District Board of Directors concurs, the following motion is in order: Accept and approve the recommendations of the Medical Executive Committee and the Joint Conference Committee to approve the staff category changes.

Fernando Boccalandro, MD, Chief of Staff
Executive Committee Chair
/MM



August 6, 2019

**ECTOR COUNTY HOSPITAL DISTRICT
BOARD OF DIRECTORS**

Item to be considered:

Medical Staff Bylaws /Policies / Privilege Criteria

Statement of Pertinent Facts:

The Medical Executive Committee and the Joint Conference Committee recommend approval of the following Medical Staff Bylaws/ Policies / Privilege Criteria. The respective departments determined that the practitioners have complied with all Bylaws requirements and are eligible for the change as noted below.

Medical Staff Bylaws/ Policies / Privilege Criteria

- Criteria for Special privilege of Transcatheter Aortic Valve Replacement
- Updated Interventional Cardiology Privilege form
- Updated Cardiovascular/Thoracic Surgery Privilege form
- Updated Vascular Surgery Privilege form

Advice, Opinions, Recommendations and Motion:

If the Hospital District Board of Directors concurs, the following motion is in order: Accept and approve the recommendations of the Medical Executive Committee and the Joint Conference Committee to approve the privilege forms.

Fernando Boccalandro, MD, Chief of Staff
Executive Committee Chair
/MM



August 6, 2019

**ECTOR COUNTY HOSPITAL DISTRICT
BOARD OF DIRECTORS**

Item to be considered:

CER: daVinci Xi Dual Console

CER: Trumpf Surgical Table (for daVinci Xi)

Statement of Pertinent Facts:

The Medical Executive Committee and the Joint Conference Committee recommends approval of the following :

- CER: daVinci Xi Dual Console Camera
- CER: Trumpf Surgical Table (for daVinci Xi)

Advice, Opinions, Recommendations and Motion:

If the Hospital District Board of Directors concurs, the following motion is in order: Accept and approve the recommendations of the Medical Executive Committee and the Joint Conference Committee to approve the CERs:

Fernando Boccalandro, MD, Chief of Staff
Executive Committee Chair
/MM



August 6, 2019

**ECTOR COUNTY HOSPITAL DISTRICT
BOARD OF DIRECTORS**

Item to be considered:

Medical Staff Resolution Letter for the Trauma Program

Statement of Pertinent Facts:

The Medical Executive Committee recommends approval of the following:

- Medical Staff Resolution Letter for the Trauma Program

Advice, Opinions, Recommendations and Motion:

- If the Hospital District Board of Directors concurs, the following motion is in order: Accept and approve the recommendation of the Medical Executive Committee and Joint Conference Committee to approve the Medical Staff Resolution Letter.

Fernando Boccalandro, MD, Chief of Staff
Executive Committee Chair
/MM

Family Health Clinic
August 2019
ECHD Board Packet



Date: August 2, 2019

To: Board of Directors-Family Health Clinic

From: Grant Trollope, MCH Controller/FHC Director of Finance

Subject: Combined Financial Report for the Month Ended June 30, 2019

Visits

Combined clinic visits for June were 1,421 comparing unfavorably to the budgeted total of 1,574 and unfavorably to the prior year's 1,606 by 9.7% and 11.5% respectively. Combined medical visits for June totaled 1,421 favorable to the budgeted amount of 1,332 and favorable to the prior year 1,366 visits.

Revenues and Revenue Deductions

Combined patient revenue for June totaled \$479,106 comparing unfavorably to the combined budget of \$678,547 by 29.4% and under prior year's total of \$623,026 by 23.1%.

Combined revenue deductions for June were \$291,378 comparing favorably to the combined budgeted amount of \$436,848 and favorably to prior year's total of \$511,885.

Combined net operating revenue for June was \$187,727, comparing unfavorably to the combined budget amount of \$241,699 and favorably to the prior year amount of \$111,141.

Operating Expenses

Combined operating expenses for June totaled \$291,936, comparing favorably to a combined budget of \$392,405 and favorably prior year's expenses of \$301,657.

Combined salaries and wages expense for June were \$118,214, comparing favorably to a combined budget of \$124,636 and unfavorably to prior year's \$108,808. Trends in salaries, wages, and benefits resulted from operations, which are now running with 31.7 Full Time Equivalents (FTEs) for June, compared to a budget of 35.9 FTEs and prior year's 29.6 FTEs.

Combined physician services (Provider salaries) for June totaled \$127,652, comparing favorably to a budgeted amount of \$198,345 and favorably to prior year's amount of \$162,943.

Combined supplies expense for June totaled \$4,313 comparing favorably to budgeted supply expense of \$8,900 and unfavorably to the prior year's amount of \$4,268.

Combined Repairs and Maintenance expense for June totaled \$144, comparing favorably to a budgeted amount of \$4,451 and favorably prior year amount of \$535.

Operating Results

Combined operating results for the month of June resulted in a Net Loss of \$137,549, comparing favorably to the combined budgeted deficit of \$194,342, and to prior year loss of \$235,819.

Revenue and Payments by Payer

For the month of June, Medicaid patients represented the largest revenue financial class, followed by Commercial, and Self-Pay. Clinics combined, Medicaid revenue accounted for 45.2%, Self-Pay 16.3%, Commercial 25.3%, Medicare 12.9%, FAP 0.0%, and Other for 0.2% of the Clinic's monthly revenue.

Combined payments for the month of June year to date totaled \$1,283,552 compared to the prior year YTD amount of \$869,979.

**ECTOR COUNTY HOSPITAL DISTRICT
CENTERS FOR PRIMARY CARE COMBINED - OPERATIONS SUMMARY
JUNE 2019**

	CURRENT MONTH					YEAR TO DATE				
	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR
PATIENT REVENUE										
Outpatient Revenue	\$ 479,106	\$ 678,547	-29.4%	\$ 623,026	-23.1%	\$ 5,625,869	\$ 6,175,771	-8.9%	\$ 6,126,752	-8.2%
TOTAL PATIENT REVENUE	\$ 479,106	\$ 678,547	-29.4%	\$ 623,026	-23.1%	\$ 5,625,869	\$ 6,175,771	-8.9%	\$ 6,126,752	-8.2%
DEDUCTIONS FROM REVENUE										
Contractual Adjustments	\$ 238,679	\$ 129,099	84.9%	\$ 2,505	9427.6%	\$ 291,675	\$ 1,153,290	-74.7%	\$ 1,014,402	-71.2%
Self Pay Adjustments	11,677	26,134	-55.3%	8,942	30.6%	8,241	233,476	-96.5%	213,792	-96.1%
Bad Debts	41,022	281,615	-85.4%	500,438	-91.8%	2,688,025	2,515,797	6.8%	3,875,632	-30.6%
TOTAL REVENUE DEDUCTIONS	\$ 291,378	\$ 436,848	-33.3%	\$ 511,885	-43.1%	\$ 2,987,941	\$ 3,902,563	-23.4%	\$ 5,103,827	-41.5%
	60.82%	64.38%		82.16%		53.11%	63.19%		83.30%	
NET PATIENT REVENUE	\$ 187,727	\$ 241,699	-22.3%	\$ 111,141	68.9%	\$ 2,637,929	\$ 2,273,208	16.0%	\$ 1,022,926	157.9%
OTHER REVENUE										
FHC Other Revenue	\$ 11,618	\$ 1,324	777.5%	\$ -	100.0%	\$ 124,017	\$ 11,916	940.8%	\$ 10,595	1070.6%
TOTAL OTHER REVENUE	\$ 11,618	\$ 1,324	777.5%	\$ -	0.0%	\$ 124,017	\$ 11,916	940.8%	\$ 10,595	1070.6%
NET OPERATING REVENUE	\$ 199,346	\$ 243,023	-18.0%	\$ 111,141	79.4%	\$ 2,761,945	\$ 2,285,124	20.9%	\$ 1,033,520	167.2%
OPERATING EXPENSE										
Salaries and Wages	\$ 118,214	\$ 124,636	-5.2%	\$ 108,808	8.6%	\$ 1,055,590	\$ 1,134,333	-6.9%	\$ 643,794	64.0%
Benefits	29,049	38,992	-25.5%	9,121	218.5%	275,632	356,792	-22.7%	207,652	32.7%
Physician Services	127,652	198,345	-35.6%	162,943	-21.7%	1,300,698	2,170,073	-40.1%	2,007,241	-35.2%
Cost of Drugs Sold	4,092	8,880	-53.9%	7,152	-42.8%	67,663	80,816	-16.3%	68,037	-0.5%
Supplies	4,313	8,900	-51.5%	4,268	1.0%	80,316	80,833	-0.6%	71,838	11.8%
Utilities	6,181	6,395	-3.3%	7,475	-17.3%	47,442	56,434	-15.9%	61,521	-22.9%
Repairs and Maintenance	144	4,451	-96.8%	535	-73.2%	6,244	40,059	-84.4%	36,134	-82.7%
Leases and Rentals	453	380	19.3%	355	27.6%	3,929	3,420	14.9%	3,393	15.8%
Other Expense	1,838	1,426	28.9%	1,000	83.8%	14,507	13,120	10.6%	10,169	42.7%
TOTAL OPERATING EXPENSES	\$ 291,936	\$ 392,405	-25.6%	\$ 301,657	-3.2%	\$ 2,852,021	\$ 3,935,880	-27.5%	\$ 3,109,778	-8.3%
Depreciation/Amortization	\$ 44,958	\$ 44,960	0.0%	\$ 45,304	-0.8%	\$ 406,492	\$ 406,510	0.0%	\$ 407,567	-0.3%
TOTAL OPERATING COSTS	\$ 336,894	\$ 437,365	-23.0%	\$ 346,960	-2.9%	\$ 3,258,514	\$ 4,342,390	-25.0%	\$ 3,517,346	-7.4%
NET GAIN (LOSS) FROM OPERATIONS	\$ (137,549)	\$ (194,342)	-29.2%	\$ (235,819)	-41.7%	\$ (496,568)	\$ (2,057,266)	-75.9%	\$ (2,483,825)	-80.0%
Operating Margin	-69.00%	-79.97%	-13.7%	-212.18%	-67.5%	-17.98%	-90.03%	-80.0%	-240.33%	-92.5%

	CURRENT MONTH					YEAR TO DATE				
Medical Visits	1,421	1,332	6.7%	1,366	4.0%	14,806	13,869	6.8%	14,158	4.6%
Optometry Visits	-	242	-100.0%	240	-100.0%	1,115	2,313	-51.8%	2,295	-51.4%
Total Visits	1,421	1,574	-9.7%	1,606	-11.5%	15,921	16,182	-1.6%	16,453	-3.2%
Average Revenue per Office Visit	337.16	431.10	-21.8%	387.94	-13.1%	353.36	381.65	-7.4%	372.38	-5.1%
Hospital FTE's (Salaries and Wages)	31.7	35.9	-11.8%	29.6	7.0%	31.0	35.9	-13.6%	17.4	78.1%
Clinic FTE's - (Physician Services)	-	-	0.0%	1.0	-100.0%	-	-	0.0%	17.1	-100.0%

**ECTOR COUNTY HOSPITAL DISTRICT
CENTER FOR PRIMARY CARE CLEMENTS - OPERATIONS SUMMARY
JUNE 2019**

	CURRENT MONTH					YEAR TO DATE				
	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR
PATIENT REVENUE										
Outpatient Revenue	\$ 334,542	\$ 356,040	-6.0%	\$ 372,202	-10.1%	\$ 3,893,429	\$ 3,240,161	20.2%	\$ 3,260,038	19.4%
TOTAL PATIENT REVENUE	\$ 334,542	\$ 356,040	-6.0%	\$ 372,202	-10.1%	\$ 3,893,429	\$ 3,240,161	20.2%	\$ 3,260,038	19.4%
DEDUCTIONS FROM REVENUE										
Contractual Adjustments	\$ 162,379	\$ 72,756	123.2%	\$ 78,968	105.6%	\$ 388,751	\$ 649,958	-40.2%	\$ 649,241	-40.1%
Self Pay Adjustments	1,238	16,791	-92.6%	18,241	-93.2%	43,652	150,006	-70.9%	149,858	-70.9%
Bad Debts	17,231	126,265	-86.4%	196,458	-91.2%	1,478,355	1,127,984	31.1%	1,807,549	-18.2%
TOTAL REVENUE DEDUCTIONS	\$ 180,849	\$ 215,812	-16.2%	\$ 293,667	-38.4%	\$ 1,910,758	\$ 1,927,948	-0.9%	\$ 2,606,649	-26.7%
	54.1%	60.6%		78.9%		49.1%	59.5%		80.0%	
NET PATIENT REVENUE	\$ 153,693	\$ 140,228	9.6%	\$ 78,535	95.7%	\$ 1,982,671	\$ 1,312,213	51.1%	\$ 653,389	203.4%
OTHER REVENUE										
FHC Other Revenue	\$ 11,618	\$ 1,324	0.0%	\$ -	0.0%	\$ 124,017	\$ 11,916	0.0%	\$ 10,595	1070.6%
TOTAL OTHER REVENUE	\$ 11,618	\$ 1,324	777.5%	\$ -	0.0%	\$ 124,017	\$ 11,916	940.8%	\$ 10,595	1070.6%
NET OPERATING REVENUE	\$ 165,311	\$ 141,552	16.8%	\$ 78,535	110.5%	\$ 2,106,688	\$ 1,324,129	59.1%	\$ 663,984	217.3%
OPERATING EXPENSE										
Salaries and Wages	\$ 87,147	\$ 81,260	7.2%	\$ 72,153	20.8%	\$ 775,555	\$ 739,507	4.9%	\$ 458,091	69.3%
Benefits	21,415	25,422	-15.8%	6,048	254.1%	202,510	232,604	-12.9%	147,755	37.1%
Physician Services	94,314	119,066	-20.8%	96,689	-2.5%	945,834	1,317,196	-28.2%	1,210,320	-21.9%
Cost of Drugs Sold	2,964	5,836	-49.2%	6,667	-55.5%	49,335	53,107	-7.1%	42,861	15.1%
Supplies	3,072	3,105	-1.1%	3,140	-2.2%	41,269	28,145	46.6%	30,741	34.3%
Utilities	3,397	3,691	-8.0%	4,090	-17.0%	25,026	33,179	-24.6%	36,010	-30.5%
Repairs and Maintenance	144	3,974	-96.4%	535	-73.2%	6,244	35,766	-82.5%	32,320	-80.7%
Leases and Rentals	453	380	19.3%	355	27.6%	3,929	3,420	14.9%	3,393	15.8%
Other Expense	1,838	1,416	29.8%	1,000	83.8%	14,507	13,030	11.3%	10,089	43.8%
TOTAL OPERATING EXPENSES	\$ 214,744	\$ 244,150	-12.0%	\$ 190,678	12.6%	\$ 2,064,208	\$ 2,455,954	-16.0%	\$ 1,971,578	4.7%
Depreciation/Amortization	\$ 4,841	\$ 4,842	0.0%	\$ 5,150	-6.0%	\$ 45,438	\$ 45,448	0.0%	\$ 46,522	-2.3%
TOTAL OPERATING COSTS	\$ 219,585	\$ 248,992	-11.8%	\$ 195,828	12.1%	\$ 2,109,646	\$ 2,501,402	-15.7%	\$ 2,018,100	4.5%
NET GAIN (LOSS) FROM OPERATIONS	\$ (54,274)	\$ (107,440)	-49.5%	\$ (117,294)	-53.7%	\$ (2,958)	\$ (1,177,273)	-99.7%	\$ (1,354,117)	-99.8%
Operating Margin	-32.83%	-75.90%	-56.7%	-149.35%	-78.0%	-0.14%	-88.91%	-99.8%	-203.94%	-99.9%

	CURRENT MONTH					YEAR TO DATE				
	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR
Medical Visits	1,004	828	21.3%	877	14.5%	10,662	7,976	33.7%	8,446	26.2%
Dental Visits	-	-	0.0%	-	0.0%	-	-	0.0%	350	-100.0%
Total Visits	1,004	828	21.3%	877	14.5%	10,662	7,976	33.7%	8,796	21.2%
Average Revenue per Office Visit	333.21	430.00	-22.5%	424.40	-21.5%	365.17	406.25	-10.1%	370.63	-1.5%
Hospital FTE's (Salaries and Wages)	22.5	21.9	2.4%	18.2	23.5%	22.1	21.9	0.7%	11.0	101.7%
Clinic FTE's - (Physician Services)	-	-	0.0%	-	0.0%	-	-	0.0%	9.5	-100.0%

**ECTOR COUNTY HOSPITAL DISTRICT
CENTER FOR PRIMARY CARE WEST UNIVERSITY - OPERATIONS SUMMARY
JUNE 2019**

	CURRENT MONTH					YEAR TO DATE				
	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR
PATIENT REVENUE										
Outpatient Revenue	\$ 144,564	\$ 322,507	-55.2%	\$ 250,824	-42.4%	\$ 1,732,441	\$ 2,935,610	-41.0%	\$ 2,866,714	-39.6%
TOTAL PATIENT REVENUE	\$ 144,564	\$ 322,507	-55.2%	\$ 250,824	-42.4%	\$ 1,732,441	\$ 2,935,610	-41.0%	\$ 2,866,714	-39.6%
DEDUCTIONS FROM REVENUE										
Contractual Adjustments	\$ 76,299	\$ 56,343	35.4%	\$ (76,463)	-199.8%	\$ (97,076)	\$ 503,332	-119.3%	\$ 365,161	-126.6%
Self Pay Adjustments	10,439	9,343	11.7%	(9,299)	-212.3%	(35,411)	83,470	-142.4%	63,934	-155.4%
Bad Debts	23,791	155,350	-84.7%	303,980	-92.2%	1,209,670	1,387,813	-12.8%	2,068,083	-41.5%
TOTAL REVENUE DEDUCTIONS	\$ 110,530	\$ 221,036	-50.0%	\$ 218,218	-49.3%	\$ 1,077,183	\$ 1,974,615	-45.4%	\$ 2,497,178	-56.9%
	76.46%	68.54%		87.00%		62.18%	67.26%		87.11%	
NET PATIENT REVENUE	\$ 34,034	\$ 101,471	-66.5%	\$ 32,607	4.4%	\$ 655,258	\$ 960,995	-31.8%	\$ 369,537	77.3%
OTHER REVENUE										
FHC Other Revenue	\$ -	\$ -	0.0%	\$ -	0.0%	\$ -	\$ -	0.0%	\$ -	0.0%
TOTAL OTHER REVENUE	\$ -	\$ -	0.0%	\$ -	0.0%	\$ -	\$ -	0.0%	\$ -	0.0%
NET OPERATING REVENUE	\$ 34,034	\$ 101,471	-66.5%	\$ 32,607	4.4%	\$ 655,258	\$ 960,995	-31.8%	\$ 369,537	77.3%
OPERATING EXPENSE										
Salaries and Wages	\$ 31,067	\$ 43,376	-28.4%	\$ 36,655	-15.2%	\$ 280,035	\$ 394,826	-29.1%	\$ 185,703	50.8%
Benefits	7,634	13,570	-43.7%	3,073	148.4%	73,122	124,188	-41.1%	59,897	22.1%
Physician Services	33,338	79,279	-57.9%	66,254	-49.7%	354,864	852,877	-58.4%	796,921	-55.5%
Cost of Drugs Sold	1,127	3,044	-63.0%	485	132.5%	18,329	27,709	-33.9%	25,176	-27.2%
Supplies	1,241	5,795	-78.6%	1,127	10.1%	39,047	52,688	-25.9%	41,098	-5.0%
Utilities	2,785	2,704	3.0%	3,384	-17.7%	22,417	23,255	-3.6%	25,511	-12.1%
Repairs and Maintenance	-	477	-100.0%	-	100.0%	-	4,293	-100.0%	3,814	-100.0%
Other Expense	-	10	-100.0%	-	0.0%	-	90	-100.0%	81	-100.0%
TOTAL OPERATING EXPENSES	\$ 77,192	\$ 148,255	-47.9%	\$ 110,979	-30.4%	\$ 787,813	\$ 1,479,926	-46.8%	\$ 1,138,200	-30.8%
Depreciation/Amortization	\$ 40,117	\$ 40,118	0.0%	\$ 40,154	-0.1%	\$ 361,054	\$ 361,062	0.0%	\$ 361,045	0.0%
TOTAL OPERATING COSTS	\$ 117,309	\$ 188,373	-37.7%	\$ 151,132	-22.4%	\$ 1,148,868	\$ 1,840,988	-37.6%	\$ 1,499,245	-23.4%
NET GAIN (LOSS) FROM OPERATIONS	\$ (83,275)	\$ (86,902)	-4.2%	\$ (118,526)	-29.7%	\$ (493,610)	\$ (879,993)	-43.9%	\$ (1,129,709)	-56.3%
Operating Margin	-244.68%	-85.64%	185.7%	-363.50%	-32.7%	-75.33%	-91.57%	-17.7%	-305.71%	-75.4%

	CURRENT MONTH					YEAR TO DATE				
	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR
Medical Visits	417	504	-17.3%	489	-14.7%	4,144	5,893	-29.7%	5,712	-27.5%
Optometry Visits	-	242	-100.0%	240	-100.0%	1,115	2,313	-51.8%	2,295	-51.4%
Total Visits	417	746	-44.1%	729	-42.8%	5,259	8,206	-35.9%	8,007	-34.3%
Average Revenue per Office Visit	346.68	432.32	-19.8%	344.07	0.8%	329.42	357.74	-7.9%	358.03	-8.0%
Hospital FTE's (Salaries and Wages)	9.2	14.0	-34.0%	11.4	-19.3%	8.9	14.0	-36.0%	6.5	38.1%
Clinic FTE's - (Physician Services)	-	-	0.0%	1.0	-100.0%	-	-	0.0%	7.6	-100.0%

**ECTOR COUNTY HOSPITAL DISTRICT
FAMILY HEALTH CLINIC COMBINED
JUNE 2019**

	MONTHLY REVENUE				YTD REVENUE			
	Clements	West	Total	%	Clements	West	Total	%
Medicare	\$ 52,939	\$ 39,104	\$ 92,043	19.2%	\$ 545,079	\$ 345,576	\$ 890,655	15.8%
Medicaid	151,827	33,606	185,433	38.7%	1,681,996	606,997	2,288,993	40.7%
FAP	-	-	-	0.0%	-	-	-	0.0%
Commercial	50,928	28,480	79,408	16.6%	745,824	331,086	1,076,910	19.1%
Self Pay	78,151	43,094	121,244	25.3%	910,895	448,183	1,359,078	24.2%
Other	696	280	977	0.2%	9,634	600	10,234	0.2%
Total	\$ 334,542	\$ 144,564	\$ 479,106	100.0%	\$ 3,893,429	\$ 1,732,441	\$ 5,625,869	100.0%

	MONTHLY PAYMENTS				YEAR TO DATE PAYMENTS			
	Clements	West	Total	%	Clements	West	Total	%
Medicare	\$ 6,691	\$ 9,276	\$ 15,967	12.9%	\$ 58,943	\$ 80,150	\$ 139,092	10.8%
Medicaid	48,308	7,504	55,812	45.2%	411,233	157,513	568,746	44.3%
FAP	-	-	-	0.0%	-	-	-	0.0%
Commercial	23,008	8,230	31,237	25.3%	237,314	112,286	349,600	27.2%
Self Pay	14,064	6,089	20,153	16.3%	165,428	60,005	225,433	17.6%
Other	239	(20)	219	0.2%	685	(4)	681	0.1%
Total	\$ 92,310	\$ 31,079	\$ 123,389	100.0%	\$ 873,603	\$ 409,949	\$ 1,283,552	100.0%

**ECTOR COUNTY HOSPITAL DISTRICT
FAMILY HEALTH CLINIC CLEMENTS
JUNE 2019**

REVENUE BY PAYOR

	CURRENT MONTH				YEAR TO DATE			
	CURRENT YEAR		PRIOR YEAR		CURRENT YEAR		PRIOR YEAR	
	GROSS REVENUE	%	GROSS REVENUE	%	GROSS REVENUE	%	GROSS REVENUE	%
Medicare	\$ 52,939	15.8%	\$ 119,002	32.0%	\$ 545,079	14.0%	\$ 438,587	13.5%
Medicaid	151,827	45.4%	107,110	28.8%	1,681,996	43.2%	1,207,312	36.9%
PHC	-	0.0%	-	0.0%	-	0.0%	26,579	0.8%
Commercial	50,928	15.2%	54,127	14.5%	745,824	19.2%	618,938	19.0%
Self Pay	78,151	23.4%	91,858	24.7%	910,895	23.4%	963,476	29.6%
Other	696	0.2%	104	0.0%	9,634	0.2%	5,147	0.2%
TOTAL	\$ 334,542	100.0%	\$ 372,202	100.0%	\$ 3,893,429	100.0%	\$ 3,260,038	100.0%

PAYMENTS BY PAYOR

	CURRENT MONTH				YEAR TO DATE			
	CURRENT YEAR		PRIOR YEAR		CURRENT YEAR		PRIOR YEAR	
	PAYMENTS	%	PAYMENTS	%	PAYMENTS	%	PAYMENTS	%
Medicare	\$ 6,691	7.2%	\$ 2,749	4.6%	\$ 58,943	6.7%	\$ 23,636	4.3%
Medicaid	48,308	52.4%	22,100	37.2%	411,233	47.1%	172,488	31.2%
PHC	-	0.0%	-	0.0%	-	0.0%	5,630	1.0%
Commercial	23,008	24.9%	19,024	32.1%	237,314	27.2%	187,521	34.0%
Self Pay	14,064	15.2%	15,311	25.8%	165,428	18.9%	162,218	29.4%
Other	239	0.3%	175	0.3%	685	0.1%	734	0.1%
TOTAL	\$ 92,310	100.0%	\$ 59,358	100.0%	\$ 873,603	100.0%	\$ 552,226	100.0%
TOTAL NET REVENUE	153,693		78,535		1,982,671		653,389	
% OF GROSS REVENUE	45.9%		21.1%		50.9%		20.0%	
VARIANCE	(61,383)		(19,176)		(1,109,068)		(101,163)	
% VARIANCE TO CASH COLLECTIONS	-39.9%		-24.4%		-55.9%		-15.5%	

**ECTOR COUNTY HOSPITAL DISTRICT
FAMILY HEALTH CLINIC WEST UNIVERSITY
JUNE 2019**

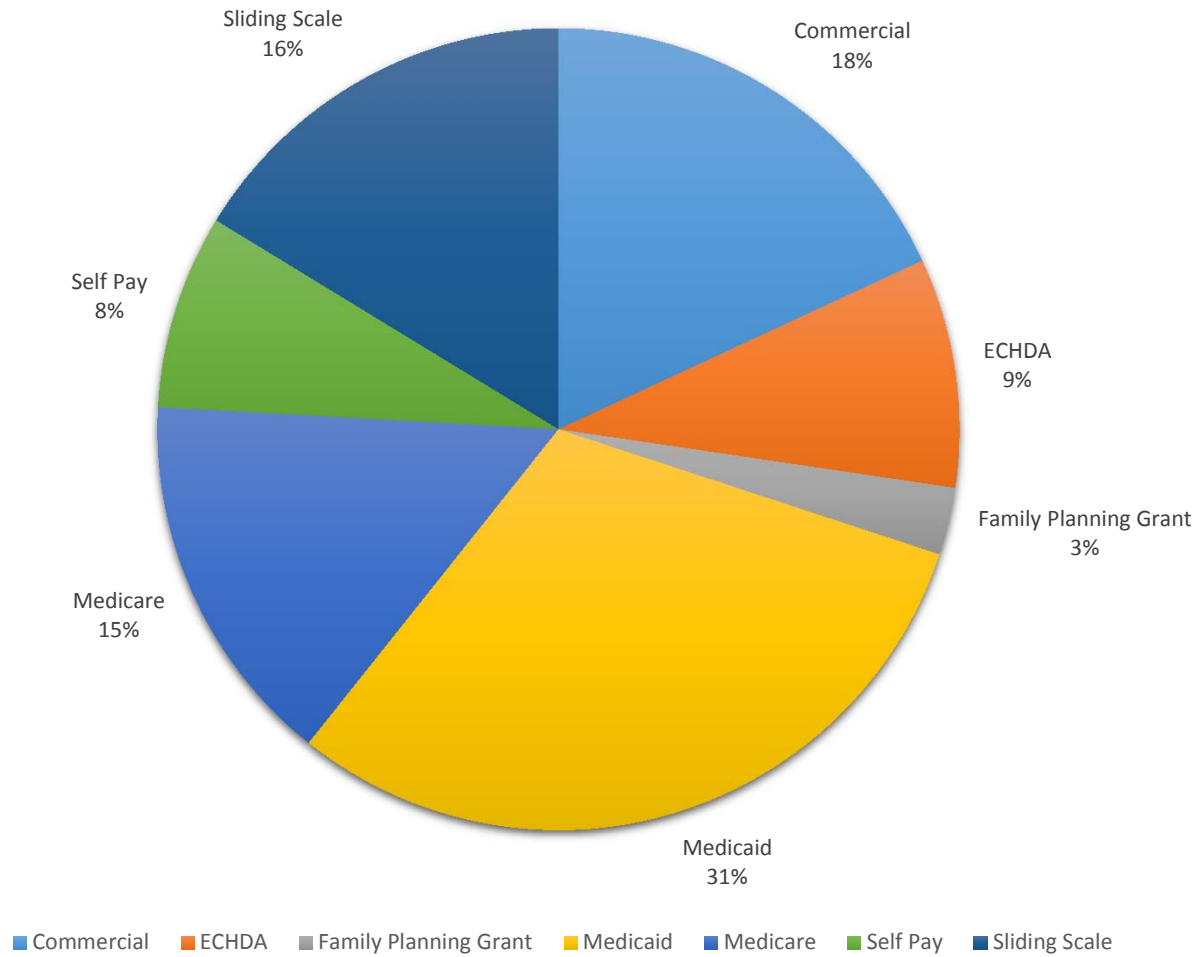
REVENUE BY PAYOR

	CURRENT MONTH				YEAR TO DATE			
	CURRENT YEAR		PRIOR YEAR		CURRENT YEAR		PRIOR YEAR	
	GROSS REVENUE	%	GROSS REVENUE	%	GROSS REVENUE	%	GROSS REVENUE	%
Medicare	\$ 39,104	27.0%	\$ 76,119	30.3%	\$ 345,576	19.9%	\$ 391,593	13.7%
Medicaid	33,606	23.2%	\$ 82,476	32.9%	606,997	35.1%	1,298,176	45.3%
PHC	-	0.0%	\$ -	0.0%	-	0.0%	61,237	2.1%
Commercial	28,480	19.7%	\$ 34,567	13.8%	331,086	19.1%	529,952	18.5%
Self Pay	43,094	29.9%	\$ 57,213	22.8%	448,183	25.9%	579,743	20.2%
Other	280	0.2%	\$ 449	0.2%	600	0.0%	6,012	0.2%
TOTAL	\$ 144,564	100.0%	\$ 250,824	100.0%	\$ 1,732,441	100.0%	\$ 2,866,714	100.0%

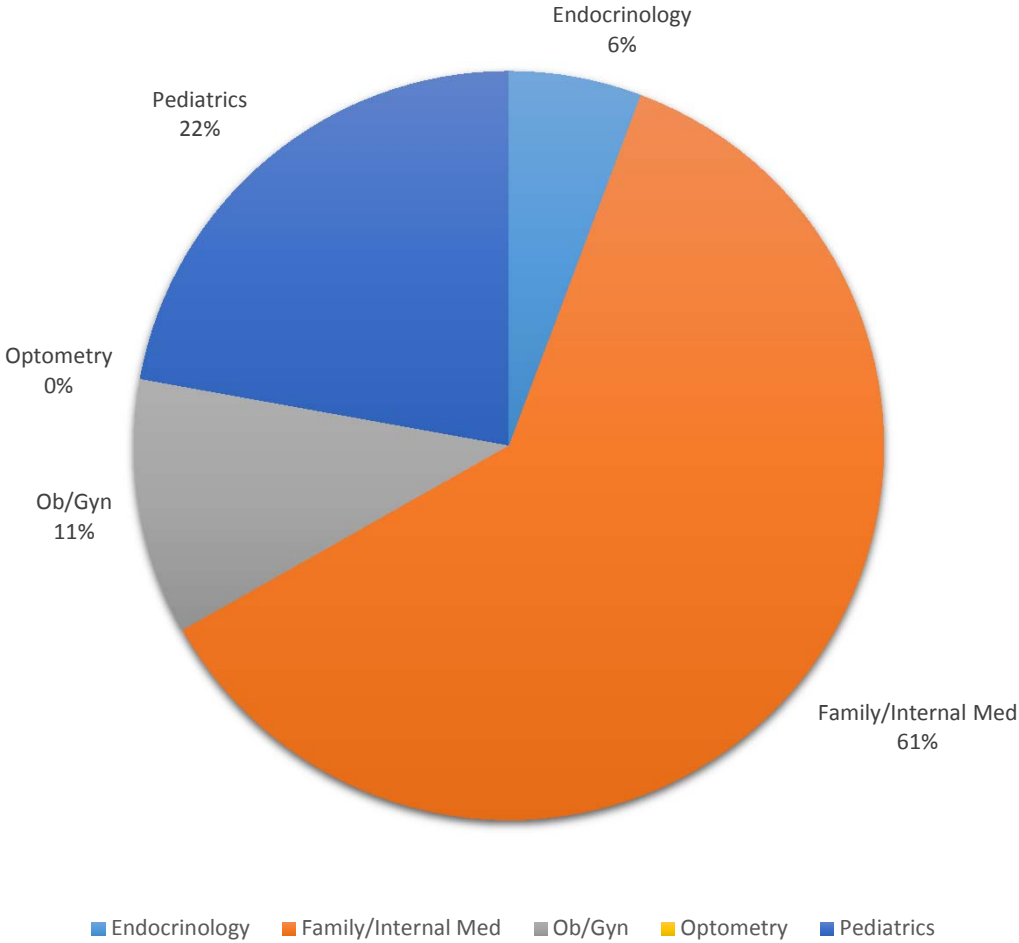
PAYMENTS BY PAYOR

	CURRENT MONTH				YEAR TO DATE			
	CURRENT YEAR		PRIOR YEAR		CURRENT YEAR		PRIOR YEAR	
	PAYMENTS	%	PAYMENTS	%	PAYMENTS	%	PAYMENTS	%
Medicare	\$ 9,276	29.9%	\$ 1,176	2.0%	\$ 80,150	19.6%	\$ 12,441	3.9%
Medicaid	7,504	24.1%	36,718	60.9%	157,513	38.4%	116,233	36.6%
PHC	-	0.0%	-	0.0%	-	0.0%	3,478	1.1%
Commercial	8,230	26.5%	13,919	23.1%	112,286	27.4%	88,982	28.0%
Self Pay	6,089	19.6%	8,467	14.0%	60,005	14.6%	96,045	30.2%
Other	(20)	-0.1%	-	0.0%	(4)	0.0%	575	0.2%
TOTAL	\$ 31,079	100.0%	\$ 60,280	100.0%	\$ 409,949	100.0%	\$ 317,753	100.0%
TOTAL NET REVENUE	34,034		32,607		655,258		369,537	
% OF GROSS REVENUE	23.5%		13.0%		37.8%		12.9%	
VARIANCE	(2,955)		27,673		(245,308)		(51,783)	
% VARIANCE TO CASH COLLECTIONS	-8.7%		84.9%		-37.4%		-14.0%	

FHC June Visits by Financial Class



FHC June Visits By Service



FHC Executive Director's Report- August 2019

- **Provider Update:** The Family Health Clinic is currently searching for the following providers: Pediatrician and Pediatric Nurse Practitioner. Merritt Hawkins is the search firm that is assisting us with recruiting for our open provider positions.
- **FHC Optometry Clinic:** The FHC Board approved the discontinuation of optometry services at the July 11, 2019 FHC Board meeting. Optometry is not a required service for a Federally Qualified Health Center (FQHC) and, as a FQHC Look-A-Like, the Family Health Clinic does not receive any federal funding to support its current operations.
- **Staffing Update:** The Family Health Clinic has the following open positions: 2 LVNs
- **Community Events/Outreach:** The Family Health Clinic will be participating in the upcoming Farmers Market on July 27th. FHC will be promoting the upcoming back to school vaccine clinic at this event.
- **TACHC FHC Board Training:** The Texas Association of Community Health Centers was onsite Saturday July 13, 2019 to conduct FQHC Board Training for FHC Board Members.
- **Back to School Vaccines:** The Family Health Clinic, in partnership with the Ector County Health Department, will be providing free back to school immunizations on Friday August 9, 2019 at our West University location from 8am-5pm.



**ECTOR COUNTY HOSPITAL DISTRICT
Investment Portfolio
Charles Brown, Hilltop Securities Independent Network Inc.
June 30, 2019**

All prices and values reflected in this report are captured from the Hilltop Securities statements dated 06/28/2019.

"This report is given as a courtesy to our clients. Hilltop Securities makes no warranties as to the completeness or accuracy of this information and specifically disclaims any liability arising from your use or reliance on this information. Hilltop Securities does not offer tax advice. You are solely responsible for the accuracy of cost basis and gain/loss information reported to tax authorities."

ECTOR COUNTY HOSPITAL DISTRICT

June 30, 2019

Yield Summary

SECTOR	PAR VALUE	Weighted Avg Yield	Market Value	Gain/Loss
US AGENCY	\$ 10,000,000.00	1.73%	\$ 9,994,900.00	\$ (5,100.00)
SHORT-TERM INVESTMENTS	\$ 48,141,790.08	2.33%	\$ 48,090,030.18	\$ (51,759.90)
TOTAL	\$ 58,141,790.08	2.210%	\$ 58,084,930.18	\$ (56,859.90)

	6/28/2019	6/29/2019
13 WEEK TREASURY BILL	2.04%	1.88%
5 YEAR TREASURY BILL	1.76%	2.73%
10 YEAR TREASURY NOTE	2.00%	2.85%
30 YEAR TREASURY NOTE	2.53%	2.98%

ECTOR COUNTY HOSPITAL DISTRICT

June 30, 2019

Maturity Distribution 1-5 Years

CUSIP	DESCRIPTION	MATURITY	COUPON (%)	YIELD (%)	PAR VALUE	BOOK VALUE	MARKET VALUE	ANNUAL INCOME	GAIN (LOSS)
3136G35L0	DP4-FNMA	6/30/2021	1.730%	1.730%	\$ 2,000,000.00	\$ 2,000,000.00	\$ 1,998,980.00	\$ 34,600.00	\$ (1,020.00)
3136G3SLO	FND-FNMA	6/30/2021	1.730%	1.730%	\$ 8,000,000.00	\$ 8,000,000.00	\$ 7,995,920.00	\$ 138,400.00	\$ (4,080.00)
					\$10,000,000.00	\$ 10,000,000.00	\$ 9,994,900.00	\$ 173,000.00	\$ (5,100.00)

Weighted Avg Life	2.00
Weighted Avg Yield	1.73%

\$10,000,000.00	\$ 10,000,000.00	\$ 9,994,900.00	\$ 173,000.00	\$ (5,100.00)
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ECTOR COUNTY HOSPITAL DISTRICT

June 30, 2019

Safekeeping

CUSIP	DESCRIPTION	MATURITY	COUPON (%)	PAR VALUE	MARKET VALUE
Safekeeping Location Dispro 4 (339788818)					
3136G3SL0		6/30/2021	1.73%	\$ 2,000,000.00	\$ 1,998,980.00
CR05326T2	DP4-CDARS	11/14/2019	2.40%	\$ 1,500,000.00	\$ 1,497,300.00
CR02326T1	DP4-CDARS	8/22/2019	2.52%	\$ 1,500,000.00	\$ 1,498,800.00
CR02226T4	DP4-CDARS	8/15/2019	2.52%	\$ 238,000.00	\$ 237,928.60
Money Market			1.51%	\$ 525,116.47	\$ 525,116.47
TOTAL				\$ 5,763,116.47	\$ 5,758,125.07

CUSIP	DESCRIPTION	MATURITY	COUPON (%)	PAR VALUE	MARKET VALUE
Safekeeping Location Funded Depreciation (339814498)					
					\$ 11,516,250.14
3136G3SL0	FND Dep-FNMA	6/30/2021	1.73%	\$ 8,000,000.00	\$ 7,995,920.00
CR05326T2	FND-Dep CDARS	11/14/2019	2.40%	\$ 10,000,000.00	\$ 9,982,000.00
CR03226T1	FND-CDARS	8/15/2019	2.52%	\$ 8,000,000.00	\$ 7,981,600.00
CR02226T4	FND-CDARS	8/15/2019	2.52%	\$ 10,000,000.00	\$ 9,997,000.00
Money Market	FND-Dep Dreyfus		1.51%	\$ 5,027,914.06	\$ 5,027,914.06
TOTAL				\$ 41,027,914.06	\$ 40,984,434.06

CUSIP	DESCRIPTION	MATURITY	COUPON (%)	PAR VALUE	MARKET VALUE
Safekeeping Location Funded Workers Comp (339818296)					
CR02326T1	FWC-CDARS	8/22/2019	2.52%	\$ 1,000,000.00	\$ 999,200.00
CR02226T4	FWC-CDARS	8/15/2019	2.52%	\$ 1,221,000.00	\$ 1,220,633.70
Money Market	FWC-Dreyfus		1.51%	\$ 12,529.78	\$ 12,529.78
TOTAL				\$ 2,233,529.78	\$ 2,232,363.48

CUSIP	DESCRIPTION	MATURITY	COUPON (%)	PAR VALUE	MARKET VALUE
Safekeeping Location Professional Liability (339767185)					
CR10226T3	Prof Liab-CDARS	11/14/2019	2.40%	\$ 2,000,000.00	\$ 1,996,400.00
CR02226T4	Prof Liab-CDARS	8/15/2019	2.52%	\$ 1,000,000.00	\$ 999,700.00
Money Market	Prof Liab-Dreyfus		1.51%	\$ 5,757.00	\$ 5,757.00
TOTAL				\$ 3,005,757.00	\$ 3,001,857.00

CUSIP	DESCRIPTION	MATURITY	COUPON (%)	PAR VALUE	MARKET VALUE
Safekeeping Location Designated Funds (339801057)					
CR02226T4	DES-CDARS	8/15/2019	2.52%	\$ 1,148,000.00	\$ 1,147,655.60
CR02326T1	DES-CDARS	8/22/2019	2.52%	\$ 2,000,000.00	\$ 1,998,400.00
Money Market	DES-Dreyfus		1.51%	\$ 24,589.91	\$ 24,589.91
TOTAL				\$ 3,172,589.91	\$ 3,170,645.51

CUSIP	DESCRIPTION	MATURITY	COUPON (%)	PAR VALUE	MARKET VALUE
Safekeeping Location General Operating (339809022)					
CR02326T1	GEN Op-CDARS	8/22/2019	2.52%	\$ 1,000,000.00	\$ 999,200.00
CR02226T4	GEN Op-CDARS	8/15/2019	2.52%	\$ 1,926,000.00	\$ 1,925,422.20
Money Market	GEN Op-Dreyfus		1.51%	\$ 12,882.86	\$ 12,882.86
TOTAL				\$ 2,938,882.86	\$ 2,937,505.06

GRAND TOTAL	\$	58,141,790.08	\$	58,084,930.18
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ECTOR COUNTY HOSPITAL DISTRICT

June 30, 2019

Short Term Investments

CUSIP	DESCRIPTION	MATURITY	COUPON (%)	YIELD (%)	ORIGINAL FACE	PAR VALUE	BOOK VALUE	MARKET VALUE	ANNUAL INCOME	GAIN (LOSS)
CR05326T2	DP4-CDARS	11/14/2019	2.40%	2.40%	\$ 1,500,000.00	\$ 1,500,000.00	\$ 1,500,000.00	\$ 1,497,300.00	\$ 36,000.00	(\$2,700.00)
CR05326T2	Prof Liab - CDARS	11/14/2019	2.40%	2.40%	\$ 2,000,000.00	\$ 2,000,000.00	\$ 2,000,000.00	\$ 1,996,400.00	\$ 48,000.00	(\$3,600.00)
CR05326T2	FND Dep-CDARS	11/14/2019	2.40%	2.40%	\$ 10,000,000.00	\$ 10,000,000.00	\$ 10,000,000.00	\$ 9,982,000.00	\$ 240,000.00	(\$18,000.00)
CR02226T4	FND Dep-CDARS	8/15/2019	2.52%	2.52%	\$ 10,000,000.00	\$ 10,000,000.00	\$ 10,000,000.00	\$ 9,997,000.00	\$ 252,000.00	(\$3,000.00)
CR02226T4	DP4-CDARS	6/30/2021	2.52%	2.52%	\$ 238,000.00	\$ 238,000.00	\$ 238,000.00	\$ 237,928.60	\$ 5,997.60	(\$71.40)
CR02226T4	FWC-CDARS	8/15/2019	2.52%	2.52%	\$ 1,221,000.00	\$ 1,221,000.00	\$ 1,221,000.00	\$ 1,220,633.70	\$ 30,769.20	(\$366.30)
CR02226T4	Prof Liab - CDARS	8/22/2019	2.52%	2.52%	\$ 1,000,000.00	\$ 1,000,000.00	\$ 1,000,000.00	\$ 999,700.00	\$ 25,200.00	(\$300.00)
CR02226T4	DES-CDARS	8/15/2019	2.52%	2.52%	\$ 1,148,000.00	\$ 1,148,000.00	\$ 1,148,000.00	\$ 1,147,655.60	\$ 28,929.60	(\$344.40)
CR02226T4	GEN Op-CDARS	8/15/2019	2.52%	2.52%	\$ 1,926,000.00	\$ 1,926,000.00	\$ 1,926,000.00	\$ 1,925,422.20	\$ 48,535.20	(\$577.80)
CR02326T1	FND Dep-CDARS	8/15/2019	2.52%	2.52%	\$ 8,000,000.00	\$ 8,000,000.00	\$ 8,000,000.00	\$ 7,981,600.00	\$ 201,600.00	(\$18,400.00)
CR02326T1	GEN Op-CDARS	8/15/2019	2.52%	2.52%	\$ 1,000,000.00	\$ 1,000,000.00	\$ 1,000,000.00	\$ 999,200.00	\$ 25,200.00	(\$800.00)
CR02326T1	FWC-CDARS	8/22/2019	2.52%	2.52%	\$ 1,000,000.00	\$ 1,000,000.00	\$ 1,000,000.00	\$ 999,200.00	\$ 25,200.00	(\$800.00)
CR02326T1	DES-CDARS	8/22/2019	2.52%	2.52%	\$ 2,000,000.00	\$ 2,000,000.00	\$ 2,000,000.00	\$ 1,998,400.00	\$ 50,400.00	(\$1,600.00)
CR02326T1	DP4-CDARS	8/22/2019	2.52%	2.52%	\$ 1,500,000.00	\$ 1,500,000.00	\$ 1,500,000.00	\$ 1,498,800.00	\$ 37,800.00	(\$1,200.00)

Weighted Avg Life	0.674				\$ 42,533,000.00	\$ 42,533,000.00	\$ 42,533,000.00	\$ 42,481,240.10	\$ 1,055,631.60	(\$51,759.90)
Weighted Avg Yield	2.490%									

CUSIP	DESCRIPTION	MATURITY	COUPON (%)	YIELD (%)	ORIGINAL FACE	PAR VALUE	BOOK VALUE	MARKET VALUE	ANNUAL INCOME
Money Market	DP4-Dreyfus		1.51%	1.51%	\$ 525,116.47	\$ 525,116.47	\$ 525,116.47	\$ 525,116.47	\$ 7,929.26
Money Market	FND-Dep Dreyfus		1.51%	1.51%	\$ 5,027,914.06	\$ 5,027,914.06	\$ 5,027,914.06	\$ 5,027,914.06	\$ 75,921.50
Money Market	FWC-Dreyfus		1.51%	1.51%	\$ 12,529.78	\$ 12,529.78	\$ 12,529.78	\$ 12,529.78	\$ 189.20
Money Market	Prof Liab-Dreyfus		1.51%	1.51%	\$ 5,757.00	\$ 5,757.00	\$ 5,757.00	\$ 5,757.00	\$ 86.93
Money Market	DES-Dreyfus		1.51%	1.51%	\$ 24,589.91	\$ 24,589.91	\$ 24,589.91	\$ 24,589.91	\$ 371.31
Money Market	GEN-Op Dreyfus		1.51%	1.51%	\$ 12,882.86	\$ 12,882.86	\$ 12,882.86	\$ 12,882.86	\$ 194.53
Weighted Avg Life		0.00			\$ 5,608,790.08	\$ 5,608,790.08	5,608,790.08	5,608,790.08	\$84,692.73
Weighted Avg Yield		1.51%							

ECTOR COUNTY HOSPITAL DISTRICT

June 30, 2019

Outstanding Bonded Debt

2010-B Build America Bonds

Amount	MAT/Call		
\$1,753,000	9/15/2019		
\$1,820,000	9/15/2020		
\$10,333,000	9/15/2025	CALL	9/15/2020
\$29,058,000	9/15/2035	CALL	9/15/2020



MEMORANDUM

TO: Robert Abernethy, President and Chief Executive Officer

FROM: Steve Ewing, Chief Financial Officer

RE: **Quarterly Investment Report – Third Quarter 2019**

DATE: July 30, 2019

The Investment Report of Ector County Hospital District for the third quarter ended June 30, 2019 will be presented at the Finance Committee meeting August 6, 2019. This report was prepared in order to provide the Hospital President and Chief Financial Officer and Board of Directors information as required under the Public Funds Investment Act. Investments purchased during the third quarter of fiscal 2019 met the requirements of the Investment Policy and the Public Funds Investment Act.

To the best of my knowledge, as of June 30, 2019 the investment portfolio is in compliance with the Public Funds Investment Act and with the District's Investment Policy.

A handwritten signature in blue ink that reads 'Steve Ewing'. The signature is written in a cursive style and is positioned above a horizontal line.

Steve Ewing
Investment Officer



DATE: August 2, 2019

TO: Board of Directors
Ector County Hospital District

FROM: Steve Ewing
Chief Financial Officer

Subject: Financial Report for the month ended June 30, 2019

Attached are the Financial Statements for the month ended June 30, 2019 and a high level summary of the month's activity.

Operating Results - Hospital Operations:

For the month ended June, the change in net position was a loss of \$1,574,058 comparing unfavorably to the budgeted deficit of \$793,336 by 98.4%. Inpatient (I/P) revenue was above budget by \$1,140,581 or 2.2% driven primarily by increased admissions and patient days with associated lab tests and GI procedures. Outpatient (O/P) revenue was above budget by \$1,382,541 or 3.2% due to increased ED visits, observation days and other outpatient volumes. Net patient revenue was \$1,378,574 or 7.0% above the budget of \$19,630,739. Net operating revenue was \$1,155,569 or 4.4%, above budget due to increased net patient revenue receipts.

Operating expenses for the month were over budget by \$300,530 due primarily to unfavorable salaries, physician fees and purchased services. Unfavorable salaries and wages expenses were caused by increased inpatient and outpatient volumes. Actual FTEs per EEOB were 4.7 vs. budgeted 4.9. Physician fees unfavorable variance was caused by \$82,881 in call pay to ProCare physicians that was previously paid by the Permian Basin Clinical Servicing Partnership and \$102,581 in additional trauma fees. Purchased services unfavorable variances include \$254,820 in additional collection fees, and \$255,998 service contract for biomedical engineering that was previously paid under repairs and maintenance. Large favorable variances include benefits, \$301,621 due to decreased GASB 68 accrual and \$337,932 due to decreased medical benefit claims. Supplies were also under budget by \$158,370 due to decreased surgical and cath lab procedures during the month.

Operating Results - ProCare (501a) Operations:

For the month of June, the net loss from operations before capital contributions was \$3,139,665 compared to a budgeted loss of \$1,105,723. Net operating revenue was below budget by \$1,804,221 due primarily to \$875,000 unpaid Medicaid Supplemental Payments from the Permian Basin Clinical Servicing Partnership during the month, as well as reserving \$1,093,750 of the accrued outstanding receivable. Total operating costs were over budget by \$229,721. The unfavorable expense variance was due to increased temporary labor due to increased contract CRNA usage of \$178,348, and \$97,290 in locum radiologist expense.

Operating Results - Family Health Center Operations:

For the month of June, the net loss from operations by location:

- Clements: \$54,274 loss compared to a budgeted loss of \$107,440. Net revenue was favorable by \$23,759 due to increased volume. Operating costs were \$29,407 favorable to budget due primarily to a decreased physician salary allocation from ProCare..
- West University: \$83,275 loss compared to a budgeted loss of \$86,902. Net revenue was unfavorable by \$67,437 due to decreased volumes. Operating costs were favorable by \$71,063 driven by decreased physician allocation from ProCare.

Blended Operating Results - Ector County Hospital District:

The Change in Net Position for the month of June was a deficit of \$2,354,375 comparing unfavorably to a budgeted deficit of \$793,336. The Change in Net Position year to date is a deficit of \$1,117,889 comparing favorably to a budgeted deficit of \$6,371,064.

Volume:

Total admissions for the month were 1,182 or 8.7% above budget and 7.7% above last year. Year to date admissions were 10,617 or 5.7% above budget and 4.7% above last year. Patient days for the month were 5,640 or 2.0% above budget and 6.3% above last year. Year to date patient days were 50,437 or 0.5% above budget and 1.0% above last year. Due to the preceding, total average length of stay (ALOS) was 4.77 for the month and 4.75 year to date. Observation days were above budget by 12.0% and above prior year by 46.2%.

Emergency room visits for the month were 4,451 resulting in an increase compared to budget of 2.3% and an increase compared to last year of 4.8%. Year to date emergency room visits were 41,140 or 3.5% above budget and 3.8% above prior year. Total O/P occasions of service for the month were 8.7% above budget for the month and 7.0% above last year. Year to date OP occasions of service were 9.7% above budget and 6.8% above last year.

**ECTOR COUNTY HOSPITAL DISTRICT
MONTHLY STATISTICAL REPORT
JUNE 2019**

	CURRENT MONTH					YEAR-TO-DATE				
	ACTUAL	BUDGET		PRIOR YEAR		ACTUAL	BUDGET		PRIOR YEAR	
		AMOUNT	VAR.%	AMOUNT	VAR.%		AMOUNT	VAR.%	AMOUNT	VAR.%
Hospital InPatient Admissions										
Acute / Adult	1,149	1,062	8.2%	1,073	7.1%	10,361	9,795	5.8%	9,897	4.7%
Neonatal ICU (NICU)	33	26	27.2%	25	32.0%	256	252	1.5%	243	5.3%
Total Admissions	1,182	1,088	8.7%	1,098	7.7%	10,617	10,047	5.7%	10,140	4.7%
Patient Days										
Adult & Pediatric	4,258	4,194	1.5%	4,068	4.7%	38,396	38,452	-0.1%	38,380	0.0%
ICU	443	384	15.4%	372	19.1%	3,787	3,456	9.6%	3,663	3.4%
CCU	436	403	8.2%	348	25.3%	3,775	3,630	4.0%	3,505	7.7%
NICU	503	549	-8.4%	519	-3.1%	4,479	4,640	-3.5%	4,376	2.4%
Total Patient Days	5,640	5,530	2.0%	5,307	6.3%	50,437	50,178	0.5%	49,924	1.0%
Observation (Obs) Days	722	645	12.0%	494	46.2%	6,892	5,808	18.7%	5,797	18.9%
Nursery Days	233	238	-2.1%	235	-0.9%	2,303	2,142	7.5%	2,134	7.9%
Total Occupied Beds / Bassinets	6,595	6,413	2.8%	6,036	9.3%	59,632	58,128	2.6%	57,855	3.1%
Average Length of Stay (ALOS)										
Acute / Adult & Pediatric	4.47	4.69	-4.7%	4.46	0.2%	4.44	4.65	-4.6%	4.60	-3.6%
NICU	15.24	21.16	-28.0%	20.76	-26.6%	17.50	18.40	-4.9%	18.01	-2.8%
Total ALOS	4.77	5.08	-6.1%	4.83	-1.3%	4.75	4.99	-4.9%	4.92	-3.5%
Acute / Adult & Pediatric w/o OB	5.26			5.36	-1.8%	5.23			5.47	-4.3%
Average Daily Census	188.0	184.3	2.0%	176.9	6.3%	184.8	183.8	0.5%	182.9	1.0%
Hospital Case Mix Index (CMI)	1.5088	1.5166	-0.5%	1.5269	-1.2%	1.5723	1.5166	3.7%	1.5166	3.7%
Medicare										
Admissions	472	435	8.5%	421	12.1%	4,099	3,879	5.7%	4,035	1.6%
Patient Days	2,309	2,265	1.9%	2,031	13.7%	20,596	20,453	0.7%	20,639	-0.2%
Average Length of Stay	4.89	5.21	-6.1%	4.82	1.4%	5.02	5.27	-4.7%	5.11	-1.8%
Case Mix Index	1.6540			1.6662	-0.7%	1.7250			1.6438	4.9%
Medicaid										
Admissions	137	126	8.7%	122	12.3%	1,319	1,252	5.4%	1,215	8.6%
Patient Days	758	743	2.0%	757	0.1%	7,037	6,995	0.6%	6,524	7.9%
Average Length of Stay	5.53	5.90	-6.2%	6.20	-10.8%	5.34	5.59	-4.5%	5.37	-0.6%
Case Mix Index	1.0526			1.1841	-11.1%	1.1731			1.1827	-0.8%
Commercial										
Admissions	313	288	8.7%	324	-3.4%	2,949	2,790	5.7%	2,664	10.7%
Patient Days	1,414	1,386	2.0%	1,465	-3.5%	12,446	12,404	0.3%	12,252	1.6%
Average Length of Stay	4.52	4.81	-6.1%	4.52	-0.1%	4.22	4.45	-5.1%	4.60	-8.2%
Case Mix Index	1.5492			1.5415	0.5%	1.5531			1.5257	1.8%
Self Pay										
Admissions	238	219	8.7%	205	16.1%	2,050	1,937	5.8%	2,002	2.4%
Patient Days	1,021	1,001	2.0%	885	15.4%	9,279	9,239	0.4%	9,297	-0.2%
Average Length of Stay	4.29	4.57	-6.1%	4.32	-0.6%	4.53	4.77	-5.1%	4.64	-2.5%
Case Mix Index	1.3215			1.3182	0.2%	1.4761			1.3948	5.8%
All Other										
Admissions	22	20	10.0%	26	-15.4%	200	189	5.8%	224	-10.7%
Patient Days	138	135	2.2%	169	-18.3%	1,079	1,087	-0.7%	1,212	-11.0%
Average Length of Stay	6.27	6.75	-7.1%	6.50	-3.5%	5.40	5.75	-6.2%	5.41	-0.3%
Case Mix Index	2.3175			2.2022	5.2%	2.0338			1.8170	11.9%
Radiology										
InPatient	4,494	4,562	-1.5%	4,216	6.6%	40,064	41,067	-2.4%	39,926	0.3%
OutPatient	7,822	7,549	3.6%	7,531	3.9%	70,175	67,944	3.3%	66,447	5.6%
Cath Lab										
InPatient	313	569	-45.0%	533	-41.3%	4,533	5,118	-11.4%	5,041	-10.1%
OutPatient	477	582	-18.0%	497	-4.0%	5,517	5,238	5.3%	5,084	8.5%
Laboratory										
InPatient	71,894	69,961	2.8%	65,605	9.6%	646,029	629,649	2.6%	625,286	3.3%
OutPatient	60,989	55,258	10.4%	52,873	15.3%	537,675	497,316	8.1%	494,929	8.6%
Other										
Deliveries	156	155	0.6%	143	9.1%	1,431	1,425	0.4%	1,399	2.3%
Surgical Cases										
InPatient	284	302	-6.0%	265	7.2%	2,638	2,721	-3.0%	2,485	6.2%
OutPatient	445	628	-29.1%	610	-27.0%	4,846	5,655	-14.3%	5,329	-9.1%
Total Surgical Cases	729	930	-21.6%	875	-16.7%	7,484	8,376	-10.6%	7,814	-4.2%
GI Procedures (Endo)										
InPatient	159	106	50.0%	109	45.9%	1,368	954	43.4%	911	50.2%
OutPatient	250	282	-11.3%	266	-6.0%	2,142	2,541	-15.7%	2,428	-11.8%
Total GI Procedures	409	388	5.4%	375	9.1%	3,510	3,495	0.4%	3,339	5.1%

**ECTOR COUNTY HOSPITAL DISTRICT
MONTHLY STATISTICAL REPORT
JUNE 2019**

	CURRENT MONTH					YEAR-TO-DATE				
	ACTUAL	BUDGET		PRIOR YEAR		ACTUAL	BUDGET		PRIOR YEAR	
		AMOUNT	VAR.%	AMOUNT	VAR.%		AMOUNT	VAR.%	AMOUNT	VAR.%
OutPatient (O/P)										
Emergency Room Visits	4,451	4,350	2.3%	4,249	4.8%	41,140	39,735	3.5%	39,624	3.8%
Observation Days	722	645	12.0%	494	46.2%	6,892	5,808	18.7%	5,797	18.9%
Other O/P Occasions of Service	17,889	16,228	10.2%	16,804	6.5%	172,334	155,373	10.9%	160,885	7.1%
Total O/P Occasions of Svc.	23,062	21,223	8.7%	21,547	7.0%	220,366	200,916	9.7%	206,306	6.8%
Hospital Operations										
Manhours Paid	270,804	279,192	-3.0%	263,648	2.7%	2,429,404	2,518,706	-3.5%	2,464,829	-1.4%
FTE's	1,579.7	1,628.6	-3.0%	1,537.9	2.7%	1,557.3	1,614.6	-3.5%	1,580.0	-1.4%
Adjusted Patient Days	10,380	10,131	2.4%	9,819	5.7%	93,221	92,029	1.3%	91,647	1.7%
Hours / Adjusted Patient Day	26.09	27.56	-5.3%	26.85	-2.8%	26.06	27.37	-4.8%	26.89	-3.1%
Occupancy - Actual Beds	53.9%	52.8%	2.0%	50.7%	6.3%	52.9%	52.7%	0.5%	52.4%	1.0%
FTE's / Adjusted Occupied Bed	4.6	4.8	-5.3%	4.7	-2.8%	4.6	4.8	-4.8%	4.7	-3.1%
InPatient Rehab Unit										
Admissions	25	45	-44.4%	37	-32.4%	363	356	2.0%	293	23.9%
Patient Days	432	559	-22.7%	432	0.0%	4,567	4,895	-6.7%	3,810	19.9%
Average Length of Stay	17.3	12.4	38.9%	11.7	48.0%	12.6	13.8	-8.6%	13.0	-3.2%
Manhours Paid	8,009	8,502	-5.8%	6,546	22.3%	71,985	75,476	-4.6%	57,395	25.4%
FTE's	46.7	49.6	-5.8%	38.2	22.3%	46.1	48.4	-4.6%	36.8	25.4%
Center for Primary Care - Clements										
Total Medical Visits	1,004	828	21.3%	877	14.5%	10,662	7,976	33.7%	8,446	26.2%
Manhours Paid	3,851	3,761	2.4%	3,117	23.5%	34,472	34,227	0.7%	17,093	101.7%
FTE's	22.5	21.9	2.4%	18.2	23.5%	22.1	21.9	0.7%	11.0	101.7%
Center for Primary Care - West University										
Total Medical Visits	417	504	-17.3%	489	-14.7%	4,144	5,893	-29.7%	5,712	-27.5%
Total Optometry	-	242	-100.0%	240	-100.0%	1,115	2,313	-51.8%	2,295	-51.4%
Manhours Paid	1,580	2,393	-34.0%	1,957	-19.3%	13,944	21,783	-36.0%	10,097	38.1%
FTE's	9.2	14.0	-34.0%	11.4	-19.3%	8.9	14.0	-36.0%	6.5	38.1%
Total ECHD Operations										
Total Admissions	1,207	1,133	6.5%	1,135	6.3%	10,980	10,403	5.5%	10,433	5.2%
Total Patient Days	6,072	6,089	-0.3%	5,739	5.8%	55,004	55,073	-0.1%	53,734	2.4%
Total Patient and Obs Days	6,794	6,734	0.9%	6,233	9.0%	61,896	60,881	1.7%	59,531	4.0%
Total FTE's	1,658.1	1,714.1	-3.3%	1,605.7	3.3%	1,634.5	1,698.8	-3.8%	1,634.2	0.0%
FTE's / Adjusted Occupied Bed	4.5	4.6	-3.4%	4.5	-1.9%	4.4	4.6	-5.3%	4.5	-2.9%
Total Adjusted Patient Days	11,175	11,156	0.2%	10,619	5.2%	101,662	100,088	1.6%	98,675	3.0%
Hours / Adjusted Patient Day	25.44	26.34	-3.4%	25.92	-1.9%	25.08	26.48	-5.3%	25.84	-2.9%
Outpatient Factor	1.8403	1.8321	0.5%	1.8503	-0.5%	1.8488	1.8342	0.8%	1.8364	0.7%
Blended O/P Factor	2.0424	2.0764	-1.6%	2.0973	-2.6%	2.0586	2.0833	-1.2%	2.0923	-1.6%
Total Adjusted Admissions	2,221	2,075	7.0%	2,100	5.8%	20,310	19,082	6.4%	19,159	6.0%
Hours / Adjusted Admisssion	127.96	141.59	-9.6%	131.08	-2.4%	125.54	138.88	-9.6%	133.07	-5.7%
FTE's - Hospital Contract	51.6	51.5	0.2%	49.4	4.5%	46.4	50.8	-8.7%	59.2	-21.7%
FTE's - Mgmt Services	51.4	50.1	2.6%	13.3	286.7%	62.3	50.1	24.2%	29.0	114.5%
Total FTE's (including Contract)	1,761.1	1,815.7	-3.0%	1,668.4	5.6%	1,743.1	1,799.8	-3.1%	1,722.5	1.2%
Total FTE'S per Adjusted Occupied Bed (including Contract)	4.7	4.9	-3.2%	4.7	0.3%	4.7	4.9	-4.6%	4.8	-1.8%
ProCare FTEs	212.8	241.1	-11.7%	218.8	-2.7%	215.5	241.1	-10.6%	241.0	-10.6%
Total System FTEs	1,973.9	2,056.8	-4.0%	1,887.2	4.6%	1,958.6	2,040.9	-4.0%	1,963.5	-0.2%
Urgent Care Visits										
JBS Clinic	762	1,086	-29.8%	716	6.4%	8,950	9,882	-9.4%	9,558	-6.4%
West University	382	709	-46.1%	425	-10.1%	5,429	6,454	-15.9%	6,407	-15.3%
42nd Street	365	811	-55.0%	425	-14.1%	5,886	7,380	-20.2%	6,400	-8.0%
Total Urgent Care Visits	1,509	2,606	-42.1%	1,566	-3.6%	20,265	23,716	-14.6%	22,365	-9.4%
Wal-Mart Clinic Visits										
East Clinic	337	340	-0.9%	276	22.1%	4,136	4,385	-5.7%	4,006	3.2%
West Clinic	207	178	16.3%	208	-0.5%	3,214	3,158	1.8%	3,099	3.7%
Total Wal-Mart Visits	544	518	5.0%	484	12.4%	7,350	7,543	-2.6%	7,105	3.4%

**ECTOR COUNTY HOSPITAL DISTRICT
BALANCE SHEET - BLENDED
JUNE 2019**

	ECTOR COUNTY HOSPITAL DISTRICT		
	HOSPITAL	PRO CARE	DISTRICT
ASSETS			
CURRENT ASSETS:			
Cash and Cash Equivalents	\$ 17,130,113	\$ 4,900	\$ 17,135,013
Investments	52,506,942	-	52,506,942
Patient Accounts Receivable - Gross	223,678,391	29,072,055	252,750,447
Less: 3rd Party Allowances	(104,276,790)	(9,121,854)	(113,398,644)
Bad Debt Allowance	(79,100,537)	(15,221,146)	(94,321,683)
Net Patient Accounts Receivable	40,301,064	4,729,056	45,030,120
Taxes Receivable	9,748,481	-	9,748,481
Accounts Receivable - Other	16,432,381	1,229,780	17,662,161
Inventories	6,704,395	304,656	7,009,051
Prepaid Expenses	3,331,485	269,777	3,601,262
Total Current Assets	146,154,862	6,538,168	152,693,030
CAPITAL ASSETS:			
Property and Equipment	464,667,679	467,364	465,135,043
Construction in Progress	1,400,028	-	1,400,028
	466,067,707	467,364	466,535,071
Less: Accumulated Depreciation and Amortization	(286,639,268)	(296,263)	(286,935,531)
Total Capital Assets	179,428,439	171,101	179,599,540
INTANGIBLE ASSETS / GOODWILL - NET	7,761	97,484	105,245
RESTRICTED ASSETS:			
Restricted Assets Held by Trustee	5,643,357	-	5,643,357
Restricted Assets Held in Endowment	6,235,201	-	6,235,201
Restricted TPC, LLC	856,680	-	856,680
Restricted MCH West Texas Services	2,199,391	-	2,199,391
Pension, Deferred Outflows of Resources	6,725,511	-	6,725,511
Assets whose use is Limited	-	21,250	21,250
TOTAL ASSETS	\$ 347,251,200	\$ 6,828,003	\$ 354,079,204
LIABILITIES AND FUND BALANCE			
CURRENT LIABILITIES:			
Current Maturities of Long-Term Debt	\$ 4,773,979	\$ -	\$ 4,773,979
Self-Insurance Liability - Current Portion	3,493,156	-	3,493,156
Accounts Payable	17,936,651	3,434,588	21,371,239
A/R Credit Balances	4,153,545	-	4,153,545
Accrued Interest	760,757	-	760,757
Accrued Salaries and Wages	4,385,304	6,415,996	10,801,301
Accrued Compensated Absences	4,144,415	-	4,144,415
Due to Third Party Payors	960,906	-	960,906
Deferred Revenue	4,645,201	529,612	5,174,812
Total Current Liabilities	45,253,915	10,380,196	55,634,111
ACCRUED POST RETIREMENT BENEFITS	51,149,123	-	51,149,123
SELF-INSURANCE LIABILITIES - Less Current Portion	2,409,871	-	2,409,871
LONG-TERM DEBT - Less Current Maturities	42,528,625	-	42,528,625
Total Liabilities	141,341,534	10,380,196	151,721,730
FUND BALANCE	205,909,666	(3,552,193)	202,357,474
TOTAL LIABILITIES AND FUND BALANCE	\$ 347,251,200	\$ 6,828,003	\$ 354,079,204

**ECTOR COUNTY HOSPITAL DISTRICT
BALANCE SHEET - BLENDED
JUNE 2019**

	CURRENT YEAR	PRIOR FISCAL YEAR END		CURRENT YEAR CHANGE
		HOSPITAL AUDITED	PRO CARE AUDITED	
ASSETS				
CURRENT ASSETS:				
Cash and Cash Equivalents	\$ 17,135,013	\$ 35,063,275	\$ 5,200	\$ (17,933,462)
Investments	52,506,942	20,681,168	-	31,825,774
Patient Accounts Receivable - Gross	252,750,447	233,801,086	50,818,982	(31,869,621)
Less: 3rd Party Allowances	(113,398,644)	(96,357,975)	(14,361,289)	(2,679,380)
Bad Debt Allowance	<u>(94,321,683)</u>	<u>(106,436,913)</u>	<u>(30,938,698)</u>	<u>43,053,928</u>
Net Patient Accounts Receivable	45,030,120	31,006,197	5,518,995	8,504,928
Taxes Receivable	9,748,481	9,874,752	-	(126,271)
Accounts Receivable - Other	17,662,161	20,607,851	1,919,795	(4,865,486)
Inventories	7,009,051	6,668,788	207,786	132,477
Prepaid Expenses	<u>3,601,262</u>	<u>3,915,303</u>	<u>361,509</u>	<u>(675,549)</u>
Total Current Assets	<u>152,693,030</u>	<u>127,817,334</u>	<u>8,013,284</u>	<u>16,862,412</u>
CAPITAL ASSETS:				
Property and Equipment	465,135,043	461,430,074	520,697	3,184,272
Construction in Progress	<u>1,400,028</u>	<u>194,727</u>	<u>-</u>	<u>1,205,301</u>
	466,535,071	461,624,800	520,697	4,389,573
Less: Accumulated Depreciation and Amortization	<u>(286,935,531)</u>	<u>(273,018,611)</u>	<u>(325,258)</u>	<u>(13,591,662)</u>
Total Capital Assets	<u>179,599,540</u>	<u>188,606,190</u>	<u>195,439</u>	<u>(9,202,089)</u>
INTANGIBLE ASSETS / GOODWILL - NET	105,245	28,354	190,863	(113,973)
RESTRICTED ASSETS:				
Restricted Assets Held by Trustee	5,643,357	4,731,764	-	911,594
Restricted Assets Held in Endowment	6,235,201	6,105,800	-	129,401
Restricted MCH West Texas Services	2,199,391	2,121,628	-	77,763
Pension, Deferred Outflows of Resources	6,725,511	6,725,511	-	-
Assets whose use is Limited	<u>21,250</u>	<u>-</u>	<u>61,843</u>	<u>(40,593)</u>
TOTAL ASSETS	<u>\$ 354,079,204</u>	<u>\$ 336,519,221</u>	<u>\$ 8,461,429</u>	<u>\$ 9,098,554</u>
LIABILITIES AND FUND BALANCE				
CURRENT LIABILITIES:				
Current Maturities of Long-Term Debt	\$ 4,773,979	\$ 4,773,979	\$ -	\$ -
Self-Insurance Liability - Current Portion	3,493,156	3,493,156	-	-
Accounts Payable	21,371,239	16,840,141	2,485,674	2,045,424
A/R Credit Balances	4,153,545	4,449,515	-	(295,971)
Accrued Interest	760,757	42,618	-	718,140
Accrued Salaries and Wages	10,801,301	6,378,073	6,008,586	(1,585,358)
Accrued Compensated Absences	4,144,415	3,936,690	-	207,725
Due to Third Party Payors	960,906	335,256	-	625,650
Deferred Revenue	<u>5,174,812</u>	<u>353,553</u>	<u>-</u>	<u>4,821,259</u>
Total Current Liabilities	<u>55,634,110.98</u>	<u>40,602,981.94</u>	<u>8,494,259</u>	<u>6,536,870</u>
ACCRUED POST RETIREMENT BENEFITS	51,149,123	45,849,123	-	5,300,000
SELF-INSURANCE LIABILITIES - Less Current Portion	2,409,871	2,409,871	-	-
LONG-TERM DEBT - Less Current Maturities	42,528,625	44,929,369	-	(2,400,744)
Total Liabilities	<u>151,721,730</u>	<u>133,791,345</u>	<u>8,494,259</u>	<u>9,436,126</u>
FUND BALANCE	<u>202,357,474</u>	<u>202,727,876</u>	<u>(32,831)</u>	<u>(337,572)</u>
TOTAL LIABILITIES AND FUND BALANCE	<u>\$ 354,079,204</u>	<u>\$ 336,519,221</u>	<u>\$ 8,461,429</u>	<u>\$ 9,098,554</u>

**ECTOR COUNTY HOSPITAL DISTRICT
BLENDED OPERATIONS SUMMARY
JUNE 2019**

	CURRENT MONTH					YEAR TO DATE				
	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR
<u>PATIENT REVENUE</u>										
Inpatient Revenue	\$ 52,587,841	\$ 51,447,469	2.2%	\$ 48,558,514	8.3%	\$ 489,012,789	\$ 463,435,034	5.5%	\$ 452,212,809	8.1%
Outpatient Revenue	54,816,730	55,378,558	-1.0%	53,283,634	2.9%	517,689,108	502,054,576	3.1%	493,968,246	4.8%
TOTAL PATIENT REVENUE	\$ 107,404,571	\$ 106,826,027	0.5%	\$ 101,842,148	5.5%	\$ 1,006,701,898	\$ 965,489,610	4.3%	\$ 946,181,055	6.4%
<u>DEDUCTIONS FROM REVENUE</u>										
Contractual Adjustments	\$ 65,621,608	\$ 67,592,652	-2.9%	\$ 64,571,194	1.6%	\$ 616,243,262	\$ 611,379,426	0.8%	\$ 610,348,071	1.0%
Policy Adjustments	818,301	1,791,790	-54.3%	(590,879)	-238.5%	18,993,752	16,032,911	18.5%	13,633,121	39.3%
Uninsured Discount	8,130,510	8,017,961	1.4%	6,081,129	33.7%	83,614,410	71,954,918	16.2%	68,940,922	21.3%
Indigent	710,789	1,725,802	-58.8%	(181,869)	-490.8%	12,303,689	15,436,226	-20.3%	3,313,426	271.3%
Provision for Bad Debts	9,500,717	6,277,557	51.3%	13,456,450	-29.4%	60,901,936	56,524,343	7.7%	69,811,644	-12.8%
TOTAL REVENUE DEDUCTIONS	\$ 84,781,925	\$ 85,405,762	-0.7%	\$ 83,336,025	1.7%	\$ 792,057,048	\$ 771,327,824	2.7%	\$ 766,047,185	3.4%
	78.94%	79.95%		81.83%		78.68%	79.89%		80.96%	
<u>OTHER PATIENT REVENUE</u>										
Medicaid Supplemental Payments	\$ (468,889)	\$ 1,156,242	-140.6%	\$ 1,156,242	-140.6%	\$ 3,349,504	10,406,178	-67.8%	\$ 10,406,182	-67.8%
DSRIP	971,658	971,658	0.0%	1,000,000	-2.8%	8,744,922	8,744,922	0.0%	8,773,262	-0.3%
Medicaid Meaningful Use Subsidy	-	-	0.0%	-	0.0%	-	-	0.0%	-	0.0%
Medicare Meaningful Use Subsidy	-	-	0.0%	-	0.0%	-	-	0.0%	132,051	-100.0%
TOTAL OTHER PATIENT REVENUE	\$ 502,769	\$ 2,127,900	-76.4%	\$ 2,156,242	-76.7%	\$ 12,094,426	\$ 19,151,100	-36.8%	\$ 19,311,495	-37.4%
NET PATIENT REVENUE	\$ 23,125,415	\$ 23,548,165	-1.8%	\$ 20,662,366	11.9%	\$ 226,739,276	\$ 213,312,886	6.3%	\$ 199,445,364	13.7%
<u>OTHER REVENUE</u>										
Tax Revenue	\$ 5,570,197	\$ 5,715,830	-2.5%	\$ 5,479,812	1.6%	\$ 53,574,150	\$ 51,862,973	3.3%	\$ 48,876,807	9.6%
Other Revenue	849,710	929,979	-8.6%	772,422	10.0%	7,765,186	8,001,292	-3.0%	7,301,607	6.3%
TOTAL OTHER REVENUE	\$ 6,419,907	\$ 6,645,809	-3.4%	\$ 6,252,234	2.7%	\$ 61,339,336	\$ 59,864,265	2.5%	\$ 56,178,414	9.2%
NET OPERATING REVENUE	\$ 29,545,322	\$ 30,193,974	-2.1%	\$ 26,914,600	9.8%	\$ 288,078,612	\$ 273,177,151	5.5%	\$ 255,623,779	12.7%
<u>OPERATING EXPENSES</u>										
Salaries and Wages	\$ 13,235,855	\$ 12,808,256	3.3%	\$ 12,515,352	5.8%	\$ 119,003,808	\$ 114,835,849	3.6%	\$ 115,389,321	3.1%
Benefits	2,661,638	3,181,864	-16.3%	1,078,861	146.7%	25,673,159	29,202,595	-12.1%	29,835,329	-14.0%
Temporary Labor	1,131,479	853,961	32.5%	859,375	31.7%	9,458,406	7,765,028	21.8%	8,391,763	12.7%
Physician Fees	1,374,325	1,084,427	26.7%	836,885	64.2%	11,176,342	10,423,833	7.2%	10,461,700	6.8%
Texas Tech Support	982,131	1,001,417	-1.9%	966,638	1.6%	8,921,999	9,012,753	-1.0%	7,960,694	12.1%
Purchased Services	3,959,750	3,715,460	6.6%	3,357,587	17.9%	40,876,272	34,066,371	20.0%	22,595,339	80.9%
Supplies	4,678,551	4,864,492	-3.8%	4,445,302	5.2%	44,773,577	43,724,080	2.4%	42,401,781	5.6%
Utilities	317,259	307,714	3.1%	289,693	9.5%	2,859,046	2,978,152	-4.0%	3,024,499	-5.5%
Repairs and Maintenance	713,990	657,937	8.5%	990,571	-27.9%	7,034,485	5,463,490	28.8%	8,321,773	-15.5%
Leases and Rent	141,248	94,215	49.9%	121,302	16.4%	1,120,217	927,943	20.7%	1,113,855	0.6%
Insurance	126,329	136,656	-7.6%	163,544	-22.8%	1,176,216	1,219,574	-3.6%	1,250,113	-5.9%
Interest Expense	258,005	255,109	1.1%	272,222	-5.2%	2,329,050	2,331,482	-0.1%	2,468,021	-5.6%
ECHDA	216,474	245,290	-11.7%	212,814	1.7%	2,543,727	2,231,430	14.0%	2,202,026	15.5%
Other Expense	131,081	190,655	-31.2%	115,389	13.6%	1,462,747	1,766,153	-17.2%	1,523,516	-4.0%
TOTAL OPERATING EXPENSES	\$ 29,928,114	\$ 29,397,453	1.8%	\$ 26,225,535	14.1%	\$ 278,409,051	\$ 265,948,733	4.7%	\$ 256,939,730	8.4%
Depreciation/Amortization	\$ 1,538,103	\$ 1,690,510	-9.0%	\$ 1,638,963	-6.2%	\$ 14,130,781	\$ 15,424,523	-8.4%	\$ 15,359,521	-8.0%
(Gain) Loss on Sale of Assets	-	-	0.0%	-	0.0%	11,357	-	0.0%	(1,952)	-682.0%
TOTAL OPERATING COSTS	\$ 31,466,216	\$ 31,087,963	1.2%	\$ 27,864,497	12.9%	\$ 292,551,188	\$ 281,373,256	4.0%	\$ 272,297,299	7.4%
NET GAIN (LOSS) FROM OPERATIONS	\$ (1,920,894)	\$ (893,989)	-114.9%	\$ (949,897)	-102.2%	\$ (4,472,576)	\$ (8,196,105)	-45.4%	\$ (16,673,521)	-73.2%
Operating Margin	-6.50%	-2.96%	119.6%	-3.53%	84.2%	-1.55%	-3.00%	-48.3%	-6.52%	-76.2%
<u>NONOPERATING REVENUE/EXPENSE</u>										
Interest Income	\$ 103,574	\$ 25,091	312.8%	\$ 55,169	87.7%	\$ 993,415	\$ 209,110	375.1%	\$ 245,105	305.3%
Tobacco Settlement	-	-	0.0%	-	0.0%	1,408,658	935,087	50.6%	935,087	50.6%
Donations	-	-	-	-	-	300,260	786	38101.0%	923	32447.8%
Build America Bonds Subsidy	82,117	82,117	0.0%	84,413	-2.7%	736,759	739,053	-0.3%	759,991	-3.1%
CHANGE IN NET POSITION BEFORE INVESTMENT ACTIVITY	\$ (1,735,204)	\$ (786,781)	120.5%	\$ (810,315)	114.1%	\$ (1,033,485)	\$ (6,312,069)	-83.6%	\$ (14,732,415)	-93.0%
Unrealized Gain/(Loss) on Investments	\$ 155,177	\$ (12,484)	0.0%	\$ (19,187)	-908.8%	\$ 142,622	\$ (112,356)	0.0%	\$ (119,060)	-219.8%
Investment in Subsidiaries	5,969	5,929	0.7%	601,902	-99.0%	551,810	53,361	934.1%	671,668	-17.8%
CHANGE IN NET POSITION	\$ (1,574,058)	\$ (793,336)	-98.4%	\$ (227,599)	-591.6%	\$ (339,053)	\$ (6,371,064)	94.7%	\$ (14,179,808)	97.6%

**ECTOR COUNTY HOSPITAL DISTRICT
HOSPITAL OPERATIONS SUMMARY
JUNE 2019**

	CURRENT MONTH					YEAR TO DATE				
	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR
PATIENT REVENUE										
Inpatient Routine Revenue	\$ 52,587,841	\$ 51,447,260	2.2%	\$ 48,558,514	8.3%	\$ 489,012,789	\$ 463,433,114	5.5%	\$ 452,211,042	8.1%
Outpatient Revenue	44,191,600	42,809,059	3.2%	41,288,037	7.0%	415,062,863	386,620,417	7.4%	378,210,760	9.7%
TOTAL PATIENT REVENUE	\$ 96,779,441	\$ 94,256,528	2.7%	\$ 89,846,552	7.7%	\$ 904,075,653	\$ 850,055,451	6.4%	\$ 830,423,569	8.9%
DEDUCTIONS FROM REVENUE										
Contractual Adjustments	\$ 59,847,045	\$ 61,105,665	-2.1%	\$ 58,763,645	1.8%	\$ 564,342,801	\$ 551,973,419	2.2%	\$ 550,042,533	2.6%
Policy Adjustments	93,233	1,579,947	-94.1%	(852,133)	-110.9%	4,803,928	14,116,595	-66.0%	11,532,789	-58.3%
Uninsured Discount	7,777,416	7,906,382	-1.6%	6,058,785	28.4%	78,665,835	70,932,754	10.9%	68,160,618	15.4%
Indigent Care	621,011	1,648,671	-62.3%	(200,861)	-409.2%	12,200,976	14,728,477	-17.2%	2,798,815	335.9%
Provision for Bad Debts	9,027,943	3,638,024	148.2%	11,259,668	-19.8%	59,286,252	32,563,121	82.1%	47,050,760	26.0%
TOTAL REVENUE DEDUCTIONS	\$ 77,366,647	\$ 75,878,689	2.0%	\$ 75,029,104	3.1%	\$ 719,299,793	\$ 684,314,366	5.1%	\$ 679,585,516	5.8%
	79.94%	80.50%		83.51%		79.56%	80.50%		81.84%	
OTHER PATIENT REVENUE										
Medicaid Supplemental Payments	\$ 624,861	\$ 281,242	122.2%	\$ 281,242	122.2%	\$ 2,255,754	\$ 2,531,178	-10.9%	\$ 2,531,182	-10.9%
DSRIP	971,658	971,658	0.0%	1,000,000	-2.8%	8,744,922	8,744,922	0.0%	8,773,262	-0.3%
Medicaid Meaningful Use Subsidy	-	-	0.0%	-	0.0%	-	-	0.0%	-	0.0%
Medicare Meaningful Use Subsidy	-	-	0.0%	-	0.0%	-	-	0.0%	132,051	-100.0%
TOTAL OTHER PATIENT REVENUE	\$ 1,596,519	\$ 1,252,900	27.4%	\$ 1,281,242	24.6%	\$ 11,000,676	\$ 11,276,100	-2.4%	\$ 11,436,495	-3.8%
NET PATIENT REVENUE	\$ 21,009,313	\$ 19,630,739	7.0%	\$ 16,098,690	30.5%	\$ 195,776,535	\$ 177,017,185	10.6%	\$ 162,274,548	20.6%
OTHER REVENUE										
Tax Revenue	\$ 5,570,197	\$ 5,715,830	-2.5%	\$ 5,479,812	1.6%	\$ 53,574,150	\$ 51,862,973	3.3%	\$ 48,876,807	9.6%
Other Revenue	713,089	790,461	-9.8%	604,019	18.1%	6,387,941	6,754,711	-5.4%	6,029,944	5.9%
TOTAL OTHER REVENUE	\$ 6,283,286	\$ 6,506,291	-3.4%	\$ 6,083,831	3.3%	\$ 59,962,092	\$ 58,617,684	2.3%	\$ 54,906,751	9.2%
NET OPERATING REVENUE	\$ 27,292,599	\$ 26,137,030	4.4%	\$ 22,182,521	23.0%	\$ 255,738,627	\$ 235,634,869	8.5%	\$ 217,181,299	17.8%
OPERATING EXPENSE										
Salaries and Wages	\$ 9,506,573	\$ 9,067,942	4.8%	\$ 8,804,494	8.0%	\$ 85,027,948	\$ 81,756,802	4.0%	\$ 80,851,690	5.2%
Benefits	2,336,045	2,836,869	-17.7%	738,053	216.5%	22,202,215	25,715,692	-13.7%	26,078,274	-14.9%
Temporary Labor	605,946	576,706	5.1%	561,998	7.8%	4,656,812	5,178,101	-10.1%	6,177,460	-24.6%
Physician Fees	1,203,538	978,331	23.0%	702,327	71.4%	9,747,528	9,486,321	2.8%	9,092,020	7.2%
Texas Tech Support	982,131	1,001,417	-1.9%	966,638	1.6%	8,921,999	9,012,753	-1.0%	7,960,694	12.1%
Purchased Services	3,741,903	3,499,319	6.9%	3,152,266	18.7%	38,682,888	32,108,460	20.5%	22,376,222	72.9%
Supplies	4,561,333	4,719,703	-3.4%	4,289,259	6.3%	43,470,849	42,393,472	2.5%	41,085,436	5.8%
Utilities	312,141	303,174	3.0%	284,797	9.6%	2,824,538	2,940,342	-3.9%	2,989,856	-5.5%
Repairs and Maintenance	712,787	656,897	8.5%	990,571	-28.0%	7,031,417	5,454,130	28.9%	8,313,976	-15.4%
Leases and Rentals	(33,497)	(79,114)	-57.7%	(66,833)	-49.9%	(449,659)	(626,596)	-28.2%	(600,057)	-25.1%
Insurance	78,339	87,358	-10.3%	93,629	-16.3%	740,416	786,222	-5.8%	792,496	-6.6%
Interest Expense	258,005	255,109	1.1%	272,222	-5.2%	2,329,050	2,331,482	-0.1%	2,468,021	-5.6%
ECHDA	216,474	245,290	-11.7%	212,814	1.7%	2,543,727	2,231,430	14.0%	2,202,026	15.5%
Other Expense	73,686	105,874	-30.4%	66,308	11.1%	898,614	1,152,846	-22.1%	917,687	-2.1%
TOTAL OPERATING EXPENSES	\$ 24,555,405	\$ 24,254,875	1.2%	\$ 21,068,542	16.6%	\$ 228,628,342	\$ 219,921,457	4.0%	\$ 210,705,802	8.5%
Depreciation/Amortization	\$ 1,518,424	\$ 1,670,421	-9.1%	\$ 1,618,531	-6.2%	\$ 13,951,939	\$ 15,250,011	-8.5%	\$ 15,158,617	-8.0%
(Gain)/Loss on Disposal of Assets	-	-	0.0%	-	0.0%	11,357	-	100.0%	(1,952)	-682.0%
TOTAL OPERATING COSTS	\$ 26,073,828	\$ 25,925,296	0.6%	\$ 22,687,073	14.9%	\$ 242,591,638	\$ 235,171,468	3.2%	\$ 225,862,467	7.4%
NET GAIN (LOSS) FROM OPERATIONS	\$ 1,218,771	\$ 211,734	475.6%	\$ (504,552)	341.6%	\$ 13,146,990	\$ 463,401	2737.1%	\$ (8,681,167)	-251.4%
Operating Margin	4.47%	0.81%	451.2%	-2.27%	-296.3%	5.14%	0.20%	2514.0%	-4.00%	-228.6%
NONOPERATING REVENUE/EXPENSE										
Interest Income	\$ 103,574	\$ 25,091	312.8%	\$ 55,169	87.7%	\$ 993,415	\$ 209,110	375.1%	\$ 245,105	305.3%
Tobacco Settlement	-	-	0.0%	-	0.0%	1,408,658	935,087	50.6%	935,087	50.6%
Donations	-	-	0.0%	-	0.0%	300,260	786	38101.0%	923	32447.8%
Build America Bonds Subsidy	82,117	82,117	0.0%	84,413	-2.7%	736,759	739,053	-0.3%	759,991	-3.1%
CHANGE IN NET POSITION BEFORE CAPITAL CONTRIBUTION	\$ 1,404,461	\$ 318,942	340.4%	\$ (364,969)	-484.8%	\$ 16,586,081	\$ 2,347,437	606.6%	\$ (6,740,062)	-346.1%
Procure Capital Contribution	(3,139,665)	(1,105,723)	183.9%	(556,504)	464.2%	(17,619,565)	(8,659,506)	103.5%	(8,732,829)	101.8%
CHANGE IN NET POSITION BEFORE INVESTMENT ACTIVITY	\$ (1,735,204)	\$ (786,781)	120.5%	\$ (921,474)	88.3%	\$ (1,033,484)	\$ (6,312,069)	-83.6%	\$ (15,472,891)	-93.3%
Unrealized Gain/(Loss) on Investments	\$ 155,177	\$ (12,484)	-1343.0%	\$ (19,187)	-908.8%	\$ 142,622	\$ (112,356)	-226.9%	\$ (119,060)	-219.8%
Investment in Subsidiaries	5,969	5,929	0.7%	601,902	-99.0%	551,810	53,361	934.1%	671,668	-17.8%
CHANGE IN NET POSITION	\$ (1,574,058)	\$ (793,336)	-98.4%	\$ (338,758)	-364.7%	\$ (339,052)	\$ (6,371,064)	94.7%	\$ (14,920,284)	97.7%

**ECTOR COUNTY HOSPITAL DISTRICT
PROCARE OPERATIONS SUMMARY
JUNE 2019**

	CURRENT MONTH					YEAR TO DATE				
	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR
PATIENT REVENUE										
Outpatient Revenue	\$ 10,625,130	\$ 12,569,499	-15.5%	\$ 11,995,597	-11.4%	\$ 102,626,245	\$ 115,434,159	-11.1%	\$ 115,757,486	-11.3%
TOTAL PATIENT REVENUE	\$ 10,625,130	\$ 12,569,499	-15.5%	\$ 11,995,597	-11.4%	\$ 102,626,245	\$ 115,434,159	-11.1%	\$ 115,757,486	-11.3%
DEDUCTIONS FROM REVENUE										
Contractual Adjustments	\$ 5,774,563	\$ 6,486,987	-11.0%	\$ 5,807,549	-0.6%	\$ 51,900,460	\$ 59,406,007	-12.6%	\$ 60,305,538	-13.9%
Policy Adjustments	725,068	211,843	242.3%	261,254	177.5%	14,189,823	1,916,316	640.5%	2,100,332	575.6%
Uninsured Discount	353,094	111,579	216.5%	22,343	1480.3%	4,948,574	1,022,164	384.1%	780,304	534.2%
Indigent	89,778	77,131	16.4%	18,992	372.7%	102,713	707,749	-85.5%	514,611	-80.0%
Provision for Bad Debts	472,774	2,639,533	-82.1%	2,196,782	-78.5%	1,615,683	23,961,222	-93.3%	22,760,884	-92.9%
TOTAL REVENUE DEDUCTIONS	\$ 7,415,278	\$ 9,527,073	-22.2%	\$ 8,306,921	-10.7%	\$ 72,757,255	\$ 87,013,458	-16.4%	\$ 86,461,669	-15.9%
	69.79%	75.80%		69.25%		70.90%	75.38%		74.69%	
Medicaid Supplemental Payments	\$ (1,093,750)	\$ 875,000	-225.0%	\$ 875,000	-225.0%	1,093,750	7,875,000	-86.1%	\$ 7,875,000	-86.1%
NET PATIENT REVENUE	\$ 2,116,102	\$ 3,917,426	-46.0%	\$ 4,563,676	-53.6%	\$ 30,962,740	\$ 36,295,701	-14.7%	\$ 37,170,816	-16.7%
OTHER REVENUE										
Other Income	\$ 136,621	\$ 139,518	-2.1%	\$ 168,403	-18.9%	\$ 1,377,244	\$ 1,246,581	10.5%	\$ 1,271,663	8.3%
TOTAL OTHER REVENUE										
NET OPERATING REVENUE	\$ 2,252,723	\$ 4,056,944	-44.5%	\$ 4,732,079	-52.4%	\$ 32,339,985	\$ 37,542,282	-13.9%	\$ 38,442,479	-15.9%
OPERATING EXPENSE										
Salaries and Wages	\$ 3,729,282	\$ 3,740,314	-0.3%	\$ 3,710,859	0.5%	\$ 33,975,860	\$ 33,079,047	2.7%	\$ 34,537,631	-1.6%
Benefits	325,593	344,995	-5.6%	340,807	-4.5%	3,470,943	3,486,903	-0.5%	3,757,055	-7.6%
Temporary Labor	525,533	277,255	89.5%	297,378	76.7%	4,801,595	2,586,927	85.6%	2,214,303	116.8%
Physician Fees	170,788	106,096	61.0%	134,558	26.9%	1,428,814	937,512	52.4%	1,369,680	4.3%
Purchased Services	217,846	216,141	0.8%	205,321	6.1%	2,193,384	1,957,911	12.0%	219,117	901.0%
Supplies	117,218	144,789	-19.0%	156,043	-24.9%	1,302,728	1,330,608	-2.1%	1,316,345	-1.0%
Utilities	5,118	4,540	12.7%	4,897	4.5%	34,508	37,810	-8.7%	34,642	-0.4%
Repairs and Maintenance	1,203	1,040	15.7%	-	0.0%	3,068	9,360	-67.2%	7,797	-60.7%
Leases and Rentals	174,745	173,329	0.8%	188,135	-7.1%	1,569,876	1,554,539	1.0%	1,713,912	-8.4%
Insurance	47,989	49,298	-2.7%	69,915	-31.4%	435,800	433,352	0.6%	457,616	-4.8%
Other Expense	57,395	84,781	-32.3%	49,080	16.9%	564,134	613,307	-8.0%	605,828	-6.9%
TOTAL OPERATING EXPENSES	\$ 5,372,709	\$ 5,142,578	4.5%	\$ 5,156,993	4.2%	\$ 49,780,709	\$ 46,027,276	8.2%	\$ 46,233,928	7.7%
Depreciation/Amortization	\$ 19,679	\$ 20,089	-2.0%	\$ 20,432	-3.7%	\$ 178,842	\$ 174,512	2.5%	\$ 200,905	-11.0%
(Gain)/Loss on Sale of Assets	-	-	0.0%	-	0.0%	-	-	0.0%	-	0.0%
TOTAL OPERATING COSTS	\$ 5,392,388	\$ 5,162,667	4.4%	\$ 5,177,425	4.2%	\$ 49,959,551	\$ 46,201,788	8.1%	\$ 46,434,833	7.6%
NET GAIN (LOSS) FROM OPERATIONS	\$ (3,139,665)	\$ (1,105,723)	-183.9%	\$ (445,345)	605.0%	\$ (17,619,566)	\$ (8,659,506)	-103.5%	\$ (7,992,353)	-120.5%
Operating Margin	-139.37%	-27.26%	411.4%	-9.41%	1380.9%	-54.48%	-23.07%	136.2%	-20.79%	162.1%
MCH Contribution	\$ 3,139,665	\$ 1,105,723	183.9%	\$ 556,504	464.2%	\$ 17,619,566	\$ 8,659,506	103.5%	\$ 8,732,829	101.8%
CAPITAL CONTRIBUTION	\$ -	\$ -	0.0%	\$ 111,159	-100.0%	\$ -	\$ -	0.0%	\$ 740,476	-100.0%

MONTHLY STATISTICAL REPORT

	CURRENT MONTH				YEAR TO DATE					
Total Office Visits	8,987	9,471	-5.11%	9,017	-0.33%	90,109	89,757	0.39%	89,695	0.46%
Total Hospital Visits	5,675	5,003	13.43%	4,529	25.30%	48,809	45,016	8.43%	44,435	9.84%
Total Procedures	10,590	11,349	-6.69%	11,103	-4.62%	107,928	108,119	-0.18%	106,331	1.50%
Total Surgeries	990	769	28.74%	897	10.37%	8,084	6,825	18.45%	7,713	4.81%
Total Provider FTE's	82.8	92.3	-10.31%	83.9	-1.31%	84.2	86.7	-2.94%	96.3	-12.56%
Total Staff FTE's	120.1	136.8	-12.20%	123.8	-2.99%	119.6	142.4	-15.98%	127.0	-5.83%
Total Administrative FTE's	9.9	12.0	-17.50%	11.1	-10.81%	11.7	12.0	-2.50%	17.7	-33.90%
Total FTE's	212.8	241.1	-11.74%	218.8	-2.74%	215.5	241.1	-10.62%	241.0	-10.58%

**ECTOR COUNTY HOSPITAL DISTRICT
CENTER FOR PRIMARY CARE CLEMENTS - OPERATIONS SUMMARY
JUNE 2019**

	CURRENT MONTH					YEAR TO DATE				
	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR
PATIENT REVENUE										
Outpatient Revenue	\$ 334,542	\$ 356,040	-6.0%	\$ 372,202	-10.1%	\$ 3,893,429	\$ 3,240,161	20.2%	\$ 3,260,038	19.4%
TOTAL PATIENT REVENUE	\$ 334,542	\$ 356,040	-6.0%	\$ 372,202	-10.1%	\$ 3,893,429	\$ 3,240,161	20.2%	\$ 3,260,038	19.4%
DEDUCTIONS FROM REVENUE										
Contractual Adjustments	\$ 162,379	\$ 72,756	123.2%	\$ 78,968	105.6%	\$ 388,751	\$ 649,958	-40.2%	\$ 649,241	-40.1%
Self Pay Adjustments	1,238	16,791	-92.6%	18,241	-93.2%	43,652	150,006	-70.9%	149,858	-70.9%
Bad Debts	17,231	126,265	-86.4%	196,458	-91.2%	1,478,355	1,127,984	31.1%	1,807,549	-18.2%
TOTAL REVENUE DEDUCTIONS	\$ 180,849	\$ 215,812	-16.2%	\$ 293,667	-38.4%	\$ 1,910,758	\$ 1,927,948	-0.9%	\$ 2,606,649	-26.7%
	54.1%	60.6%		78.9%		49.1%	59.5%		80.0%	
NET PATIENT REVENUE	\$ 153,693	\$ 140,228	9.6%	\$ 78,535	95.7%	\$ 1,982,671	\$ 1,312,213	51.1%	\$ 653,389	203.4%
OTHER REVENUE										
FHC Other Revenue	\$ 11,618	\$ 1,324	0.0%	\$ -	0.0%	\$ 124,017	\$ 11,916	0.0%	\$ 10,595	1070.6%
TOTAL OTHER REVENUE	\$ 11,618	\$ 1,324	777.5%	\$ -	0.0%	\$ 124,017	\$ 11,916	940.8%	\$ 10,595	1070.6%
NET OPERATING REVENUE	\$ 165,311	\$ 141,552	16.8%	\$ 78,535	110.5%	\$ 2,106,688	\$ 1,324,129	59.1%	\$ 663,984	217.3%
OPERATING EXPENSE										
Salaries and Wages	\$ 87,147	\$ 81,260	7.2%	\$ 72,153	20.8%	\$ 775,555	\$ 739,507	4.9%	\$ 458,091	69.3%
Benefits	21,415	25,422	-15.8%	6,048	254.1%	202,510	232,604	-12.9%	147,755	37.1%
Physician Services	94,314	119,066	-20.8%	96,689	-2.5%	945,834	1,317,196	-28.2%	1,210,320	-21.9%
Cost of Drugs Sold	2,964	5,836	-49.2%	6,667	-55.5%	49,335	53,107	-7.1%	42,861	15.1%
Supplies	3,072	3,105	-1.1%	3,140	-2.2%	41,269	28,145	46.6%	30,741	34.3%
Utilities	3,397	3,691	-8.0%	4,090	-17.0%	25,026	33,179	-24.6%	36,010	-30.5%
Repairs and Maintenance	144	3,974	-96.4%	535	-73.2%	6,244	35,766	-82.5%	32,320	-80.7%
Leases and Rentals	453	380	19.3%	355	27.6%	3,929	3,420	14.9%	3,393	15.8%
Other Expense	1,838	1,416	29.8%	1,000	83.8%	14,507	13,030	11.3%	10,089	43.8%
TOTAL OPERATING EXPENSES	\$ 214,744	\$ 244,150	-12.0%	\$ 190,678	12.6%	\$ 2,064,208	\$ 2,455,954	-16.0%	\$ 1,971,578	4.7%
Depreciation/Amortization	\$ 4,841	\$ 4,842	0.0%	\$ 5,150	-6.0%	\$ 45,438	\$ 45,448	0.0%	\$ 46,522	-2.3%
TOTAL OPERATING COSTS	\$ 219,585	\$ 248,992	-11.8%	\$ 195,828	12.1%	\$ 2,109,646	\$ 2,501,402	-15.7%	\$ 2,018,100	4.5%
NET GAIN (LOSS) FROM OPERATIONS	\$ (54,274)	\$ (107,440)	-49.5%	\$ (117,294)	-53.7%	\$ (2,958)	\$ (1,177,273)	-99.7%	\$ (1,354,117)	-99.8%
Operating Margin	-32.83%	-75.90%	-56.7%	-149.35%	-78.0%	-0.14%	-88.91%	-99.8%	-203.94%	-99.9%

	CURRENT MONTH					YEAR TO DATE				
	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR
Medical Visits	1,004	828	21.3%	877	14.5%	10,662	7,976	33.7%	8,446	26.2%
Dental Visits	-	-	0.0%	-	0.0%	-	-	0.0%	350	-100.0%
Total Visits	1,004	828	21.3%	877	14.5%	10,662	7,976	33.7%	8,796	21.2%
Average Revenue per Office Visit	333.21	430.00	-22.5%	424.40	-21.5%	365.17	406.25	-10.1%	370.63	-1.5%
Hospital FTE's (Salaries and Wages)	22.5	21.9	2.4%	18.2	23.5%	22.1	21.9	0.7%	11.0	101.7%
Clinic FTE's - (Physician Services)	-	-	0.0%	-	0.0%	-	-	0.0%	9.5	-100.0%

**ECTOR COUNTY HOSPITAL DISTRICT
CENTER FOR PRIMARY CARE WEST UNIVERSITY - OPERATIONS SUMMARY
JUNE 2019**

	CURRENT MONTH					YEAR TO DATE				
	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR
PATIENT REVENUE										
Outpatient Revenue	\$ 144,564	\$ 322,507	-55.2%	\$ 250,824	-42.4%	\$ 1,732,441	\$ 2,935,610	-41.0%	\$ 2,866,714	-39.6%
TOTAL PATIENT REVENUE	\$ 144,564	\$ 322,507	-55.2%	\$ 250,824	-42.4%	\$ 1,732,441	\$ 2,935,610	-41.0%	\$ 2,866,714	-39.6%
DEDUCTIONS FROM REVENUE										
Contractual Adjustments	\$ 76,299	\$ 56,343	35.4%	\$ (76,463)	-199.8%	\$ (97,076)	\$ 503,332	-119.3%	\$ 365,161	-126.6%
Self Pay Adjustments	10,439	9,343	11.7%	(9,299)	-212.3%	(35,411)	83,470	-142.4%	63,934	-155.4%
Bad Debts	23,791	155,350	-84.7%	303,980	-92.2%	1,209,670	1,387,813	-12.8%	2,068,083	-41.5%
TOTAL REVENUE DEDUCTIONS	\$ 110,530	\$ 221,036	-50.0%	\$ 218,218	-49.3%	\$ 1,077,183	\$ 1,974,615	-45.4%	\$ 2,497,178	-56.9%
	76.46%	68.54%		87.00%		62.18%	67.26%		87.11%	
NET PATIENT REVENUE	\$ 34,034	\$ 101,471	-66.5%	\$ 32,607	4.4%	\$ 655,258	\$ 960,995	-31.8%	\$ 369,537	77.3%
OTHER REVENUE										
FHC Other Revenue	\$ -	\$ -	0.0%	\$ -	0.0%	\$ -	\$ -	0.0%	\$ -	0.0%
TOTAL OTHER REVENUE	\$ -	\$ -	0.0%	\$ -	0.0%	\$ -	\$ -	0.0%	\$ -	0.0%
NET OPERATING REVENUE	\$ 34,034	\$ 101,471	-66.5%	\$ 32,607	4.4%	\$ 655,258	\$ 960,995	-31.8%	\$ 369,537	77.3%
OPERATING EXPENSE										
Salaries and Wages	\$ 31,067	\$ 43,376	-28.4%	\$ 36,655	-15.2%	\$ 280,035	\$ 394,826	-29.1%	\$ 185,703	50.8%
Benefits	7,634	13,570	-43.7%	3,073	148.4%	73,122	124,188	-41.1%	59,897	22.1%
Physician Services	33,338	79,279	-57.9%	66,254	-49.7%	354,864	852,877	-58.4%	796,921	-55.5%
Cost of Drugs Sold	1,127	3,044	-63.0%	485	132.5%	18,329	27,709	-33.9%	25,176	-27.2%
Supplies	1,241	5,795	-78.6%	1,127	10.1%	39,047	52,688	-25.9%	41,098	-5.0%
Utilities	2,785	2,704	3.0%	3,384	-17.7%	22,417	23,255	-3.6%	25,511	-12.1%
Repairs and Maintenance	-	477	-100.0%	-	100.0%	-	4,293	-100.0%	3,814	-100.0%
Other Expense	-	10	-100.0%	-	0.0%	-	90	-100.0%	81	-100.0%
TOTAL OPERATING EXPENSES	\$ 77,192	\$ 148,255	-47.9%	\$ 110,979	-30.4%	\$ 787,813	\$ 1,479,926	-46.8%	\$ 1,138,200	-30.8%
Depreciation/Amortization	\$ 40,117	\$ 40,118	0.0%	\$ 40,154	-0.1%	\$ 361,054	\$ 361,062	0.0%	\$ 361,045	0.0%
TOTAL OPERATING COSTS	\$ 117,309	\$ 188,373	-37.7%	\$ 151,132	-22.4%	\$ 1,148,868	\$ 1,840,988	-37.6%	\$ 1,499,245	-23.4%
NET GAIN (LOSS) FROM OPERATIONS	\$ (83,275)	\$ (86,902)	-4.2%	\$ (118,526)	-29.7%	\$ (493,610)	\$ (879,993)	-43.9%	\$ (1,129,709)	-56.3%
Operating Margin	-244.68%	-85.64%	185.7%	-363.50%	-32.7%	-75.33%	-91.57%	-17.7%	-305.71%	-75.4%

	CURRENT MONTH					YEAR TO DATE				
	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR
Medical Visits	417	504	-17.3%	489	-14.7%	4,144	5,893	-29.7%	5,712	-27.5%
Optometry Visits	-	242	-100.0%	240	-100.0%	1,115	2,313	-51.8%	2,295	-51.4%
Total Visits	417	746	-44.1%	729	-42.8%	5,259	8,206	-35.9%	8,007	-34.3%
Average Revenue per Office Visit	346.68	432.32	-19.8%	344.07	0.8%	329.42	357.74	-7.9%	358.03	-8.0%
Hospital FTE's (Salaries and Wages)	9.2	14.0	-34.0%	11.4	-19.3%	8.9	14.0	-36.0%	6.5	38.1%
Clinic FTE's - (Physician Services)	-	-	0.0%	1.0	-100.0%	-	-	0.0%	7.6	-100.0%

**ECTOR COUNTY HOSPITAL DISTRICT
JUNE 2019**

REVENUE BY PAYOR

	CURRENT MONTH				YEAR TO DATE			
	CURRENT YEAR		PRIOR YEAR		CURRENT YEAR		PRIOR YEAR	
	GROSS REVENUE	%	GROSS REVENUE	%	GROSS REVENUE	%	GROSS REVENUE	%
Medicare	\$ 37,973,968	39.3%	\$ 32,900,603	36.6%	\$ 353,169,170	39.1%	\$ 313,398,307	37.8%
Medicaid	8,732,118	9.0%	8,689,204	9.7%	89,623,647	9.9%	79,200,183	9.5%
Commercial	27,515,528	28.4%	27,564,756	30.7%	259,343,608	28.7%	243,507,167	29.3%
Self Pay	18,258,316	18.9%	15,826,521	17.6%	164,799,241	18.2%	155,891,092	18.8%
Other	4,299,511	4.4%	4,865,468	5.4%	37,139,986	4.1%	38,426,820	4.6%
TOTAL	\$ 96,779,441	100.0%	\$ 89,846,552	100.0%	\$ 904,075,653	100.0%	\$ 830,423,569	100.0%

PAYMENTS BY PAYOR

	CURRENT MONTH				YEAR TO DATE			
	CURRENT YEAR		PRIOR YEAR		CURRENT YEAR		PRIOR YEAR	
	PAYMENTS	%	PAYMENTS	%	PAYMENTS	%	PAYMENTS	%
Medicare	\$ 6,669,554	39.8%	\$ 6,893,077	36.0%	\$ 68,045,364	39.0%	\$ 60,988,679	37.6%
Medicaid	1,849,635	11.0%	2,012,502	10.5%	20,037,423	11.5%	14,678,504	9.0%
Commercial	6,458,466	38.6%	8,260,024	43.3%	66,549,906	38.2%	63,222,925	38.9%
Self Pay	1,183,644	7.1%	1,289,576	6.7%	12,891,454	7.4%	11,781,831	7.2%
Other	584,521	3.5%	674,326	3.5%	6,769,279	3.9%	11,880,869	7.3%
TOTAL	\$ 16,745,821	100.0%	\$ 19,129,506	100.0%	\$ 174,293,425	100.0%	\$ 162,552,809	100.0%
TOTAL NET REVENUE	19,412,794		14,817,447		184,775,859		150,838,054	
% OF GROSS REVENUE	20.1%		16.5%		20.4%		18.2%	
VARIANCE	(2,666,973)		4,312,059		(10,482,434)		11,714,755	
% VARIANCE TO CASH COLLECTIONS	-13.7%		29.1%		-5.7%		7.8%	

**ECTOR COUNTY HOSPITAL DISTRICT
FAMILY HEALTH CLINIC CLEMENTS
JUNE 2019**

REVENUE BY PAYOR

	CURRENT MONTH				YEAR TO DATE			
	CURRENT YEAR		PRIOR YEAR		CURRENT YEAR		PRIOR YEAR	
	GROSS REVENUE	%	GROSS REVENUE	%	GROSS REVENUE	%	GROSS REVENUE	%
Medicare	\$ 52,939	15.8%	\$ 119,002	32.0%	\$ 545,079	14.0%	\$ 438,587	13.5%
Medicaid	151,827	45.4%	107,110	28.8%	1,681,996	43.2%	1,207,312	36.9%
PHC	-	0.0%	-	0.0%	-	0.0%	26,579	0.8%
Commercial	50,928	15.2%	54,127	14.5%	745,824	19.2%	618,938	19.0%
Self Pay	78,151	23.4%	91,858	24.7%	910,895	23.4%	963,476	29.6%
Other	696	0.2%	104	0.0%	9,634	0.2%	5,147	0.2%
TOTAL	\$ 334,542	100.0%	\$ 372,202	100.0%	\$ 3,893,429	100.0%	\$ 3,260,038	100.0%

PAYMENTS BY PAYOR

	CURRENT MONTH				YEAR TO DATE			
	CURRENT YEAR		PRIOR YEAR		CURRENT YEAR		PRIOR YEAR	
	PAYMENTS	%	PAYMENTS	%	PAYMENTS	%	PAYMENTS	%
Medicare	\$ 6,691	7.2%	\$ 2,749	4.6%	\$ 58,943	6.7%	\$ 23,636	4.3%
Medicaid	48,308	52.4%	22,100	37.2%	411,233	47.1%	172,488	31.2%
PHC	-	0.0%	-	0.0%	-	0.0%	5,630	1.0%
Commercial	23,008	24.9%	19,024	32.1%	237,314	27.2%	187,521	34.0%
Self Pay	14,064	15.2%	15,311	25.8%	165,428	18.9%	162,218	29.4%
Other	239	0.3%	175	0.3%	685	0.1%	734	0.1%
TOTAL	\$ 92,310	100.0%	\$ 59,358	100.0%	\$ 873,603	100.0%	\$ 552,226	100.0%
TOTAL NET REVENUE	153,693		78,535		1,982,671		653,389	
% OF GROSS REVENUE	45.9%		21.1%		50.9%		20.0%	
VARIANCE	(61,383)		(19,176)		(1,109,068)		(101,163)	
% VARIANCE TO CASH COLLECTIONS	-39.9%		-24.4%		-55.9%		-15.5%	

**ECTOR COUNTY HOSPITAL DISTRICT
FAMILY HEALTH CLINIC WEST UNIVERSITY
JUNE 2019**

REVENUE BY PAYOR

	CURRENT MONTH				YEAR TO DATE			
	CURRENT YEAR		PRIOR YEAR		CURRENT YEAR		PRIOR YEAR	
	GROSS REVENUE	%	GROSS REVENUE	%	GROSS REVENUE	%	GROSS REVENUE	%
Medicare	\$ 39,104	27.0%	\$ 76,119	30.3%	\$ 345,576	19.9%	\$ 391,593	13.7%
Medicaid	33,606	23.2%	\$ 82,476	32.9%	606,997	35.1%	1,298,176	45.3%
PHC	-	0.0%	\$ -	0.0%	-	0.0%	61,237	2.1%
Commercial	28,480	19.7%	\$ 34,567	13.8%	331,086	19.1%	529,952	18.5%
Self Pay	43,094	29.9%	\$ 57,213	22.8%	448,183	25.9%	579,743	20.2%
Other	280	0.2%	\$ 449	0.2%	600	0.0%	6,012	0.2%
TOTAL	\$ 144,564	100.0%	\$ 250,824	100.0%	\$ 1,732,441	100.0%	\$ 2,866,714	100.0%

PAYMENTS BY PAYOR

	CURRENT MONTH				YEAR TO DATE			
	CURRENT YEAR		PRIOR YEAR		CURRENT YEAR		PRIOR YEAR	
	PAYMENTS	%	PAYMENTS	%	PAYMENTS	%	PAYMENTS	%
Medicare	\$ 9,276	29.9%	\$ 1,176	2.0%	\$ 80,150	19.6%	\$ 12,441	3.9%
Medicaid	7,504	24.1%	36,718	60.9%	157,513	38.4%	116,233	36.6%
PHC	-	0.0%	-	0.0%	-	0.0%	3,478	1.1%
Commercial	8,230	26.5%	13,919	23.1%	112,286	27.4%	88,982	28.0%
Self Pay	6,089	19.6%	8,467	14.0%	60,005	14.6%	96,045	30.2%
Other	(20)	-0.1%	-	0.0%	(4)	0.0%	575	0.2%
TOTAL	\$ 31,079	100.0%	\$ 60,280	100.0%	\$ 409,949	100.0%	\$ 317,753	100.0%
TOTAL NET REVENUE	34,034		32,607		655,258		369,537	
% OF GROSS REVENUE	23.5%		13.0%		37.8%		12.9%	
VARIANCE	(2,955)		27,673		(245,308)		(51,783)	
% VARIANCE TO CASH COLLECTIONS	-8.7%		84.9%		-37.4%		-14.0%	

**ECTOR COUNTY HOSPITAL DISTRICT
SCHEDULE OF CASH AND INVESTMENTS - HOSPITAL ONLY
JUNE 2019**

<u>Cash and Cash Equivalents</u>	<u>Frost</u>	<u>Hilltop</u>	<u>Total</u>
Operating	\$ 11,709,098	\$ -	\$ 11,709,098
Payroll	-	-	-
Worker's Comp Claims	-	-	-
Group Medical	-	-	-
Flex Benefits	(24,122)	-	(24,122)
Mission Fitness	349,061	-	349,061
Petty Cash	9,012	-	9,012
Dispro	0.20	39,485	39,485
Debt Service	-	-	-
Tobacco Settlement	-	-	-
General Liability	-	12,883	12,883
Professional Liability	-	38,726	38,726
Funded Worker's Compensation	-	12,576	12,576
Funded Depreciation	-	4,958,714	4,958,714
Designated Funds	-	24,680	24,680
	<hr/>	<hr/>	<hr/>
Total Cash and Cash Equivalents	\$ 12,043,049	\$ 5,087,064	\$ 17,130,113

<u>Investments</u>	<u>Other</u>	<u>Hilltop</u>	<u>Total</u>
Dispro	\$ -	\$ 5,238,000	\$ 5,238,000
Funded Depreciation	-	36,000,000	36,000,000
Funded Worker's Compensation	-	2,221,000	2,221,000
General Liability	-	2,926,000	2,926,000
Professional Liability	-	3,000,000	3,000,000
Designated Funds	30,802	3,148,000	3,178,802
Allowance for Change in Market Values	-	(56,860)	(56,860)
	<hr/>	<hr/>	<hr/>
Total Investments	\$ 30,802	\$ 52,476,140	\$ 52,506,942
Total Unrestricted Cash and Investments			\$ 69,637,055

<u>Restricted Assets</u>	<u>Reserves</u>	<u>Prosperity</u>	<u>Total</u>
Assets Held By Trustee - Bond Reserves	\$ 3,800,452	\$ -	\$ 3,800,452
Assets Held By Trustee - Debt Payment Reserves	1,842,905	-	1,842,905
Assets Held In Endowment-Board Designated	-	6,235,201	6,235,201
Restricted TPC, LLC-Equity Stake	856,680	-	856,680
Restricted MCH West Texas Services-Equity Stake	2,199,391	-	2,199,391
Total Restricted Assets	<hr/>	<hr/>	<hr/>
	\$ 8,699,428	\$ 6,235,201	\$ 14,934,629

Total Cash & Investments			<hr/> \$ 84,571,684 <hr/>
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**ECTOR COUNTY HOSPITAL DISTRICT
STATEMENT OF CASH FLOW
JUNE 2019**

	Hospital	Procure	Blended
Cash Flows from Operating Activities and Nonoperating Revenue:			
Excess of Revenue over Expenses	\$ (339,052)	\$ -	\$ (339,052)
Noncash Expenses:			
Depreciation and Amortization	13,641,251	64,384	13,705,635
Unrealized Gain/Loss on Investments	142,622	-	142,622
Accretion (Bonds)	-	-	-
Changes in Assets and Liabilities			
Patient Receivables, Net	(9,294,867)	789,939	(8,504,928)
Taxes Receivable/Deferred	4,417,918	529,612	4,947,530
Inventories, Prepays and Other	4,723,681	684,877	5,408,558
Accounts Payable	802,019	948,915	1,750,934
Accrued Expenses	(1,066,904)	448,003	(618,900)
Due to Third Party Payors	625,650	-	625,650
Accrued Post Retirement Benefit Costs	5,300,000	-	5,300,000
Net Cash Provided by Operating Activities	\$ 18,952,319	\$ 3,465,729	\$ 22,418,048
Cash Flows from Investing Activities:			
Investments	\$ (31,968,396)	\$ -	\$ (31,968,396)
Acquisition of Property and Equipment	(4,442,906)	53,333	(4,389,573)
Net Cash used by Investing Activities	\$ (36,411,302)	\$ 53,333	\$ (36,357,969)
Cash Flows from Financing Activities:			
Intercompany Activities	3,519,362	(3,519,362)	-
Net Repayment of Long-term Debt/Bond Issuance	\$ (2,400,744)	\$ -	\$ (2,400,744)
Net Cash used by Financing Activities	\$ 1,118,618	\$ (3,519,362)	\$ (2,400,744)
Net Increase (Decrease) in Cash	\$ (16,340,365)	\$ (300)	\$ (16,340,665)
Beginning Cash & Cash Equivalents @ 9/30/2018	\$ 48,405,107	\$ 5,200	\$ 48,410,307
Ending Cash & Cash Equivalents @ 6/30/2019	\$ 32,064,742	\$ 4,900	\$ 32,069,642
<hr/>			
Balance Sheet			
Cash and Cash Equivalents	\$ 17,130,113	\$ 4,900	\$ 17,135,013
Restricted Assets	14,934,629	-	14,934,629
Ending Cash & Cash Equivalents @ 6/30/2019	\$ 32,064,742	\$ 4,900	\$ 32,069,642

ECTOR COUNTY HOSPITAL DISTRICT
TAX COLLECTIONS
FISCAL 2019

	<u>ACTUAL COLLECTIONS</u>	<u>BUDGETED COLLECTIONS</u>	<u>VARIANCE</u>	<u>PRIOR YEAR COLLECTIONS</u>	<u>VARIANCE</u>
<u>AD VALOREM</u>					
OCTOBER	\$ 347,199	\$ 1,324,858	\$ (977,659)	\$ 276,462	\$ 70,737
NOVEMBER	863,534	1,324,858	(461,324)	584,006	279,527
DECEMBER	3,052,335	1,324,858	1,727,477	1,135,578	1,916,757
JANUARY	4,374,472	1,324,858	3,049,614	5,479,301	(1,104,829)
FEBRUARY	5,039,715	1,324,858	3,714,857	3,286,610	1,753,105
MARCH	1,683,658	1,324,858	358,800	3,496,754	(1,813,096)
APRIL	315,850	1,324,858	(1,009,008)	791,566	(475,717)
MAY	163,395	1,324,858	(1,161,463)	336,130	(172,735)
JUNE	122,536	1,324,858	(1,202,322)	209,881	(87,345)
TOTAL	<u>\$ 15,962,692</u>	<u>\$ 11,923,722</u>	<u>\$ 4,038,970</u>	<u>\$ 15,596,288</u>	<u>\$ 366,403</u>
<u>SALES</u>					
OCTOBER	\$ 4,584,041	\$ 4,248,207	\$ 335,834	\$ 3,753,619	\$ 830,423
NOVEMBER	4,601,483	4,563,509	37,974	3,777,148	824,335
DECEMBER	4,814,865	4,336,372	478,493	3,829,080	985,785
JANUARY	4,940,411	4,504,342	436,069	3,865,539	1,074,872
FEBRUARY	4,702,958	4,532,577	170,381	4,197,093	505,865
MARCH	4,472,410	4,594,896	(122,486)	4,263,080	209,330
APRIL	4,682,192	4,445,370	236,822	4,415,242	266,950
MAY	4,727,670	4,323,006	404,664	4,896,195	(168,525)
JUNE	4,245,339	4,390,972	(145,633)	4,179,812	65,527
TOTAL	<u>\$ 41,771,369</u>	<u>\$ 39,939,251</u>	<u>\$ 1,832,118</u>	<u>\$ 37,176,807</u>	<u>\$ 4,594,562</u>
TAX REVENUE	<u>\$ 57,734,060</u>	<u>\$ 51,862,973</u>	<u>\$ 5,871,087</u>	<u>\$ 52,773,095</u>	<u>\$ 4,960,965</u>

**ECTOR COUNTY HOSPITAL DISTRICT
MEDICAID SUPPLEMENTAL PAYMENTS
FISCAL YEAR 2019**

CASH ACTIVITY	TAX (IGT) ASSESSED	GOVERNMENT PAYOUT	BURDEN ALLEVIATION	NET INFLOW
DSH				
1st Qtr	\$ (2,108,131)	\$ 5,042,169		\$ 2,934,038
2nd Qtr	(948,218)	2,267,921		1,319,703
3rd Qtr	(3,975,903)	9,509,455		5,533,552
4th Qtr	-	-		-
DSH TOTAL	\$ (7,032,252)	\$ 16,819,546		\$ 9,787,294
UC				
1st Qtr	\$ (894,033)	\$ 2,073,361		1,179,328
2nd Qtr	-	-		-
3rd Qtr	-	-		-
4th Qtr	-	-		-
UC TOTAL	\$ (894,033)	\$ 2,073,361		\$ 1,179,328
Regional UPL (Community Benefit)				
1st Qtr	\$ (4,805,375)	\$ -		\$ (4,805,375)
2nd Qtr	(1,202,741)	-		(1,202,741)
3rd Qtr	-	-		-
4th Qtr	-	-		-
REGIONAL UPL TOTAL	\$ (6,008,116)	\$ -		\$ (6,008,116)
DSRIP				
1st Qtr	\$ -	\$ -		\$ -
2nd Qtr	(7,632,806)	18,330,182		10,697,375
3rd Qtr	-	-		-
4th Qtr	-	-		-
DSRIP UPL TOTAL	\$ (7,632,806)	\$ 18,330,182		\$ 10,697,375
UHRIP				
1st Qtr	\$ (1,801,944)	\$ -		\$ (1,801,944)
2nd Qtr	-	-		-
3rd Qtr	(2,656,558)	-		(2,656,558)
4th Qtr	-	-		-
UHRIP TOTAL	\$ (4,458,502)	\$ -		\$ (4,458,502)
GME				
1st Qtr	\$ -	\$ -		\$ -
2nd Qtr	(254,281)	254,281		-
3rd	-	-		-
4th Qtr	-	-		-
GME TOTAL	\$ (254,281)	\$ 254,281		\$ -
MCH Cash Activity	\$ (26,279,991)	\$ 37,477,370		\$ 11,197,379
ProCare Cash Activity			\$ 1,093,750	\$ 1,093,750
Blended Cash Activity	\$ (26,279,991)	\$ 37,477,370	\$ 1,093,750	\$ 12,291,129

INCOME STATEMENT ACTIVITY:	MCH	PROCARE	BLENDED
FY 2019 Accrued / (Deferred) Adjustments:			
DSH Accrual	\$ 2,943,891	\$ -	\$ 2,943,891
Uncompensated Care Accrual	6,699,987	-	6,699,987
Regional UPL Accrual	(4,741,800)	-	(4,741,800)
URIP	(2,794,291)	-	(2,794,291)
GME	147,966	-	147,966
Regional UPL Benefit	-	1,093,750	1,093,750
Medicaid Supplemental Payments	2,255,754	1,093,750	3,349,504
DSRIP Accrual	8,744,922	-	8,744,922
Total Adjustments	\$ 11,000,676	\$ 1,093,750	\$ 12,094,426

**ECTOR COUNTY HOSPITAL DISTRICT
CONSTRUCTION IN PROGRESS - HOSPITAL ONLY
AS OF JUNE 30, 2019**

ITEM	CIP BALANCE AS OF 5/31/2019	JUNE "+" ADDITIONS	JUNE "- " ADDITIONS	JUNE TRANSFERS	CIP BALANCE AS OF 6/30/2019	ADD: AMOUNTS CAPITALIZED	PROJECT TOTAL	BUDGETED AMOUNT	UNDER/(OVER) APRVD/BUDGET
<i>RENOVATIONS</i>									
ISOLATION ROOM RENOVATIONS	2,801	990	-	-	3,791	-	3,791	151,650	147,860
CAFETERIA RENOVATION	140,969	85,715	-	-	226,684	-	226,684	150,000	(76,684)
RADIOLOGY SCHEDULING OFFICE RENOVATION	14,107	-	-	-	14,107	-	14,107	25,000	10,893
PROCARE ADMIN RENOVATION	31,722	13,098	-	-	44,820	-	44,820	298,800	253,980
ER RENOVATION	57,125	1,623	-	-	58,748	-	58,748	125,000	66,252
NURSING EDUCATION	35,946	14,913	-	-	50,859	-	50,859	125,000	74,141
DIETARY FLOOR	1,750	-	-	-	1,750	-	1,750	150,000	148,250
FIRST LEVEL FLOORING	99,982	56,121	-	-	156,103	-	156,103	150,000	(6,103)
SUB-TOTAL	\$ 384,401	\$ 172,460	\$ -	\$ -	\$ 556,860	\$ -	\$ 556,860	\$ 1,175,450	\$ 618,590
<i>MINOR BUILDING IMPROVEMENT</i>									
ICU LOGISTICS MANAGEMENT SPACE	36,157	-	-	-	36,157	-	36,157	45,000	8,843
FURNITURE UPDATE: PHASE 3	8,082	-	-	-	8,082	-	8,082	45,000	36,918
CASA ORTIZ ROOF	32,301	-	-	-	32,301	-	32,301	35,000	2,700
ONE DOCTOR PLACE/TRAUMA	17,081	39,304	-	-	56,386	-	56,386	45,000	(11,386)
OUTDOOR COMMON AREA IMPROVEMENTS	28,416	-	-	-	28,416	-	28,416	45,000	16,584
9C TELEMETRY UPGRADE	-	-	-	-	-	-	-	45,000	45,000
SUB-TOTAL	\$ 122,037	\$ 39,304	\$ -	\$ -	\$ 161,342	\$ -	\$ 161,342	\$ 260,000	\$ 98,658
<i>EQUIPMENT & SOFTWARE PROJECTS - CIP INCOMPLETE</i>									
VARIOUS CAPITAL EXPENDITURE PROJECTS	\$ 171,768	\$ 648,793	\$ (138,736)	\$ -	\$ 681,826	\$ -	\$ 681,826	\$ 1,500,000	\$ 818,174
SUB-TOTAL	\$ 171,768	\$ 648,793	\$ (138,736)	\$ -	\$ 681,826	\$ -	\$ 681,826	\$ 1,500,000	\$ 818,174
TOTAL CONSTRUCTION IN PROGRESS	\$ 678,207	\$ 860,557	\$ (138,736)	\$ -	\$ 1,400,028	\$ -	\$ 1,400,028	\$ 2,935,450	\$ 1,535,422

ECTOR COUNTY HOSPITAL DISTRICT
 CAPITAL PROJECT & EQUIPMENT EXPENDITURES
 JUNE 2019

DEPT	ITEM	CLASS	BOOKED AMOUNT
TRANSFERRED FROM CONSTRUCTION IN PROGRESS/RENOVATION PROJECTS			
	None		
		TOTAL PROJECT TRANSFERS	\$ -
EQUIPMENT PURCHASES			
	None		\$ -
		TOTAL EQUIPMENT PURCHASES	\$ -
		TOTAL TRANSFERS FROM CIP/EQUIPMENT PURCHASES	\$ -

**ECTOR COUNTY HOSPITAL DISTRICT
FISCAL 2019 CAPITAL EQUIPMENT
CONTINGENCY FUND
JUNE 2019**

MONTH/ YEAR	DESCRIPTION	DEPT NUMBER	BUDGETED AMOUNT	P.O AMOUNT	ACTUAL AMOUNT	TO/(FROM) CONTINGENCY
	Available funds from budget		\$ 600,000	\$ -	\$ -	\$ 600,000
Oct-18	Birthing Bed	6700	-	-	33,000	(33,000)
Nov-18	SmartPump	6620	-	-	8,207	(8,207)
Nov-18	Endoscope	6790	-	-	17,664	(17,664)
Jan-19	Infusion Pump	6700			41,860	(41,860)
Jan-19	Laryngoscope	7370			29,475	(29,475)
Jan-19	Laparoscope	6620			10,000	(10,000)
Feb-19	CO2 Endoscopic Insufflator	6600			4,995	(4,995)
Feb-19	Utility Cart	8200			3,095	(3,095)
Mar-19	Print to Mail Endeavour	7240			5,289	(5,289)
Mar-19	BTH400 Cyclone Heater	8200			19,940	(19,940)
Apr-19	S5 Heart Lung Perfusion System	6620			159,879	(159,879)
May-19	Hemothem	6620			34,980	(34,980)
May-19	Premier	9100			193,492	(193,492)
May-19	Kronos WF Scheduler	9100			70,000	(70,000)
Jun-19	Digital Scale	6150			2,380	(2,380)
Jun-19	60 Mil Fleece Back TPO	8200			49,710	(49,710)
Jun-19	Fetal Monitor	6850			4,595	(4,595)
Jun-19	Procedure Cart	6850			5,885	(5,885)
Jun-19	Cart	6850			4,775	(4,775)
Jun-19	Supply Cart	6850			5,178	(5,178)
Jun-19	Digital Scale	6190			2,380	(2,380)
Jun-19	Digital Scale	6140			2,380	(2,380)
Jun-19	Imaging Injector	7220			27,870	(27,870)
Jun-19	Stress Test System	7290			21,002	(21,002)
			\$ 600,000	\$ -	\$ 758,031	\$ (158,031)

**ECTOR COUNTY HOSPITAL DISTRICT
SUPPLEMENTAL SCHEDULE OF ACCOUNTS RECEIVABLE - OTHER
JUNE 2019**

	CURRENT YEAR	PRIOR YEAR		CURRENT YEAR CHANGE
		HOSPITAL AUDITED	PRO CARE AUDITED	
AR DISPRO/UPL	\$ (6,843,403)	\$ -	\$ -	\$ (6,843,403)
AR UNCOMPENSATED CARE	6,290,908	770,249	-	5,520,659
AR DSRIP	6,520,258	8,472,711	-	(1,952,453)
AR NURSING HOME UPL	-	-	-	-
AR UHRIP	3,996,601	2,332,390	-	1,664,212
AR GME	-	-	-	-
AR BAB REVENUE	328,469	84,413	-	244,056
AR PHYSICIAN GUARANTEES	303,847	568,942	-	(265,095)
AR ACCRUED INTEREST	311,834	46,923	-	264,911
AR OTHER:	3,214,761	5,923,220	1,919,795	(4,628,254)
Procure On-Call Fees	25,500	-	51,000	(25,500)
Procure A/R - FHC	-	-	-	-
Other Misc A/R	3,189,261	5,923,220	1,868,795	(4,602,754)
AR DUE FROM THIRD PARTY PAYOR	2,729,267	1,599,384	-	1,129,883
TOTAL ACCOUNTS RECEIVABLE - OTHER	\$ 17,662,161	\$ 20,607,851	\$ 1,919,795	\$ (4,865,486)

**ECTOR COUNTY HOSPITAL DISTRICT
SUPPLEMENTAL SCHEDULE OF HOSPITAL TEMPORARY LABOR FTE'S
JUNE 2019**

TEMPORARY LABOR DEPARTMENT	CURRENT MONTH					YEAR TO DATE				
	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR
IT OPERATIONS	-	-	0.0%	1.7	-100.0%	0.9	-	0.0%	1.6	-45.1%
INPATIENT REHAB	-	1.9	-100.0%	2.0	-100.0%	0.4	1.8	-75.4%	1.5	-70.1%
9 CENTRAL	5.2	0.9	511.8%	4.7	12.2%	2.5	0.9	191.9%	1.4	79.8%
CARDIOPULMONARY	-	0.8	-100.0%	1.0	-100.0%	0.2	0.8	-66.9%	1.4	-81.8%
LABOR AND DELIVERY	0.1	0.9	-91.8%	-	0.0%	0.1	0.8	-94.1%	1.2	-95.9%
NEO-NATAL INTENSIVE CARE	-	0.7	-100.0%	0.8	-100.0%	0.1	0.6	-78.8%	1.0	-87.0%
4 EAST	1.1	0.9	24.1%	1.1	-0.8%	0.4	0.9	-52.1%	1.0	-58.9%
TRAUMA SERVICE	0.7	-	0.0%	0.8	-14.1%	0.6	-	0.0%	0.9	-30.1%
OPERATING ROOM	-	0.8	-100.0%	-	0.0%	-	0.8	-100.0%	0.8	-100.0%
INTENSIVE CARE UNIT 2	-	0.3	-100.0%	-	0.0%	0.2	0.3	-36.5%	0.7	-69.3%
PM&R - OCCUPATIONAL	0.8	0.6	21.8%	0.5	63.8%	0.4	0.6	-34.2%	0.6	-32.3%
INTENSIVE CARE UNIT 4 (CCU)	1.4	0.3	426.9%	0.2	586.9%	0.5	0.3	67.4%	0.6	-24.5%
STERILE PROCESSING	3.0	0.5	471.8%	-	0.0%	4.0	0.5	653.8%	0.6	619.4%
PATIENT ACCOUNTING	-	0.3	-100.0%	-	0.0%	0.2	0.3	-37.4%	0.3	-29.2%
EMERGENCY DEPARTMENT	-	0.3	-100.0%	-	0.0%	0.0	0.3	-98.2%	0.3	-98.2%
PHARMACY DRUGS/I.V. SOLUTIONS	-	-	0.0%	-	0.0%	-	-	0.0%	0.3	-100.0%
PM&R - PHYSICAL	1.9	0.2	720.7%	-	0.0%	0.5	0.2	111.8%	0.2	137.7%
FINANCIAL ACCOUNTING	1.7	-	0.0%	1.8	-3.8%	1.3	-	0.0%	0.2	566.2%
5 WEST	-	0.1	-100.0%	-	0.0%	-	0.1	-100.0%	0.1	-100.0%
CARDIOPULMONARY - NICU	-	0.1	-100.0%	-	0.0%	-	0.1	-100.0%	0.1	-100.0%
ENGINEERING	-	-	0.0%	-	0.0%	-	-	0.0%	0.1	-100.0%
4 CENTRAL	1.6	0.0	6705.5%	0.1	2104.2%	0.2	0.0	865.1%	0.0	757.9%
8 CENTRAL	1.3	0.0	7373.3%	0.1	1711.0%	0.3	0.0	1356.4%	0.0	938.1%
6 Central	2.0	0.0	33510.0%	-	0.0%	0.5	0.0	8876.2%	0.0	5997.1%
7 CENTRAL	0.5	-	0.0%	-	0.0%	0.1	-	0.0%	-	0.0%
PERFORMANCE IMPROVEMENT (QA)	-	-	0.0%	-	0.0%	-	-	0.0%	-	0.0%
CHW - SPORTS MEDICINE	0.9	-	0.0%	-	0.0%	0.1	-	0.0%	-	0.0%
6 West	1.1	0.0	2341.4%	-	0.0%	0.3	0.0	529.1%	-	0.0%
HUMAN RESOURCES	-	-	0.0%	-	0.0%	-	-	0.0%	-	0.0%
5 CENTRAL	2.5	-	0.0%	-	0.0%	0.5	-	0.0%	-	0.0%
OP SURGERY	-	-	0.0%	-	0.0%	-	-	0.0%	-	0.0%
IMAGING - NUCLEAR MEDICINE	1.3	-	0.0%	-	0.0%	0.5	-	0.0%	-	0.0%
IMAGING - ULTRASOUND	-	-	0.0%	-	0.0%	0.6	-	0.0%	-	0.0%
CERNER	-	-	0.0%	-	0.0%	-	-	0.0%	-	0.0%
FOOD SERVICE	-	-	0.0%	-	0.0%	0.4	-	0.0%	-	0.0%
INPATIENT REHAB - THERAPY	0.1	-	0.0%	-	0.0%	0.5	-	0.0%	-	0.0%
ADMINISTRATION	1.3	-	0.0%	-	0.0%	0.2	-	0.0%	-	0.0%
IMAGING - DIAGNOSTICS	-	-	0.0%	-	0.0%	-	-	0.0%	-	0.0%
RECOVERY ROOM	-	-	0.0%	-	0.0%	-	-	0.0%	-	0.0%
LABORATORY - CHEMISTRY	-	-	0.0%	-	0.0%	-	-	0.0%	-	0.0%
LABORATORY - MICROBIOLOGY	-	-	0.0%	-	0.0%	-	-	0.0%	-	0.0%
LABORATORY - TRANSFUSION SERVICES	-	-	0.0%	-	0.0%	-	-	0.0%	-	0.0%
PM&R - SPEECH	0.9	-	0.0%	-	0.0%	0.3	-	0.0%	-	0.0%
MEDICAL STAFF	-	-	0.0%	-	0.0%	-	-	0.0%	-	0.0%
SUBTOTAL	29.4	9.7	203.0%	14.7	100.3%	16.8	9.5	75.9%	15.0	11.9%
TRANSITION LABOR										
INTENSIVE CARE UNIT 4 (CCU)	1.0	6.3	-83.9%	4.5	-77.3%	3.0	6.2	-51.8%	8.6	-65.2%
7 CENTRAL	3.4	5.5	-38.2%	5.2	-34.5%	3.5	5.5	-37.5%	5.4	-35.9%
NEO-NATAL INTENSIVE CARE	6.0	4.2	44.2%	4.3	42.0%	5.7	3.9	45.4%	3.8	49.5%
INTENSIVE CARE UNIT 2	1.3	2.4	-44.5%	3.1	-56.3%	1.8	2.4	-25.5%	3.3	-46.9%
8 CENTRAL	-	3.5	-100.0%	1.9	-100.0%	1.8	3.5	-49.5%	3.3	-45.8%
INPATIENT REHAB	1.0	3.9	-74.4%	3.2	-68.9%	1.2	3.8	-67.8%	3.0	-59.4%
6 Central	1.0	2.8	-63.8%	1.8	-43.2%	0.9	2.8	-67.0%	2.6	-65.0%
4 EAST	1.5	2.7	-44.4%	1.2	20.4%	2.0	2.7	-24.4%	2.5	-18.2%
LABORATORY - CHEMISTRY	4.8	2.3	110.0%	2.6	84.2%	4.6	2.2	102.7%	2.3	99.7%
OPERATING ROOM	-	2.2	-100.0%	2.2	-100.0%	1.5	2.2	-32.1%	2.1	-30.5%
EMERGENCY DEPARTMENT	-	0.6	-100.0%	0.9	-100.0%	0.3	0.6	-45.0%	1.6	-78.6%
5 CENTRAL	-	1.1	-100.0%	1.1	-100.0%	0.3	1.1	-70.7%	1.5	-78.3%
LABORATORY - HEMATOLOGY	-	1.3	-100.0%	1.3	-100.0%	0.9	1.3	-27.2%	1.3	-27.2%
OP SURGERY	-	1.1	-100.0%	-	0.0%	-	1.0	-100.0%	0.9	-100.0%
PM&R - OCCUPATIONAL	0.9	0.5	82.7%	1.0	-9.2%	1.0	0.5	92.5%	0.6	72.7%
CHW - SPORTS MEDICINE	-	0.3	-100.0%	-	0.0%	-	0.3	-100.0%	0.4	-100.0%
4 CENTRAL	-	0.4	-100.0%	0.1	-100.0%	0.0	0.4	-88.2%	0.4	-86.7%
PM&R - PHYSICAL	-	0.4	-100.0%	-	0.0%	-	0.4	-100.0%	0.3	-100.0%
INPATIENT REHAB - THERAPY	1.0	-	0.0%	-	0.0%	1.0	-	0.0%	-	0.0%
9 CENTRAL	0.2	0.3	-50.0%	0.1	17.2%	0.1	0.3	-66.0%	0.3	-62.9%
LABOR AND DELIVERY	-	0.1	-100.0%	0.3	-100.0%	0.0	0.1	-37.1%	0.1	-54.3%
6 West	0.1	0.1	15.9%	-	0.0%	0.0	0.1	-51.0%	0.1	-43.8%
5 WEST	-	0.0	-100.0%	-	0.0%	0.0	0.0	38.9%	0.0	25.0%
CERNER	-	-	0.0%	-	0.0%	-	-	0.0%	-	0.0%
TRAUMA SERVICE	-	-	0.0%	-	0.0%	-	-	0.0%	-	0.0%
SUBTOTAL	22.2	41.8	-46.8%	34.7	-36.0%	29.6	41.3	-28.3%	44.2	-33.1%
GRAND TOTAL	51.6	51.5	0.2%	49.4	4.5%	46.4	50.8	-8.7%	59.2	-21.7%

ECTOR COUNTY HOSPITAL DISTRICT
SUPPLEMENTAL SCHEDULE OF TEMPORARY LABOR, TRANSITION LABOR & PURCHASED SERVICES - HOSPITAL ONLY
JUNE 2019

	CURRENT MONTH						YEAR TO DATE					
	ACTUAL	BUDGET	\$ VAR	% VAR	PRIOR YR	% VAR	ACTUAL	BUDGET	\$ VAR	% VAR	PRIOR YR	% VAR
SP TEMPORARY LABOR	\$ 36,374	\$ 4,953	\$ 31,421	634.4%	\$ -	100.0%	\$ 410,807	\$ 44,583	\$ 366,224	821.4%	\$ 46,634	780.9%
MCU9 TEMPORARY LABOR	73,096	8,996	64,100	712.5%	55,524	31.6%	282,175	82,359	199,816	242.6%	140,029	101.5%
TELECOM TEMPORARY LABOR	(15,000)	-	(15,000)	100.0%	13,286	-212.9%	98,790	-	98,790	100.0%	139,276	-29.1%
US TEMPORARY LABOR	4,505	-	4,505	100.0%	-	100.0%	89,804	-	89,804	100.0%	-	100.0%
TRAUMA TEMPORARY LABOR	9,000	-	9,000	100.0%	9,250	-2.7%	77,513	-	77,513	100.0%	97,727	-20.7%
FA TEMPORARY LABOR	9,198	-	9,198	100.0%	10,402	-11.6%	71,336	-	71,336	100.0%	10,402	585.8%
PT TEMPORARY LABOR	46,791	2,274	44,517	1957.7%	-	100.0%	86,319	20,463	65,856	321.8%	18,193	374.5%
ADM TEMPORARY LABOR	28,684	-	28,684	100.0%	-	100.0%	65,651	-	65,651	100.0%	-	100.0%
NM TEMPORARY LABOR	20,580	-	20,580	100.0%	-	100.0%	63,579	-	63,579	100.0%	-	100.0%
6C TEMPORARY LABOR	25,563	91	25,472	27991.7%	-	100.0%	60,026	838	59,188	7063.0%	861	6869.6%
5C TEMPORARY LABOR	29,707	-	29,707	100.0%	-	100.0%	52,915	-	52,915	100.0%	-	100.0%
ICU4 TEMPORARY LABOR	20,257	3,541	16,716	472.1%	8,891	127.8%	61,071	31,872	29,199	91.6%	76,629	-20.3%
REHAB TEMPORARY LABOR	-	16,176	(16,176)	-100.0%	30,706	-100.0%	61,281	141,648	(80,367)	-56.7%	129,838	-52.8%
ALL OTHER	117,304	69,128	48,176	69.7%	47,139	148.8%	412,717	620,510	(207,793)	-33.5%	955,176	-56.8%
TOTAL TEMPORARY LABOR	\$ 406,060	\$ 105,159	\$ 300,901	286.1%	\$ 175,198	131.8%	\$ 1,893,983	\$ 942,273	\$ 951,710	101.0%	\$ 1,614,766	17.3%
NICU TRANSITION LABOR	\$ 64,942	\$ 44,954	\$ 19,988	44.5%	\$ 47,687	36.2%	\$ 569,583	\$ 379,804	\$ 189,779	50.0%	\$ 371,279	53.4%
CHEM TRANSITION LABOR	33,747	18,598	15,149	81.5%	21,814	54.7%	314,685	167,382	147,303	88.0%	170,594	84.6%
REHAB TRANSITION LABOR	9,878	-	9,878	100.0%	-	100.0%	73,664	-	73,664	100.0%	-	100.0%
OT TRANSITION LABOR	11,409	5,497	5,912	107.6%	9,482	20.3%	106,451	49,407	57,044	115.5%	53,416	99.3%
HEMA TRANSITION LABOR	(3,770)	10,402	(14,172)	-136.2%	10,704	-135.2%	64,750	93,615	(28,865)	-30.8%	93,918	-31.1%
4E TRANSITION LABOR	16,583	28,290	(11,708)	-41.4%	13,279	24.9%	197,749	257,863	(60,114)	-23.3%	238,518	-17.1%
ICU2 TRANSITION LABOR	10,034	27,695	(17,662)	-63.8%	40,909	-75.5%	182,726	249,459	(66,733)	-26.8%	355,382	-48.6%
OR TRANSITION LABOR	1,786	27,515	(25,729)	-93.5%	25,743	-93.1%	180,232	247,635	(67,403)	-27.2%	239,824	-24.8%
7C TRANSITION LABOR	34,625	56,517	(21,892)	-38.7%	50,121	-30.9%	323,612	517,650	(194,038)	-37.5%	501,388	-35.5%
6C TRANSITION LABOR	11,185	31,315	(20,130)	-64.3%	20,828	-46.3%	88,904	287,223	(198,319)	-69.0%	271,178	-67.2%
8C TRANSITION LABOR	(11,388)	41,724	(53,112)	-127.3%	22,097	-151.5%	163,713	382,704	(218,991)	-57.2%	355,835	-54.0%
REHAB TRANSITION LABOR	11,551	51,817	(40,266)	-77.7%	37,218	-69.0%	129,078	453,745	(324,667)	-71.6%	354,782	-63.6%
ICU4 TRANSITION LABOR	10,590	76,086	(65,496)	-86.1%	50,445	-79.0%	264,390	684,771	(420,381)	-61.4%	946,300	-72.1%
ALL OTHER	(1,285)	51,137	(52,422)	-102.5%	36,472	-103.5%	103,293	464,570	(361,277)	-77.8%	610,279	-83.1%
TOTAL TRANSITION LABOR	\$ 199,886	\$ 471,547	\$ (271,661)	-57.6%	\$ 386,800	-48.3%	\$ 2,762,829	\$ 4,235,828	\$ (1,472,999)	-34.8%	\$ 4,562,694	-39.4%
GRAND TOTAL TEMPORARY LABOR	\$ 605,946	\$ 576,706	\$ 29,240	5.1%	\$ 561,998	7.8%	\$ 4,656,812	\$ 5,178,101	\$ (521,289)	-10.1%	\$ 6,177,460	-24.6%
PT ACCTS COLLECTION FEES	\$ 410,459	\$ 155,639	\$ 254,820	163.7%	\$ 7,552	5334.9%	\$ 4,260,529	\$ 1,427,663	\$ 2,832,866	198.4%	\$ 1,261,234	237.8%
HIM CODING SERVICES	67,682	105,488	(37,806)	-35.8%	441,779	-84.7%	3,074,064	874,208	2,199,856	251.6%	1,203,565	155.4%
CE OTHER PURCH SVCS	319,500	63,502	255,998	403.1%	63,750	401.2%	1,986,473	571,518	1,414,955	247.6%	571,767	247.4%
ADM CONSULTANT FEES	105,470	40,119	65,351	162.9%	112,419	-6.2%	1,147,776	361,071	786,705	217.9%	433,370	164.8%
IT INFORMATION SOLUTIONS SVCS	43,714	-	43,714	100.0%	15,576	180.7%	223,297	-	223,297	100.0%	250,246	-10.8%
HR RECRUITING FEES	108,960	110,938	(1,978)	-1.8%	60,318	80.6%	366,532	216,648	149,884	69.2%	302,904	21.0%
COMM REL ADVERTISEMENT PURCH SVCS	14,764	17,968	(3,204)	-17.8%	69,420	-78.7%	332,281	198,546	133,735	67.4%	245,820	35.2%
ADMIN OTHER FEES	27,041	14,038	13,003	92.6%	10,844	149.4%	222,062	126,342	95,720	75.8%	123,147	80.3%
PH CONTRACT PURCH SVC	12,795	-	12,795	100.0%	4,182	206.0%	76,066	-	76,066	100.0%	38,920	95.4%
FIN ACCT COST REPORT/CONSULTANT FEES	3,644	16,509	(12,865)	-77.9%	26,031	-86.0%	156,166	88,370	67,796	76.7%	125,031	24.9%
INFECTION CONTROL OTHER PURCH SVCS	9,418	-	9,418	100.0%	(298)	-3260.3%	84,760	28,215	56,545	200.4%	-	100.0%
DIET OTHER PURCH SVCS	10,104	4,440	5,664	127.6%	8,207	23.1%	95,663	39,960	55,703	139.4%	43,727	118.8%
CREDIT CARD FEES	24,688	17,238	7,430	43.1%	13,794	78.8%	200,853	154,331	46,522	30.1%	155,478	29.2%
OR FEES (PERFUSION SERVICES)	36,599	27,338	9,261	33.9%	34,323	6.6%	268,271	227,488	40,783	17.9%	251,010	6.9%
REHAB OTHER PURCH SVCS	7,032	7,320	(288)	-3.9%	11,675	-39.8%	103,083	65,880	37,203	56.5%	70,239	46.8%
ADM APPRAISAL DIST FEE	50,731	13,679	37,052	270.9%	50,717	0.0%	160,192	123,111	37,081	30.1%	160,150	0.0%
COMPLIANCE CONSULTING FEES	25,459	13,167	12,292	93.4%	6,748	277.3%	149,649	118,503	31,146	26.3%	94,154	58.9%
OBLD OTHER PURCH SVCS	7,244	3,021	4,223	139.8%	17,882	-59.5%	70,155	43,626	26,529	60.8%	53,023	32.3%
CL OTHER PURCH SVCS	12,592	12,625	(33)	-0.3%	415	2934.2%	142,517	120,141	22,376	18.6%	110,493	29.0%
340B CONTRACT PURCH SVC	3,599	7,338	(3,739)	-51.0%	13,198	-72.7%	80,470	66,042	14,428	21.8%	32,921	144.4%
NSG OTHER PURCH SVCS	15,627	7,939	7,688	96.8%	2,005	679.4%	53,162	71,451	(18,289)	-25.6%	65,528	-18.9%
AMBULANCE FEES	(3,975)	10,002	(13,977)	-139.7%	32,809	-112.1%	65,507	84,951	(19,444)	-22.9%	169,072	-60.3%
COMM REL MEDIA PLACEMENT	-	5,275	(5,275)	-100.0%	5,964	-100.0%	53,695	94,950	(41,255)	-43.4%	62,964	-14.7%
HISTOLOGY SERVICES	38,484	52,863	(14,379)	-27.2%	40,448	-4.9%	300,046	355,733	(55,687)	-15.7%	357,720	-16.1%
FA AUDIT FEES - INTERNAL	1,520	-	1,520	0.0%	50,520	-97.0%	63,760	128,824	(65,064)	-50.5%	145,040	-56.0%
UC-WEST CLINIC - PURCH SVCS-OTHER	25,734	30,386	(4,652)	-15.3%	28,231	-8.8%	258,434	326,093	(67,659)	-20.7%	304,108	-15.0%
UC-CPC JBS PARKWAY PURCH SVCS-OTHER	45,053	43,055	1,998	4.6%	46,774	-3.7%	461,419	543,454	(82,035)	-15.1%	497,984	-7.3%
PHARMACY SERVICES	21,372	35,617	(14,245)	-40.0%	27,514	-22.3%	234,073	319,692	(85,619)	-26.8%	219,853	6.5%
PRO OTHER PURCH SVCS	10,623	7,136	3,487	48.9%	42,372	-74.9%	77,094	167,533	(90,439)	-54.0%	182,706	-57.8%
PI FEES (TRANSITION NURSE PROGRAM)	17,264	57,336	(40,072)	-69.9%	29,637	-41.7%	393,460	516,024	(122,564)	-23.8%	351,440	12.0%
MED ASSETS CONTRACT	15,920	46,190	(30,270)	-65.5%	7,159	122.4%	113,693	265,828	(152,135)	-57.2%	249,348	-54.4%
UC-CPC 42ND STREET PURCH SVCS-OTHER	36,060	54,713	(18,653)	-34.1%	57,290	-37.1%	335,140	542,604	(207,464)	-38.2%	540,657	-38.0%
COMM REL MEDIA PLACEMENT	11,765	40,192	(28,427)	-70.7%	42,173	-72.1%	181,412	405,576	(224,164)	-55.3%	321,461	-43.6%
FHC OTHER PURCH SVCS	93,789	117,066	(23,277)	-19.9%	94,143	-0.4%	938,146	1,299,196	(361,050)	-27.8%	1,199,611	-21.8%
PRIMARY CARE WEST OTHER PURCH SVCS	33,338	79,279	(45,941)	-57.9%	66,254	-49.7%	354,864	852,877	(498,013)	-58.4%	796,921	-55.5%
ALL OTHERS	2,042,517	2,256,797	(214,280)	-9.5%	1,556,274	31.2%	21,195,036	21,029,864	165,172	0.8%	11,110,316	90.8%
TOTAL PURCHASED SERVICES	\$ 3,741,903	\$ 3,499,319	\$ 242,584	6.9%	\$ 3,152,266	18.7%	\$ 38,682,888	\$ 32,108,460	\$ 6,574,428	20.5%	\$ 22,376,222	72.9%

Ector County Hospital District
Debt Service Coverage Calculation
JUNE 2019

Average Annual Debt Service Requirements of 110%:

	FYTD			Annualized
	ProCare	ECHD	Consolidated	Consolidated
Change in net position	-	(339,052)	(339,052)	(452,070)
Deficiency of revenues over expenses	-	(339,052)	(339,052)	(452,070)
Depreciation/amortization	178,842	13,951,939	14,130,781	18,841,041
GASB 68	-	5,300,000	5,300,000	7,066,667
Interest expense	-	2,329,050	2,329,050	3,105,400
(Gain) or loss on fixed assets	-	-	-	-
Unusual / infrequent / extraordinary items	-	-	-	-
Unrealized (gains) / losses on investments	-	(142,622)	(142,622)	(190,162)
Consolidated net revenues	<u>178,842</u>	<u>21,099,315</u>	<u>21,278,157</u>	<u>28,370,876</u>

Note: Average annual debt service requirements is defined to mean the greater of the following 2 calculations:

1.) Average annual debt service of future maturities

	Bonds	BAB Subsidy	Total	110%
2019	3,704,003.09	1,050,540.12	4,754,543.21	5,229,997.53
2020	3,703,513.46	1,014,199.56	4,717,713.02	5,189,484.33
2021	3,703,965.62	975,673.80	4,679,639.42	5,147,603.37
2022	3,703,363.82	930,657.44	4,634,021.26	5,097,423.38
2023	3,704,094.49	883,666.27	4,587,760.76	5,046,536.84
2024	3,703,936.71	834,581.31	4,538,518.02	4,992,369.83
2025	3,703,757.92	783,331.19	4,487,089.11	4,935,798.02
2026	3,703,381.35	729,820.73	4,433,202.08	4,876,522.29
2027	3,702,861.24	670,848.36	4,373,709.60	4,811,080.56
2028	3,703,256.93	609,138.35	4,312,395.28	4,743,634.81
2029	3,702,288.56	544,540.00	4,246,828.56	4,671,511.42
2030	3,701,769.56	476,952.84	4,178,722.40	4,596,594.64
2031	3,701,420.06	406,226.18	4,107,646.24	4,518,410.86
2032	3,701,960.19	332,209.33	4,034,169.52	4,437,586.47
2033	3,701,063.45	254,726.47	3,955,789.92	4,351,368.91
2034	3,700,496.62	173,652.02	3,874,148.64	4,261,563.50
2035	3,700,933.18	88,810.18	3,789,743.36	4,168,717.70
	<u>3,702,709.78</u>	<u>632,916.13</u>	<u>4,335,625.91</u>	

OR

2.) Next Year Debt Service - sum of principal and interest due in the next fiscal year:

	Bonds	
Debt Service	4,754,543	← higher of the two

Covenant Computation Current FYTD **447.5%** (needs to be 110% or higher) **596.7%**

Liquidity Requirement

Cash on Hand Requirement	
2019	60
2020	80
2021+	100

JUNE 2019

Consolidated operating costs	292,551,188
Less depreciation and amortization	(14,130,781)
Less other non cash expenses:	
GASB 68 - from above	-
GASB 75 - from above	-

Adjusted expenses 278,420,408

Expenses per day 1,019,855

Unrestricted cash and cash equivalents	17,135,013
Internally designated noncurrent cash and investments	52,506,942
Assets held in endowment, board designated	6,235,201

Total cash for calculation 75,877,156

Days cash on hand 74.40

**ECTOR COUNTY HOSPITAL DISTRICT
BLENDED RATIO ANALYSIS
JUNE 30, 2019**

		YTD JUNE 2019	2017 S&P Comparison**	YTD September 2018	YTD September 2017	YTD September 2016
<u>Statement of Operations:</u>						
Salaries & Benefits/Net Pt Rev (%)	↓	63.8	56.4	67.4	69.1	68.6
Bad Debt Exp/Total Operating Revenue (%)	↓	38.1	N/A	41.1	34.6	34.1
Maximum Debt Service Coverage (x)	↑	5.7	2.5	5.3	7.1	7.9
Maximum Debt Service/Total Operating Rev	↓	1.2	N/A	1.3	1.7	1.8
Interest Coverage (x) ¹						
EBITDA Margin (%) ¹	↓	5.5	8.0	5.6	51.7	7.2
Operating Margin (%)	↑	-1.2	-0.3	-2.0	-0.7	0.7
Profit Margin (%)	↑	-0.1	1.4	-1.1	-8.4	-1.2
<u>Balance Sheet:</u>						
Average Age Net Fixed Assets (years)	↑	15.2	12.4	13.2	12.7	11.7
Cushion Ratio (x)	↑	18.4	13.3	15.5	11.3	22.4
Days' Cash on Hand	↑	74.4	159.1	65.5	58.9	120.2
Days in Accounts Receivable	↑	59.5	46.8	44.5	53.6	54.6
Cash Flow/Total Liabilities (%)	↑	12.1	9.9	9.9	-0.3	10.9
Unrestricted Cash/Long-Term Debt (%)	↑	163.8	131.3	130.6	177.7	193.1
Long-Term Debt/Capitalization (%)	↓	18.5	34.3	19.7	18.0	18.6
Payment Period (days)	↓	52.1	N/A	63.1	57.9	51.0
<u>Other Ratios:</u>						
Inventory Turnover ²	↓	8.4	17.0	9.4	12.0	12.1

****National medians based on Standard and Poors U.S. Not-For Profit Health Care Stand-Alone Ratios**

Note 1: EBITDA - Earnings before interest, taxes, depreciation, and amortization

Note 2: Inventory Turnover - this ratio is not reported by Standard & Poor's, Moodys or Fitch. The median of 17 was obtained by contacting several like size facilities within the VHA-SW group resulting in a range of 15 to 18.



Financial Presentation

For the Month Ended

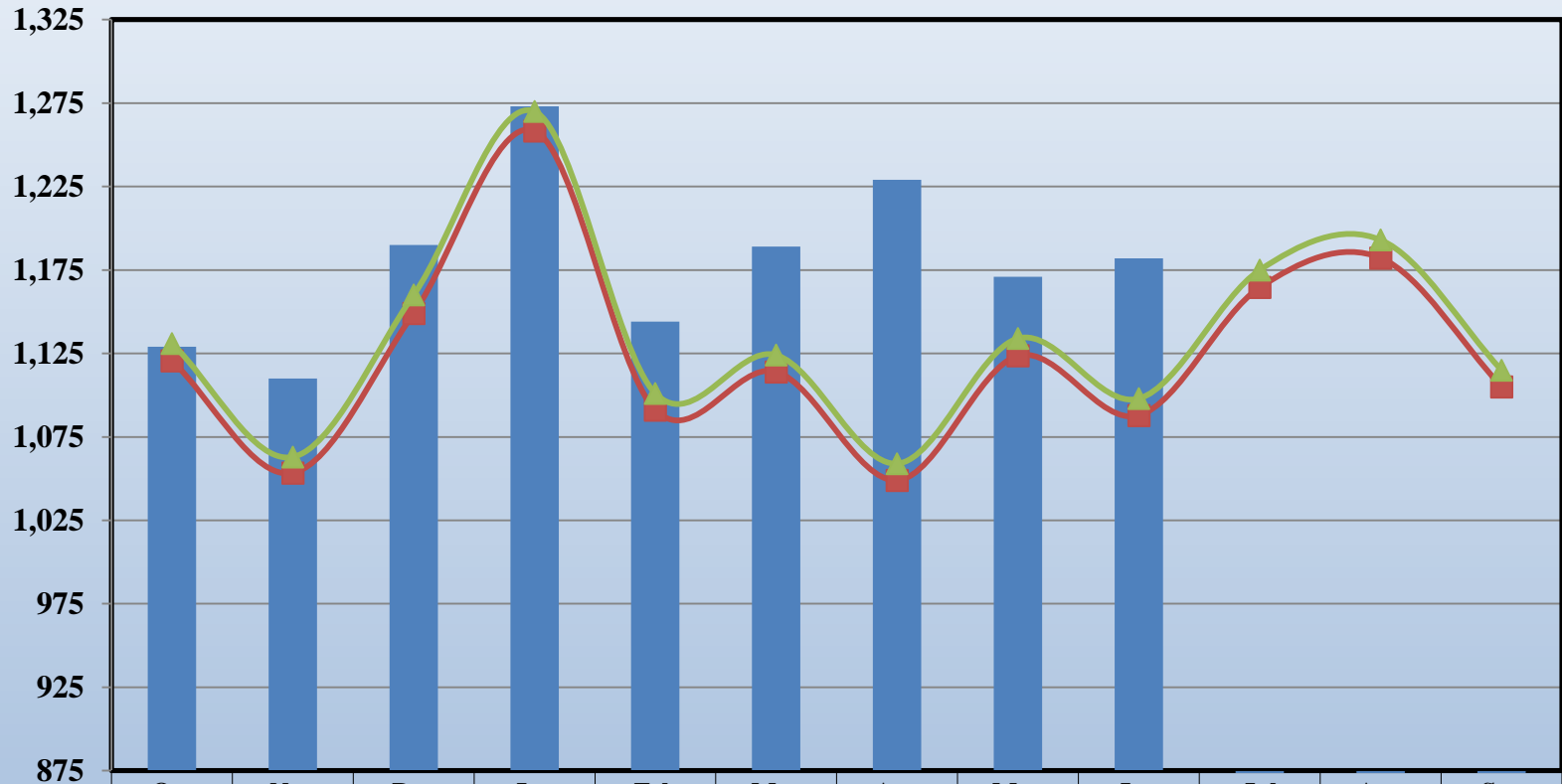
June 30, 2019

Volume



Admissions

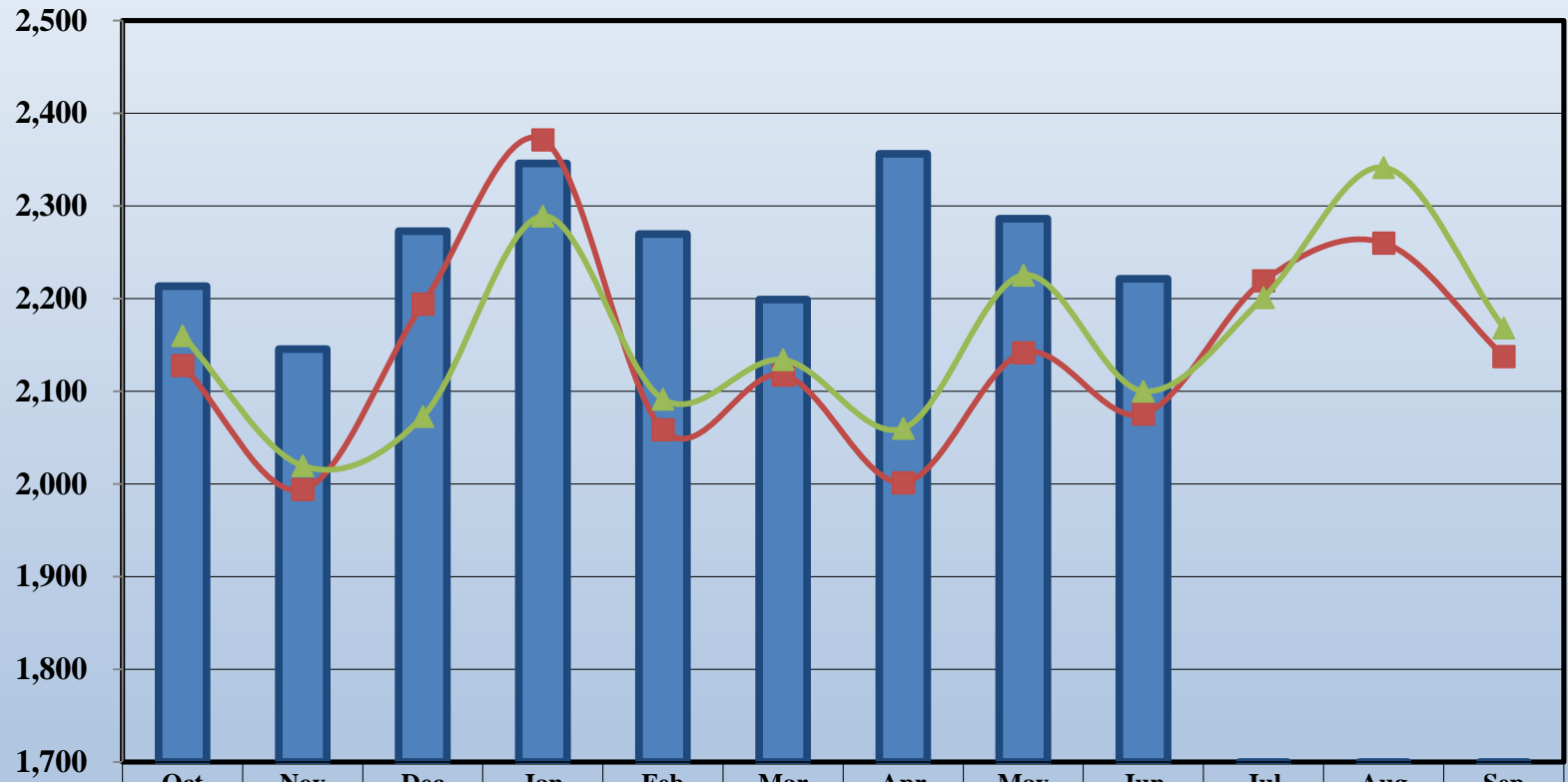
Total – Adults and NICU



	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep
■ FY 2019	1,129	1,110	1,190	1,273	1,144	1,189	1,229	1,171	1,182	-	-	-
■ FY 2019 Budget	1,121	1,053	1,149	1,258	1,091	1,114	1,049	1,124	1,088	1,165	1,182	1,105
▲ FY 2018	1,131	1,063	1,160	1,270	1,101	1,124	1,059	1,134	1,098	1,175	1,193	1,115

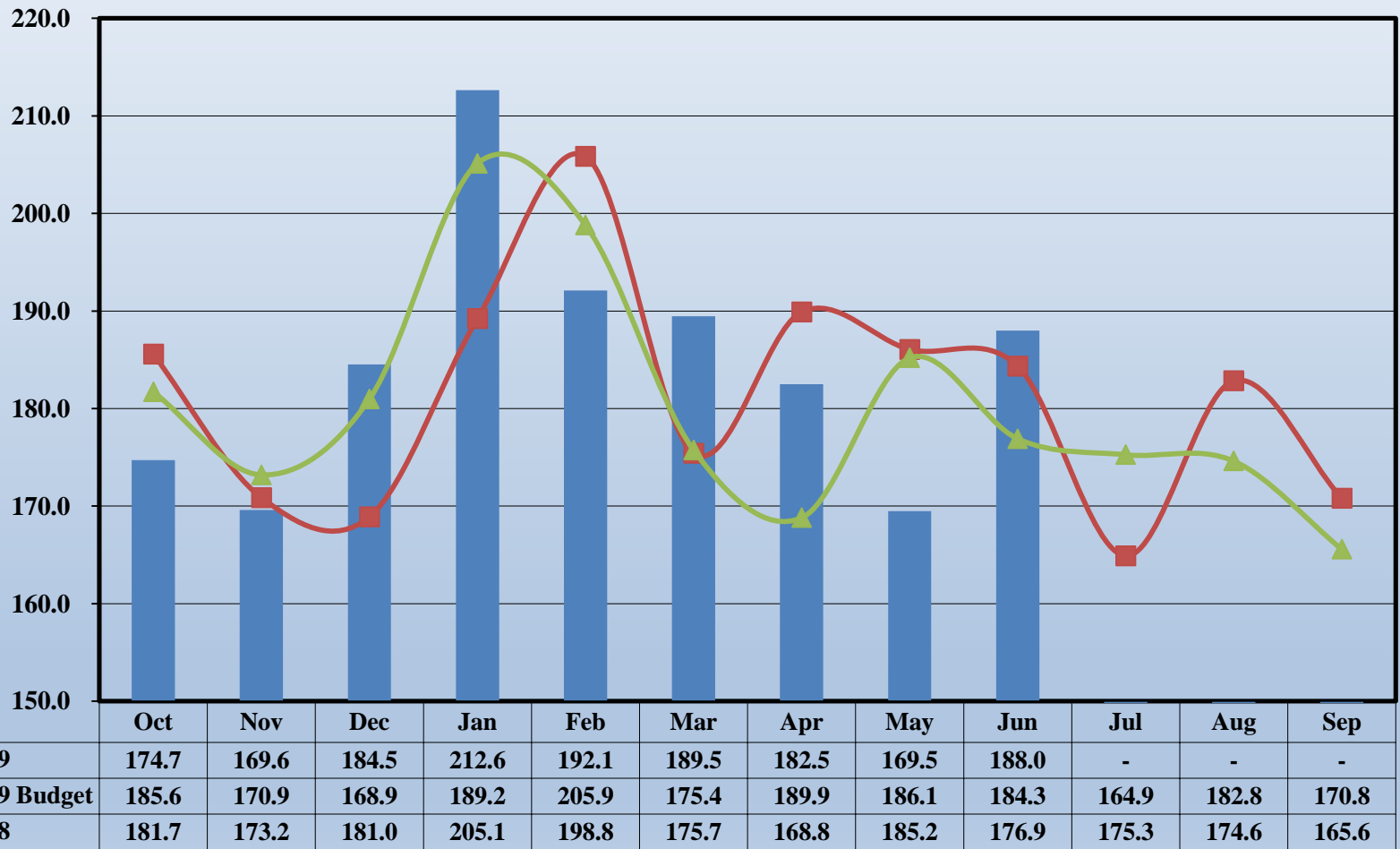
Adjusted Admissions

Including Acute & Rehab Unit



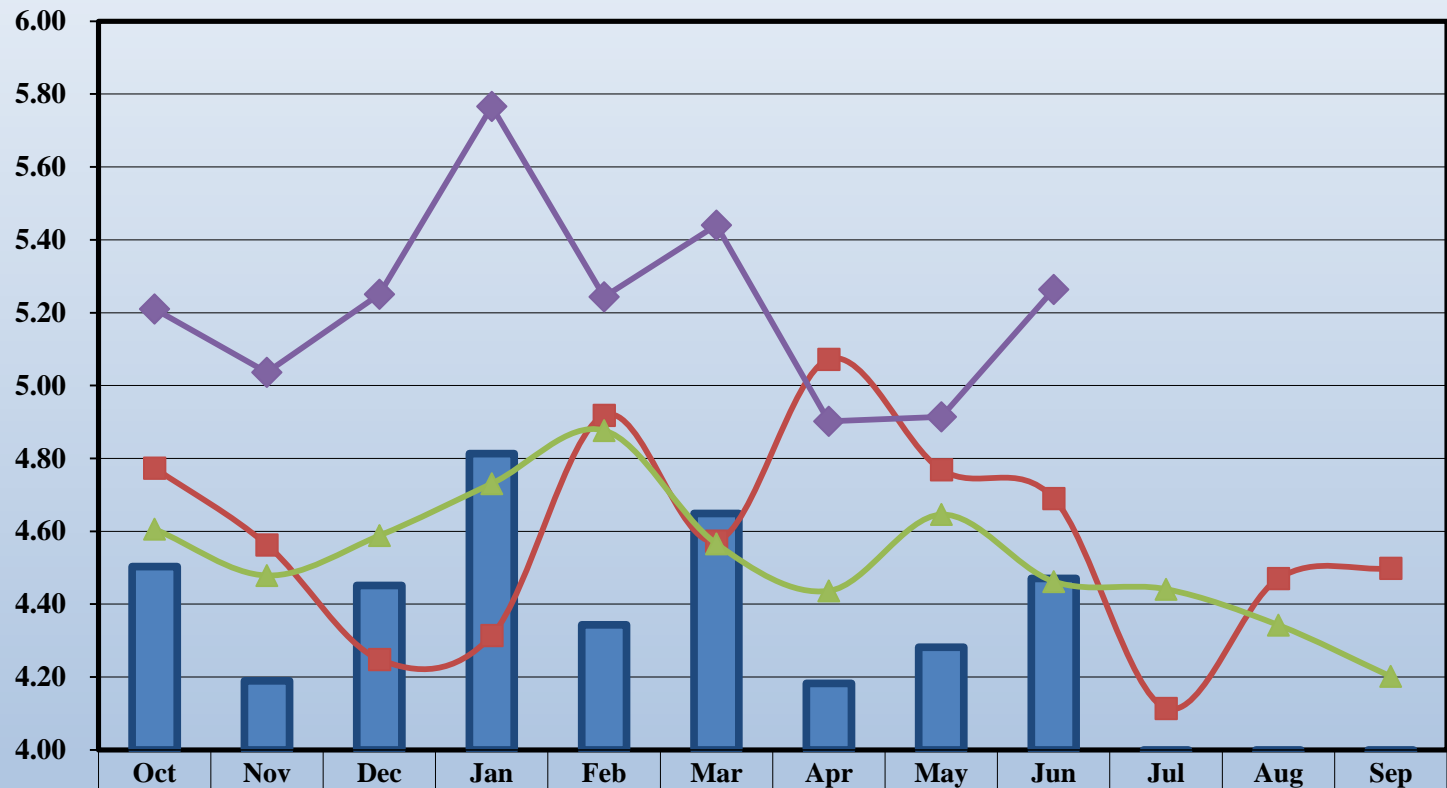
FY 2019	2,214	2,146	2,273	2,346	2,270	2,199	2,356	2,286	2,221	-	-	-
FY 2019 Budget	2,128	1,994	2,194	2,372	2,058	2,118	2,001	2,142	2,075	2,219	2,260	2,138
FY 2018	2,160	2,020	2,073	2,289	2,092	2,134	2,060	2,225	2,100	2,201	2,342	2,168

Average Daily Census



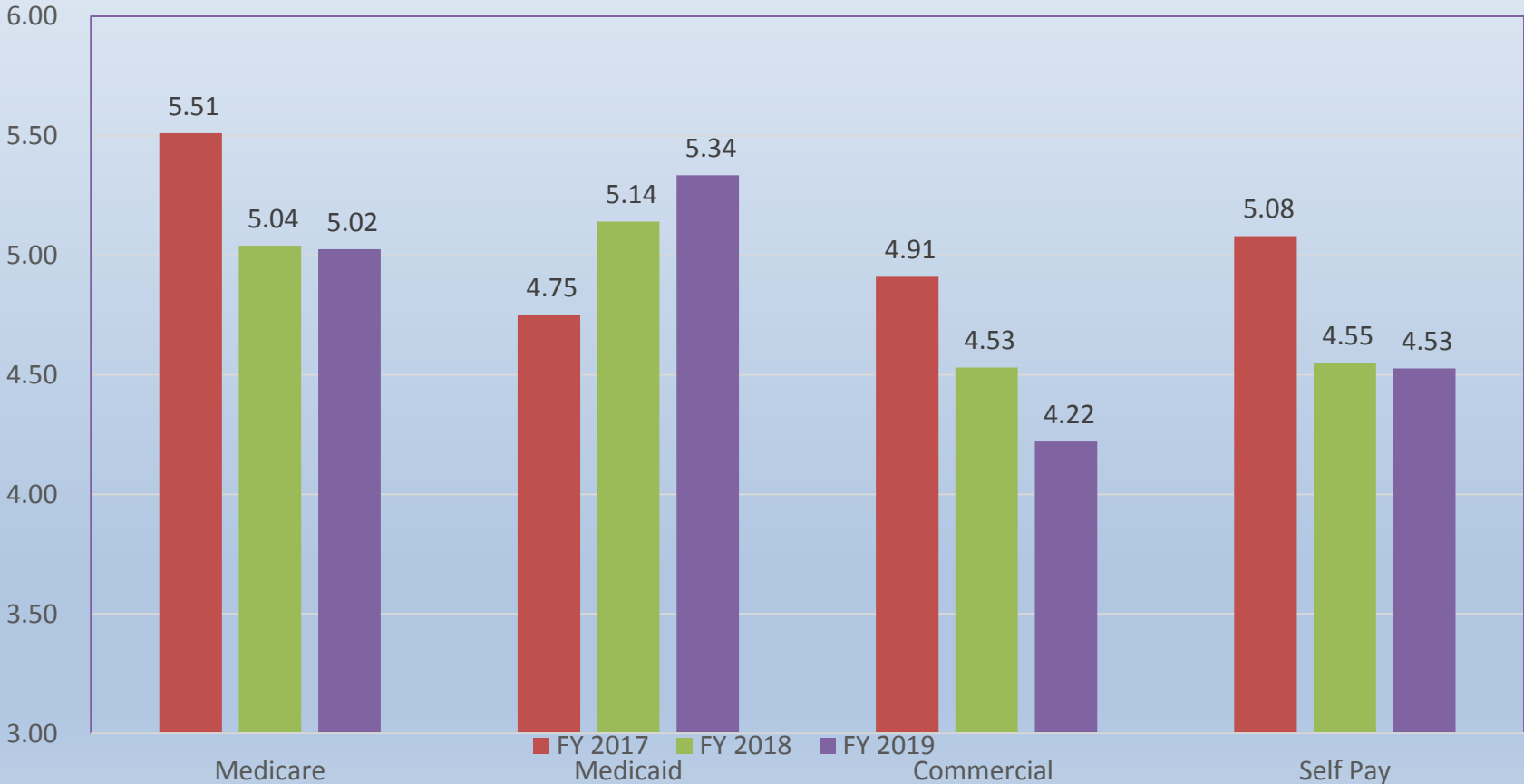
Average Length of Stay

Total – Adults and Pedi

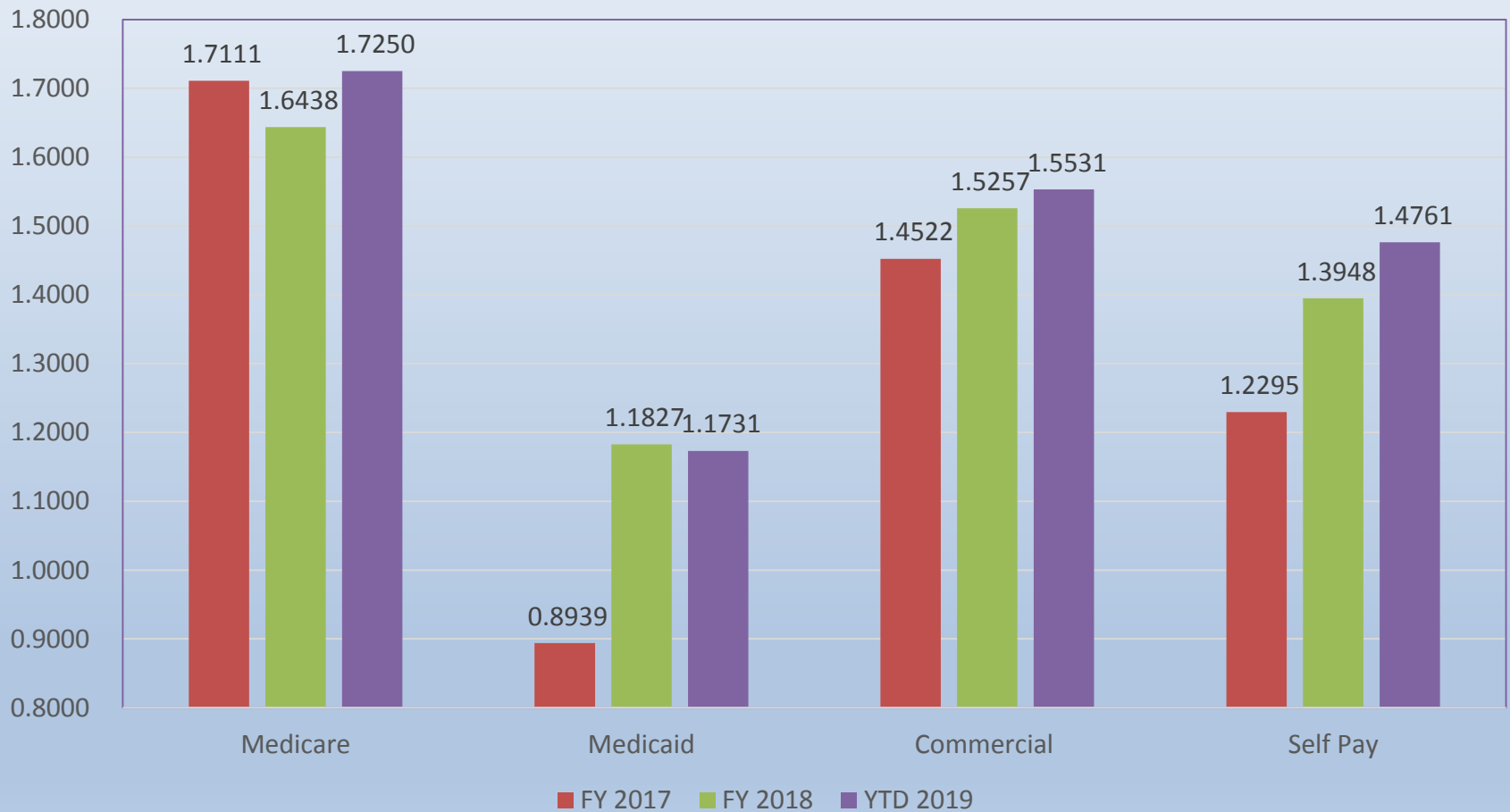


FY 2019	4.50	4.19	4.45	4.81	4.34	4.65	4.18	4.28	4.47	-	-	-
FY 2019 Budget	4.77	4.56	4.25	4.31	4.92	4.57	5.07	4.77	4.69	4.11	4.47	4.50
FY 2018	4.61	4.48	4.59	4.73	4.88	4.57	4.44	4.65	4.46	4.44	4.34	4.20
FY 2019 Excluding OB	5.21	5.04	5.25	5.77	5.24	5.44	4.90	4.91	5.26			

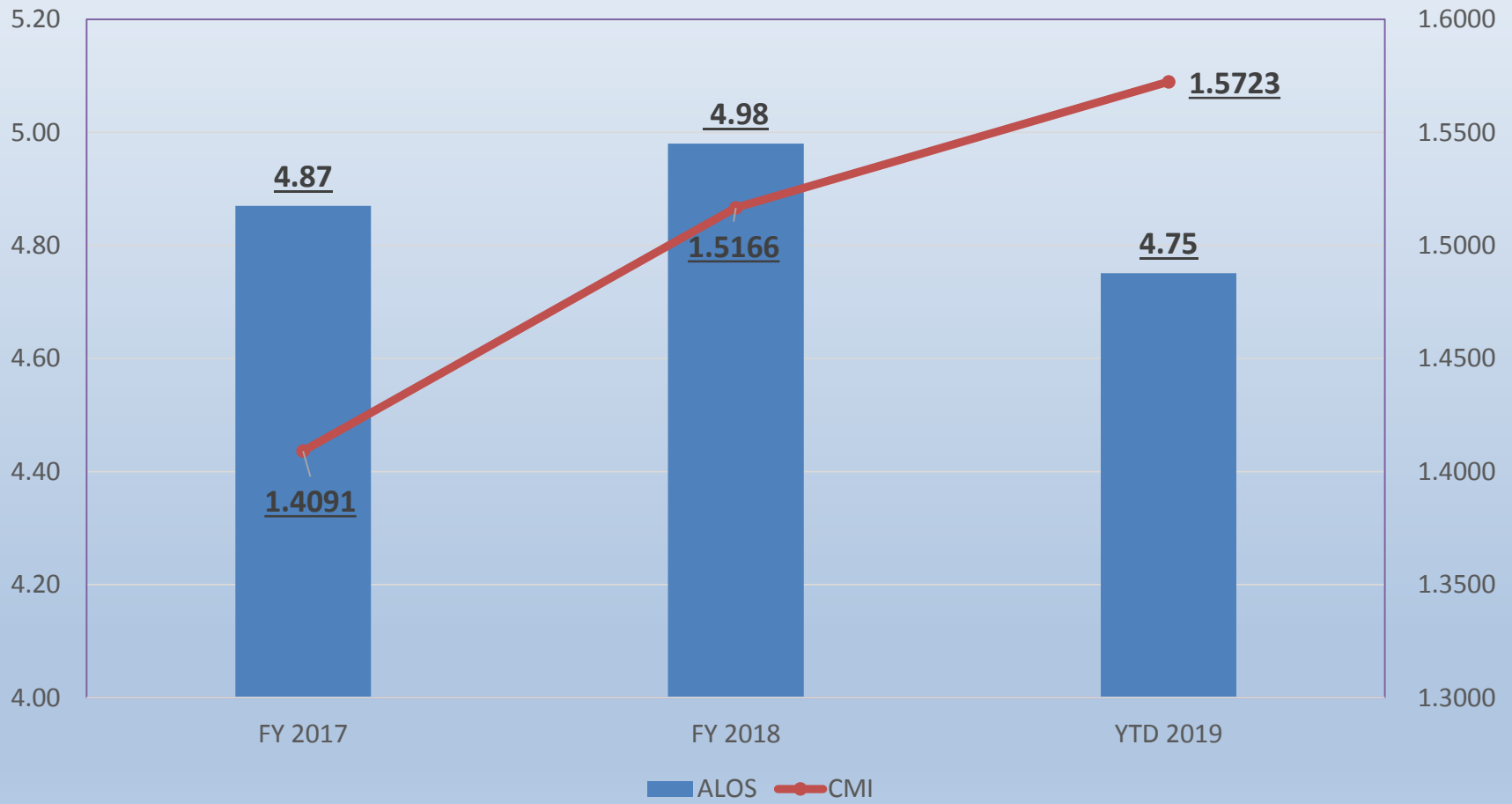
Average Length of Stay by Financial Class



Case Mix Index by Financial Class



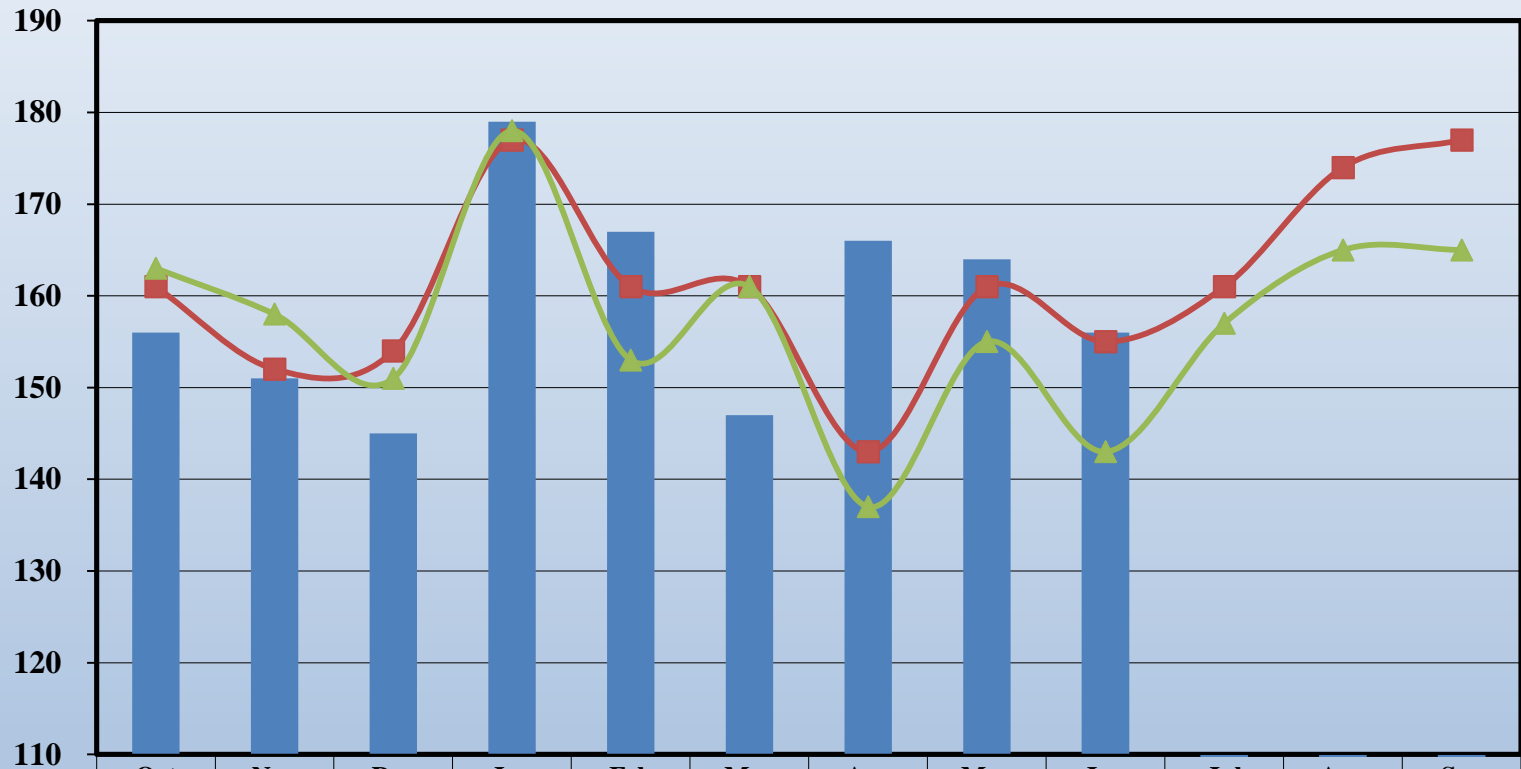
Total Inpatient Cases ALOS with CMI



Medicare ALOS and CMI 13 Month Trending

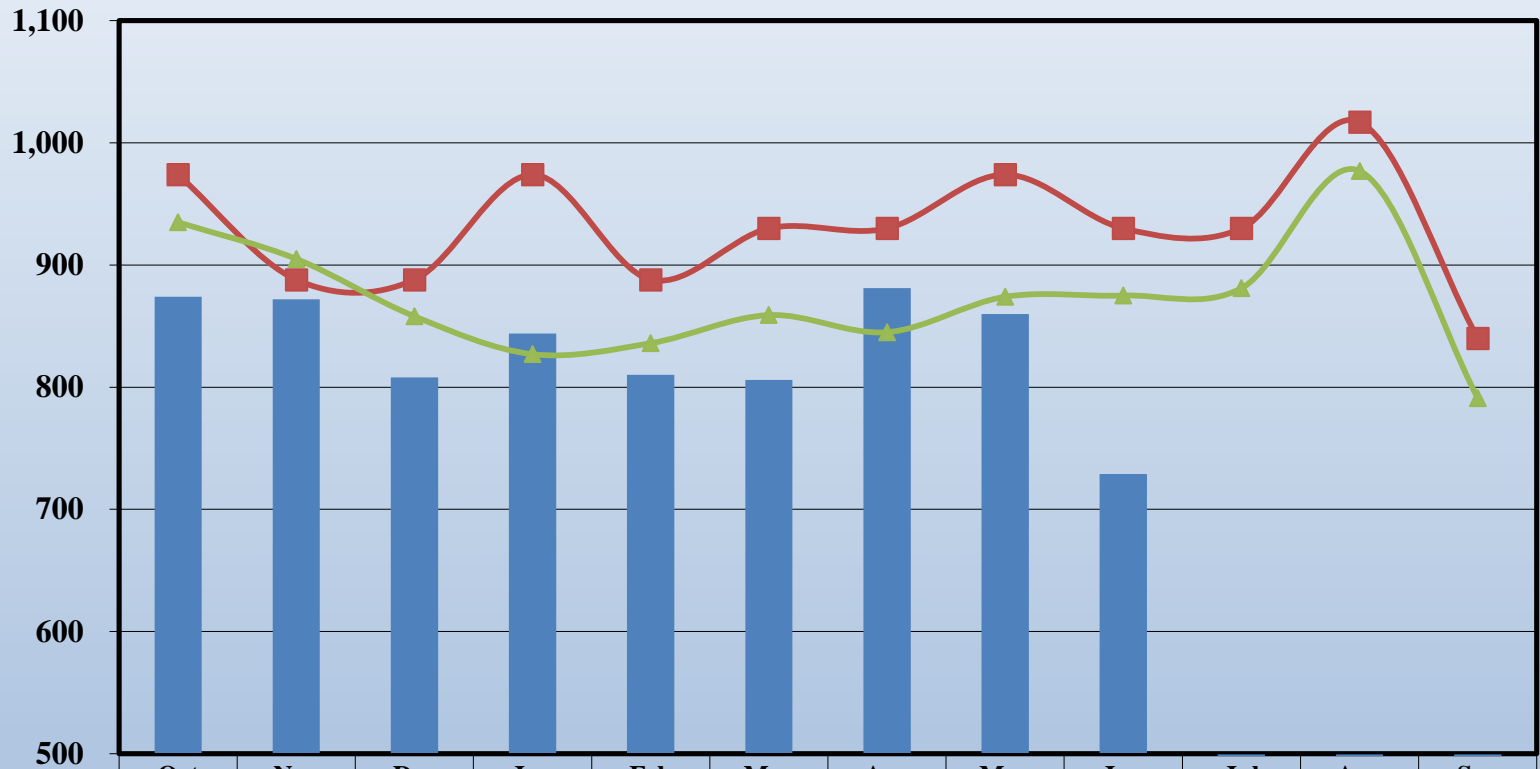


Deliveries



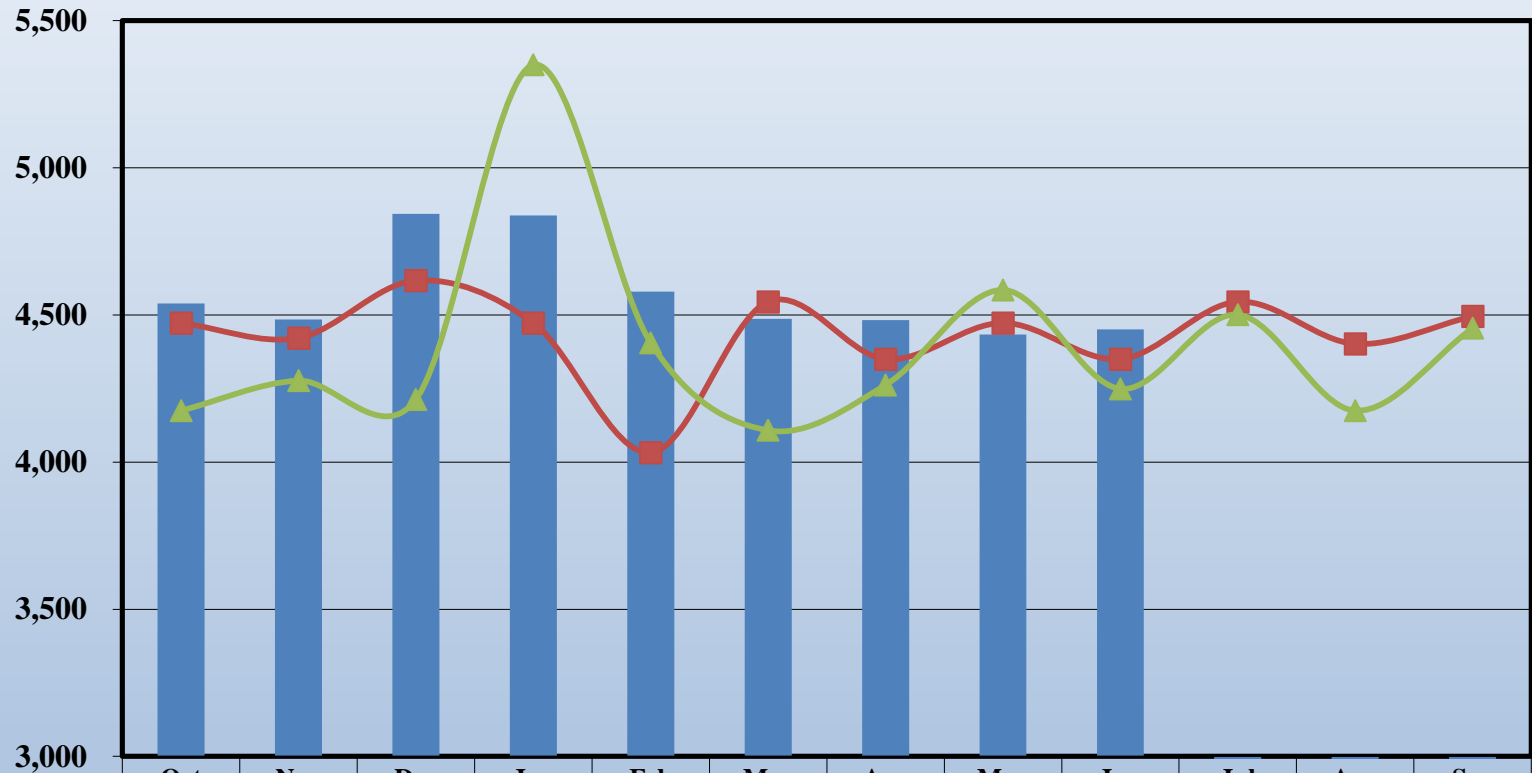
	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep
■ FY 2019	156	151	145	179	167	147	166	164	156	-	-	-
■ FY 2019 Budget	161	152	154	177	161	161	143	161	155	161	174	177
▲ FY 2018	163	158	151	178	153	161	137	155	143	157	165	165

Total Surgical Cases



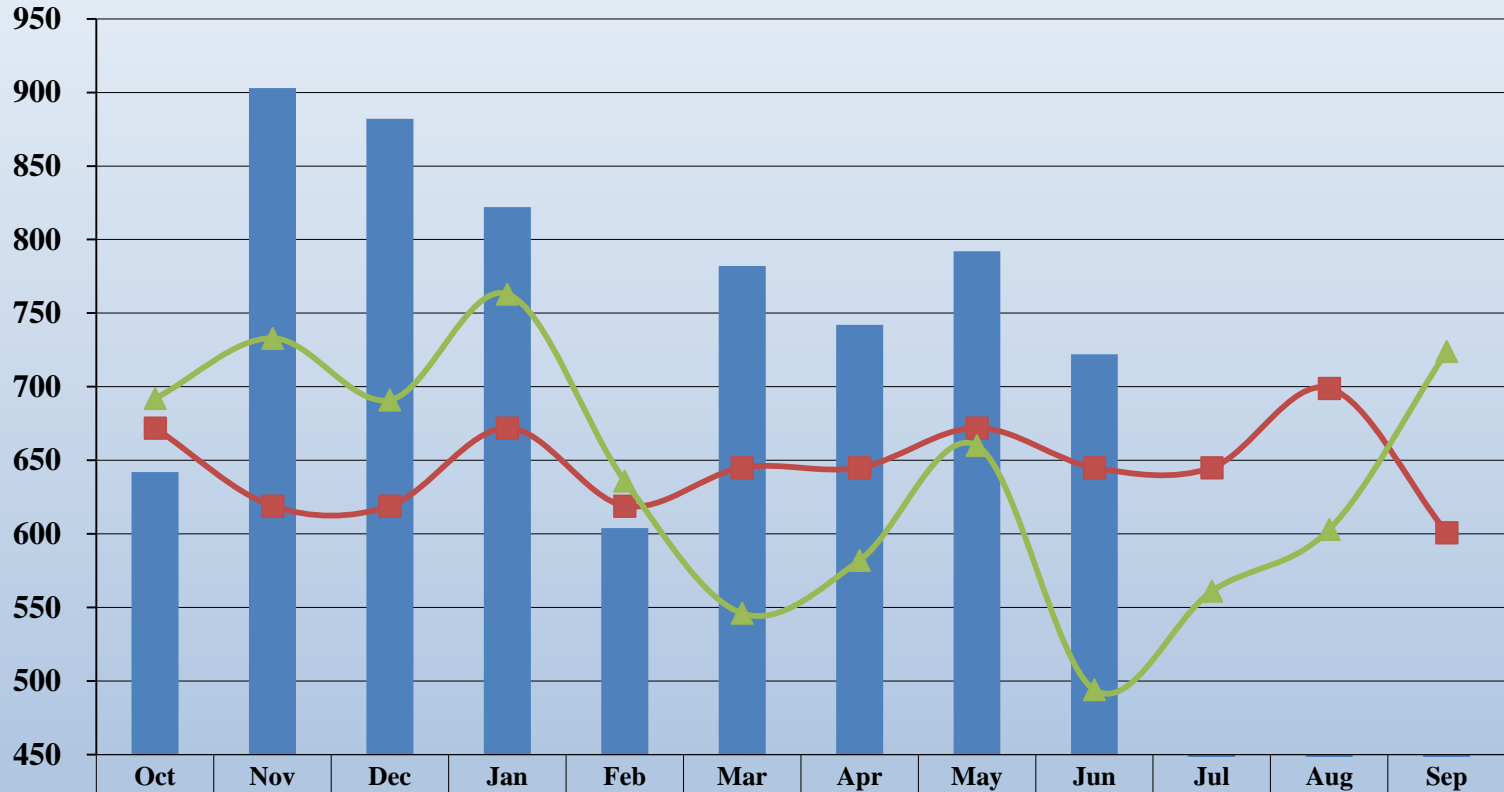
	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep
FY 2019	874	872	808	844	810	806	881	860	729	-	-	-
FY 2019 Budget	974	888	888	974	888	930	930	974	930	930	1,017	840
FY 2018	935	905	858	827	836	859	845	874	875	881	977	791

Emergency Room Visits



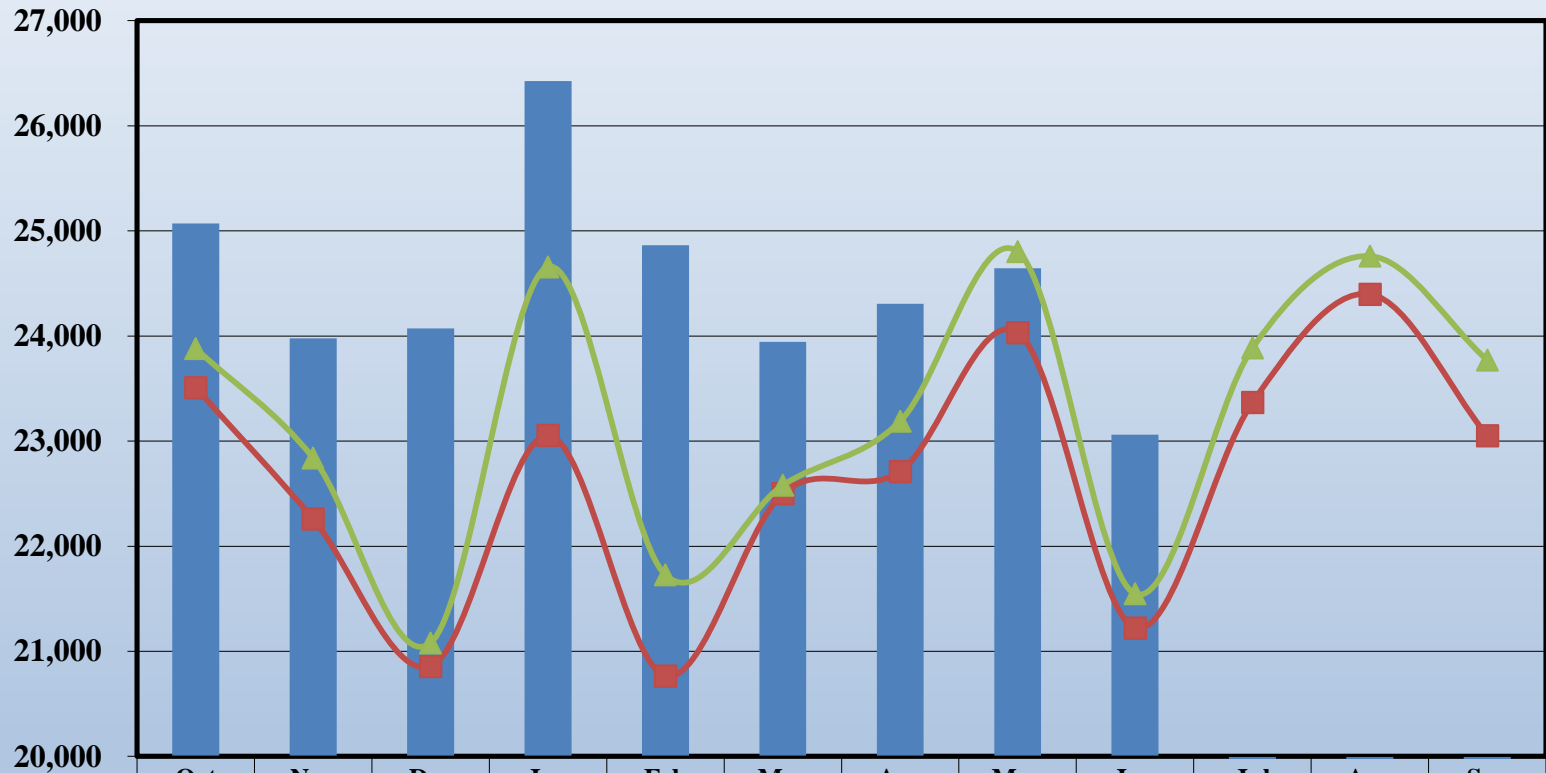
	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep
■ FY 2019	4,539	4,485	4,844	4,838	4,579	4,487	4,483	4,434	4,451	-	-	-
■ FY 2019 Budget	4,473	4,422	4,617	4,473	4,032	4,545	4,350	4,473	4,350	4,545	4,402	4,496
▲ FY 2018	4,175	4,277	4,213	5,350	4,405	4,108	4,262	4,585	4,249	4,501	4,175	4,455

Observation Days



	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep
FY 2019	642	903	882	822	604	782	742	792	722	-	-	-
FY 2019 Budget	672	619	619	672	619	645	645	672	645	645	699	601
FY 2018	692	733	691	763	636	546	582	660	494	561	603	724

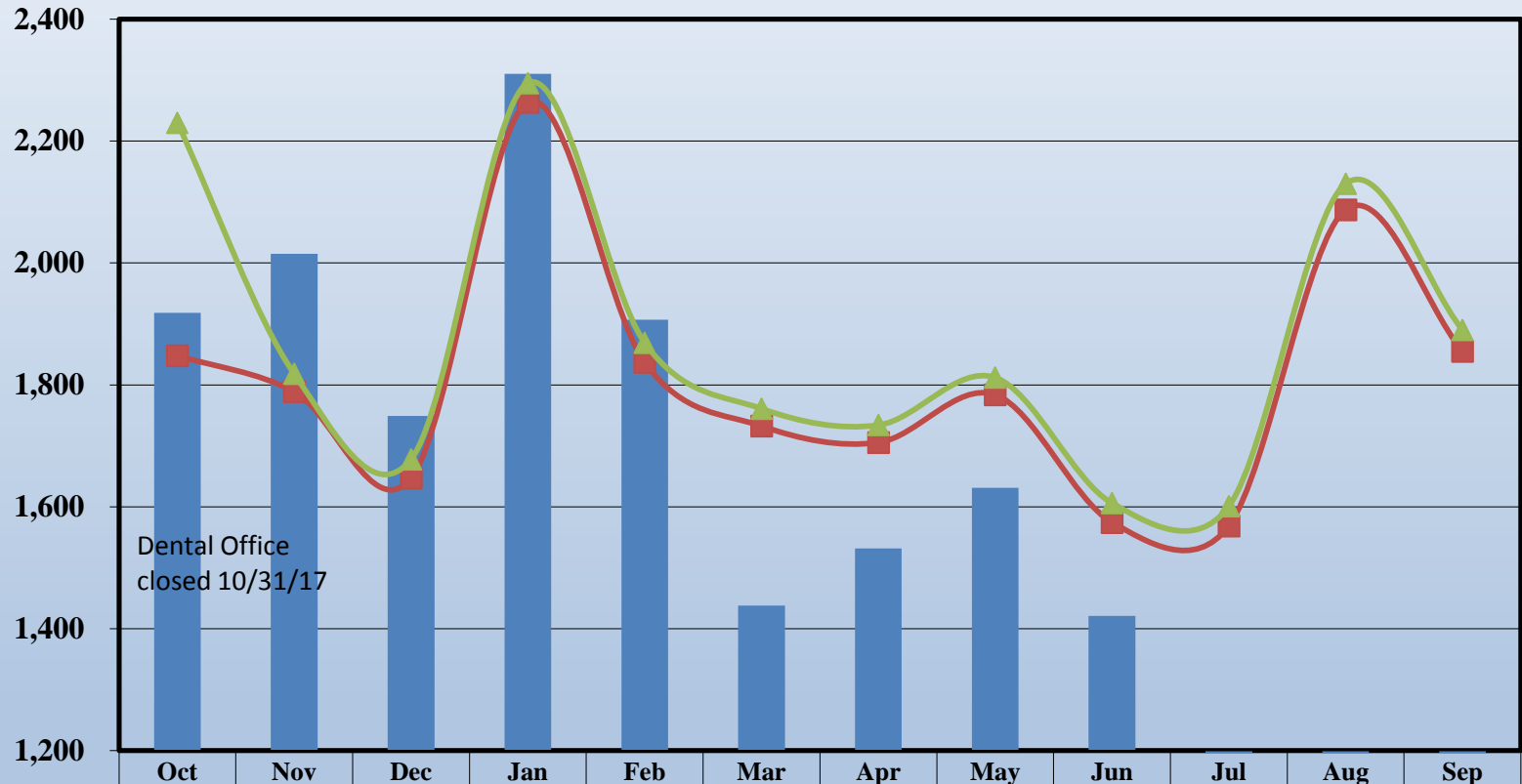
Total Outpatient Occasions of Service



■ FY 2019	25,070	23,979	24,072	26,425	24,865	23,943	24,305	24,644	23,062	-	-	-
■ FY 2019 Budget	23,508	22,259	20,858	23,055	20,765	22,502	22,712	24,034	21,223	23,368	24,398	23,051
▲ FY 2018	23,881	22,839	21,080	24,658	21,727	22,580	23,190	24,804	21,547	23,885	24,760	23,770

Center for Primary Care Total Visits

(FQHC - Clements & West University)

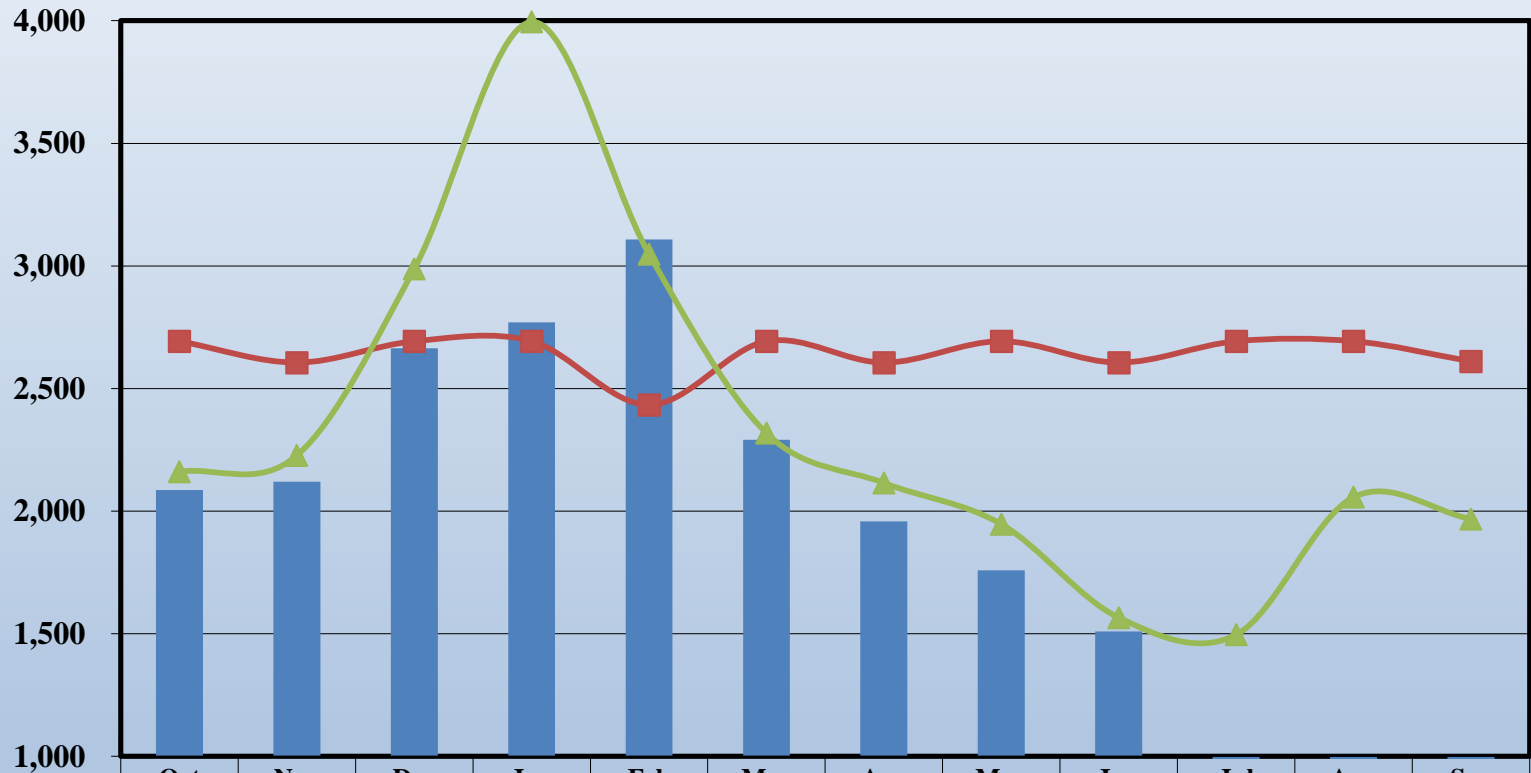


	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep
FY 2019	1,918	2,015	1,749	2,310	1,907	1,438	1,532	1,631	1,421	-	-	-
FY 2019 Budget	1,848	1,789	1,647	2,264	1,837	1,732	1,705	1,784	1,575	1,569	2,087	1,855
FY 2018	2,230	1,818	1,678	2,295	1,869	1,761	1,734	1,812	1,606	1,601	2,130	1,890

FY 2018 excludes Dental Clinic after 10/31/2017

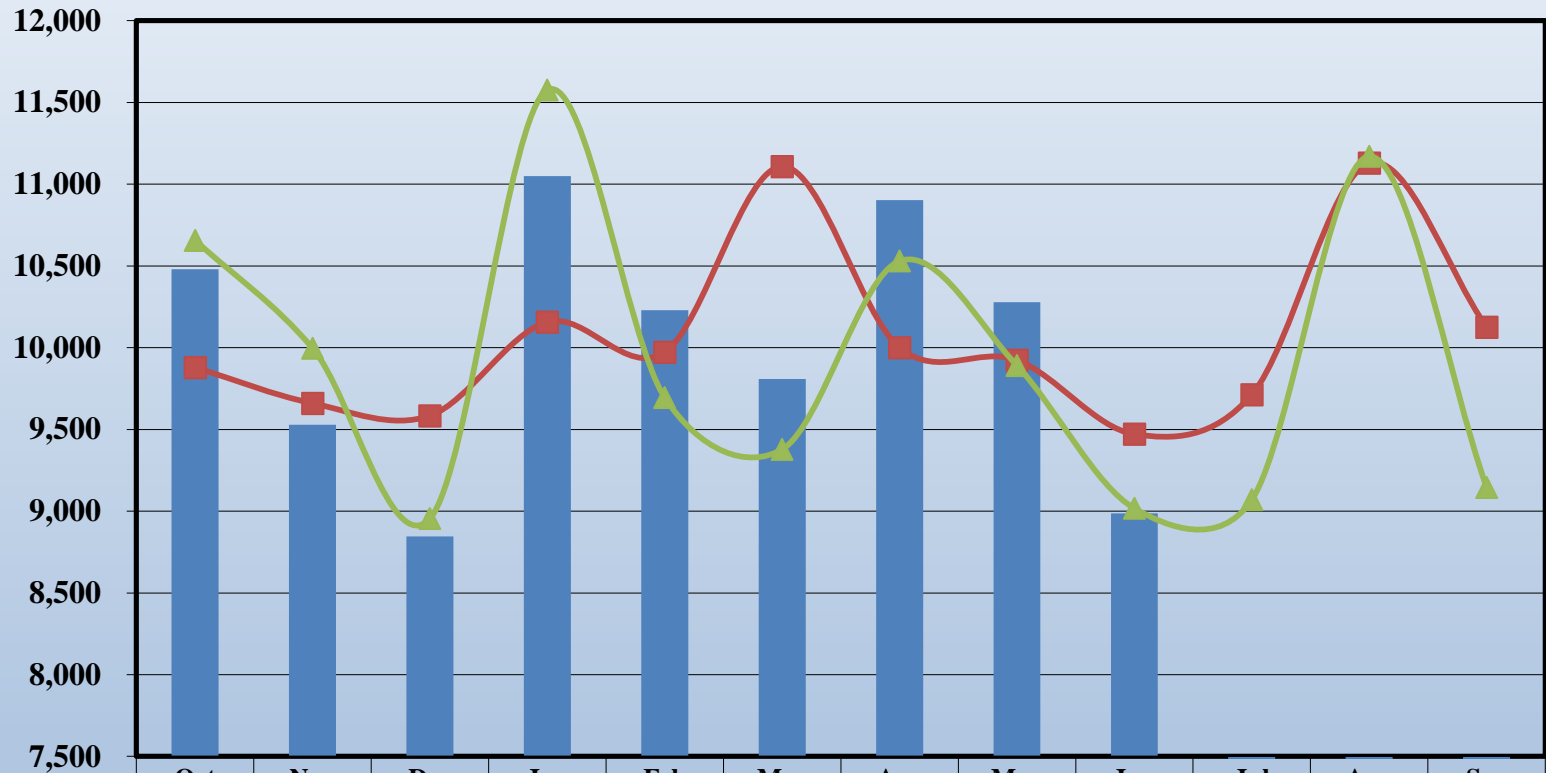
Urgent Care Visits

(JBS Clinic, West University & 42nd Street)



	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep
■ FY 2019	2,086	2,120	2,664	2,770	3,108	2,291	1,958	1,759	1,509	-	-	-
■ FY 2019 Budget	2,693	2,606	2,693	2,693	2,433	2,693	2,606	2,693	2,606	2,693	2,693	2,611
▲ FY 2018	2,161	2,227	2,988	3,995	3,048	2,318	2,115	1,947	1,566	1,496	2,057	1,968

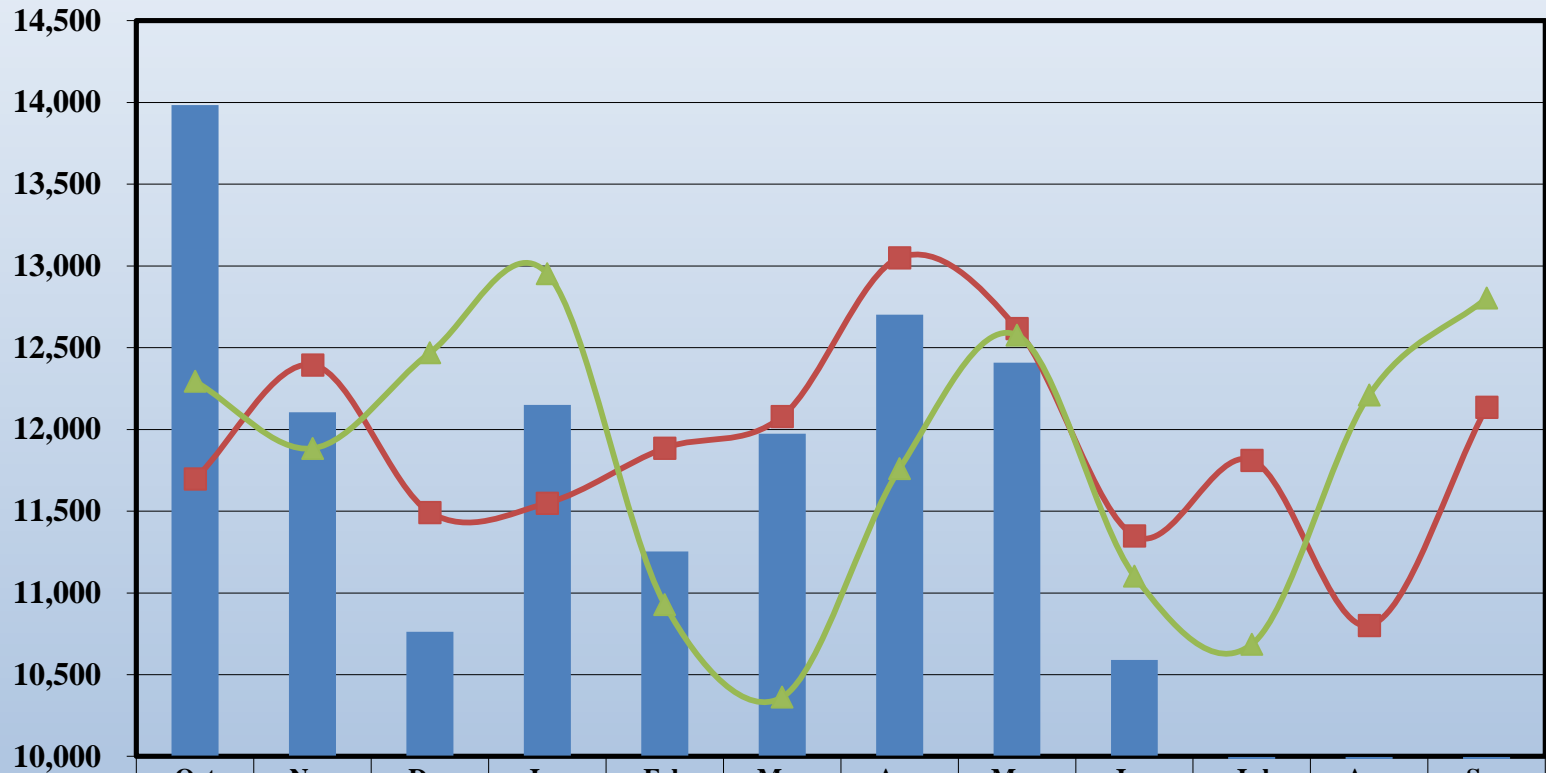
Total ProCare Office Visits



	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep
■ FY 2019	10,479	9,529	8,846	11,050	10,229	9,809	10,902	10,278	8,987	-	-	-
■ FY 2019 Budget	9,879	9,660	9,584	10,157	9,973	11,109	10,000	9,924	9,471	9,713	11,129	10,126
▲ FY 2018	10,657	9,997	8,955	11,576	9,695	9,378	10,530	9,890	9,017	9,070	11,170	9,145

Total ProCare Procedures

Excluding Pathology and Radiology Procedures



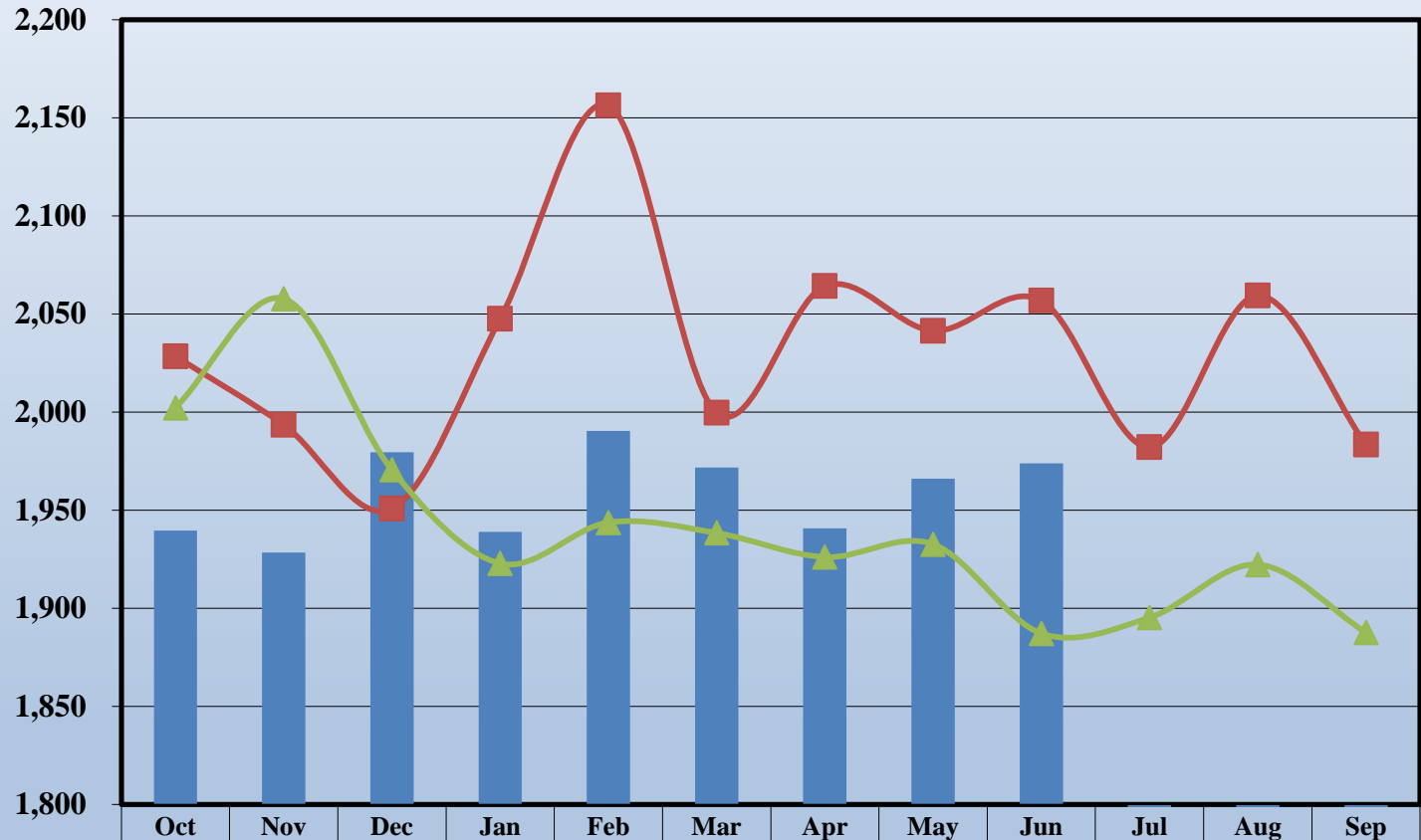
	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep
■ FY 2019	13,984	12,104	10,763	12,149	11,254	11,973	12,702	12,409	10,590	-	-	-
■ FY 2019 Budget	11,698	12,395	11,493	11,550	11,886	12,080	13,051	12,617	11,349	11,812	10,801	12,136
▲ FY 2018	12,294	11,884	12,469	12,953	10,929	10,362	11,760	12,577	11,103	10,686	12,211	12,803

Staffing



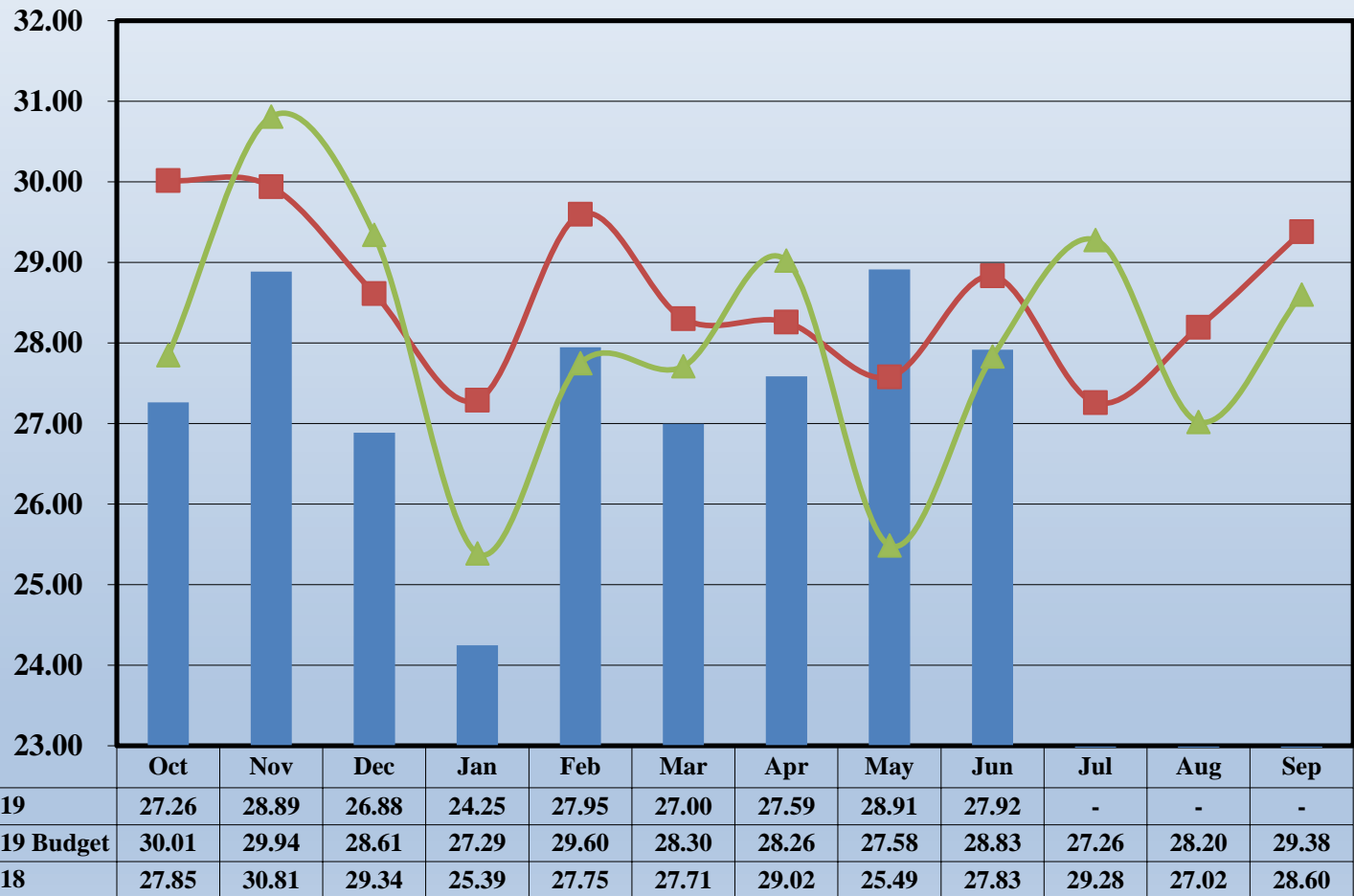
Blended FTE's

Including Contract Labor and Management Services



■ FY 2019	1,940	1,928	1,980	1,939	1,990	1,972	1,941	1,966	1,974	-	-	-
■ FY 2019 Budget	2,028	1,993	1,951	2,047	2,156	2,000	2,064	2,041	2,057	1,982	2,059	1,983
▲ FY 2018	2,002	2,058	1,971	1,923	1,944	1,938	1,926	1,933	1,887	1,895	1,922	1,888

Paid Hours per Adjusted Patient Day (Medical Center Hospital)

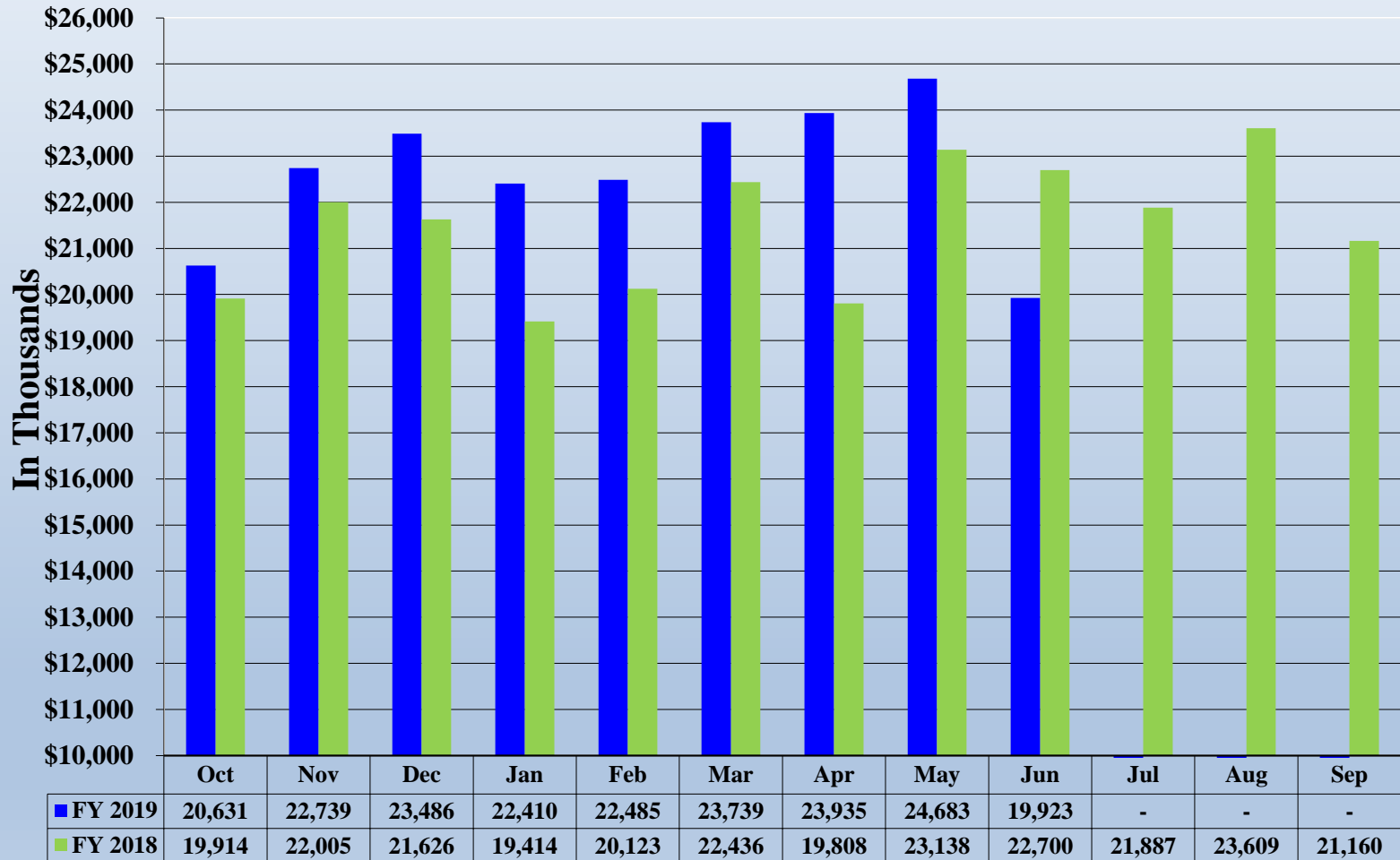


Accounts Receivable



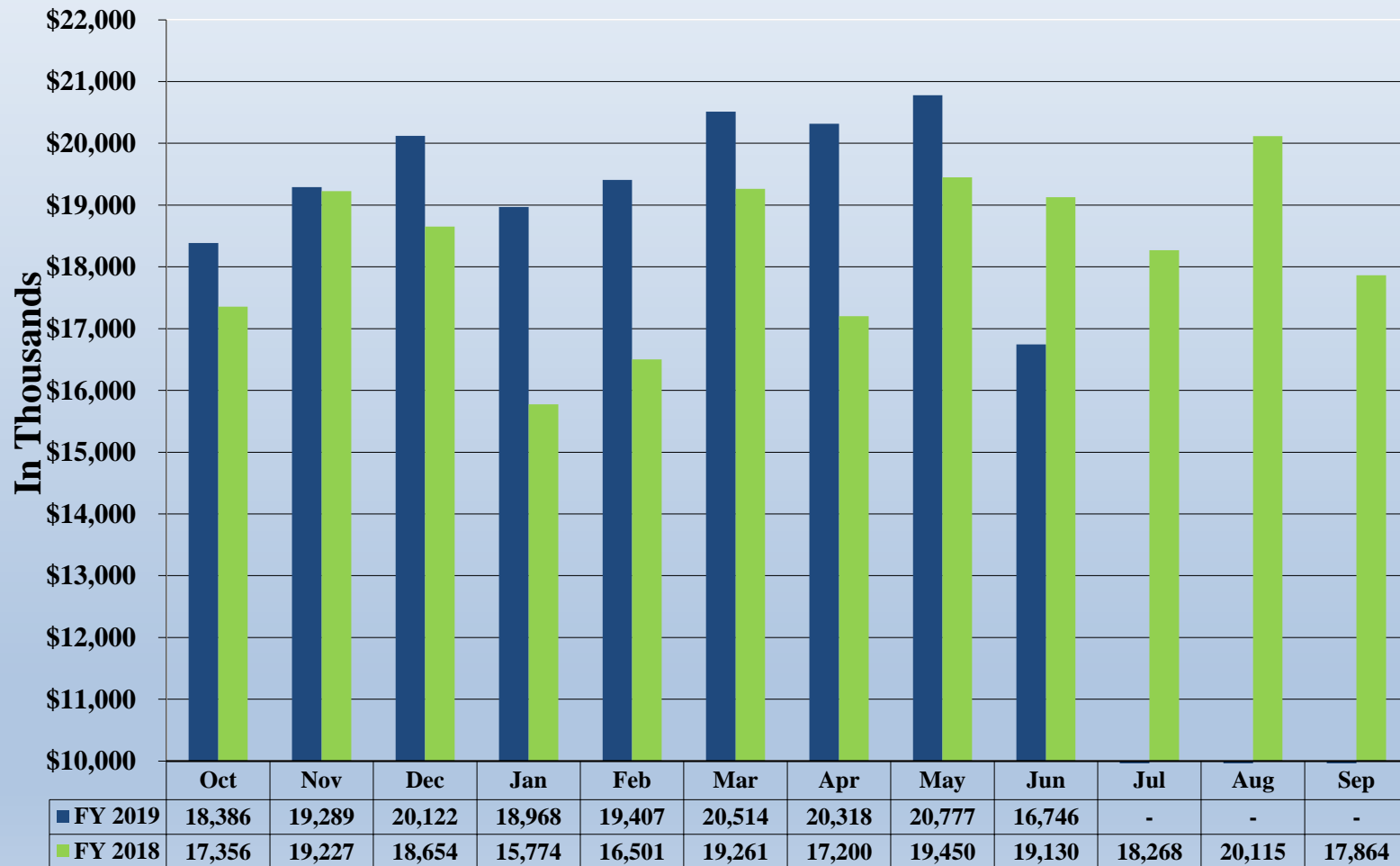
Total AR Cash Receipts

Compared to Prior Year



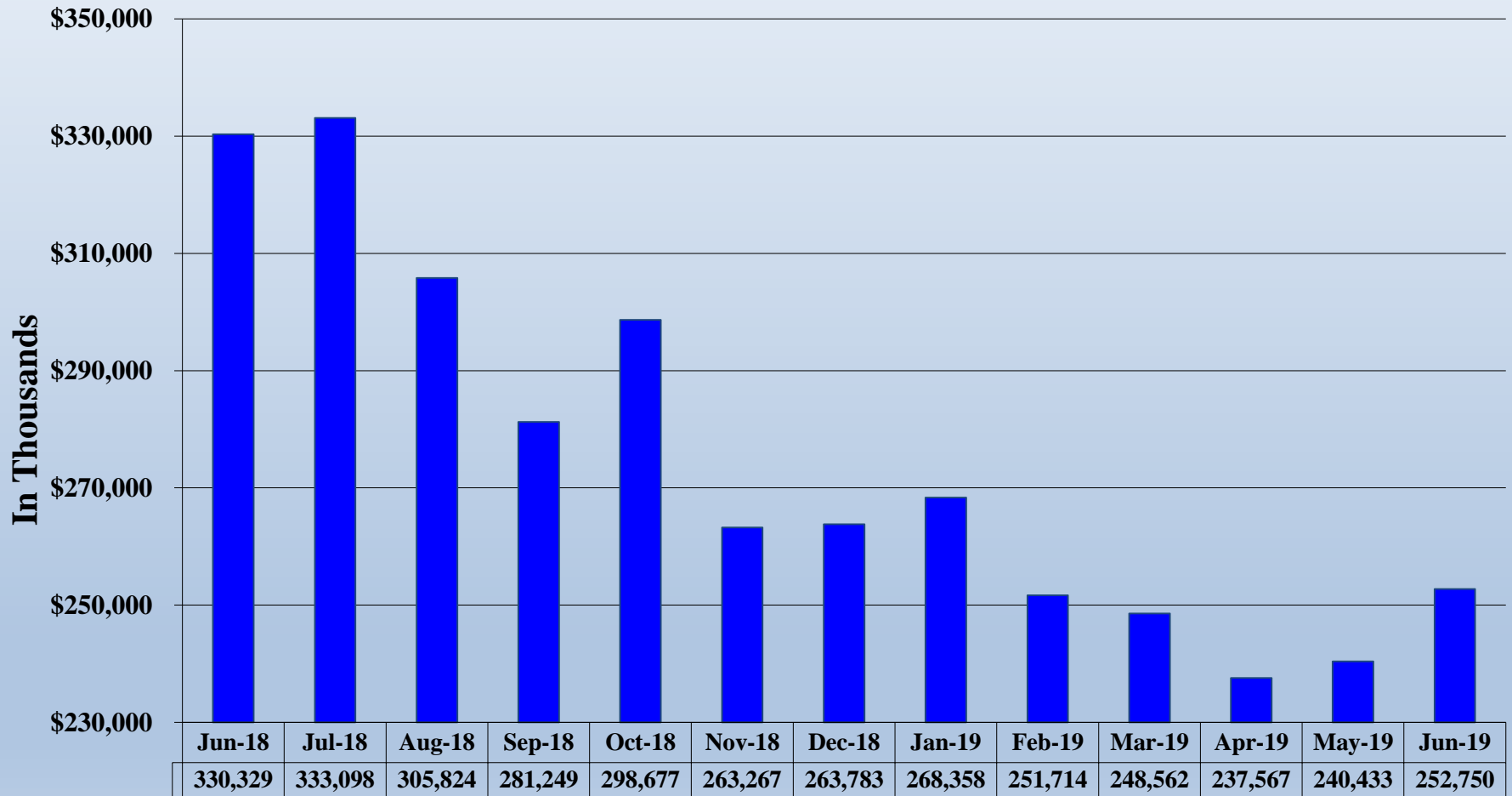
Hospital AR Cash Receipts

Compared to Prior Year



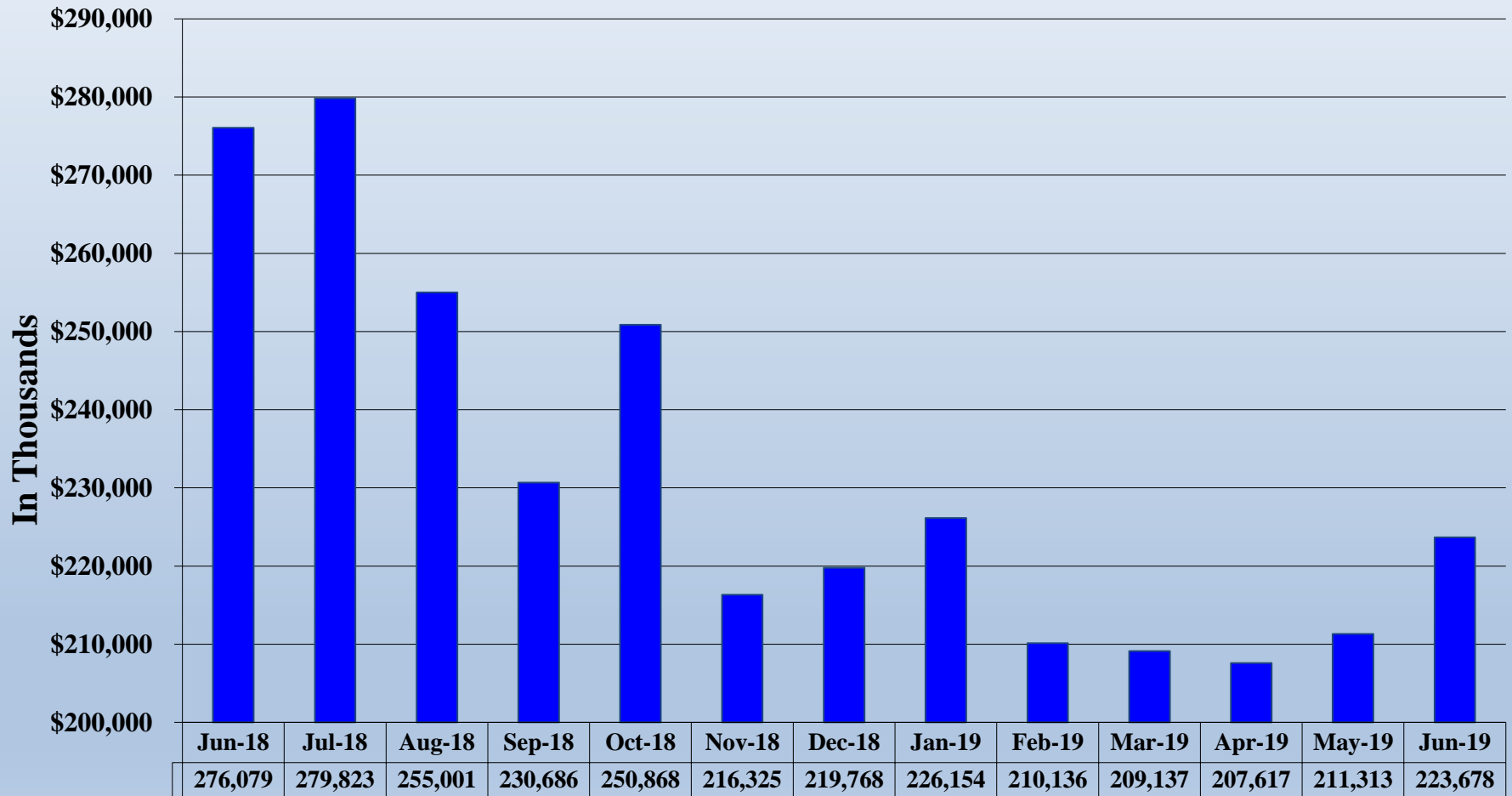
Total Accounts Receivable – Gross

Thirteen Month Trending



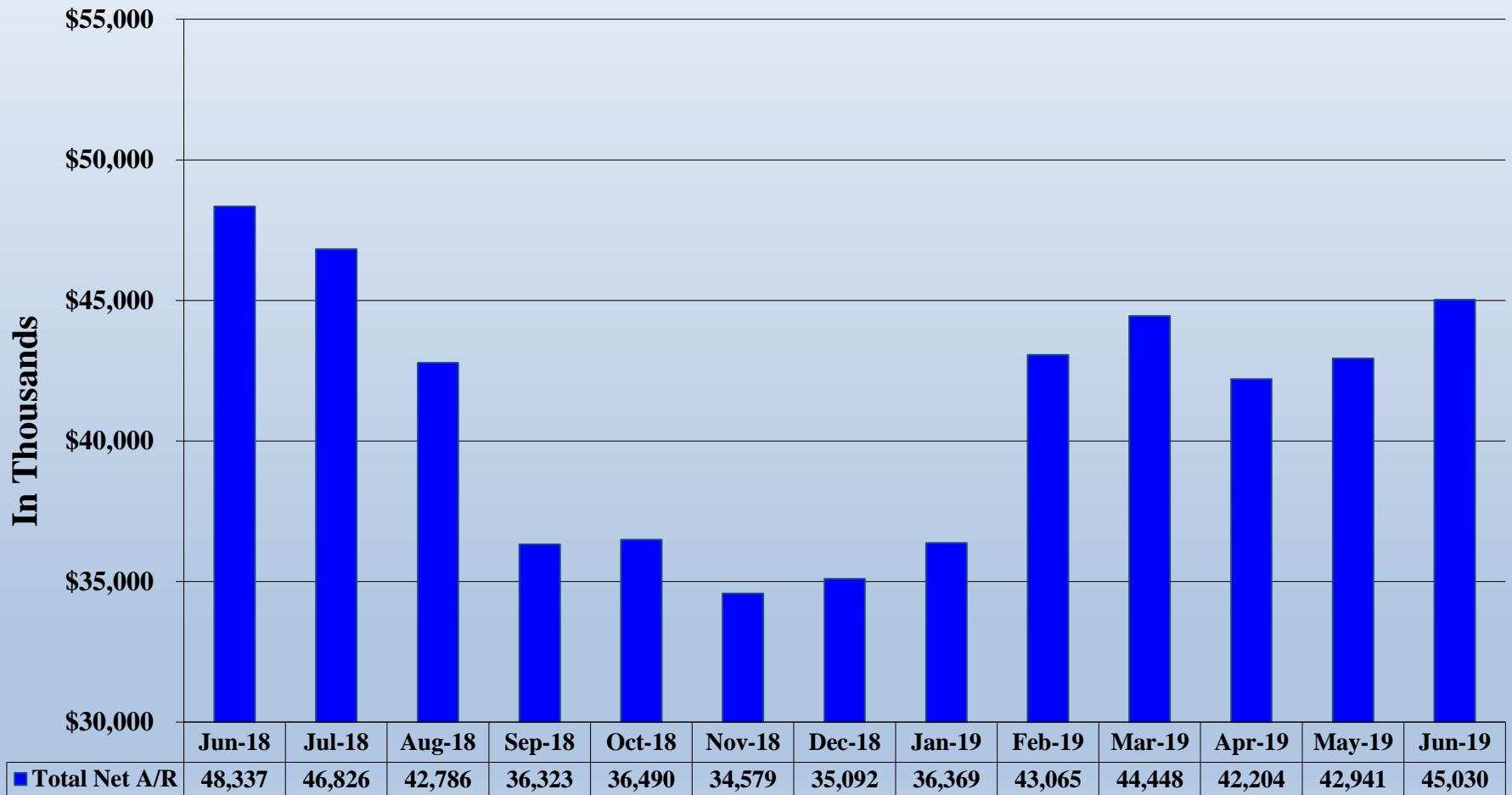
Hospital Accounts Receivable – Gross

Thirteen Month Trending



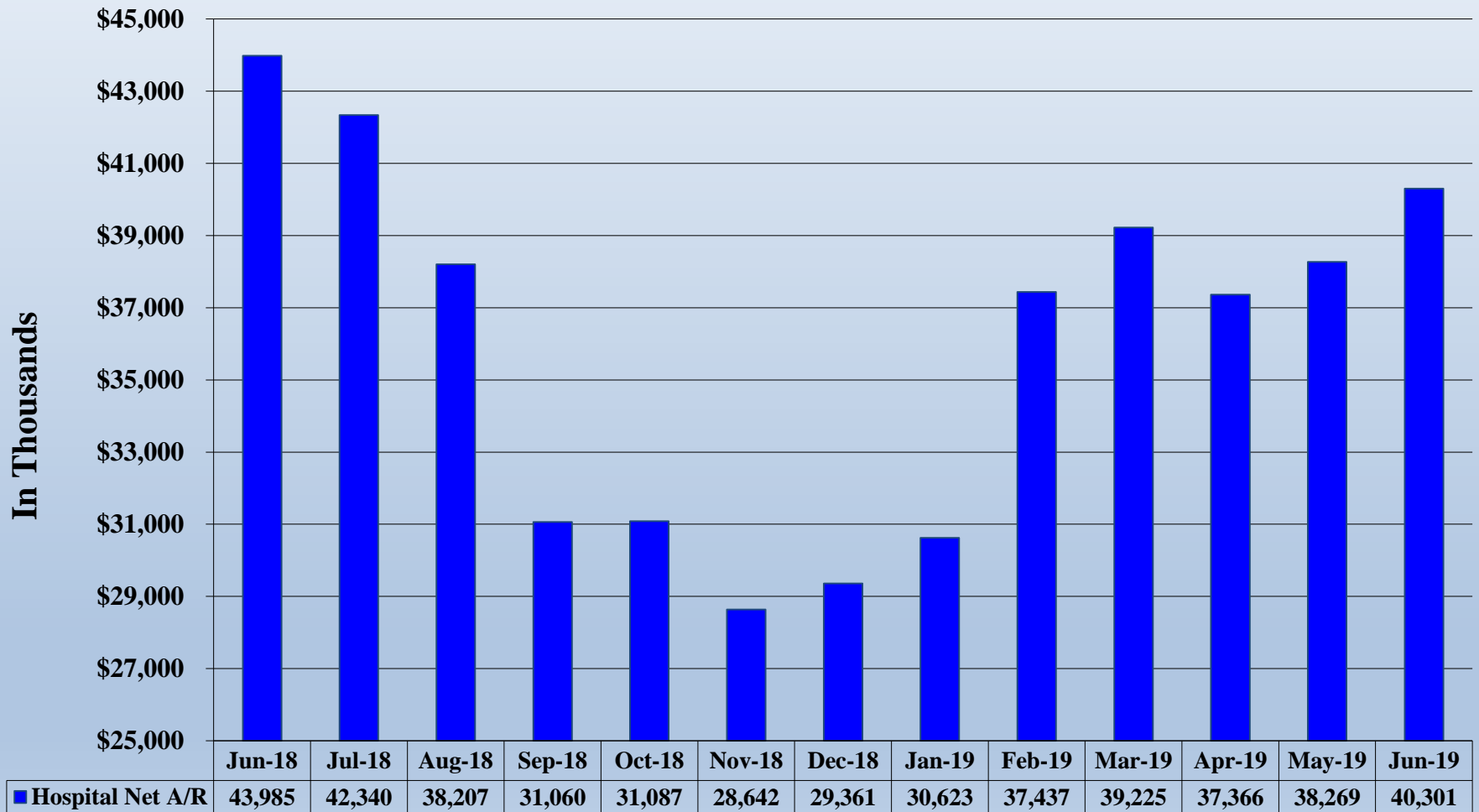
Total Net Accounts Receivable

Thirteen Month Trending



Hospital Net Accounts Receivable

Thirteen Month Trending



Days in Accounts Receivable

Ector County Hospital District



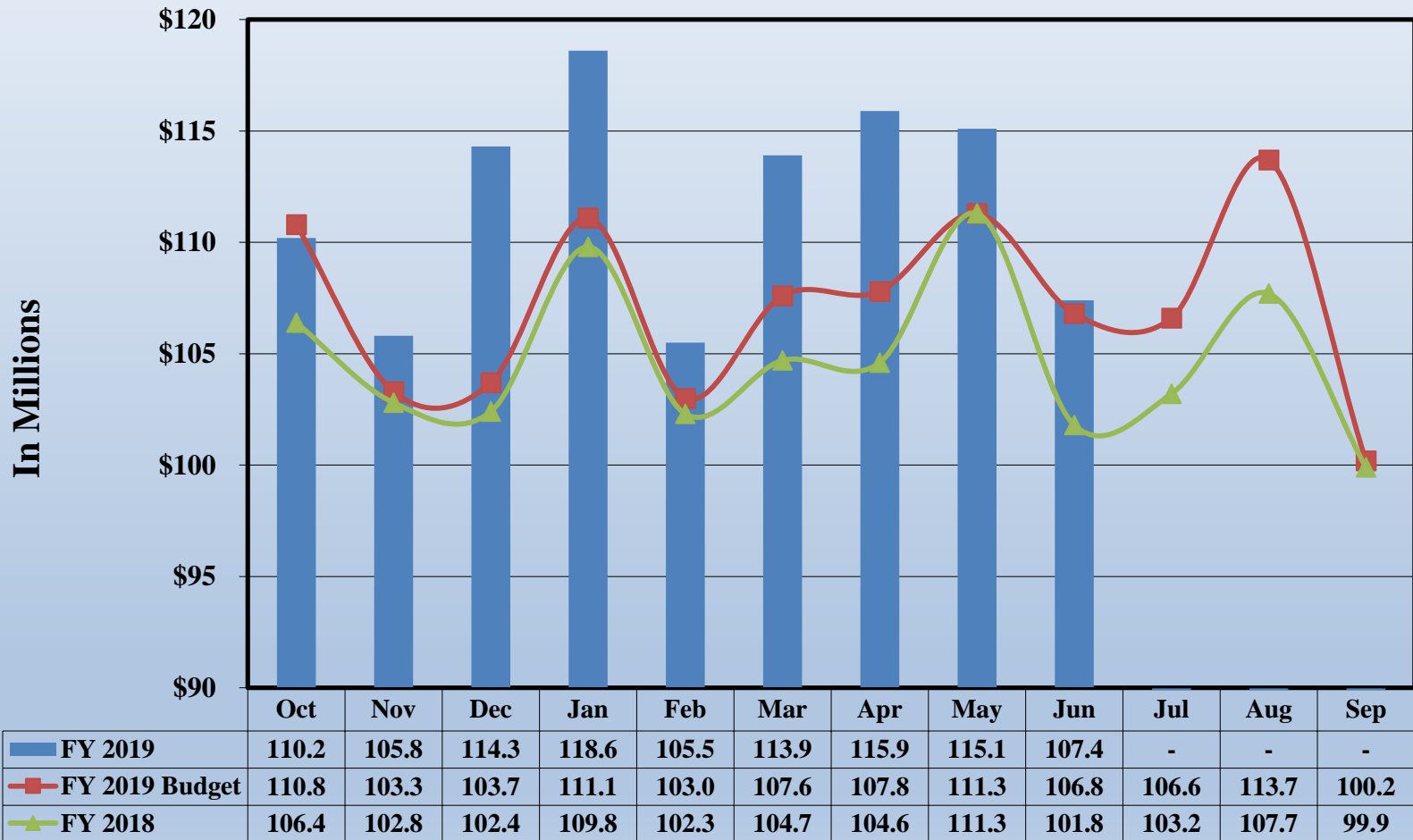
	Jun-18	Jul-18	Aug-18	Sep-18	Oct-18	Nov-18	Dec-18	Jan-19	Feb-19	Mar-19	Apr-19	May-19	Jun-19
■ Gross pt AR	94.6	96.9	90	83.2	86.4	75.8	73.5	72.9	66.9	66.2	63.1	64.1	68.0
◆ Net pt AR	68.6	67.5	60.6	44.5	39.9	34.7	44.3	44.5	51.2	55.0	53.8	56.8	59.5

Revenues & Revenue Deductions



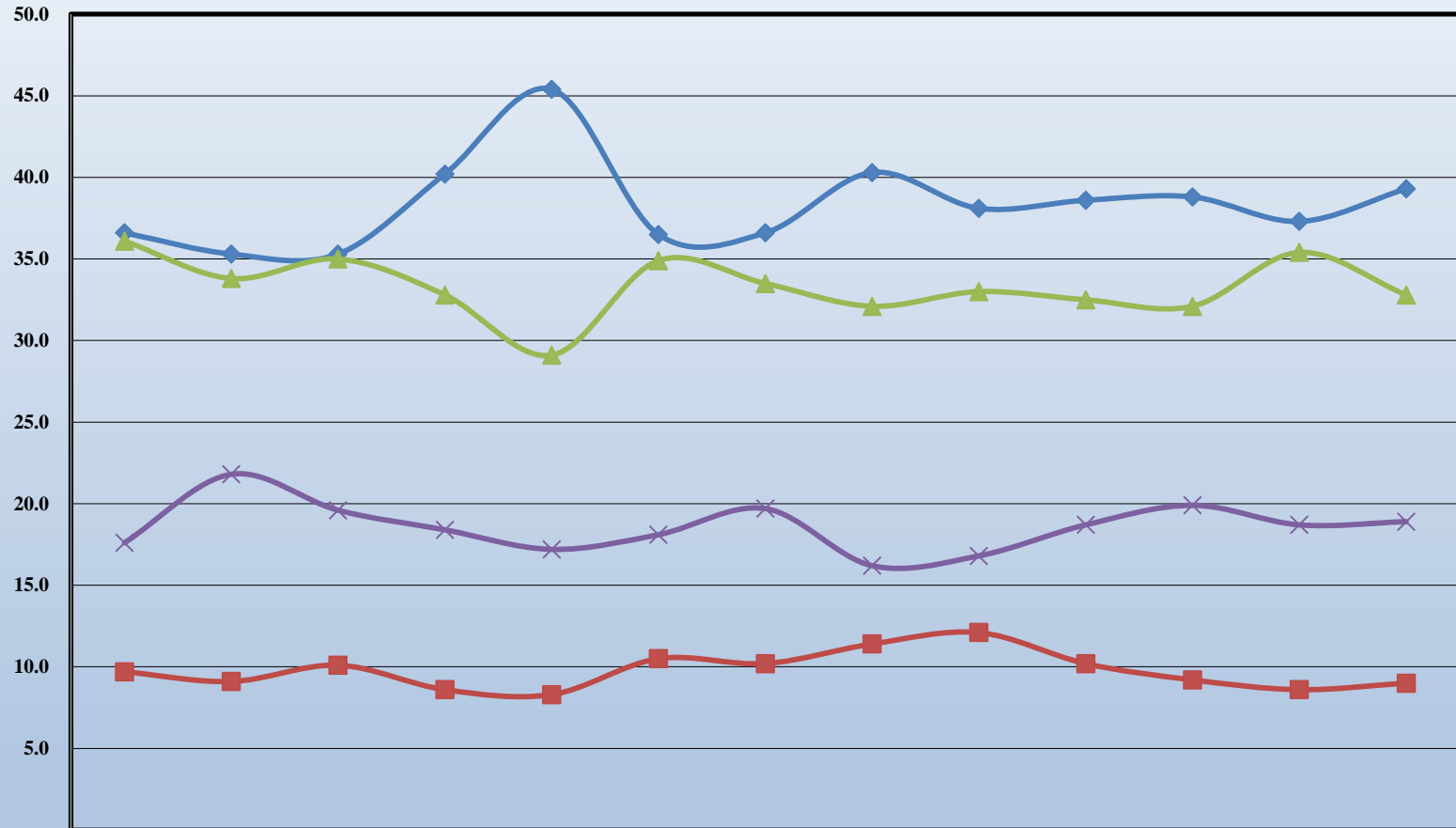
Total Patient Revenues

(Ector County Hospital District)



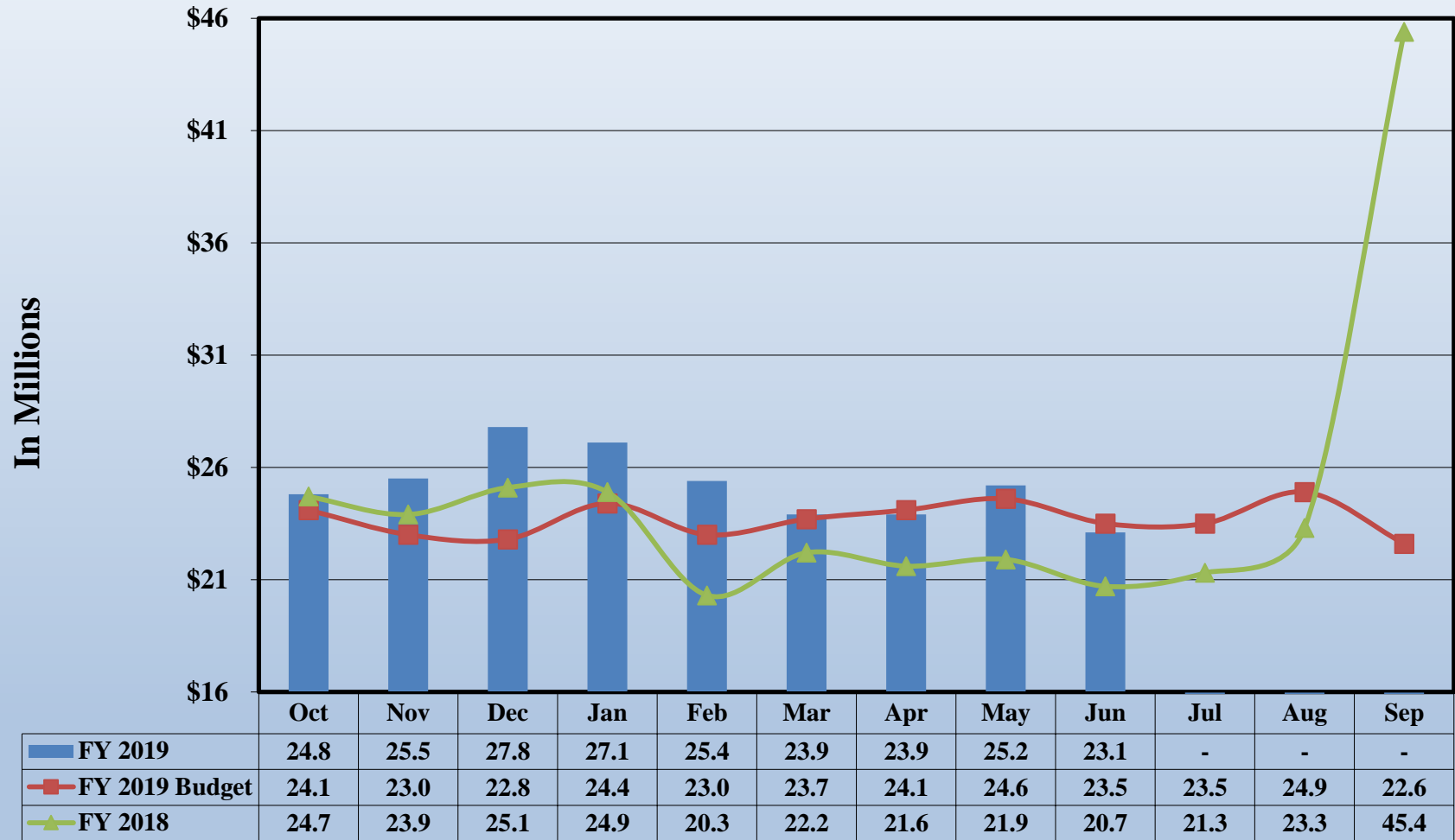
Hospital Revenue Payor Mix

13 Month Trend



	Jun	July	Aug	Sep	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun
Medicare	36.6	35.3	35.3	40.2	45.4	36.5	36.6	40.3	38.1	38.6	38.8	37.3	39.3
Medicaid	9.7	9.1	10.1	8.6	8.3	10.5	10.2	11.4	12.1	10.2	9.2	8.6	9.0
Third Party	36.1	33.8	35.0	32.8	29.1	34.9	33.5	32.1	33.0	32.5	32.1	35.4	32.8
Private	17.6	21.8	19.6	18.4	17.2	18.1	19.7	16.2	16.8	18.7	19.9	18.7	18.9

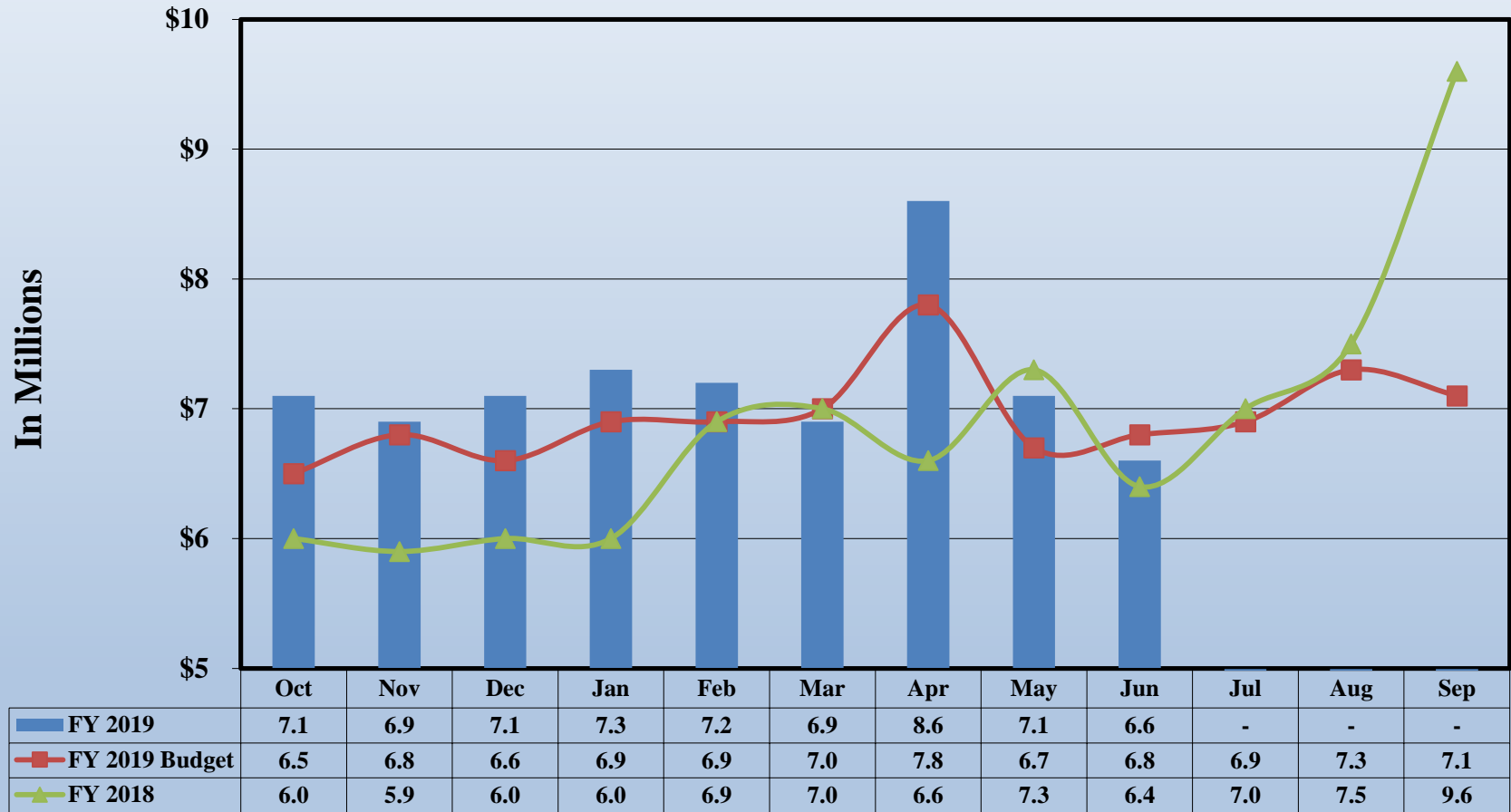
Total Net Patient Revenues



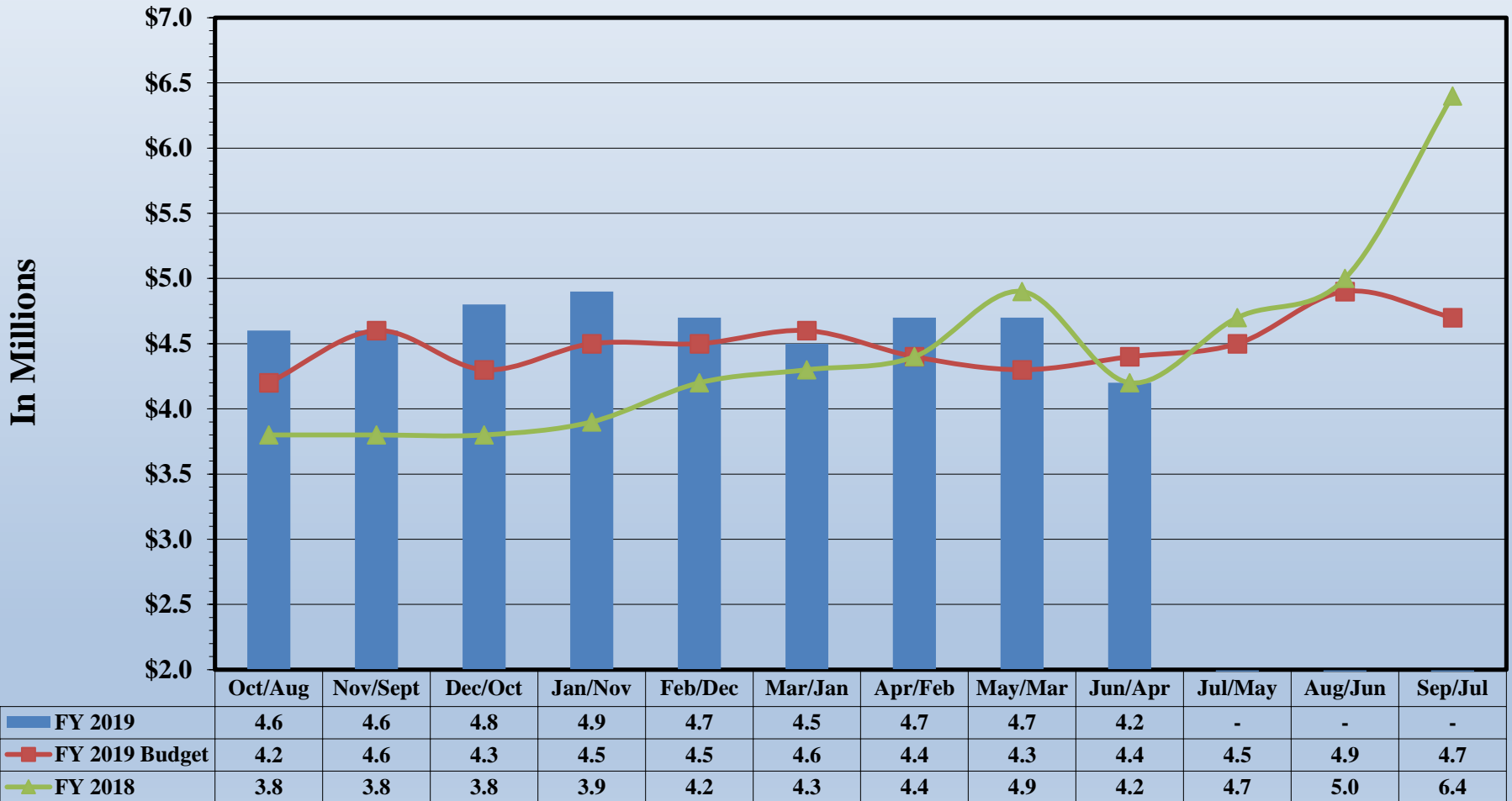
Other Revenue

(Ector County Hospital District)

Including Tax Receipts, Interest & Other Operating Income



Sales Tax Receipts

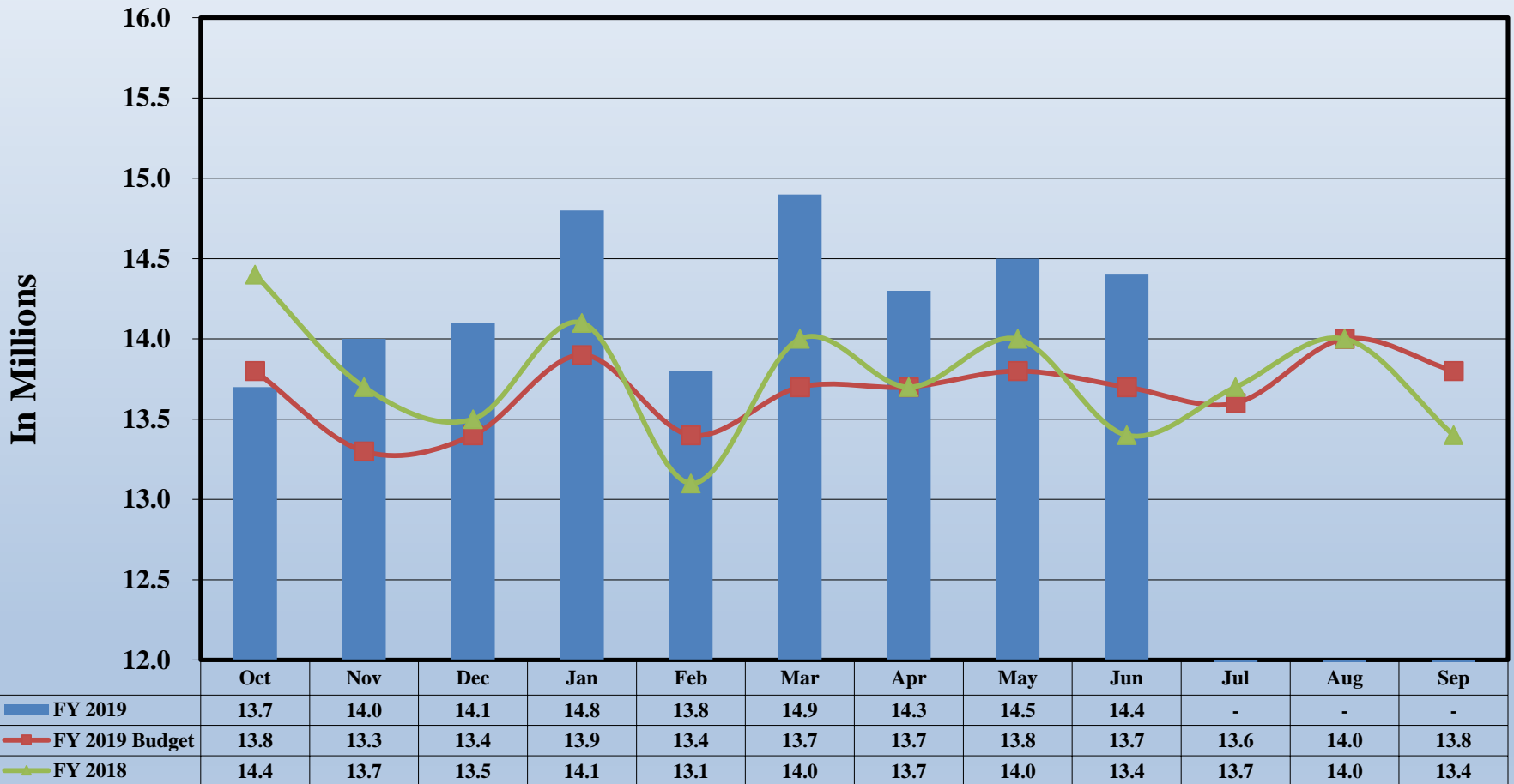


Operating Expenses



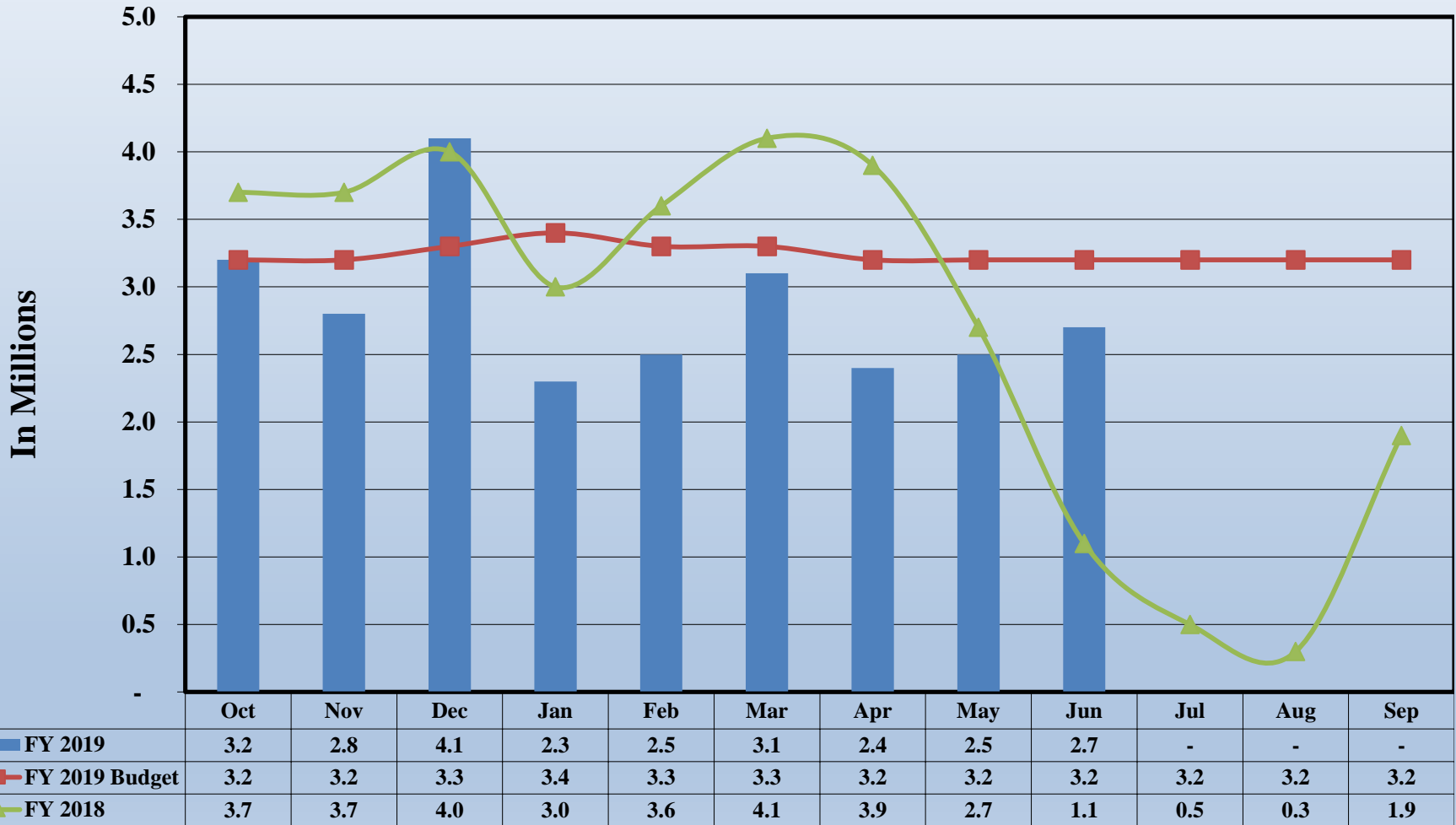
Salaries, Wages & Contract Labor

(Ector County Hospital District)

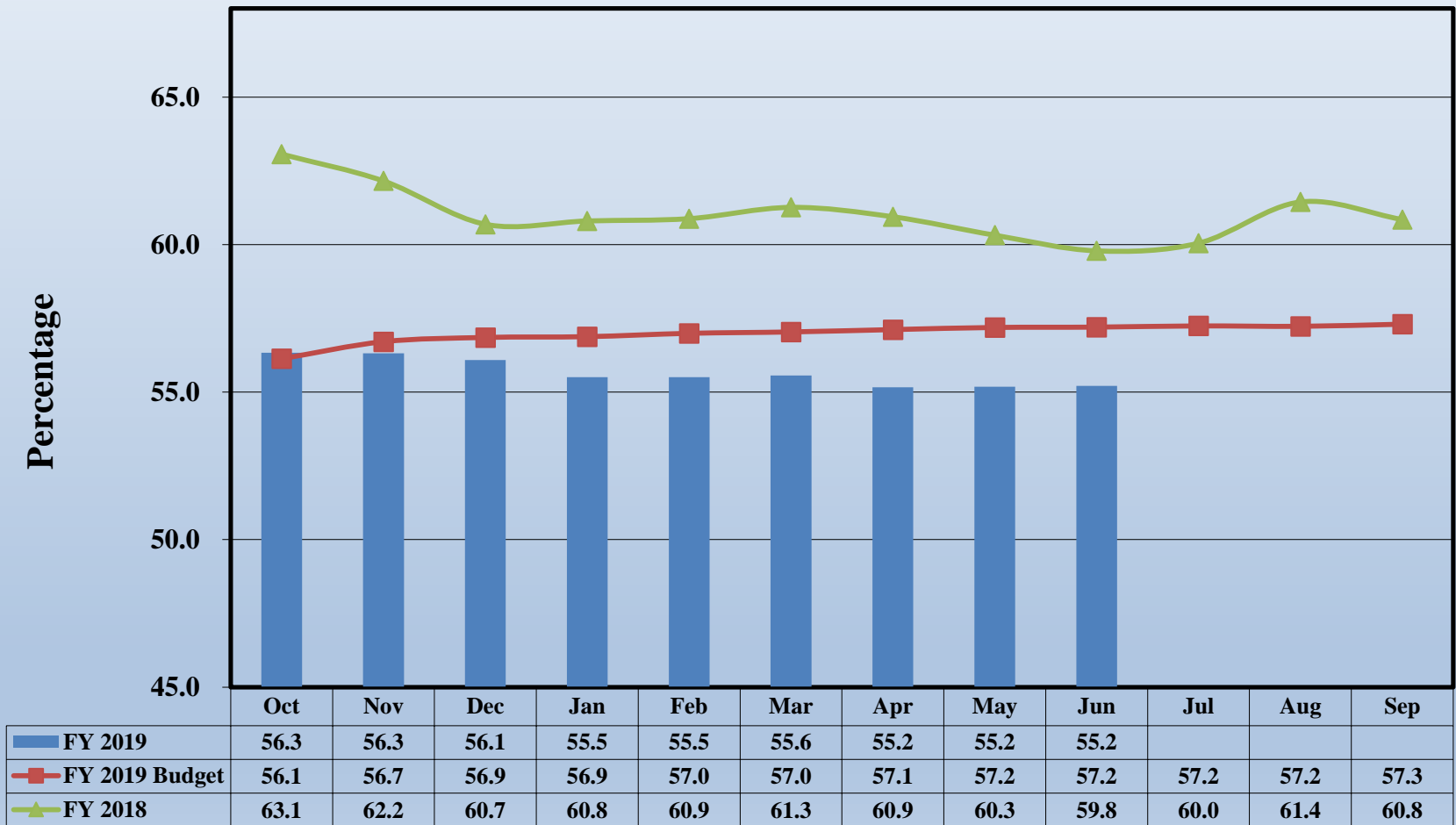


Employee Benefit Expense

(Ector County Hospital District)

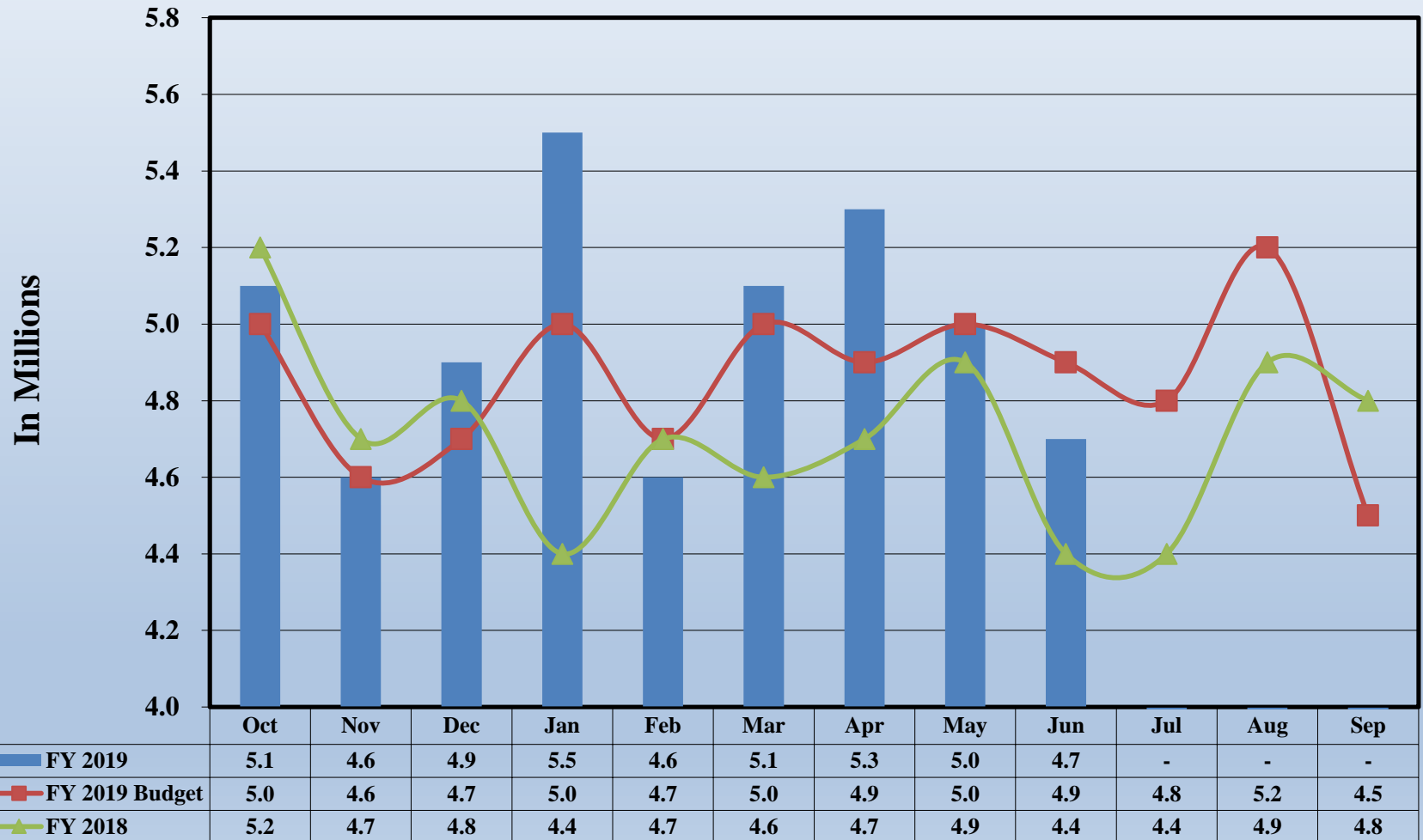


Salaries, Wages, Benefits, and Temp Labor as a % of Total Operating Expense Year-to-Date (Ector County Hospital District)

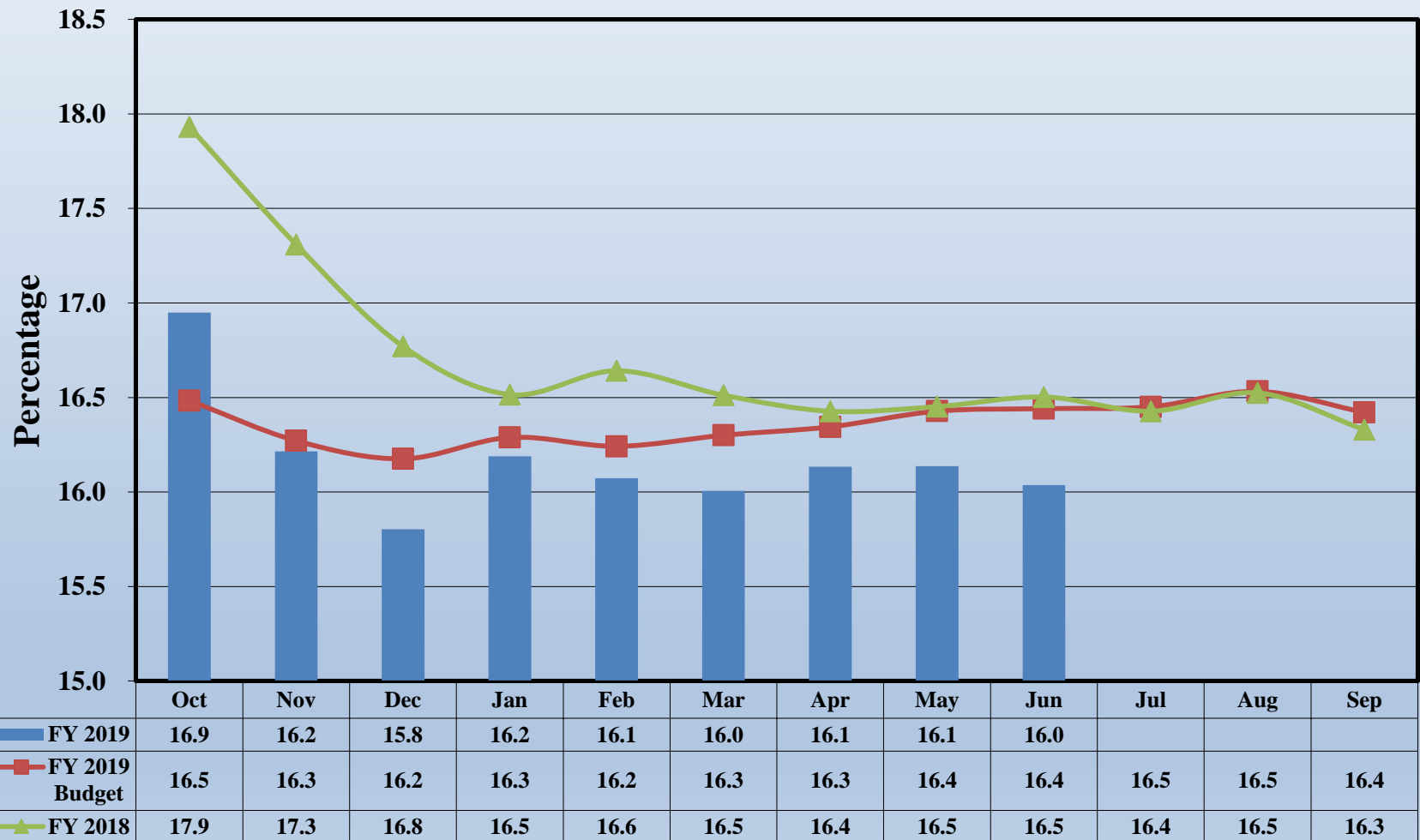


Supply Expense

(Ector County Hospital District)

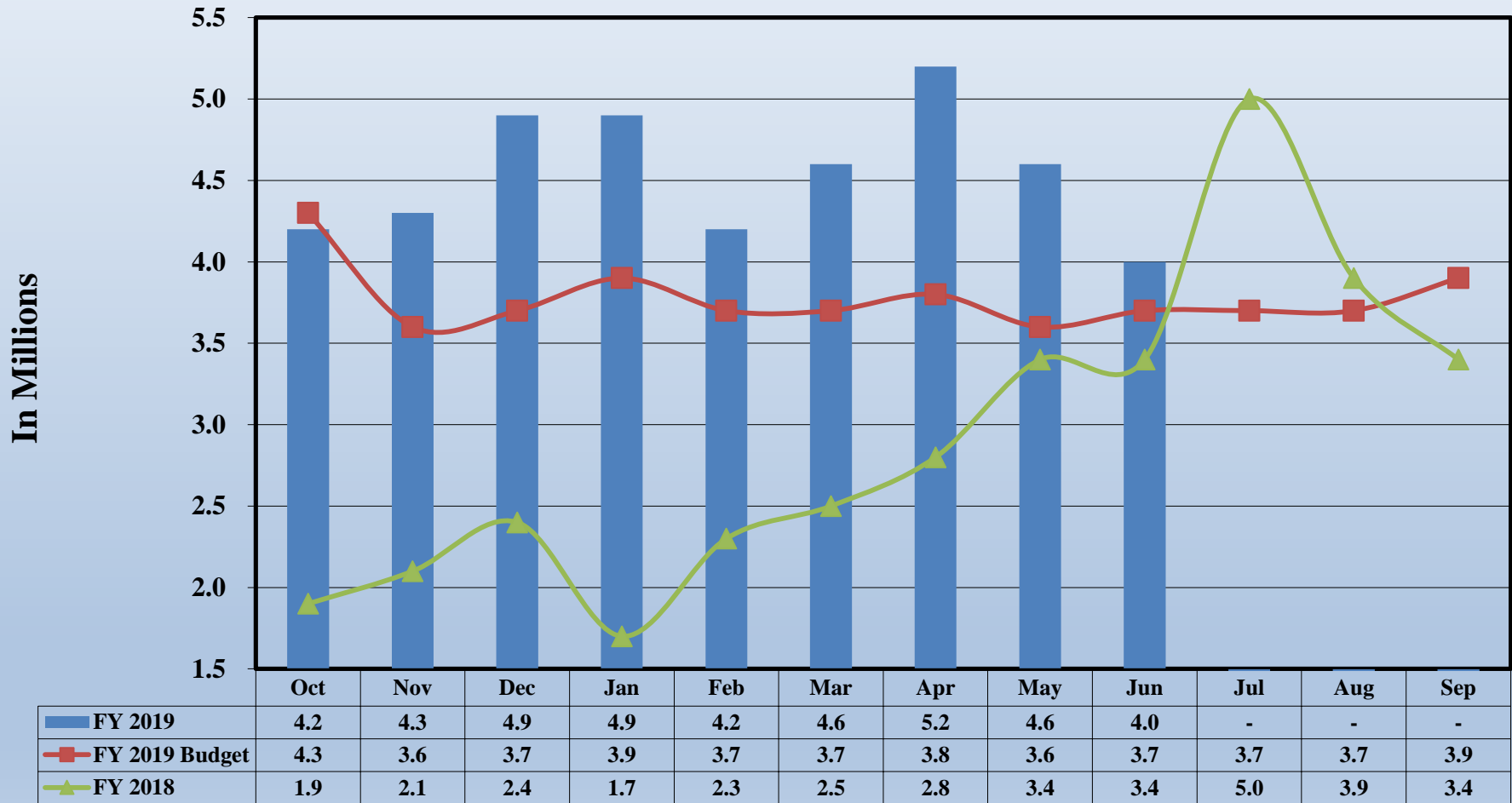


Supply Expense as a % of Total Operating Expense Year-to-Date (Ector County Hospital District)



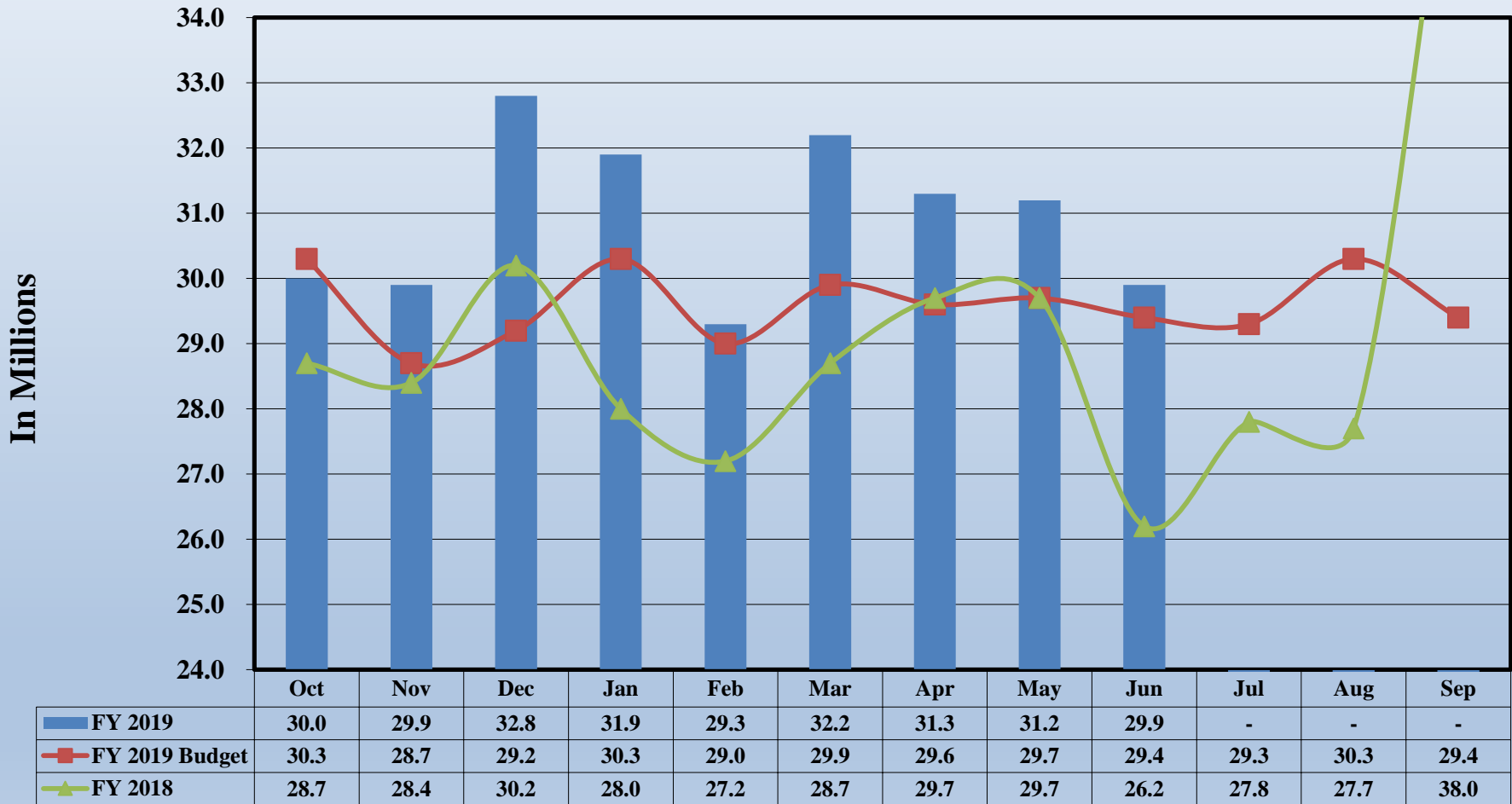
Purchased Services

(Ector County Hospital District)



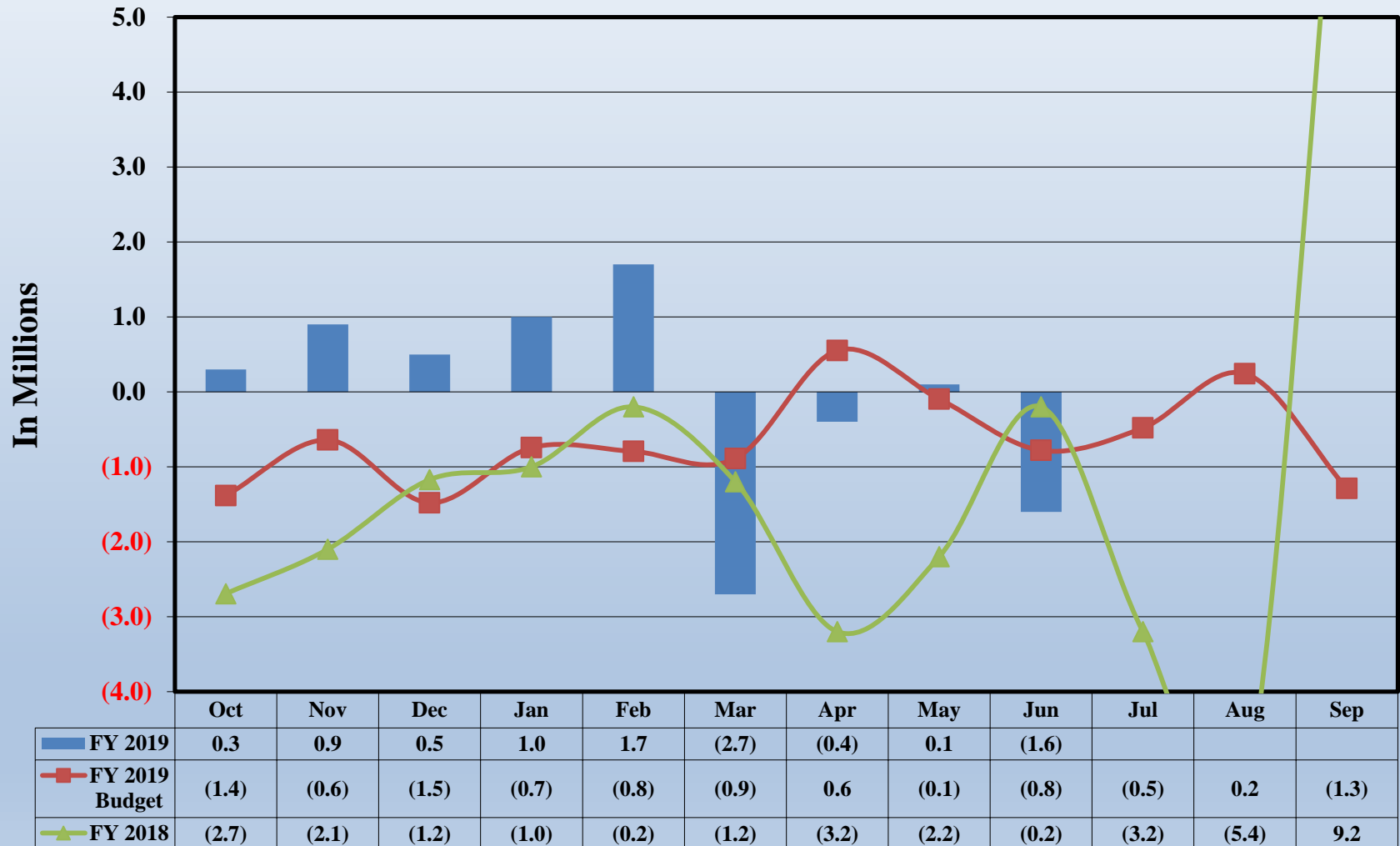
Total Operating Expense

(Ector County Hospital District)



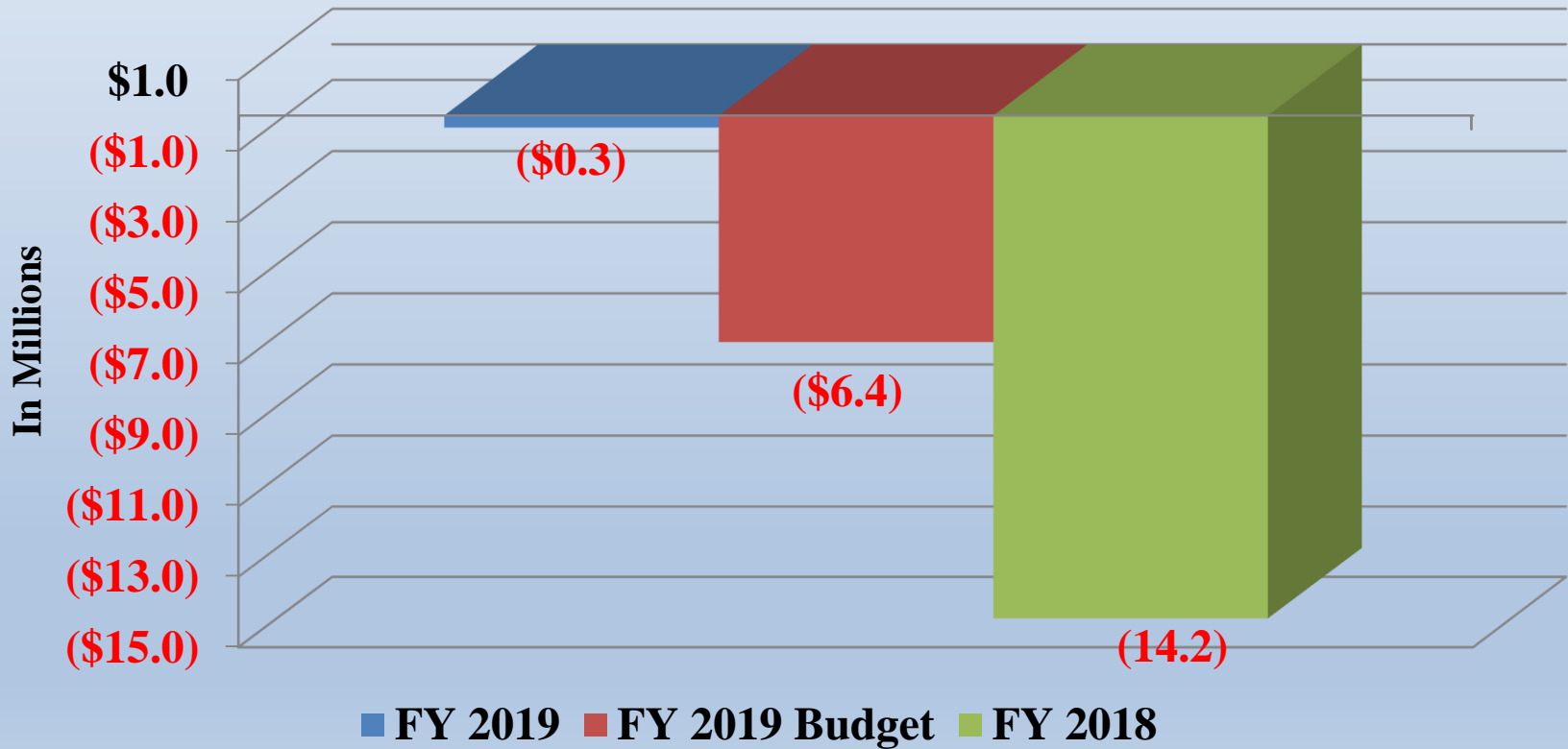
Change in Net Position

Ector County Hospital District Operations



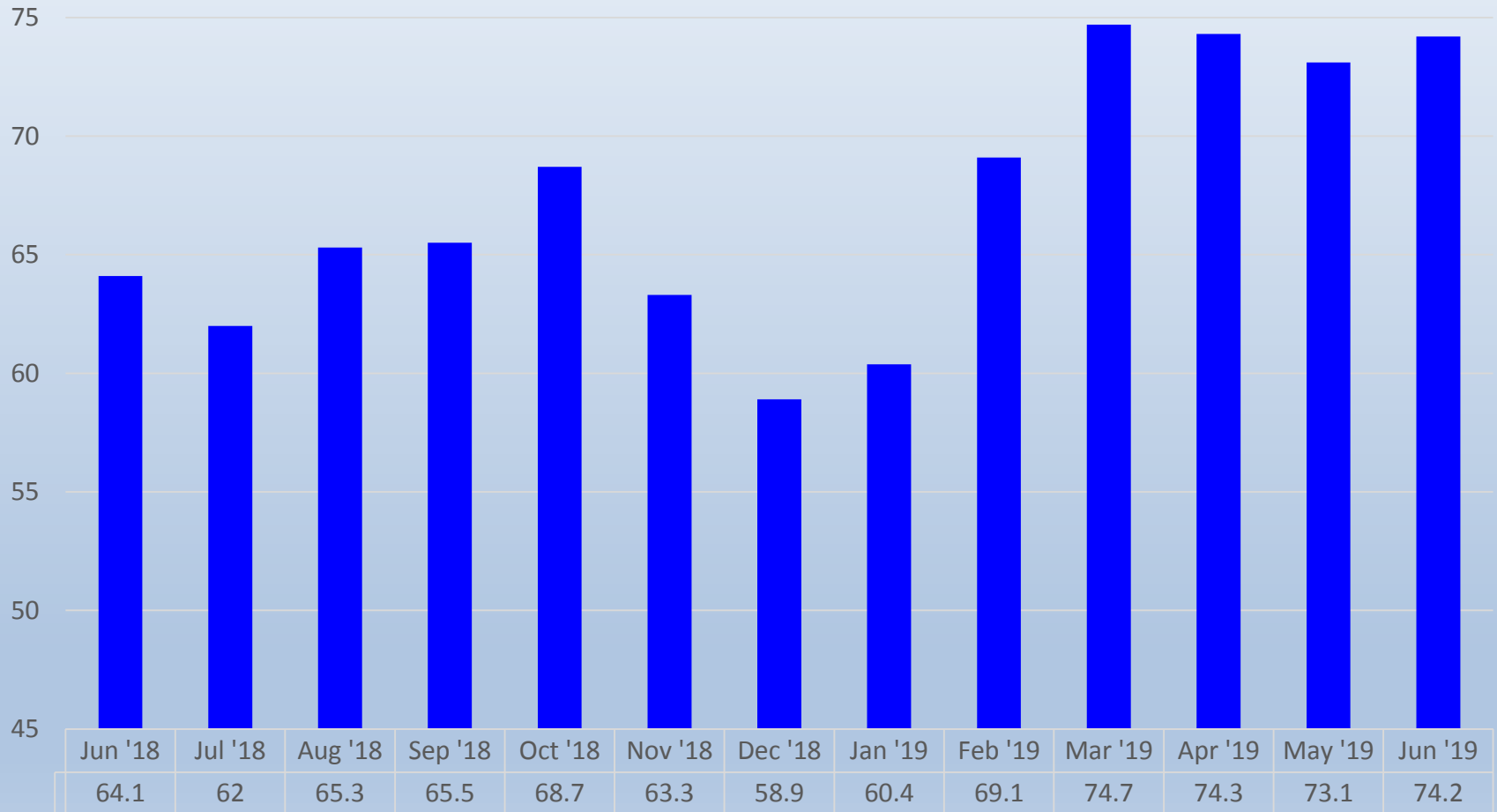
Change in Net Position

Ector County Hospital District Operations – Year to Date



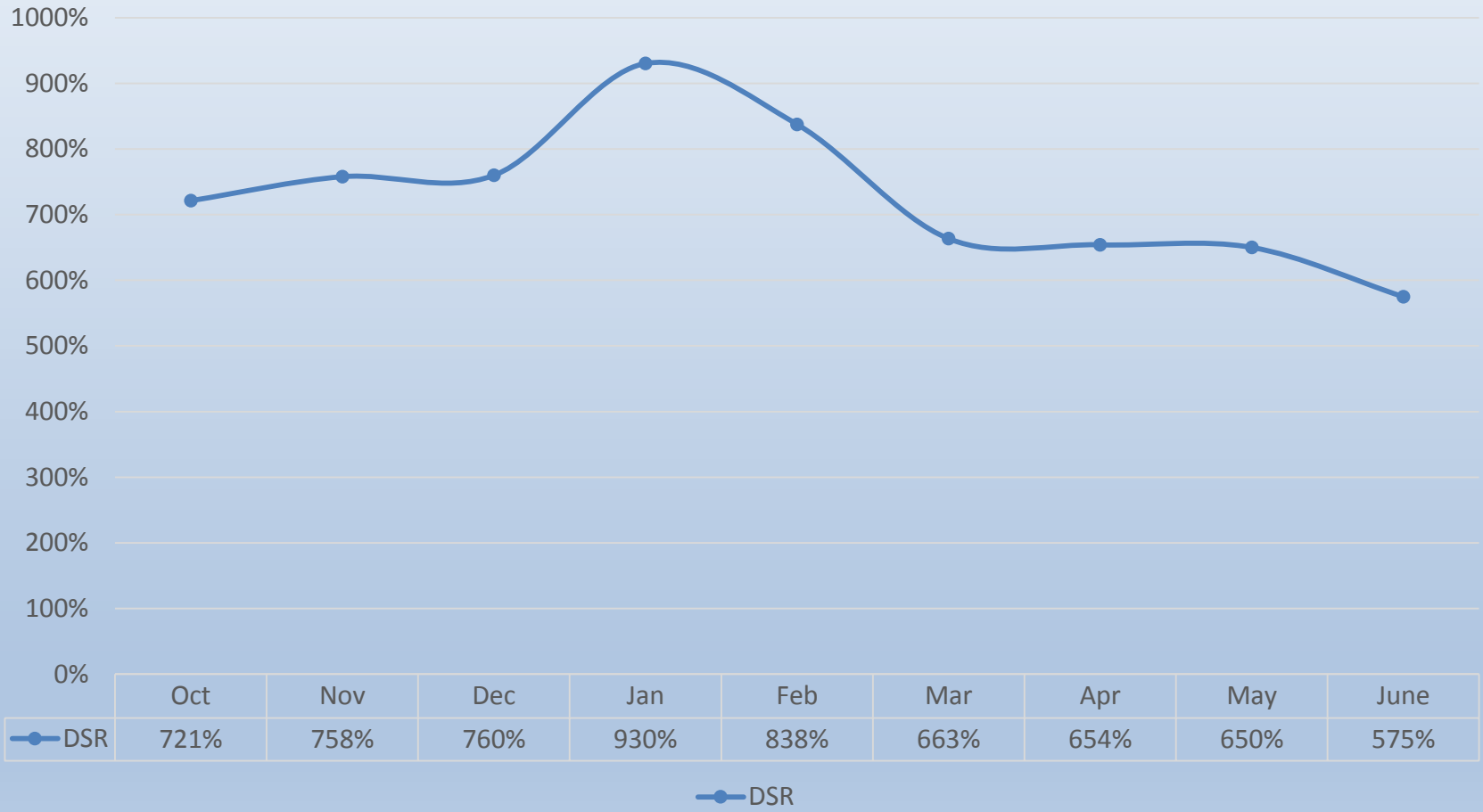
Days Cash on Hand

Thirteen Month Trending



Year-to-Date Debt Service Ratio

Must be Greater Than 110%



mch



FY 2019 CAPITAL EQUIPMENT REQUEST

Date: July 15, 2019

To: Ector County Hospital District Board of Directors

Through: Robert Abernethy, President / CEO
Christin Timmons, Vice-President / CNO

From: Don Owens, RN, ACNO Surgical Services
Cody McKee, RN, Director of Surgical Operations

Re: da Vinci Xi Dual Console

Total Cost... (Unbudgeted) \$2,433,000.00

OBJECTIVE

Current da Vinci Si purchased 11/2010 and end-of-life will be 2024. At end of 2019 single-site surgery supplies will no longer be available, greatly limiting GYN surgical procedures. Significant utilization of robotic surgery has increased over the past year, especially in the area of general surgery. The new Xi platform is more versatile, will reduce scheduling conflicts (as the Si will still have applications until 2024), accommodate growth, and expand training capabilities by adding dual console.

HISTORY

Current Si purchased in 2010. NBV = \$0

PURCHASE CONSIDERATIONS

No other purchase considerations as Intuitive is the only manufacturer of surgical robots at this time

FTE IMPACT

No additional FTE(s) will be required.

INSTALLATION & TRAINING

Provided by vendor.

WARRANTY AND SERVICE CONTRACT

1 year warranty

DISPOSITION OF EXISTING EQUIPMENT

Maintain in service until 2024

LIFE EXPECTANCY OF EQUIPMENT

10 years

MD BUYLINE INFORMATION

Meets MD Buyline recommended pricing

COMMITTEE APPROVAL

da Vinci Steering	May 1	Approved
FCC	Virtual	Pending
MEC	July 18	Pending
Joint Conference	July 23	Pending
ECHD Board	Aug 6	Pending

FY 2019 CAPITAL EQUIPMENT REQUEST

Date: June 19, 2019
To: Ector County Hospital District Board of Directors
Through: Robert Abernethy, President / CEO
Christin Timmons, Vice-President / CNO
From: Don Owens, RN, ACNO Surgical Services
Cody McKee, RN, Director of Surgical Operations
Re: Trumpf Surgical Table (for da Vinci Xi)

Total Cost... UNBUDGETED \$ 99,035.00

OBJECTIVE

Required for use with new da Vinci Xi surgical robot

HISTORY

N/A

PURCHASE CONSIDERATIONS

No other purchase considerations.

FTE IMPACT

No additional FTE(s) will be required.

INSTALLATION & TRAINING

Provided by vendor.

WARRANTY AND SERVICE CONTRACT

1 year warranty

DISPOSITION OF EXISTING EQUIPMENT

N/A

LIFE EXPECTANCY OF EQUIPMENT

10 years

MD BUYLINE INFORMATION

Pending review

COMMITTEE APPROVAL

da Vinci Steering	May 1	Approved
FCC	Virtual	Pending
MEC	July 18	Pending
Joint Conference	July 23	Pending
ECHD Board	Aug 6	Pending



FY 2019 CAPITAL EQUIPMENT REQUEST

Date: July 26, 2019
To: Ector County Hospital District Board of Directors
Through: Robert Abernethy, President / CEO
Christin Timmons, Vice-President / CNO
From: Don Owens, RN, ACNO Surgical Services
Cody McKee, RN, Director of Surgical Operations
Re: Emergency Purchase: Operating Room Hush-Slush Machine

Total Cost **\$60,000.00**
(Unbudgeted)

OBJECTIVE

Emergent replacement for 1 of 2 intraoperative sterile slush machines used in all heart procedures. Replacing broken unit past end-of-life that Trimedx (clinical engineering) says cannot be repaired. Sterile slush is an essential patient care component of heart surgery and is not optional. Also, adding TAVR cases in Cath Lab will increase need for operational units.

HISTORY

Current slush units purchased in 2010. NBV = \$0

PURCHASE CONSIDERATIONS

Emergent purchase

FTE IMPACT

No additional FTE(s) will be required.

INSTALLATION & TRAINING

Provided by vendor.

WARRANTY AND SERVICE CONTRACT

1 year warranty

DISPOSITION OF EXISTING EQUIPMENT

Dispose

LIFE EXPECTANCY OF EQUIPMENT

7 years

MD BUYLINE INFORMATION

Emergent purchase

COMMITTEE APPROVAL

ECHD Board August 6

Verbally approved per Resolution
Clarifying Signatory Authority (3/12/2019)



Keeping the **H** in Hometown®

Medical Center Hospital

Community Health Needs Assessment and Implementation Plan

Board Meeting Presentation

August 6, 2019

Community Health Needs Assessment

Background

- Patient Protection & Affordable Care Act specifies four new requirements for not-for-profit hospitals
 - Conduct Community Health Needs Assessment (CHNA) and Implementation Plan once every three years
- IRS finalized the CHNA and Implementation Plan regulations as of December 29, 2014
 - Describes specific provisions related to CHNA requirements

Community Health Needs Assessment

Our Approach

Step 1:

- Establish Parameters & Scope

Step 2:

- Collect & Analyze Data

Step 3:

- Obtain Input from Persons with Special Knowledge

Step 4:

- Document & Communicate Results

Step 5:

- Prioritize Community Need

Step 6:

- Develop Implementation Plan

Community Health Needs Assessment

Data Collection

- CHC Consulting conducted CHNAs for the hospital and the Family Health Clinic
- Collected and analyzed the most current health indicator data for residents in Ector County, including, but not limited to:
 - Demographic Data
 - Population composition and growth by age and ethnicity
 - Median age
 - Median household income
 - Poverty
 - Unemployment
 - Health Data
 - Mortality
 - Chronic disease categories
 - Communicable diseases
 - Maternal and child health
 - Minority populations, including senior citizens
 - Mental Health
 - Access to health care
 - Community Input
 - 30 key informant interviews

Community Health Needs Assessment

Data Collection – Key Informants

- **Mike Adkins:** Public Information Officer, Ector County Independent School District
- **Margaret Burton:** Director, Meals on Wheels
- **Lindsey Duncan:** Director of Population/Community Health, Medical Center Health System
- **Renee Earls:** President/Chief Executive Officer, Odessa Chamber of Commerce
- **Dr. Sreedevi Godey:** Medical Director, Family Health Clinic
- **Andrea Goodson:** Public Information Officer, City of Odessa
- **Debbie Harris:** Director of Quality, Home Hospice
- **Karen Hildebrand:** Executive Director, Crisis Center
- **Austin Keith:** Owner, Pinkie's, Inc.
- **Grace King:** Community leader, Odessa, TX
- **Mike Marrero:** City Manager, City of Odessa
- **Arnulfo Martinez:** Chief Executive Officer, Hispanic Chamber of Commerce
- **Laura Mathew:** Health Services Director, Ector County Independent School District
- **Summer Memchaca:** Community Outreach Coordinator, United Way of Odessa
- **Jill Miller:** Executive Director, Odessa Housing Finance Corporation
- **Lorraine Perryman:** Chief Financial Officer, The Perryman Group
- **Ray Perryman:** President, The Perryman Group
- **Ravi Shakamuri:** Owner, Star Care Health Services
- **Dr. Eileen Sheridan-Shayeb:** Pediatric Director, Family Health Clinic
- **Dr. Greg Shipkey:** Physician, Medical Center Health System
- **Stephanie Sivals-Latimer:** Vice President of Administration, Sivals, Inc.
- **Gino Solla:** Director, Ector County Health Department
- **Craig Stoker:** Director of Marketing and Communications, West Texas Food Bank
- **Willie Taylor:** Board President, Family Health Clinic
- **Erika Thomas:** Executive Director, Odessa Links
- **Ramona Thomas:** Chief Executive Officer, PermianCare
- **Mary Thompson:** Community leader, Ector County
- **Betsy Triplett-Hurt:** Chairperson, Odessa Development Corporation
- **LaNell Webb:** Chief Financial Officer, Home Hospice
- **Greg Williams:** President, Odessa College

Community Health Needs Assessment

Prioritization Process and Final Prioritized Needs

- **April 2019: Initial Review and Prioritization**

- Data was reviewed to rank community health needs via a roundtable discussion based on:
 - Size and prevalence of the issue
 - Effectiveness of interventions
 - The hospital's capacity to address the need

- **MCH Final Prioritized Needs**

1. Access to Primary Care Services and Providers
2. Access to Specialty Care Services and Providers
3. Access to Mental and Behavioral Health Care Services and Providers
4. Prevention, Education and Services to Address High Mortality Rates, Chronic Diseases, Preventable Conditions and Unhealthy Lifestyles
5. Access to Affordable Care and Reducing Health Disparities Among Specific Populations
6. Increased Emphasis on Sex Education, Communicable Disease Prevention and Family Planning

Community Health Needs Assessment

Implementation Plan Highlights

Priority #1: Access to Primary Care Services and Providers

- Continue to recruit additional primary care providers within internal medicine, pediatrics and family medicine
- Partner with various schools such as Odessa College, Midland College, UT Permian Basin and the Texas Tech Nursing program to provide clinical rotation education in nursing and other allied health professions

Priority #2: Access to Specialty Care Services and Providers

- Use the recently completed its Physician Needs Assessment to outline a physician/provider recruitment plan for the next few years
- Provide the comprehensive Palliative Care Program that focuses on patient and provider education and removing stigmas associated with Palliative Care

Priority #3: Access to Mental and Behavioral Health Care Services and Providers

- Partner with mental health facilities in the region (EX: Oceans Behavioral Hospital Permian Basin, River Crest Hospital, PermiaCare) to provide mental health services to patients
- Provide in-person evaluations by Texas Tech residents and psychiatrists and supplemental telepsychiatry services in the Emergency Department to assist with the crisis evaluation process

Priority #4: Prevention, Education and Services to Address High Mortality Rates, Chronic Diseases, Preventable Conditions and Unhealthy Lifestyles

- Partner with the Ector County Health Department to increase access to diabetic screenings and education
- Participate in local and regional health fairs to provide educational information on bariatric and stroke services, as well as various screenings (diabetes, blood pressure, BMI and blood sugar)

Community Health Needs Assessment

Implementation Plan Highlights (continued)

Priority #5: Access to Affordable Care and Reducing Health Disparities Among Specific Populations

- Offer discounted sports physicals through the Clinic at Walmart locations and urgent care clinics
- Provide taxi/uber, food and hotel vouchers to patients and families that need these services

Priority #6: Increased Emphasis on Sex Education, Communicable Disease Prevention and Family Planning

- Collaborate with local school nurses and counselors to provide education to expectant teen mothers through a class for all expectant school-aged mothers, along with a tour of the facility in coordination with the local school nurses by request
- Host the breast feeding/baby café every Wednesday for new mothers to promote breast feeding

Community Health Needs Assessment

Next Steps

- Board adoption of CHNA and Implementation Plan
- Note adoption in meeting minutes
- Make CHNA and Implementation Plan widely available (posted on website) by September 30, 2019
 - Must remain posted and provide free copy at the hospital until two subsequent CHNAs have been made available
- Accept written feedback on CHNA and Implementation Plan
 - Consider feedback when creating future plans
- IRS requires evaluation of impact of hospital's previous CHNA community benefit activities
 - CHC recommends updating progress on activities quarterly, and key results annually
 - Periodic updates to board also encouraged

MCH HISTORY

COMMUNITY HEALTH NEEDS ASSESSMENT

PRICE POINT

As part of the Affordable Care Act, not-for-profit hospitals are required to complete a Community Health Needs Assessment (CHNA) once every three years. In 2013 and again in 2016, a CHNA was conducted and identified the greatest health needs in our community. In 2016, the CHNA report was conducted for the Medical Center Hospital in conjunction with the Family Health Clinic. The CHNA reports include a comprehensive assessment of Ector County.

The analysis includes a careful review of the most current health data available, demographics and input from numerous community representatives. The process culminates in the development of an Implementation Plan to address the significant needs identified through the CHNA. Medical Center Hospital will utilize its 2016 plan as a guide over the next three years to offer programs that support the health of the community and the mission of the organization.

Click on the links below to review the Medical Center Hospital CHNA and Implementation Plans:

[2016 Community Health Needs Assessment and Implementation Plan](#)[2013 Community Health Needs Assessment](#)[2013 Implementation Plan](#)

Please address any written comments on the 2016 CHNA and Implementation Plan or requests for a paper copy to:

David Garcia

FHC Executive Director and Director of Governmental Affairs

6030 West University

Odessa, Texas 79764

(432) 640-4868 office

dgarcia@echd.org**MEDICAL CENTER HEALTH
SYSTEM**

Medical Center Health System is proud to be the most comprehensive healthcare provider in the Permian Basin. Founded 70 years ago, we've grown from one facility into a family of healthcare providers delivering a broad range of advanced medical services to the people of Odessa and surrounding 17 counties.

[PreRegister](#)[Find a Physician](#)[Bill Pay](#)[MyMCHRecords](#)

Search



Thank You!

Community Hospital Consulting
7800 N. Dallas Parkway, Suite 200
Plano, TX 75024

www.communityhospitalcorp.com

Lisette Hudson – lhudson@communityhospitalcorp.com
Valerie Hayes – vhayes@communityhospitalcorp.com



DATE: August 1, 2019

TO: Board of Directors
Ector County Hospital District

FROM: Robert Abernethy
President and Chief Executive Officer

Subject: 2019 Property Appraisal Roll and Tax Rate options

Attached is the Certification of the 2019 Appraisal Roll from the Ector County Appraisal District.

Total taxable value for 2019 is \$16,404,216,927, which is a 15.0% or a \$2,136,136,513 increase from \$14,268,080,414 taxable valuation in 2018.

Property Tax Rate options for the Ector County Hospital District in the 2020 budget are as follows:

- Last Years Tax Rate of \$0.112720/\$100 valuation would produce \$18,123,698 in tax revenues for 2020
- Current Years Effective Rate of \$0.100650/\$100 valuation would produce \$16,511,925 in tax revenues for 2020
- Rollback Tax Rate of \$0.093528/\$100 valuation would produce \$15,342,490 in tax revenues for 2020

We will discuss the tax issue at our August 8th budget review meeting prior to proposing a ad valorem rate for the 2020 budget. . Should you have questions, please feel free to call.



Ector County Appraisal District

1301 E. 8th Street
Odessa, Texas 79761-4703

Phone: 432-332-6834
Fax: 432-332-1726
ector@ectorcad.org
www.ectorcad.org

July 25, 2019

Mr. Robert Abernethy, Administrator
Ector County Hospital District
Post Office Drawer 7239
Odessa, Texas 79760-7239

Dear Mr. Abernethy,

Attached is a copy of the Certification of the 2019 Appraisal Roll for your taxing entity and a value and exemption summary.

The Ector County Appraisal Review Board approved the appraisal roll July 11, 2019 and I have certified the roll to you this date.

Pursuant to Section 26.04(c) of the State Property Tax Code, as your designated tax assessor/collector, I will begin the effective and roll-back tax rate calculations. You will be notified as soon as the rates are determined.

It is a pleasure to serve you. If you have any questions concerning your 2019 appraisal roll or values, please give me a call.

Sincerely,

Anita Campbell, RPA, RTA
Chief Appraiser-Executive Director

AC:sm

Enclosures

xc: Mr. Steve Ewing, Chief Financial Officer
Mr. Ron Patterson, ECAD Director of Collections

STATE OF TEXAS)(

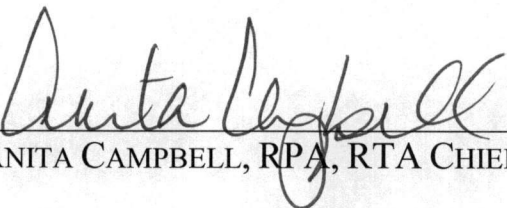
COUNTY OF ECTOR)(

CERTIFICATION OF 2019 APPRAISAL ROLL FOR THE ECTOR COUNTY HOSPITAL DISTRICT

"I, ANITA CAMPBELL, CHIEF APPRAISER OF THE ECTOR COUNTY APPRAISAL DISTRICT SOLEMNLY SWEAR THAT THE ATTACHED IS THAT PORTION OF THE APPROVED APPRAISAL ROLL OF THE ECTOR COUNTY HOSPITAL DISTRICT WHICH LISTS PROPERTY TAXABLE BY THE ECTOR COUNTY HOSPITAL DISTRICT AND CONSTITUTES THE APPRAISAL ROLL FOR THE ECTOR COUNTY HOSPITAL DISTRICT."

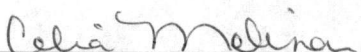
2019 APPRAISAL ROLL INFORMATION

TOTAL MARKET VALUE	\$	19,206,363,467
TOTAL TAXABLE VALUE	\$	16,404,216,927



ANITA CAMPBELL, RPA, RTA CHIEF APPRAISER

SWORN AND SUBSCRIBED TO ME ON THIS THE 25TH DAY OF JULY, 2019, A.D.



NOTARY PUBLIC
ECTOR COUNTY, STATE OF TEXAS

ECTOR COUNTY APPRAISAL DISTRICT

2019

CERTIFIED APPRAISAL ROLL SUMMARY

ECTOR COUNTY HOSPITAL DISTRICT

APPRAISED VALUE:

Mineral Property	1,918,691,417	
Improvement	10,841,132,981	
Land	1,655,809,880	
Productivity Market	293,454,784	
Personal Property	4,497,274,405	

TOTAL MARKET VALUE **19,206,363,467**

Totally Exempt 1,298,935,122

TOTAL MARKET VALUE OF TAXABLE PROPERTY **17,907,428,345**

Total Productivity Loss 290,175,940

10% Capped Homestead Loss 130,574,212

TOTAL ASSESSED (APPRAISED) **17,486,678,193**

EXEMPTIONS and DEDUCTIONS

Homestead (State Mandated)	-	
Homestead (Local Option)	475,941,020	
Over 65 (State Mandated)	-	
Over 65 (Local Option)	210,728,939	
Disabled Person (State Mandated)	-	
Disabled Person (Local Option)	7,968,209	
Disabled Veteran	4,591,449	
Disabled Veteran (Homestead 100%)	33,702,481	
Surviving Spouse (FR & DSM)	307,689	
Abatement	60,459,562	
Pollution Control	129,525,598	
Freeport	158,156,465	
Low Income Housing	1,079,854	
Solar / Wind	-	
Total Exempt Proration	-	

TOTAL EXEMPTIONS and DEDUCTIONS 1,082,461,266

TOTAL TAXABLE VALUE **16,404,216,927**

VALUE BY CATEGORY:

Mineral Property	1,906,763,371	
Real Estate Residential	6,564,931,227	
Real Estate Multi Family	743,853,401	
Real Estate Vacant Lots	195,558,966	
Real Estate Acreage	293,454,784	
Real Estate Farm & Ranch	83,186,165	
Real Estate Commercial	2,461,269,821	
Real Estate Industrial	730,364,845	
Utility Property	522,159,820	
Commercial Personal	3,707,551,678	
Industrial Personal	177,204,402	
Personal Prop Mobile Home	412,342,658	
Residential Real Inventory	5,093,033	
Special Inventory	103,694,174	
Real Estate Totally Exempt	1,284,944,090	
Personal Property Totally Exempt	2,062,986	
Mineral Property Totally Exempt	11,928,046	

SUMMARY

TOTAL MARKET VALUE **19,206,363,467**

ECTOR COUNTY APPRAISAL DISTRICT

2019

CERTIFIED APPRAISAL ROLL SUMMARY

ECTOR COUNTY HOSPITAL DISTRICT

EFFECTIVE RATE CALCULATION INFORMATION:

Prior Year adjusted Taxable Value (excluding 25.25(d) corrections)		14,241,891,371
Prior Year Taxable Value with Tax Ceiling		-
Taxable Value Lost on Court Appeals of ARB Decisions		23,763,393
Original ARB value	144,695,974	
Final court value	120,932,581	
Taxable Value of Deannexed Property		-
Taxable Value Lost on New Exemptions		16,821,493
Absolute	2,789,182	
Partial	14,032,311	
	14,032,311	
Taxable Value Lost on New Ag 2018 Market	846,690	836,913
2019 Productivity	9,777	
Taxes Refunded for Years Preceding Prior Year		123,989
Taxable Value of Properties Under Protest		
	ECAD Taxable	Owner Request
	1,428,833	650,000
Current Year Taxable Value with Tax Ceiling		-
Taxable Value of Annexed Property		-
Appraised Value of New Property (impr & pers)		360,946,116
Taxable Value of New Property (impr & pers)		325,665,960
	LAST YEAR	THIS YEAR
Average Home Market Value	171,371	192,733
Average Home Taxable Value (including Residential Homestead) (excluding Over 65, Disability, & DV Exemptions)	152,779	169,622
Pollution Control: first time exempted value		-

APPRAISAL REVIEW BOARD)

ECTOR COUNTY, TEXAS)

ORDER APPROVING APPRAISAL RECORDS

AFTER REVIEWING THE APPRAISAL RECORDS OF THE **ECTOR COUNTY APPRAISAL DISTRICT** AND HEARING AND DETERMINING ALL TAXPAYER PROTESTS AND TAXING UNIT CHALLENGES WHICH WERE PROPERLY BROUGHT BEFORE THE APPRAISAL REVIEW BOARD IN ACCORDANCE WITH THE TEXAS PROPERTY TAX CODE, THE BOARD, WITH A QUORUM PRESENT, HAS DETERMINED THAT THE APPRAISAL RECORDS SHOULD BE APPROVED AS CHANGED BY THE BOARD ORDERS DULY FILED WITH THE CHIEF APPRAISER.

IT IS THEREFORE **ORDERED** THAT THE APPRAISAL RECORDS AS CHANGED ARE APPROVED, AND CONSTITUTE THE APPRAISAL ROLL FOR THE **ECTOR COUNTY APPRAISAL DISTRICT**.

THE APPROVED APPRAISAL RECORDS ARE ATTACHED TO THE ORDER AND ARE INCORPORATED HEREIN BY REFERENCE THE SAME AS IF FULLY COPIED AND SET FORTH AT LENGTH.

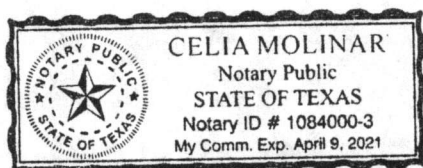
SIGNED THIS 11TH DAY OF JULY, 2019.

Camilla Blain
CAMILLA BLAIN, CHAIRMAN

ATTEST:

Diane Lee
DIANE LEE, VICE-CHAIRMAN

SWORN AND SUBSCRIBED TO ME THIS THE 11TH DAY OF JULY, 2019.



Celia Molinar
NOTARY PUBLIC
ECTOR COUNTY, STATE OF TEXAS